

Comprehensive Annual Financial Report For the Fiscal Year Ended September 30, 2018

Prepared by the Department of Finance and Administration Paula W. Tierce, City Clerk Ashley Daniel, Finance Manager

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INTRODUCTORY SECTION (UNAUDITED)

This section contains a letter of transmittal intended to give the reader a concise but thorough understanding of the background, structure, and the economic and financial condition of the City. An organizational chart is included along with a listing of principal City officials.



March 22, 2019

To the Citizens of the City of Ridgeland, Mississippi:

It is our pleasure to submit the Comprehensive Annual Financial Report (CAFR) of the City of Ridgeland, Mississippi, for the fiscal year ended September 30, 2018. Responsibility for the accuracy of the data presented and the completeness and fairness of the presentations in the financial statements, including all disclosures, rests with the management of the City of Ridgeland. This report was prepared in conformity with accounting principles generally accepted (GAAP) in the United States of America.

The City is responsible for establishing and maintaining internal controls to ensure that adequate accounting data is compiled to allow preparation of financial statements in conformity with GAAP. Because the cost of a control should not exceed the benefits likely to be derived, internal controls have been implemented to provide reasonable, but not absolute, assurance regarding the reliability of the financial statements. We believe the information as presented is complete and accurate.

Haddox Reid Eubank Betts PLLC, Certified Public Accountants, performed an examination, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, of the basic financial statements for the City of Ridgeland. Their unmodified opinion is presented as the first page of the financial section of this report. Also, as required by federal law, a single audit was conducted and the report includes a report on compliance and internal control over compliance on major federal program funds expended by the City of Ridgeland.

GAAP requires that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The MD&A of the City of Ridgeland can be found immediately following the auditor's report.

Profile of the Government

The City of Ridgeland, incorporated in 1899, is located in central Mississippi in south Madison County. With a land area of 21 square miles, the City has grown rapidly since 1980. The City of Ridgeland has seen continuous growth in population from census figures of 11,714 in 1990 to 20,173 in 2000 to 24,047 in 2010. The latest population count as of July 1, 2017 is 24,266.

The Ross Barnett Reservoir, a major recreational area, adjoins Ridgeland to the east. The Natchez Trace Parkway, a Federal park commemorating the historical route from Natchez, Mississippi to Nashville, Tennessee, goes through the heart of the City.

mailing address: p.o. box 217 • ridgeland, ms 39158 street address: 304 highway 51 • ridgeland, ms 39157 ph: 601.856.7113 • www.ridgelandms.org

Gene F. McGee, cmo - mayor • Paula W. Tierce, phr - city clerk / human resources director

board of aldermen: D.I. Smith, cmo - at-large • Ken Heard, cmo - ward 1 • Chuck Gautier, cmo - ward 2 Kevin Holder, cmo, mayor pro tempore - ward 3 • Brian P. Ramsey, cmo - ward 4 • Bill Lee - ward 5 • Wesley Hamlin, cmo - ward 6

Profile of the Government - continued:

Ridgeland is a code-charter municipality that operates under a Mayor/Board of Aldermen form of government. The Mayor is full-time and is elected at-large. Of the seven aldermen, six are elected by ward and one is elected at-large. The Mayor and Board serve concurrent four-year terms. The next city-wide general election will be held in 2021.

Accounting System and Budgetary Control

The financial statements present information on the financial position and operations of the City as a single comprehensive reporting entity. The City of Ridgeland provides a full range of services to enhance and protect the lives of its citizens. The services include, but are not limited to, police and fire protection, water and sewer services, construction and maintenance of streets and infrastructure, planning and zoning, recreational and cultural services, and general administrative services.

The City of Ridgeland maintains specific budgetary controls. The objective of the budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Mayor and Board of Aldermen. Activities of the general funds, debt service funds, capital projects funds, and enterprise funds are included in the annual appropriated budget. The legal level of budgetary control, the level at which expenditure can not legally exceed the appropriated amount, is established by major expenditure classifications within departments. These major classifications are personnel, supplies, services, and capital outlay. Any change in the appropriated amount of any major classification requires approval by the Mayor and Board of Aldermen. The City Clerk can approve any transfer within a major classification.

Factors Affecting Financial Condition

The City of Ridgeland is located in one of the fastest growing areas of the state. The City has seen steady economic growth from the 1980s through 2018. The valuation of non-residential permits issued by the City of Ridgeland increased by approximately \$8 million from 2017 to 2018. The unemployment rate has decreased from 3.6% in 2017 to 3.4% in 2018.

Ridgeland continues to enjoy a balanced mix of residential and commercial development. The opening of 950,000 square foot Northpark mall in 1985 was the catalyst for a retail building boom in this area. Northpark mall announced a \$25 million renovation in 2017 that will be completed in 2019. This renovation will include new interior finishes, new interior lighting, an expanded food court, new entrance features, new parking lot LED lighting, and repaving the parking lot. Once complete, the mall is expected to have a brand new feel with a modern style with Southern charm and is expected to boost values and leases in the area. Northpark mall ownership group purchased the adjacent movie theater and is working on a substantial renovation plan to modernize and update the facility. Other commercial development quickly followed the original opening of Northpark mall, with an associated increase in residential construction. In 2002 Madison County saw the beginning operations of a \$930 million Nissan production plant, which employs as many as four thousand employees in its automotive production facilities.

The Highland Colony Parkway was constructed in the late 1990s and has blossomed into a vibrant mixed-use corridor. Many international, national, and regional office headquarters have located along the Parkway. The Parkway is also home to numerous retail developments including Renaissance at Colony Park and Township at Colony Park. Renaissance is a 400,000 square foot retail, restaurant, and office development that is adjacent to several mid-rise office buildings. A second phase of the Renaissance began construction in 2017, includes an additional 80,000 square feet of retail buildings, which includes a boutique movie theater as well as office, recreational, and housing uses. In addition, several neighborhoods have developed around the Parkway. The

Factors Affecting Financial Condition - continued:

Township continues to grow and is planning a new hotel and conference center to begin construction in 2019 in addition to other hotels currently under construction. The Highland Colony Parkway corridor remains the fastest growing area of the City of Ridgeland.

Highland Colony Parkway south of the round-about continues to see development activity as well. The Renaissance Phase III project, which was approved in 2016, is planned to contain approximately 300,000 square feet of retail space and outparcel development. The first phase of Renaissance Phase III is planned to be a new Costco, which is projected to open during the fourth quarter of 2019. A developer is negotiating with a larger developer to purchase the undeveloped 50 acres across the street from the Costco site. The are currently working through the design concept and working through the City of Ridgeland project approval process.

On the east side of the interstate, Ridgeland continues to enjoy economic development opportunities. Mercedes recently constructed a brand new facility on a ten acre site. Other proposals have been recently submitted including, but not limited to, hotels, retail, restaurants, and office buildings.

Madison County and adjacent Hinds and Rankin counties comprise what is known informally as the "Metro Area". The City of Ridgeland has one of the lowest tax rates in the area, which has remained unchanged since 1992.

Long-Term Financial Planning

In 2008, a long-term strategic plan was adopted by the Mayor and Board of Aldermen with input from citizens and the business community. The primary focus during the coming years will be continued improvement of transportation infrastructure and neighborhood revitalization. As with any rapidly-growing municipality, the City of Ridgeland is faced with keeping up with current demand for services as well as planning for long-term growth.

Major Initiatives

The City of Ridgeland has received national recognition for Freedom Ridge Park, earning multiple awards from USA Softball and other organizations. This led to the City of Ridgeland being selected to host the Men's and Women's USA Softball National Championship Softball Series at Freedom Ridge Park in 2018. This marks only the second time the event was held outside of USA Softball's headquarters in Oklahoma City, and on both occasions the City of Ridgeland was selected as the host site.

Ridgeland Recreation and Parks is also a nineteen time recipient of USA Softball's James Ferrell Award of Excellence, awarded to cities annually for hosting the country's highest rated softball tournaments. Ridgeland's Freedom Ridge Park was selected as the 2007 USA Softball National Complex of the Year.

Ridgeland is an environmental hero among cities, earning the following awards for its efforts in recycling and environmental protection: 2013 First Place Local Government Award from Keep Mississippi Beautiful, Steward in the Mississippi Department of Environmental Quality's Enhance Program since 2011, Local Government Recycler of the Year 2011 from the Mississippi Recycling Coalition, Merit Award from the American Society of Landscape Architects for the Ridgeland Area Master Plan and Tree City USA certification since 2009.

Major Initiatives - continued:

The Ridgeland Area Master Plan earned a Clarion-Ledger/Mississippi Municipal League Excellence Award for Planning and Development in 2008 for its citizen-led process of developing a long-range vision for Ridgeland's future. The plan included progressive tactics to enhance development in a sustainable manner.

Ridgeland has also been recognized for its forward thinking and technology-oriented businesses. Ridgeland was named Mississippi's eCity 2013 by Google for its strong online business community, making Ridgeland one of the nation's digital capitals. BusinessWeek.com named Ridgeland as the Best Small City for Startups in Mississippi in 2009.

Known as a destination for bicycling and a promoter of bicycling safety, Ridgeland earned the bronze award for Bicycle Friendly Community 2010-2015 by the League of American Bicyclists. Designated bike routes in Ridgeland include the Natchez Trace Parkway and Highland Colony Parkway. Local bicycling events often use the multiuse trails, mountain bike trails and the bike routes in Ridgeland.

In 2007, the City of Ridgeland issued \$19,365,000 in bonds for improvement to the water and sewer system, widening Lake Harbour Drive to five lanes, and other miscellaneous drainage, roadway, and park improvements. Construction is completed.

In 2011, the City of Ridgeland issued \$5,825,000 in bonds for the design and construction of a City Center, which was selected as the priority project by the citizen-based Master Plan Steering Committee. The 2011 bonds also funded the construction of an open-air pavilion at the multi-use trail head. The pavilion includes picnic tables, restrooms, a bike rack and a bike repair station.

In 2014, the City issued \$5,100,000 in bonds for continued design and construction of the City Center and the Right-of-way and relocation of Colony Park Boulevard. In 2015, the City issued \$11.9 million bonds for continued construction of the City Center. These projects are currently in progress.

The City of Ridgeland is in the process of obtaining funding for several road expansion projects. The City of Ridgeland is in the process of obtaining funding for the Lake Harbour Drive Extension project. This project is estimated to cost approximately \$20 million. The Mayor and Board of Aldermen continue to appropriate \$1,000,000 of the annual budget for street maintenance.

Mississippi law limits the amount of general obligation debt a municipality may issue to 15% of total assessed valuation. With an assessed valuation of \$462,005,041, the City of Ridgeland's margin for further issuance of general obligation debt is \$44,193,301 as of September 30, 2018.

Moody's Investor Services, widely regarded as one of the top three companies in financial research and analysis, awarded the City of Ridgeland with a bond rating of Aa2. Aa2 is categorized as high-grade for long-term debt ratings and Prime-1, which is highest quality, for short-term debt ratings. Aa2 is subject to very low credit risk. The Aa2 rating received by the City of Ridgeland is the highest bond rating among cities in the State of Mississippi.

Financial Awards and Acknowledgements

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Ridgeland for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ended September 30, 2017. The Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government financial reports.

Financial Awards and Acknowledgements - continued:

In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized Comprehensive Annual Financial Report, whose contents conform to program standards. The reports must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year. This was the twenty-sixth consecutive year that the City of Ridgeland received this prestigious award. We believe our current report continues to conform to the Certificate of Achievement Program requirements, and we are submitting it to GFOA.

The preparation of this report on a timely basis could not have been accomplished without the cooperation of the entire staff of the Department of Finance Administration. We also wish to express our appreciation to the other departments within the City of Ridgeland for their submission of information for this report.

In conclusion, we acknowledge the Board of Aldermen who consistently support the goal of excellence in all aspects of financial management by the City of Ridgeland. Their continuing interest and support are greatly appreciated.

Respectfully yours,

Gene F. McGee

Mayor

City of Ridgeland

Paula Tierce City Clerk

City of Ridgeland



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

City of Ridgeland Mississippi

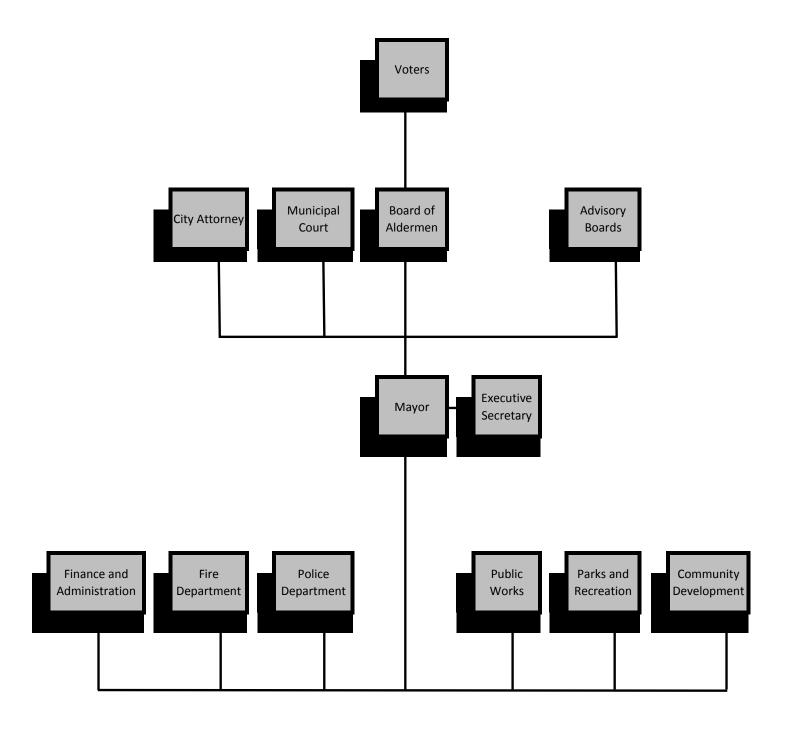
For its Comprehensive Annual Financial Report for the Fiscal Year Ended

September 30, 2017

Chuitophe P. Morrill
Executive Director/CEO

CITY OF RIDGELAND

ORGANIZATION CHART



CITY OF RIDGELAND

LISTING OF CITY OFFICIALS

AS OF SEPTEMBER 30, 2018

Elected Officials



Gene F. McGee Mayor



Ken Heard Alderman - Ward 1



Chuck Gautier Alderman - Ward 2



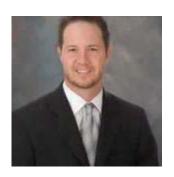
Kevin Holder Alderman - Ward 3 Mayor Pro Tempore



Brian Ramsey Alderman - Ward 4



William "Bill" Lee Alderman - Ward 5



Wesley Hamlin Alderman - Ward 6

CITY OF RIDGELAND

LISTING OF CITY OFFICIALS (continued)

AS OF SEPTEMBER 30, 2018

Elected Officials



D.I. Smith Alderman At Large

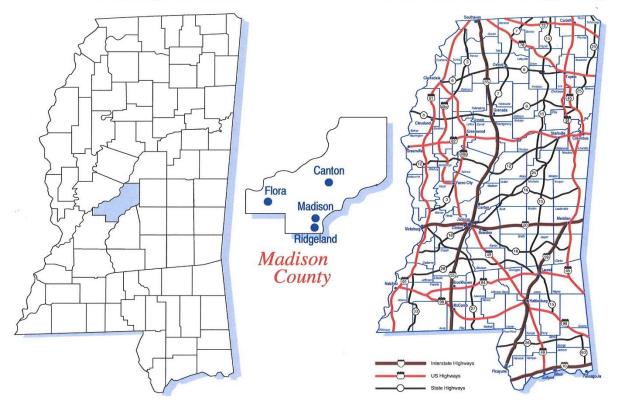
Appointed Officials

City Clerk
Public Works Director
Chief of Police
Fire Chief
Parks and Recreation Director
Community Development Director
City Attorney
City Judge
City Judge
City Prosecutor

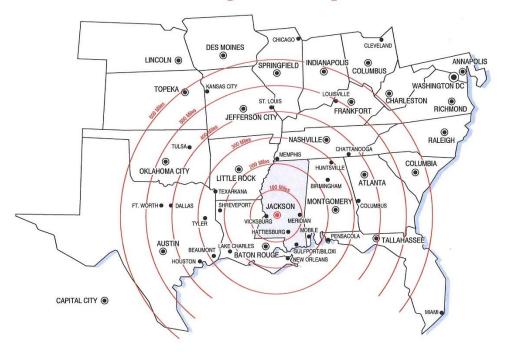
Paula W. Tierce
John M. McCollum
John Neal
Matthew Bailey
Christopher Chance
Alan Hart
Jerry L. Mills
Hal McCarley
Robert Camp
Boty McDonald

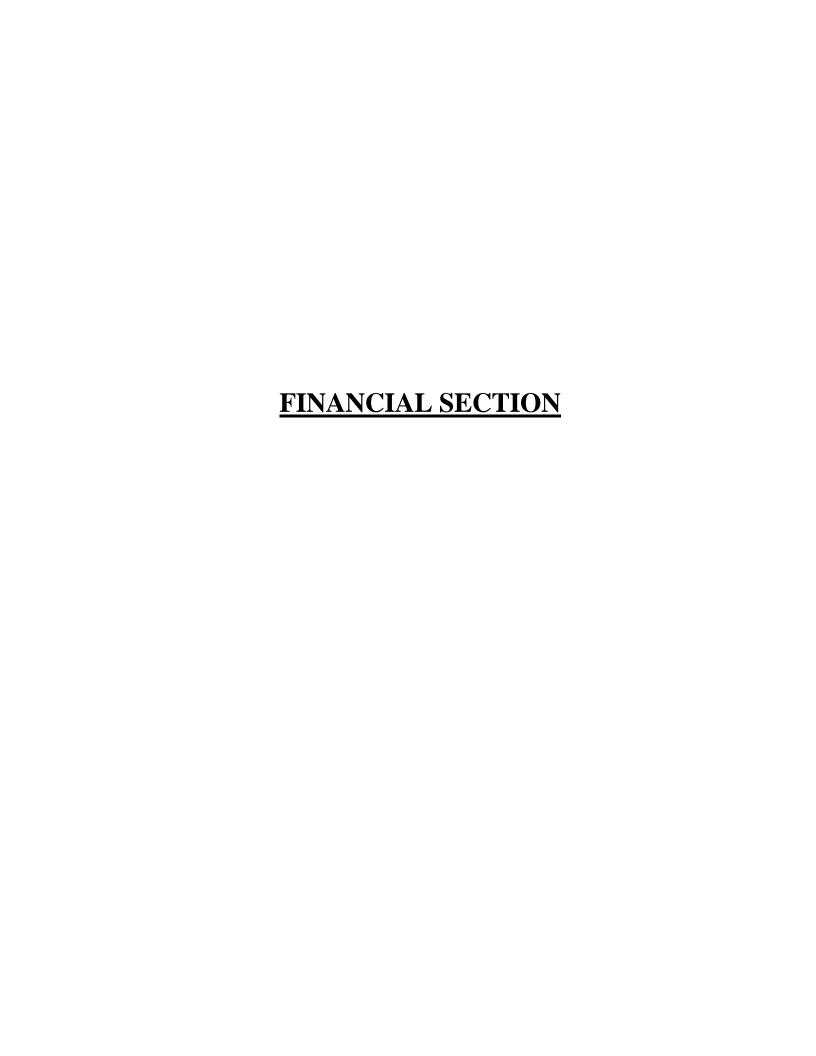
County Location

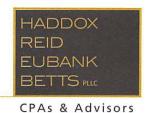
Federal/State Highways



Regional Map







INDEPENDENT AUDITOR'S REPORT

To the Honorable Mayor and Board of Aldermen City of Ridgeland Ridgeland, Mississippi

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Ridgeland, Mississippi, as of and for the year ended September 30, 2018, and the related notes to the financial statements, which collectively comprise the City of Ridgeland, Mississippi's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

Auditor's Responsibility - continued:

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Ridgeland, Mississippi, as of September 30, 2018, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 14 to 36, the Schedule of the City's Proportionate Share of the Net Pension Liability, the Schedule of the City's Contributions, and budgetary comparison information (Exhibits B1-B3) on pages 85 to 88 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Ridgeland, Mississippi's basic financial statements. The introductory section, combining and individual fund financial statements and schedules (Exhibits C1 - C25), supplemental information section (Schedules D-1 - D-3) and statistical section (Tables 1 - 25), are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of federal awards is presented for purposes of additional analysis as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and is also not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements and schedules and the schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements and schedules and the schedule of expenditures for federal awards are fairly stated in all material respects in relation to the basic financial statements as a whole.

Other Matters - continued:

Other Information - continued:

The introductory section, supplementary information section, and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reports Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated March 22, 2019, on our consideration of the City of Ridgeland, Mississippi's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the City of Ridgeland, Mississippi's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City of Ridgeland, Mississippi's internal control over financial reporting and compliance.

Haddox Reid Eubank Betts PLLC

Jackson, Mississippi March 22, 2019

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2018

Our discussion and analysis of the City of Ridgeland's (the City) financial performance provides an overview of the City's financial activities for the year ended September 30, 2018. The intent of this discussion and analysis is to look at the City's financial performance as a whole. Readers are also encouraged to review the financial statements and the notes to the financial statements to enhance their understandings of the City's financial performance.

FINANCIAL HIGHLIGHTS

- Total net position of the City increased \$4,858,190, as a result of this year's operations (\$364,527 decrease in 2017).
- General revenues of the City account for \$27,605,610 or 64.6% of all revenues in 2018. General revenues accounted for \$25,466,163 or 63.4% of all revenues in 2017. Program specific revenues in the form of charges for services and grants and contributions accounted for \$15,125,289 or 35.4% of total revenues in 2018, compared with \$14,734,563 or 36.6% of total revenues in 2017.
- The City had \$37,872,709 in expenses, an amount which decreased when compared with the \$40,565,253 in expenses for 2017; \$15,125,289 of these expenses were offset by program specific charges for services, grants and contributions. General revenues of \$27,605,610 were adequate to provide for these programs in 2018, while general revenues of \$25,466,163 were not adequate to provide for these programs in 2017.
- Among the major funds, the General Fund had \$23,408,658 in revenues and \$22,331,638 in expenditures. In 2017, the General Fund had \$22,282,688 in revenues and \$23,038,136 in expenditures. The General Fund's fund balance increased by \$957,544 from 2017 to 2018 and decreased by \$803,695 from 2016 to 2017.
- The Public Utility Fund had \$7,043,458 in operating revenues and \$5,318,976 in operating expenses. Its increase in net position after net non-operating expenses and capital contributions was \$1,828,934. Last year it reported \$6,806,565 in operating revenues and \$6,846,917 in operating expenses. The prior year decrease in net position was \$335,063 after net non-operating expenses, transfers, and capital contributions.
- Capital assets, net of accumulated depreciation, increased by \$474,300 in the governmental activities from 2017 to 2018. Capital assets, net of accumulated depreciation, decreased by \$1,162,332 in the governmental activities from 2016 to 2017.
- Capital assets, net of accumulated depreciation, decreased by \$1,003,295 in the business-type activities from 2017 to 2018. Capital assets decreased by \$701,803 in the business-type activities from 2016 to 2017.

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2018

FINANCIAL HIGHLIGHTS - CONTINUED:

- Long-term debt decreased by \$4,359,319 in the governmental activities from 2017 to 2018. The decrease was attributed to current year principal payments on long-term debt. Long-term debt decreased by \$4,172,840 in the governmental activities from 2016 to 2017.
- Long-term debt decreased by \$1,063,539 in the business-type activities from 2017 to 2018. The decrease was attributed to current year principal payments on long-term debt. Long-term debt decreased by \$710,073 in the business-type activities from 2016 to 2017.

USING THE ANNUAL FINANCIAL REPORT

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand the City of Ridgeland, Mississippi as a financial whole or as an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial conditions.

The Statement of Net Position and Statement of Activities provide information about the activities of the whole City, presenting both an aggregate view of the City's finances and a longer-term view of those assets. Major fund financial statements provide the next level of detail. For governmental funds, these statements show how services were financed in the short-term as well as what dollars remain for future spending. The fund financial statements also look at the City's most significant funds with all other non-major funds presented in total in one column.

REPORTING THE CITY AS A WHOLE

Statement of Net Position and Statement of Activities

While this document contains information about the funds used by the City to provide services to our citizens, the view of the City as a whole looks at all financial transactions and asks the question, "How did we do financially during 2018?" The Statement of Net Position and the Statement of Activities answer this question.

These statements include all assets and liabilities using the accrual basis of accounting similar to the accounting used by private sector companies. The accrual basis of accounting takes into account all of the current year's revenues and expenses regardless of when the cash is received or paid. These two statements report the City's net position for the 2018 fiscal year and changes in them. The City's net position - assets plus deferred outflows of resources less liabilities and deferred inflows of resources - is one way to measure the City's financial health or financial position. Over time, increases or decreases in the City's net position are one indicator of whether its financial health

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2018

REPORTING THE CITY AS A WHOLE - CONTINUED:

Statement of Net Position and Statement of Activities - continued:

is improving or deteriorating. However, in evaluating the overall position of the City, non-financial information, such as changes in the City's tax base and the condition of the City's capital assets, will also need to be evaluated.

In the Statement of Net Position and the Statement of Activities, the City is divided into two types of activities:

- Governmental Activities Most of the City's basic services are reported here which includes general government, police, fire, court services, public services, health and welfare, and culture and recreation. Property taxes, sales taxes, court fines and fees, and franchise fees finance most of these activities.
- Business-Type Activities The City charges a fee to customers to help it cover all or most of the cost of certain services it provides. The City's public utility system, regional sewer system, and sanitation services are reported here.

Reporting the City's Most Significant Funds

Fund Financial Statements

The analysis of the City's major funds begins on page 39. The fund financial statements provide detailed information about the City's most significant funds - not the City as a whole. Based on restrictions on the use of monies, the City has established many funds which account for the multitude of services provided to the City's residents. Some funds are required to be established by State law, while others are established by the City to help control and manage money for a particular purpose. However, these fund financial statements focus on the City's most significant funds. The City's two types of funds - governmental and proprietary - utilize different accounting approaches.

Governmental funds - The majority of the City's basic services are reported in governmental funds, which focus on how money flows into and out of the individual funds, and the balances left at year-end available for spending in future periods. These funds are reported using an accounting method called modified accrual basis of accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the City's general government operations and the basic services it provides. Governmental fund information helps determine whether there are more or fewer financial resources that can be spent in the near future on services provided to the City's residents. The relationship (or differences) between government activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements.

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2018

REPORTING THE CITY AS A WHOLE - CONTINUED:

Reporting the City's Most Significant Funds - continued:

Fund Financial Statements - continued:

Governmental funds - continued:

The City of Ridgeland considers the General Fund, Debt Service Fund, Colony Park TIF Bond Debt Fund and City Center Fund to be major funds and, therefore, presents information on these funds separately in the Governmental Funds Balance Sheet and in the Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances. Data from all other governmental funds are combined into a single, aggregated nonmajor fund presentation.

Proprietary funds - The City charges customers for certain services it provides. These services are reported in proprietary funds. Proprietary funds are reported in the same way that all activities are reported in the Statement of Net Position and the Statement of Activities. In fact, the City's enterprise funds are identical to the business-type activities that are reported in the government-wide statements, but provide more detail and additional information such as cash flows. The Internal Service Fund is utilized to report activities that provide services for the City's other programs and activities. Because these services benefit both governmental as well as business-type functions, their cost has been included in both the governmental and business-type activities in the government-wide financial statements.

The City of Ridgeland maintains three individual enterprise funds. The City uses enterprise funds to account for its public utility system, regional sewer system and sanitation services. The proprietary fund financial statements provide separate information for the Public Utility Fund, East Madison County Regional Sewer Fund, and Sanitation Fund.

FINANCIAL ANALYSIS OF THE CITY

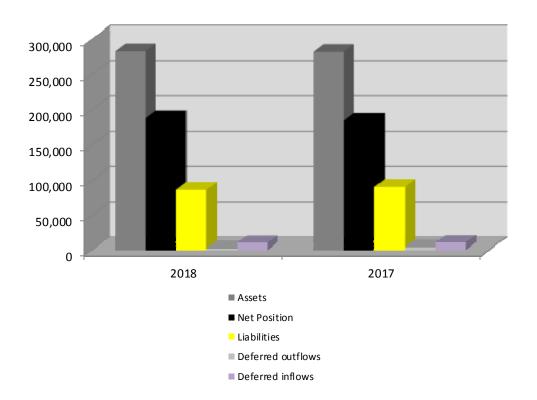
Over time the trend as well as the amount of net position may serve as a useful indicator of a government's financial position. In the case of the City, assets and deferred outflows exceeded liabilities and deferred inflows by \$225,516,776 at September 30, 2018.

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2018

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

Governmental Activities

The following chart depicts the total amount of assets, deferred outflows, liabilities, deferred inflows and net position as of September 30, 2018 and 2017 in the governmental activities column of the government-wide financial statements. The amounts are expressed in thousands.



The largest portion of the City's net position for governmental activities (\$172,800,060, or 92.0%) is net investment in capital assets (capital assets less any capital related outstanding debt used to acquire those capital assets). Although the City's investment in capital assets is reported net of the related debt, it should be noted that the resources needed to repay this debt must be provided from other sources and not the capital assets themselves.

Table 1 provides a summary of the City's net position for governmental activities. The City's net position for governmental activities was \$187,877,060 and \$184,365,289 as of September 30, 2018 and 2017, respectively.

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2018

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

<u>Governmental Activities</u> - continued:

(Table 1) Condensed Statements of Net Position - Governmental Activities At September 30, 2018 and 2017

	-	2018	2017	Change
ASSETS:				
Current and other assets	\$	54,364,565	54,015,185	0.6%
Capital assets		228,097,648	227,623,348	0.2%
Total assets		282,462,213	281,638,533	0.3%
Deferred outflows of resources:				
Deferred outflows related to pension		2,309,914	4,194,830	-44.9%
Total deferred outflows of resources		2,309,914	4,194,830	-44.9%
LIABILITIES:				
Current liabilities		8,090,386	7,779,975	4.0%
Noncurrent liabilities		78,312,034	82,901,695	-5.5%
Total liabilities		86,402,420	90,681,670	-4.7%
Deferred inflows of resources:				
Deferred property tax revenue		8,176,965	7,978,637	2.5%
Deferred inflows related to pension		2,315,682	2,807,767	-17.5%
Total deferred inflows of resources		10,492,647	10,786,404	-2.7%
NET POSITION:				
Net investment in capital assets		172,800,060	167,990,092	2.9%
Restricted		26,264,954	27,218,045	-3.5%
Unrestricted		(11,187,954)	(10,842,848)	-3.2%
Total net position	\$	187,877,060	184,365,289	1.9%

In connection with the implementation of recent standards on accounting and financial reporting for pensions, management presents the following additional information:

Total unrestricted net position (deficit)	\$	(11,187,954)
Less unrestricted deficit in net position resulting from implementation of GASB No. 68 and 71		26,840,499
Unrestricted net position, exclusive of the net	_	
pension liability effect	\$	15,652,545

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2018

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

<u>Governmental Activities</u> - continued:

The Changes in Net Position for the years ended September 30, 2018 and 2017 are summarized in Table 2 below.

(Table 2) Condensed Statements of Changes in Net Position For the Years Ended September 30, 2018 and 2017

	_	2018	2017	Percentage Change
REVENUES:				
Program revenues:				
Charges for services	\$	2,976,210	2,873,270	3.6%
Operating grants and contributions		120,552	203,572	-40.8%
Capital grants and contributions		2,722,258	478,691	468.7%
Total program revenues		5,819,020	3,555,533	63.7%
General revenues:				
Property taxes		10,088,912	9,880,924	2.1%
Sales taxes		13,597,361	13,220,505	2.9%
Other revenues		3,819,355	2,315,786	64.9%
Total general revenues		27,505,628	25,417,215	8.2%
Total revenues		33,324,648	28,972,748	15.0%
EXPENSES:				
General government		4,214,421	4,748,632	-11.2%
Public safety		11,793,113	12,314,511	-4.2%
Court services		165,804	216,418	-23.4%
Public services		8,452,730	7,581,272	11.5%
Health and welfare		54,950	86,097	-36.2%
Culture and recreation		2,741,279	2,737,577	0.1%
Interest on long-term debt		2,390,580	2,495,002	-4.2%
Total expenses		29,812,877	30,179,509	-1.2%
CHANGES IN NET POSITION BEFORE				
TRANSFERS		3,511,771	(1,206,761)	391.0%
TRANSFERS			400,000	-100.0%
INCREASE (DECREASE) IN NET POSITION		3,511,771	(806,761)	535.3%
NET POSITION, BEGINNING OF YEAR		184,365,289	185,172,050	-0.4%
NET POSITION AT END OF YEAR	\$	187,877,060	184,365,289	1.9%

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2018

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

Governmental Activities - continued:

Governmental activities revenues increased \$4,351,900 from 2017 to 2018. The most significant increases resulted from the following:

- An increase of \$2,243,567 in capital grants and contributions revenue is mainly attributed to capital grant revenue in 2018 in the amount of \$1,367,424 recognized in the East Lake Harbour Overlay Fund combined with contributed assets received from developers in the amount of \$1,026,470.
- An increase of \$1,486,789 in general intergovernmental revenue is attributed to participating revenue received from Madison County, Mississippi and City of Jackson, Mississippi for various street projects in 2018.
- An increase of \$584,444 in sales tax and ad valorem tax revenue in 2018 compared with 2017.

Several revenue sources fund our governmental activities. The City's largest source of operating revenue was received from sales tax which accounted for \$13,597,361 or 40.8% of total revenues; revenues from charges for services accounted for \$2,976,210 or 8.9% of total revenues; and property taxes accounted for \$10,088,912 or 30.3% of total revenues. Capital and operating grants and contributions amounted to \$2,842,810 or 8.5% of total revenues.

Governmental activities expenses decreased \$366,632 from 2017 to 2018 which represents a 1.2% decrease. Major expense activities include police and fire safety expenses accounting for 39.6% of the total program expenses, and public services expenses accounting for 28.4%. The City of Ridgeland is committed to providing the best services possible for its citizens.

The City of Ridgeland has worked very hard to increase our property tax base and our sales tax collections by being proactive with new businesses in our City and limiting increases in operating costs to the minimum amount necessary to provide essential services for each department. The ability of the City to continue to provide quality services without increasing taxes rests on the City management's ability to keep these costs in line.

General Government Functions

The City's General Fund is used to account for expenditures of traditional services as well as all financial resources other than those required to be accounted for in other funds. General Fund

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2018

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

General Government Functions - continued:

revenues include property tax, sales tax, intergovernmental revenues, various permit fees, franchise taxes, fines, and other sources as indicated on the accompanying graphs and tables.

Table 3
General Fund Revenues and Expenditures
For the Years Ended September 30, 2018 and 2017

				Dollar	Percent
				Increase	Increase
	_	2018	2017	(Decrease)	(Decrease)
Revenues:					
Sales tax	\$	11,889,358	11,395,154	494,204	4.3%
Property tax		5,698,769	5,583,266	115,503	2.1%
Franchise fees		1,255,603	1,167,115	88,488	7.6%
Licenses and permits		550,788	399,184	151,604	38.0%
Intergovernmental		1,419,335	912,887	506,448	55.5%
Charges for services		857,395	815,290	42,105	5.2%
Fines and forfeitures		1,385,783	1,679,288	(293,505)	-17.5%
Contributions		23,898	32,431	(8,533)	-26.3%
Investment and interest earnings		147,505	122,843	24,662	20.1%
Other		180,224	175,230	4,994	2.8%
Total revenues	-	23,408,658	22,282,688	1,125,970	5.1%
Expenditures:					
General government		3,811,925	4,243,114	(431,189)	-10.2%
Public safety		9,970,140	10,225,267	(255,127)	-2.5%
Court services		166,514	190,579	(24,065)	-12.6%
Public services		4,694,823	4,423,107	271,716	6.1%
Health and welfare		54,950	86,097	(31,147)	-36.2%
Culture and recreation		2,210,920	2,194,921	15,999	0.7%
Capital outlay		1,292,064	1,615,169	(323,105)	-20.0%
Debt service	_	130,302	59,882	70,420	117.6%
Total expenditures	\$	22,331,638	23,038,136	(706,498)	-3.1%

Revenues

The primary source of General Fund revenues is sales tax. The State of Mississippi levies a general sales tax of 7% on most retail sales. Of the amount collected by the state, each municipality receives 18.5% of the amount collected within its corporate boundaries. Sales tax accounted for 50.8% of

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2018

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

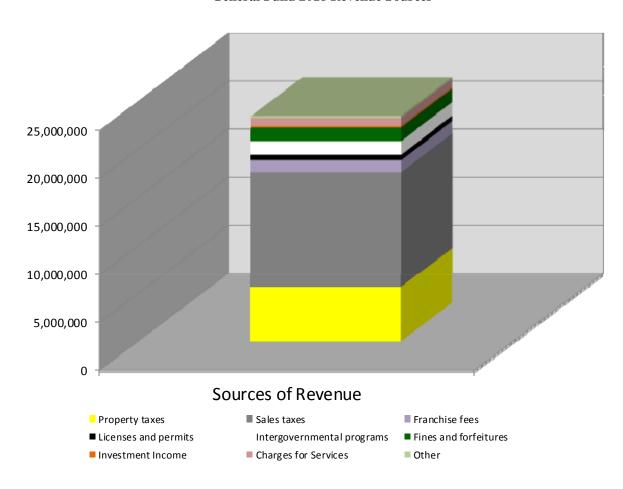
General Government Functions - continued:

Revenues - continued:

General Fund revenues in fiscal year 2018, compared to 51.1% in fiscal year 2017. Sales tax collections in fiscal year 2018 were \$11,889,358, a 4.3% increase compared to the \$11,395,154 collected in 2017. Total General Fund operating revenues were \$23,408,658, an increase of \$1,125,970 compared to the prior year. The increase in current year revenues for General Fund is attributed to an increase in sales tax revenue and property tax revenue in the amount of \$609,707 combined with an increase in intergovernmental revenue in the amount of \$452,107 resulting from participating revenue received from Madison County, Mississippi, for various street projects in 2018.

Assessed valuation within the City has increased 0.8% from fiscal year 2017. The City continues to attract residents and businesses alike. The following graph presents the City's sources of revenue for the General Fund.

General Fund 2018 Revenue Sources



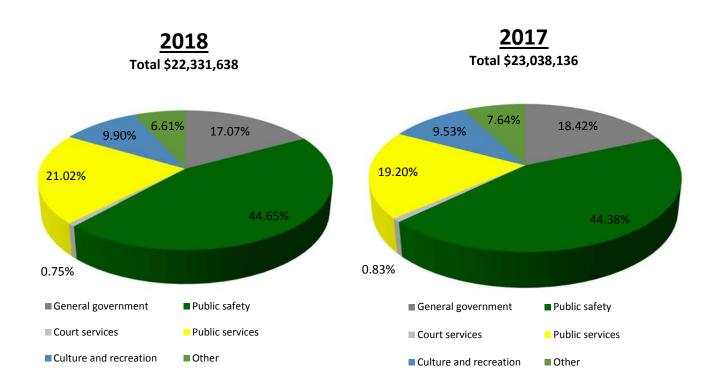
MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2018

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

General Government Functions - continued:

Expenditures

The following chart displays the expenditures by department for the General Fund:



General Fund operating expenditures decreased \$706,498 when compared to the prior year. During the year, the City strived to save money where possible. Decreases in expenditures include a decrease in legal fees for general government in the amount of \$363,577 and a decrease in capital outlay in the amount of \$323,105.

The following page shows the details of the Other category in the pie charts above by year:

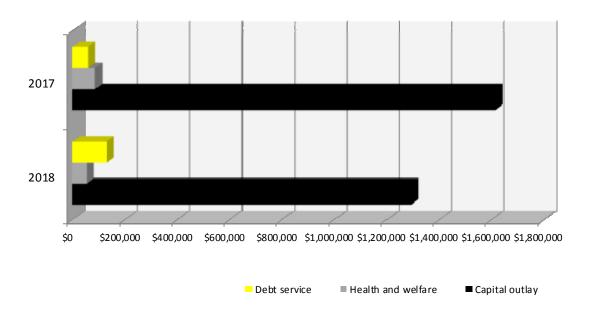
MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2018

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

General Government Functions - continued:

Expenditures - continued:

General Fund's Other Expenditures



Status of Fund Balance

On the General Fund balance sheet, fund balance is reported in classifications that comprise a hierarchy based primarily on the extent to which the government is bound to honor constraints on the specific purposes for which amounts in those funds can be spent and the remaining portion is available for appropriation. The fiscal year ended September 30, 2018 ending unassigned fund balance is \$16,990,998 which is 76.1% of the general fund operating expenditures.

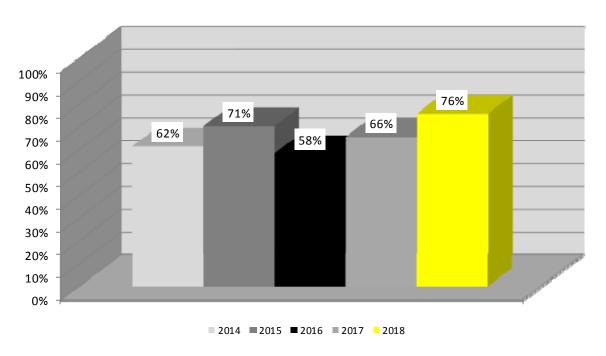
MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2018

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

General Government Functions - continued:

Status of Fund Balance - continued:

Unassigned Fund Balance as a Percentage of Expenditures



Other Governmental Funds

As the City completed the year, its governmental funds reported a combined fund balance of \$35,578,909, an increase of \$1,175,012. \$16,245,293 or 45.7% of the fund balance is classified as unassigned, which represents the residual classification of fund balance that has not been assigned to other funds and that has not been restricted or assigned to specific purposes. The remaining fund balance of \$19,333,616 or 54.3% is either nonspendable, restricted or assigned to indicate that it is not available for spending except only for the purposes to which it is restricted, committed or assigned.

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2018

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

General Government Functions - continued:

Other Governmental Funds - continued:

Unassigned fund balance is the residual classification for the general fund. The general fund is the only fund that reports a positive unassigned fund balance amount. This year the City of Ridgeland had a positive \$16,990,998 unassigned fund balance in the general fund, which constitutes 47.8% of the total fund balance in the governmental funds. The Other Nonmajor Funds had a negative unassigned fund balance in the amount of \$745,705. Authoritative guidance indicates that if there is a negative balance after classifying amounts as nonspendable, restricted or committed, the fund would report a negative amount as unassigned. The Board of Aldermen passed a resolution in a previous year to maintain a fund balance of at least 45% of expenditures in the General Fund.

The increase in fund balance in General Fund was \$957,544. The increase in the fund balance of General Fund is attributed to an increase in sales tax and ad valorem tax revenue combined with a decrease in legal and capital outlay expenses in 2018 compared with 2017. The increase in the fund balance of Debt Service Fund was \$186,531. The increase in the fund balance of Debt Service Fund is the result of current year tax and other revenue exceeding the current year debt service requirements. The increase in the fund balance of Colony Park TIF Bond Fund was \$43,660. The increase in the fund balance of Colony Park TIF Bond Fund is the result of current year tax and other revenue exceeding current year debt service requirements. The City Center Fund reported a decrease in fund balance in the amount of \$463,581 and Other Nonmajor Funds reported an increase in fund balance in the amount of \$450,858. The decrease in the fund balance of City Center Fund and corresponding increase in the fund balance in Other Nonmajor Funds is the result of \$456,362 in current year budgeted transfers out of the City Center Fund to the East Lake Harbour Overlay Fund which is reported in Other Nonmajor Funds.

Proprietary Funds

Ridgeland's proprietary operations consist of the Public Utility Fund, the Sanitation Fund, and the East Madison County Regional Sewer (EMCRS) Fund. The Public Utility Fund accounts for traditional water and sewer revenues and expenditures to construct and maintain a water and sewer system. The Sanitation Fund accounts for revenues from garbage and recycling fees and expenses for those services. The East Madison County Regional Sewer Fund was created through an agreement between the Cities of Ridgeland, Madison, and the Pearl River Valley Water Supply District whereby all sewage is sent through interceptor lines to be treated at the City of Jackson treatment plant. All entities involved collect a separate sewer fee for this service and submit the fee to the City of Ridgeland monthly. The City of Ridgeland maintains the accounting records, forwards payments to the City of Jackson, and performs maintenance on the system.

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2018

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

Business-Type Activities

The Statements of Net Position for the years ended September 30, 2018 and 2017 are summarized in Table 4 below.

(Table 4)
Condensed Statements of Net Position
Business-Type Activities
At September 30, 2018 and 2017

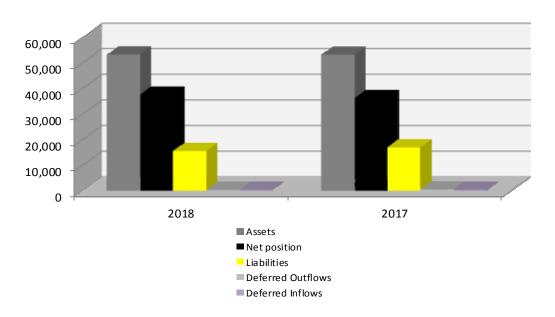
				Percentage
	_	2018	2017	Change
ASSETS:				
Current and other assets	\$	12,455,239	11,368,348	9.6%
Capital assets	_	40,864,015	41,867,310	-2.4%
Total assets	-	53,319,254	53,235,658	0.2%
Deferred outflows of resources:				
Deferred outflows related to pension		250,062	439,515	-43.1%
Total deferred outflows of resources	<u>-</u>	250,062	439,515	-43.1%
LIABILITIES:				
Current liabilities		2,433,858	2,834,702	-14.1%
Noncurrent liabilities	_	13,245,056	14,252,990	-7.1%
Total liabilities	_	15,678,914	17,087,692	-8.2%
Deferred inflows of resources:				
Deferred inflows related to pension	_	250,686	294,184	-14.8%
Total deferred inflows of resources	-	250,686	294,184	-14.8%
NET POSITION:				
Net investment in capital assets		29,508,774	29,446,971	0.2%
Unrestricted	_	8,130,942	6,846,326	18.8%
Total net position	\$	37,639,716	36,293,297	3.7%

The following chart shows the assets, deferred outflows, liabilities, deferred inflows and net position for the government wide, business-type activities. The amounts are expressed in thousands.

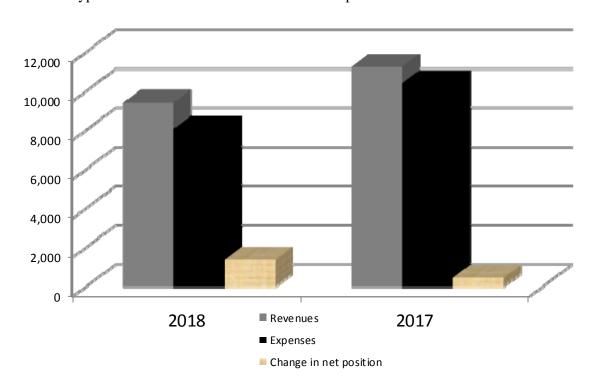
MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2018

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

<u>Business-Type Activities</u> - continued:



Below is a comparative analysis of the revenues and expenses of the government-wide statements Business-Type Activities column. The amounts are expressed in thousands.



MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2018

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

Business-Type Activities - continued:

The Changes in Net Position for the years ended September 30, 2018 and 2017 are summarized in table 5 below.

(Table 5)
Condensed Statements of Changes in Net Position
Business-Type Activities
For the Years Ended September 30, 2018 and 2017

	_	2018	2017	Percentage Change
REVENUES:				
Program revenues:				
Charges for services	\$	8,925,650	10,719,301	-16.7%
Capital grants and contributions	_	380,619	459,729	-17.2%
Total program revenues	_	9,306,269	11,179,030	-16.8%
General revenues:				
Other	_	99,982	48,948	104.3%
Total general revenues	_	99,982	48,948	104.3%
Total revenues	_	9,406,251	11,227,978	-16.2%
EXPENSES:				
Public utility		6,672,773	9,031,240	-26.1%
Sanitation	_	1,387,059	1,354,504	2.4%
Total expenses	-	8,059,832	10,385,744	-22.4%
CHANGE IN NET POSITION BEFORE				
TRANSFERS		1,346,419	842,234	59.9%
TRANSFERS	=		(400,000)	-100.0%
INCREASE IN NET POSITION		1,346,419	442,234	204.5%
NET POSITION AT BEGINNING OF YEAR	=	36,293,297	35,851,063	1.2%
NET POSITION AT END OF YEAR	\$ _	37,639,716	36,293,297	3.7%

Total revenues of the City's business-type activities were \$9,406,251 and \$11,227,978 for the fiscal years ended September 30, 2018 and 2017, respectively. Total expenses including transfers for the City's business-type activities were \$8,059,832 for 2018 and \$10,785,744 for 2017, resulting in an increase in net position of \$1,346,419 in 2018 and an increase in net position of \$442,234 in 2017.

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2018

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

<u>Business-Type Activities</u> - continued:

Public Utility Fund

The City operates its own water and sewer utility system. Comparative financial data for the Public Utility Revenue Fund for the last two fiscal years is presented below:

	<u>_</u>	2018	2017
Operating revenues	\$	7,043,458	6,806,565
Operating expenses		(5,318,976)	(6,846,917)
Operating income (loss)	\$	1,724,482	(40,352)

The decrease in current year operating expenses of the Public Utility Fund are attributed to a reduction in the current year member billing from the East Madison County Disposal System discussed in further detail below. The decrease in current year operating expenses of the Public Utility Fund contributed to an increase in the current year operating income.

East Madison County Regional Sewer Fund

As previously stated, this fund is used to account for monies collected from customers of the City of Ridgeland, the City of Madison, and the Pearl River Valley Water Supply District for operation and maintenance of the regional sewer utility, and for payments to the City of Jackson for treatment of sewage at their treatment plant. The amount each entity contributes is based on flow which is metered at various locations.

Comparative financial data for the East Madison County Regional Sewer Fund for the last two years is presented as follows:

		2018	2017
Operating revenues	\$	326,835	2,367,647
Operating expenses		(955,339)	(1,765,240)
Operating income (loss)	\$ _	(628,504)	602,407

Prior year overpayments to the City of Jackson, Mississippi, for the treatment of sewage were credited to the East Madison County Sewage Disposal System in 2018 as part of the annual payment adjustment in accordance with the sewage disposal agreement which resulted in no current year payment being required. The annual payment adjustment related to prior year overpayments resulted in operating expenses of the East Madison County Sewage Disposal System being down

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2018

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

Business-Type Activities - continued:

East Madison County Regional Sewer Fund

significantly in the current year. The required member billings for the East Madison County Sewage Disposal System were much lower in the current year as a result of annual payment adjustment discussed above and contributed to a large decrease in operating revenue in 2018.

Sanitation Fund

Comparative financial data for the Sanitation Fund for the last two years is presented as follows:

	-	2018	2017
Operating revenues	\$	1,555,357	1,546,378
Operating expenses		(1,387,059)	(1,354,504)
Operating income	\$	168,298	191,874

GENERAL FUND BUDGETARY HIGHLIGHTS

The City's budgets are prepared using the modified cash basis in accordance with the laws of the State of Mississippi. The most significant budgeted fund is the General Fund.

Original budget compared to final budget

The original General Fund revenue budget of \$22,724,452 was increased by amendments totaling \$724,120 to a final revenue budget of \$23,448,572. Major components of the amendments included:

• Revenues for intergovernmental revenues were increased \$643,028 for participating revenues expected to be received from Madison County, Mississippi, for various street projects and various grants received during the year.

The original General Fund expense budget of \$23,625,243 was increased by various amendments totaling \$925,877 to a final expense budget of \$24,551,120. Major components of the amendments included:

- Expenditures for general government other services and charges were decreased \$292,373 as a result of a decrease in legal fee expenses.
- Expenditures for public safety capital outlay expenses were increased \$180,183 for additional capital grants received in 2018 and the allocation of a portion of the savings in legal fees discussed above in the amount of \$156,931 to public safety for capital outlay.

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2018

GENERAL FUND BUDGETARY HIGHLIGHTS - CONTINUED:

Original budget compared to final budget - continued:

- Expenditures for public services other services and charges were increased \$105,000 for stabilization of the Old Agency ditch, \$129,438 for repairs to Wrenfield subdivision, \$323,000 for repairs and overlay of Rice Road, Old Agency Road and Gateway North subdivision, and \$35,746 for Household Hazardous Waste Day.
- Expenditures for public services capital outlay were increased for additional capital outlay
 needs as a result of savings in the general government and culture and recreation
 departments.
- Expenditures for culture and recreation capital outlay were decreased as a result of \$250,000 in capital outlay related to shade structures not being deemed necessary in 2018.

Final budget compared to actual results

Actual revenues for the year were \$363,808 less than estimated. The majority of the decrease is attributed to fines and forfeits revenue being less than estimated and \$234,000 in participation revenue expected to be collected in 2018 from Madison County, Mississippi, not being collected until 2019.

Actual expenditures for the year were \$2,190,368 less than estimated. In general, the City has been proactive in limiting the amount of operating costs to the minimum necessary to provide essential services. The most significant differences in the final budget and actual occurred in the following areas:

- General government other services and charges were \$226,109 less than estimated as a result of actual expenses for legal fees, liability insurance, and a variety of other expenses being less than estimated.
- Public safety personnel services were \$801,387 less than estimated as a result of high turnover in the police and fire departments which resulted in numerous vacancies throughout the year.
- Public services other services and charges were \$302,905 less than estimated as a result of budgeted overlays not being completed during 2018 coupled with completed overlays coming in under budget.

CAPITAL ASSETS AND LONG-TERM DEBT OBLIGATIONS

At September 30, 2018, the City's capital assets for governmental activities include non-depreciable assets consisting of land and construction in progress of \$132,232,767, and depreciable capital assets,

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2018

CAPITAL ASSETS AND LONG-TERM DEBT OBLIGATIONS - CONTINUED:

net of accumulated depreciation of \$95,864,881 for a total of \$228,097,648 in capital assets as reported in the Governmental Activities column of the Statement of Net Position. The changes in capital assets are summarized in table 6 below.

(Table 6) GOVERNMENTAL ACTIVITIES Capital Assets (Net of Depreciation)

	September 30,		September 30,	Percentage
	_	2018	2017	Change
Land	\$	127,828,748	117,361,482	8.9%
Construction in progress		4,404,019	14,905,877	-70.5%
Buildings		9,252,763	9,566,208	-3.3%
Improvements other than buildings		5,071,147	5,369,990	-5.6%
Infrastructure		77,697,302	76,571,489	1.5%
Vehicles		2,217,168	2,406,043	-7.9%
Furniture and equipment		1,412,723	1,292,335	9.3%
Leased property		213,778	149,924	42.6%
Total	\$	228,097,648	227,623,348	0.2%

At September 30, 2018, the City of Ridgeland had \$25,107,453 in outstanding General Obligation Bonds, including premiums on bonds issued, \$24,979,979 in outstanding Limited Obligation Bonds, including discounts on bonds issued, and \$6,019,130 in other Long-Term Debt, including compensated absences.

(Table 7)
GOVERNMENTAL ACTIVITIES
Outstanding Debt and Long-Term Obligations at Year End

		September 30,	September 30,	Percentage
	-	2018	2017	Change
General obligation bonds	\$	25,107,453	27,145,929	-7.5%
Limited obligation bonds		24,979,979	26,420,838	-5.5%
Loans and leases payable		5,210,156	6,066,489	-14.1%
Compensated absences		808,974	832,625	-2.8%
Total	\$	56,106,562	60,465,881	-7.2%

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2018

CAPITAL ASSETS AND LONG-TERM DEBT OBLIGATIONS - CONTINUED:

At September 30, 2018, the City had over \$40 million invested in a broad range of capital assets related to business-type activities. See Table 8 below.

(Table 8) BUSINESS-TYPE ACTIVITIES Capital Assets (Net of Depreciation)

	September 30,		September 30,	Percentage	
	_	2018	2017	Change	
Land	\$	3,397,936	3,340,437	1.7%	
Construction in progress		-	279,392	-100.0%	
Buildings		153,297	184,721	-17.0%	
Utility Systems		36,783,066	37,684,399	-2.4%	
Vehicles		212,527	123,921	71.5%	
Machinery and equipment	<u>-</u>	317,189	254,440	24.7%	
Total	\$	40,864,015	41,867,310	-2.4%	

See Note 6 to the Financial Statements for more detailed information concerning capital assets.

At September 30, 2018, the City of Ridgeland had \$6,972,679 in outstanding General Obligation Bonds, including premiums on bonds issued, and \$4,474,215 in other Long-Term Debt, including compensated absences.

(Table 9)
BUSINESS-TYPE ACTIVITIES
Outstanding Debt and Long-Term Obligations at Year End

	,	September 30, 2018	September 30, 2017	Percentage Change	
	_	2016	2017	Change	
General obligation bonds	\$	6,972,679	7,718,632	-9.7%	
Other long-term debt		4,382,562	4,701,707	-6.8%	
Compensated absences	<u>-</u>	91,653	90,094	1.7%	
Total	\$	11,446,894	12,510,433	-8.5%	

See Note 7 to the Financial Statements for more detailed information concerning long-term debt.

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2018

CONTACTING THE CITY'S FINANCE DEPARTMENT

This financial report is designed to provide our citizens, taxpayers, creditors, and investors with a general overview of the City's finances and to show the City's accountability for the money it receives. Our mailing address is City of Ridgeland, P.O. Box 217, Ridgeland, MS 39158. If you have any questions about this report or need additional financial information, contact Paula W. Tierce, City Clerk, at (601) 856-7113 or visit our website at www.ridgelandms.org.

STATEMENT OF NET POSITION AS OF SEPTEMBER 30, 2018

	Governmental Activities	Business-Type Activities	Total
ASSETS			
Cash and cash equivalents	\$ 7,158,977	6,906,345	14,065,322
Investments	5,911,812	3,056,868	8,968,680
Receivables (net, where applicable, of			
allowance for uncollectibles):			
Accounts	2,522,436	680,914	3,203,350
Grants	194,350	-	194,350
Taxes	10,486,383	-	10,486,383
Interest	60,597	9,663	70,260
Internal balances	(10,924)	10,924	-
Inventories	-	171,559	171,559
Prepaids	172,739	878,293	1,051,032
Restricted assets:			
Cash and cash equivalents	9,449,194	-	9,449,194
Investments	11,288,951	740,673	12,029,624
Due from other governments	7,130,050	-	7,130,050
Capital assets:			
Non-depreciable capital assets	132,232,767	3,397,936	135,630,703
Depreciable capital assets, net	95,864,881	37,466,079	133,330,960
Total assets	282,462,213	53,319,254	335,781,467
DEFERRED OUTFLOWS OF RESOURCES			
Deferred outflows related to pension	2,309,914	250,062	2,559,976
Total deferred outflows of resources	\$ 2,309,914	250,062	2,559,976

	Governmental Activities	Business-Type Activities	Total
<u>LIABILITIES</u>			
Accounts payable	\$ 938,379	379,125	1,317,504
Accrued liabilities	287,310	140,743	428,053
Claims payable	207,371	-	207,371
Accrued interest payable	951,461	66,458	1,017,919
Customer deposits	-	740,673	740,673
Cash bonds and seized cash	181,785	-	181,785
Due to other governments	709,123	-	709,123
Unearned revenue	185,698	-	185,698
Noncurrent liabilities:			
Due within one year:			
Compensated absences	40,449	4,583	45,032
Loans and leases payable	992,861	329,699	1,322,560
Bonds payable	3,595,949	772,577	4,368,526
Due in more than one year:			
Compensated absences	768,525	87,070	855,595
Loans and leases payable	4,217,295	4,052,863	8,270,158
Bonds payable	46,491,483	6,200,102	52,691,585
Net pension liability	26,834,731	2,905,021	29,739,752
Total liabilities	86,402,420	15,678,914	102,081,334
DEFERRED INFLOWS OF RESOURCES			
Deferred property tax revenue	8,176,965	_	8,176,965
Deferred inflows related to pension	2,315,682	250,686	2,566,368
Total deferred inflows of resources	10,492,647	250,686	10,743,333
NET POSITION			
Net investment in capital assets	172,800,060	29,508,774	202,308,834
Restricted for:	172,000,000	25,500,771	202,500,051
Court services	910,920	_	910,920
Tree mitigation	66,496	-	66,496
Public safety	389,745	-	389,745
Debt service	12,835,978	-	12,835,978
Capital projects	12,061,815	-	12,061,815
Unrestricted	(11,187,954)	8,130,942	(3,057,012)
Total net position	\$ 187,877,060	37,639,716	225,516,776

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STATEMENT OF ACTIVITIES FOR THE YEAR ENDED SEPTEMBER 30, 2018

				Program Revenu	ies	Net (Expense and Changes in		
		Expenses	Charges for Service	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business- Type Activities	Total
Functions/Programs:	_							
Governmental activities:								
General government	\$	4,214,421	1,152,989	-	-	(3,061,432)	-	(3,061,432)
Public safety		11,793,113	1,568,027	120,552	246,571	(9,857,963)	-	(9,857,963)
Court services		165,804	-	-	-	(165,804)	-	(165,804)
Public services		8,452,730	12,700	-	2,475,687	(5,964,343)	-	(5,964,343)
Health and welfare		54,950	-	-	-	(54,950)	-	(54,950)
Culture and recreation		2,741,279	242,494	-	-	(2,498,785)	-	(2,498,785)
Interest on long-term debt		2,390,580				(2,390,580)	<u> </u>	(2,390,580)
Total government activities		29,812,877	2,976,210	120,552	2,722,258	(23,993,857)	<u>-</u>	(23,993,857)
Business-type activities:								
Sanitation		1,387,059	1,555,357	-	-	-	168,298	168,298
Public utility		6,672,773	7,370,293		380,619		1,078,139	1,078,139
Total business-type activities		8,059,832	8,925,650		380,619	<u> </u>	1,246,437	1,246,437
Total government	\$	37,872,709	11,901,860	120,552	3,102,877	(23,993,857)	1,246,437	(22,747,420)
		General revenue	s:					
		Taxes:						
		Ad valore	em taxes		\$	10,088,912	-	10,088,912
		Sales tax				13,597,361	-	13,597,361
		•	lieu of tax			342,313	-	342,313
		Franchise				1,255,603	-	1,255,603
			ergovernmental rev	enue		1,876,973	-	1,876,973
		Interest earn	-			135,045	23,416	158,461
		Investment	-			48,030	52,743	100,773
		Gain on sale	e of capital assets			-	23,823	23,823
		Other				161,391	<u> </u>	161,391
		Total gen	eral revenues			27,505,628	99,982	27,605,610
		Change	in net position			3,511,771	1,346,419	4,858,190
		Net position at b	eginning of year			184,365,289	36,293,297	220,658,586
		Net position at e	nd of year		\$	187,877,060	37,639,716	225,516,776

BALANCE SHEET GOVERNMENTAL FUNDS AS OF SEPTEMBER 30, 2018

	General Fund	Debt Service Fund	Colony Park TIF Bond Debt Fund	City Center Fund	Other Nonmajor Funds	Total Governmental Funds
<u>ASSETS</u>						
Cash and cash equivalents Investments Receivables (net of allowance for	\$ 8,347,731 5,911,812	1,672,516	4,668,521	2,794 11,288,951	1,719,661	16,411,223 17,200,763
uncollectibles, where applicable): Accounts Grants Taxes	1,668,779 128,103 6,425,299	3,313,201	610,489	400	66,247 137,394	1,669,179 194,350 10,486,383
Interest Due from other funds	14,839 2,306,616	-	-	45,758	-	60,597 2,306,616
Prepaids	172,739	-	-	-	-	172,739
-	172,739	-	- 047.262	-	192 797	
Due from other governments			6,947,263		182,787	7,130,050
Total assets	\$ 24,975,918	4,985,717	12,226,273	11,337,903	2,106,089	55,631,900
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES						
Liabilities:						
Accounts payable	\$ 783,985	-	898	-	153,496	938,379
Accrued liabilities	287,310	-	-	-	-	287,310
Cash bonds and seized cash	181,785	-	670,760	449.529	910,504	181,785
Due to other funds	105 600	-	670,760	448,528	910,304	2,029,792
Unearned revenue	185,698					185,698
Total liabilities	1,438,778		671,658	448,528	1,064,000	3,622,964
Deferred Inflows of Resources:						
Unavailable revenue - property taxes	4,215,510	3,276,652	610,489	-	74,314	8,176,965
Unavailable revenue - court fines	1,123,012	-	-	-	-	1,123,012
Unavailable revenue - Madison county			6,947,263		182,787	7,130,050
Total deferred inflows of resources	5,338,522	3,276,652	7,557,752		257,101	16,430,027
Fund Balances:						
Nonspendable:						
Prepaid items	172,739	-	-	-	-	172,739
Restricted for:						
Court services	910,920	-	-	-	-	910,920
Tree mitigation	66,496	-	-	-	-	66,496
Public safety	31,492	1 700 065	-	-	358,253	389,745
Debt service	-	1,709,065	3,996,863	10 000 275	1 172 440	5,705,928
Capital projects	-	-	-	10,889,375	1,172,440	12,061,815
Assigned to:	25,973					25,973
Fiscal year 2019 budget appropriations	16,990,998	_	_	_	(745,705)	16,245,293
Unassigned	18,198,618	1 700 065	3 006 862	10 880 375		
Total fund balances	10,170,018	1,709,065	3,996,863	10,889,375	784,988	35,578,909
Total liabilities, deferred inflows of						
resources, and fund balances	\$ 24,975,918	4,985,717	12,226,273	11,337,903	2,106,089	55,631,900

RECONCILIATION OF THE BALANCE SHEET TO THE STATEMENT OF NET POSITION GOVERNMENTAL FUNDS AS OF SEPTEMBER 30, 2018

Total fund balances - governmental funds	\$	35,578,909
Amounts reported for governmental activities in the Statement of Net Position are different because: Capital assets used in the operation of governmental funds are not financial resources and, therefore, are not reported in the funds. Governmental capital assets Less accumulated depreciation	332,598,441 (104,500,793)	228,097,648
Fines revenue that was earned in the current period but not received within 60 days is not recognized in the fund statement but recognized under full accrual.		1,123,012
Other long-term assets are not available to pay for current period expenditures and therefore, are unavailable in the funds and recognized as revenue in the Statement of Activities.		7,130,050
An internal service fund is used by management to charge the assets and liabilities of the internal service revenue fund are included in governmental activities in the Statement of Net Position. Some liabilities, including net pension obligations, are not due and payable in the current period and therefore, are not reported in the funds: Net pension liability		(154,037) (26,834,731)
Deferred outflows and inflows of resources related to pensions are applicable to future periods and, therefore, are not reported in the funds: Deferred outflows of resources related to pension Deferred inflows of resources related to pension	2,309,914 (2,315,682)	(5,768)
Long-term liabilities of governmental funds, including bonds payable, are not due and payable in the current period and therefore, are not reported in the funds. These long-term liabilities consist of: Bond obligations Loan and lease obligations Accrued interest payable Compensated absences	(50,087,432) (5,210,156) (951,461) (808,974)	(57,058,023)
Net position of governmental activities	\$	

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2018

	-	General Fund	Debt Service Fund	Colony Park TIF Bond Debt Fund	City Center Fund	Other Nonmajor Funds	Total Governmental Funds
REVENUES:							
Taxes:							
Sales taxes	\$	11,889,358	-	1,341,254	-	366,749	13,597,361
Current year ad valorem taxes		5,689,831	3,663,435	647,367	-	72,383	10,073,016
Prior year ad valorem taxes		8,938	6,958	-	-	-	15,896
Franchise fees		1,255,603	-	-	-	-	1,255,603
Licenses and permits		550,788	-	-	-	-	550,788
Intergovernmental		1,419,335	19,196	853,269	-	2,648,546	4,940,346
Charges for services		857,395	-	-	-	-	857,395
Fines and forfeitures		1,385,783	-	-	-	208,560	1,594,343
Contributions		23,898	-	-	-	-	23,898
Interest earnings		90,621	8,056	33,945	-	1,707	134,329
Investment earnings		56,884	-	-	(8,854)	-	48,030
Miscellaneous		180,224			2,400		182,624
Total revenues		23,408,658	3,697,645	2,875,835	(6,454)	3,297,945	33,273,629
EXPENDITURES:							
General government		3,811,925	-	-	-	-	3,811,925
Public safety		9,970,140	-	-	-	-	9,970,140
Court services		166,514	-	-	-	-	166,514
Public service		4,694,823	-	-	-	-	4,694,823
Health and welfare		54,950	-	-	-	-	54,950
Culture and recreation		2,210,920	-	-	-	-	2,210,920
Capital outlay		1,292,064	-	-	765	3,181,618	4,474,447
Debt service:							
Principal		124,623	2,478,545	1,450,000	-	370,000	4,423,168
Interest and other fiscal charges		5,679	1,032,569	1,382,175		38,357	2,458,780
Total expenditures		22,331,638	3,511,114	2,832,175	765	3,589,975	32,265,667
Excess (deficiency) of revenues over							
(under) expenditures		1,077,020	186,531	43,660	(7,219)	(292,030)	1,007,962
OTHER FINANCING SOURCES (USES):							
Proceeds from capital lease	\$	120,936	-	-	-	-	120,936
Sale of capital assets		34,429	-	-	-	11,685	46,114
Transfers in		-	-	-	-	731,203	731,203
Transfers out		(274,841)			(456,362)		(731,203)
Total other financing sources (uses):		(119,476)			(456,362)	742,888	167,050
NET CHANGE IN FUND BALANCES		957,544	186,531	43,660	(463,581)	450,858	1,175,012
Fund balances at beginning of year		17,241,074	1,522,534	3,953,203	11,352,956	334,130	34,403,897
Fund balances at end of year	\$	18,198,618	1,709,065	3,996,863	10,889,375	784,988	35,578,909

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES GOVERNMENTAL FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2018

Net change in fund balances - total governmental funds	9	\$	1,175,012
Amounts reported for governmental activities in the Statement of Activities are different because:			
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is depreciated over their estimated useful lives: Expenditures for capital assets Less current year depreciation expense	4,826,558 (5,089,512)		(262,954)
The net effect of other transactions involving capital assets (i.e., sales, disposals, and donations) is to increase net position.			737,254
Revenues in the funds that provide current financial resources but have been included in the Statement of Activities in prior fiscal years.			(954,935)
The effect of bond premiums and discounts is reported in the fund financial statements when debt is issued but amortized in the Statement of Activities.			33,436
Bond and capital lease proceeds provide current financial resources to governmental funds; however, issuing debt increases long-term liabilities in the Statement of Net Position. In the current year proceeds were received from: Capital lease obligations issued:			(120,936)
Repayment of long-term debt is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the Statement of Net Position.			4,423,168
The Statement of Activities reports pension expense and other activity related to the net pension liability: Contributions made after the measurement date	472,970		(1.252.970)
Pension expense An internal service fund is used by management to charge the cost of health and dental insurance to individual funds. The net revenue (expense) is reported with governmental activities.	_(1,826,849)		(1,353,879)
Certain expenses reported in the Statement of Activities do not require the use of current financial resources and therefore, are not reported as expenditures in the governmental funds: Change in accrued interest payable	34,764		(==2,010)
Change in compensated absences	23,651	_	58,415
Change in net position of governmental activities	9	\$	3,511,771

STATEMENT OF NET POSITION PROPRIETARY FUNDS AS OF SEPTEMBER 30, 2018

Business-Type A	Activities
Enterprise F	unds

	Public Utility Fund	East Madison County Regional Sewer Fund	Sanitation Fund	Totals	Internal Service Fund
<u>ASSETS</u>					
Current assets:					
Cash and cash equivalents \$	5,902,162	776,209	227,974	6,906,345	196,948
Investments	3,056,868	-	-	3,056,868	-
Receivable (net of allowances for uncollectibles, where applicable):					
Accounts	555,282	-	125,632	680,914	144,134
Interest	9,663	-	-	9,663	-
Due from other funds	63,176	-	-	63,176	-
Inventories	171,559	-	-	171,559	-
Prepaids	15,623	862,670		878,293	
Total current assets	9,774,333	1,638,879	353,606	11,766,818	341,082
Restricted assets:					
Investments	740,673			740,673	
Total restricted assets	740,673			740,673	
Property, plant and equipment:					
Land	3,397,936	-	-	3,397,936	-
Buildings	782,034	-	-	782,034	-
Machinery and equipment	1,338,272	42,262	-	1,380,534	-
Vehicles	1,191,116	67,475	-	1,258,591	-
Utility systems	53,195,169	6,573,879		59,769,048	
	59,904,527	6,683,616	-	66,588,143	-
Less: accumulated depreciation	(22,768,085)	(2,956,043)		(25,724,128)	
Net property, plant and equipment	37,136,442	3,727,573		40,864,015	
Total assets	47,651,448	5,366,452	353,606	53,371,506	341,082
DEFERRED OUTFLOWS OF RESOURCES					
Deferred outflows related to pension	235,221	14,841		250,062	
Total deferred outflows of resources \$	235,221	14,841		250,062	

Business-Type Activities Enterprise Funds

		Enterprise	e Funds		
		East Madison			
	Public	County			Internal
	Utility	Regional Sewer	Sanitation	TF-4-1-	Service
	Fund	Fund	Fund	Totals	Fund
<u>LIABILITIES</u>					
Current liabilities:					
Accounts payable	\$ 140,770	122,340	116,015	379,125	-
Claims payable	-	-	-	-	207,371
Accrued liabilities	138,892	1,851	-	140,743	-
Accrued interest payable	66,458	-	-	66,458	-
Due to other funds	-	-	-	-	340,000
Compensated absences - current	4,266	317	-	4,583	-
Notes payable - current	329,699	-	-	329,699	-
Bonds payable - current	772,577			772,577	
Total current liabilities	1,452,662	124,508	116,015	1,693,185	547,371
Current liabilities payable from restricted assets:	l				
Customer deposits	740,673			740,673	
Long-term liabilities:					
Compensated absences	81,047	6,023	-	87,070	-
Notes payable - net of current portion	4,052,863	-	-	4,052,863	-
Bonds payable - net of current portion	6,200,102	-	-	6,200,102	-
Net pension liability	2,732,611	172,410		2,905,021	
Total non-current liabilities	13,066,623	178,433		13,245,056	
Total liabilities	15,259,958	302,941	116,015	15,678,914	547,371
DEFERRED INFLOWS OF RESOURCE	<u>ES</u>				
Deferred inflows related to pension	235,808	14,878		250,686	
Total deferred inflows of resources	235,808	14,878		250,686	
NET POSITION					
Net investment in capital assets	25,781,201	3,727,573	_	29,508,774	-
Unrestricted	6,609,702	1,335,901	237,591	8,183,194	(206,289)
Total net position	\$ 32,390,903	5,063,474	237,591	37,691,968	(206,289)
A	djustment to refl	ect the consolidation	on of		
	internal service	fund activities rela	nted		
	to enterprise fur	nds		(52,252)	
N	let position of bu	siness-type activiti	es	\$ 37,639,716	

STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION PROPRIETARY FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2018

Business-Type Activities

		Enterprise East Madison	c I unus		
	Public	County			Internal
	Utility	Regional Sewer	Sanitation		Service
	<u>Fund</u>	<u>Fund</u>	Fund	Totals	Fund
OPERATING REVENUES:					
Water sales \$	3,413,926	-	_	3,413,926	_
Sewer changes	3,314,834	326,835	_	3,641,669	-
Tap fees and connection fees	90,814	-	-	90,814	-
Late fees	163,880	-	_	163,880	-
Tamper fees	928	-	_	928	-
Convenience fees	52,418	-	_	52,418	-
Billing contracts	6,456	-	_	6,456	-
Miscellaneous income	202	-	60	262	-
Sanitation	-	-	1,555,297	1,555,297	-
Health insurance contributions	_	_	_	- · · · · -	1,668,989
	7,043,458	326,835	1,555,357	8,925,650	1,668,989
Total operating revenues	7,013,130	320,033	1,555,557	0,723,030	1,000,707
OPERATING EXPENSES:					
Personal services	1,646,683	120,209	-	1,766,892	-
Supplies	368,308	8,797	-	377,105	-
Other service charges	1,331,190	609,358	1,387,059	3,327,607	_
Depreciation	1,972,795	216,975	-	2,189,770	_
Claims expense	_	_	_	_	1,918,873
Total operating expenses	5,318,976	955,339	1,387,059	7,661,374	1,918,873
OPERATING INCOME (LOSS)	1,724,482	(628,504)	168,298	1,264,276	(249,884)
NON-OPERATING REVENUES (EXPENSES):					
Interest earnings	19,367	3,333	716	23,416	716
Investment earnings	52,743	-	-	52,743	-
Gain on sale of capital assets	23,823	-	-	23,823	-
Interest and fiscal charges	(372,100)	-	-	(372,100)	-
Total nonoperating revenues (expenses)	(276,167)	3,333	716	(272,118)	716
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS	1,448,315	(625,171)	169,014	992,158	(249,168)
in conin (2000) 221 one cin mile con make mont	1, ,	(020,171)	10,,01.	>> 2 ,120	(2.5,100)
Capital contributions	380,619			380,619	
CHANGE IN NET POSITION	1,828,934	(625,171)	169,014	1,372,777	(249,168)
NET POSITION AT BEGINNING OF YEAR	30,561,969	5,688,645	68,577	36,319,191	42,879
NET POSITION AT END OF YEAR \$	32,390,903	5,063,474	237,591	37,691,968	(206,289)
THE POSITION AT EAD OF TEAK	32,370,703	3,003,474	237,371	37,071,700	(200,207)
Change in net position	- total proprietar	ry funds		\$ 1,372,777	
		6.			
Adjustments to reflect					
service fund activitie	es related to enter	rprise funds		(26,358)	
Change in net position	for business-typ	e activities		\$1,346,419	

STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2018

Business-Type Activities

Enterprise Funds East Madison Public County Internal Utility Regional Sewer Sanitation Service **Fund Fund Fund Totals** Fund CASH FLOWS FROM OPERATING ACTIVITIES: Cash received from customers 7,066,574 320,298 1,554,340 8,941,212 Health insurance contributions received 1,524,855 Cash paid to suppliers and employees (3,586,166)(193,191)(1,384,560)(5,163,917) (1,805,976)Net cash provided by (used in) operating activities 3,480,408 127,107 169,780 3,777,295 (281,121)CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES: Principal paid on bonds and notes (1,048,246)(1,048,246)Increase in amount due to other funds 340,000 Interest paid on bonds and notes (361,371)(361,371)(191,799)Acquisition of capital assets (621,092)(812,891)Proceeds from sale of capital assets 30,858 30,858 Net cash provided by (used in) capital and related financing activities (191,799)340,000 (1,999,851)(2,191,650)CASH FLOWS FROM INVESTING ACTIVITIES: (106,730)(106,730)Purchase of investments - net Interest and investment earnings 97,254 3,333 716 101,303 716 Net cash provided by (used in) (9,476)3,333 716 (5,427)716 investing activities

59,595

137,353

196,948

1,471,081

4,431,081

5,902,162

(61,359)

837,568

776,209

170,496

57,478

227,974

1,580,218

5,326,127

6,906,345

Net increase (decrease) in cash and cash

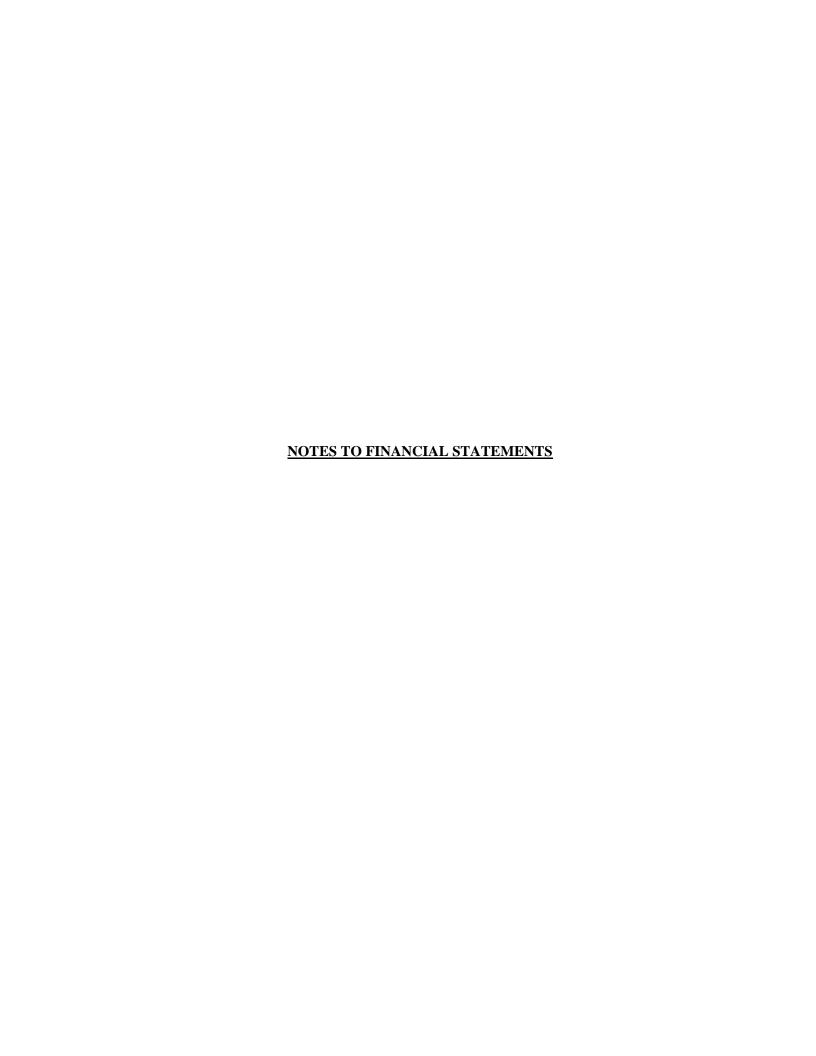
Cash and cash equivalents at end of year

Cash and cash equivalents at beginning of year

equivalents

STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2018

		Business-Type Enterprise			
	Public Utility Fund	East Madison County Regional Sewer Fund	Sanitation Enterprise Fund	Totals	Internal Service Fund
RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED BY (USED IN)					
OPERATING ACTIVITIES:					
Operating income (loss)	\$ 1,724,482	(628,504)	168,298	1,264,276	(249,884)
Adjustments to reconcile operating income					
(loss) to net cash provided by (used in)					
operating activities:					
Depreciation expense	1,972,795	216,975	-	2,189,770	-
(Increase) decrease in:					
Accounts receivable	(13,401)	-	(1,017)	(14,418)	(144,134)
Inventories	(12,345)	-	-	(12,345)	-
Prepaids	(1,874)	543,194	-	541,320	-
Deferred outflows related to pension	180,400	9,053	-	189,453	-
Increase (decrease) in:					
Accounts payable	(198,860)	(31,659)	2,499	(228,020)	112,897
Accrued compensated absences	56	317	-	373	-
Accrued liabilities	(230,434)	36	-	(230,398)	-
Unearned revenue	-	(6,537)	-	(6,537)	-
Customer deposits	36,517	-	-	36,517	-
Compensated absences - long-term	(4,531)	6,011	-	1,480	-
Net pension liability	69,986	19,336	-	89,322	-
Deferred inflows related to pension	(42,383)	(1,115)		(43,498)	
Total adjustments	1,755,926	755,611	1,482	2,513,019	(31,237)
Net cash provided by (used in)					
operating activities	\$ 3,480,408	127,107	169,780	3,777,295	(281,121)
NONCASH CAPITAL AND RELATED FINANCING ACTIVITIES:					
Contribution of capital assets	\$ 380,619			380,619	
Amortization of bond premium included					
in interest expense	\$ (16,852)			(16,852)	



NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The City of Ridgeland, Mississippi (the City) was incorporated in 1899 and operates under a Mayor-Board of Aldermen form of government. The City is a primary government with no separate component units. The City is organized into the following divisions: general government, public safety (police and fire), court services, public services, health and welfare, and culture and recreation.

The financial statements of the City of Ridgeland have been prepared in conformity with generally accepted accounting principles (GAAP) as applicable to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the more significant policies:

A. Financial Reporting Entity

Component Units

As required by accounting principles generally accepted in the United States of America, the financial statements of the reporting entity include those of the City of Ridgeland (the primary government) and any component units thereof. Component units must either be (1) a legally separate organization for which the elected officials of the primary government are financially accountable or (2) another organization for which the nature and significance of its relationship with the primary government is such that exclusion would cause the City of Ridgeland's financial statements to be misleading or incomplete. Based upon the application of these criteria, no potential component unit will be included as a part of the City.

Related Organizations

Related organizations are excluded from the financial reporting entity because the City's accountability does not extend beyond making appointments. Audited financial statements are available from the respective organizations. Related organizations are described as follows:

Ridgeland Tourism Commission

Brief Description of Activities and Relationship to the City

Promotes tourism for the City of Ridgeland. All members are appointed by the Board of Aldermen. The Commission

reports independently.

B. Government-Wide and Fund Financial Statements

Basic financial statements consist of the following:

- Government-wide financial statements
- Fund financial statements
- Notes to the financial statements

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED:

B. Government-Wide and Fund Financial Statements - continued:

The government-wide financial statements consist of the statement of net position and the statement of activities and report information on all of the nonfiduciary activities of the Primary Government. As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. All internal balances in the statement of net position have been eliminated with the exception of those representing balances between the governmental activities and the business-type activities, which are presented as internal balances and eliminated in the total government column.

Both of the government-wide financial statements distinguish functions of the City that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the City include general government, public safety (police and fire), court services, public services, health and welfare, and culture and recreation. The business-type activities of the City include operation of the public utility system, east Madison County regional sewer system, and sanitation.

The statement of activities demonstrates the degree to which the direct and indirect expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or activity. Indirect expenses are allocated based on the annual cost allocation plan. Program revenues include: 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or activity, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate fund financial statements are provided for governmental funds and proprietary funds. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary funds financial statements. Revenues are recorded when earned or, for property tax revenues, in the period in which levied. Expenses are recorded when a liability is incurred regardless of the timing and related cash flows.

Governmental funds financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED:

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation - continued:

they are collectible within the current period. The City, in general, considers revenues available if they are collected within 60 days after year-end. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met. Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences and claims and judgements which are recognized when payment is due.

The accounts of the City are organized on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements.

The City reports the following major governmental funds:

The **General Fund** is the general operating fund of the City. General tax revenues and other receipts that are not allocated by law or contractual agreement to some other fund are accounted for in this fund. General operating expenses, fixed charges, and capital improvement costs not paid through other funds are paid from this fund.

The **Debt Service Fund** accounts for the accumulation of financial resources for the payment of principal and interest on the City's general obligation debt. The primary revenue source is local property taxes levied specifically for debt service.

The **City Center Fund** is a capital project fund that accounts for the financial resources to be used for the construction of the new City hall.

The Colony Park TIF Bond Debt Fund is a debt service fund that accounts for the accumulation of financial resources for the payment of principal and interest on the debt related to the Colony Park project.

The City reports the following major proprietary funds:

The **Public Utility Fund** accounts for the operating activities of the City's public utility services.

The **East Madison County Regional Sewer Fund** accounts for the operating activities related to sewer services provided as a result of an interlocal cost-sharing agreement between the City of Ridgeland, Mississippi, the City of Madison, Mississippi and the Pearl River Valley Water Authority.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED:

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation - continued:

The **Sanitation Fund** accounts for the operating activities related to garbage and recycling services.

Additionally, the City reports the following fund types:

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

The **Insurance Trust Fund** is an internal service fund that accounts for the insurance transactions handled by the City for their self-insured employee health insurance program.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the proprietary funds of the City are charges to customers for sales and services. Operating expenses for the proprietary fund includes the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

D. Cash and Other Deposits and Cash Equivalents

The City deposits excess funds in the financial institutions selected by the Mayor and Board of Aldermen in accordance with state statutes.

Cash consists of amounts on deposit with a financial institution in interest bearing demand accounts and petty cash. Other deposits consist of non-interest-bearing accounts. Cash and other deposits are valued at cost.

Various restrictions on deposits are imposed by state statutes. The collateral for public entities' deposits in financial institutions is held in the name of the State Treasurer under a program established by the Mississippi State Legislature and is governed by section 27-105-5, Miss. Code Ann. (1972). Under this program, the entity's funds are protected through a collateral pool administered by the State Treasurer.

For purposes of the combined statement of cash flows, the municipality considers to be cash equivalents all highly liquid investments and certificates of deposit if they have a maturity of three months or less when acquired.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED:

E. Investments

The City is allowed, by statute, to invest excess funds in any bonds or other direct obligations of the United States of America or the State of Mississippi, or of any county or municipality of this state, when such county or municipal bonds have been properly approved; or in interest-bearing time deposits with any financial institution approved for the deposit of state funds. Investment earnings are reported in the fund reporting the investment and consist of interest and dividends received and the change in fair value of investments. Investments are reported at fair value.

F. Receivables

Receivables, net of estimated uncollectible amounts, are reported in the governmental and proprietary financial statements for goods and services, taxes, loans, grants, and interest. The estimated uncollectible amounts by fund are reported in Note 3.

G. Inventories

Inventories of materials and supplies in the proprietary funds are stated at cost, calculated on the first-in, first-out basis.

H. Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items using the consumption method in both government-wide and fund financial statements.

I. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position and balance sheet report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position or fund balance that applies to a future period(s) and will not be recognized as an outflow of resources (expense) until then.

In addition to liabilities, the statement of net position and balance sheet report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position or fund balance that applies to future periods and will not be recognized as an inflow of resources (revenue) until then.

J. Budgets and Budgetary Accounting

The budget is adopted annually by the Mayor and the Board of Aldermen, and subsequent amendments are made during the year on the approval of the Mayor and Board or, when allowed, upon authority of the City Clerk, as described in the following paragraphs.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED:

J. Budgets and Budgetary Accounting - continued:

The governmental fund and proprietary fund types are budgeted in accordance with the laws of the State of Mississippi which require that municipalities budget on a modified-cash basis. Claims that have been incurred prior to the end of the year and that are paid within 30 days are recorded under the accrual basis. Prior year claims that are paid after 30 days revert to the cash basis. All revenue is accounted for under the cash basis. The required budgetary basis is therefore not considered to be in accordance with generally accepted accounting principles. Governmental accounting requires that the "Budget to Actual" statement be prepared according to budgetary laws and the "Combined Statement of Revenues, Expenditures, and Fund Balance" be prepared according to the modified accrual basis (GAAP).

The legal level of control, that is the level on which actual expenditures may not legally exceed appropriations, is the major expenditure classifications within departments. Such classifications are Personnel Services, Supplies, Other Services and Charges and Capital Outlay.

All amendments to the budget to the legal level of control must be approved by the City of Ridgeland's Mayor and Board of Aldermen. The City Clerk is allowed to reclassify, without governing body approval, any budget "line items"; that is, amounts below the legal level of control.

The expenditure budget adopted and approved by the duly elected members of the governing authority of the City of Ridgeland is the appropriation ordinance of said municipality.

As allowed by statute, the expenditure budget was amended and approved by the duly elected members of the governing authority of the City of Ridgeland. Such amendments are included in the reported budgetary data.

K. Capital Assets

In the governmental funds, the cost incurred for the purchase or construction of capital assets are recorded as capital outlay expenditures.

Capital assets are reported at actual or estimated historical cost based on appraisals or deflated current replacement cost. Donated capital assets are reported at acquisition value.

Maintenance, repairs, and minor equipment are charged to operations when incurred. Expenses that materially change capacities or extend useful lives are capitalized. Upon sale or retirement of land, buildings, and equipment, the cost and related accumulated depreciation, if applicable, are eliminated from the respective amounts and any resulting gain or loss is included in the statement of activities.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED:

K. Capital Assets - continued:

All proprietary funds are accounted for on an economic measurement focus. This means that all assets and liabilities (whether current or noncurrent) associated with their activity are included on their Statement of Net Position. Their fund equity is reported in the total net position of the Statement of Revenues, Expenses and Changes in Net Position. The capital assets threshold for the proprietary funds is the same as it is for governmental funds which is described in detail below.

In accordance with authoritative guidance, governmental infrastructure has been capitalized. Capitalization thresholds (dollar value above which assets acquisitions are added to the capital asset account) and estimated useful lives of capital assets are reported in the government-wide statements and proprietary funds. Depreciation is calculated on the straight-line basis for all assets, except land. The following schedule details those thresholds.

Capital assets thresholds are as follows:

Land	\$ N/A
Infrastructure	N/A
Furniture, vehicles and equipment	500
Improvements other than buildings	25,000
Buildings	50,000
Leased assets under capital leases	*

Estimated useful lives and salvage values for depreciable assets are as follows:

	Useful	Salvage
	Life	Value
Computer equipment and peripherals	3 years	1%
Vehicles and equipment	5 years	10%
Heavy equipment (backhoes, dozers, front-end		
loaders, tractors, etc.)	10 years	10%
Furniture and fixtures	7 years	10%
Improvements other than buildings	20 years	20%
Buildings	40 years	20%
Infrastructure:		
Roads	20 years	20%
Concrete bridges	50 years	20%
Timber bridges	30 years	20%
Leased assets under capital leases	*	*

*The threshold amount will correspond with the amounts for the applicable asset classifications as listed.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED:

L. Unearned Revenue and Deferred Inflows of Resources

Unearned revenue is a liability that arises when resources are obtained before revenue recognition criteria, other than time recognition criteria, have been satisfied. Resources that are obtained before time recognition criteria have been satisfied are considered as deferred inflows of resources.

M. Compensated Absences

Upon termination of employment, the City of Ridgeland provides payment of accrued personal leave to the departing employee. While such leave is accumulated from 5 to 20 days each year, depending on length of service, no payment for medical leave is allowed absent the required evidence of such need.

Unpaid personal leave expected to be paid from the Governmental Funds is reported under Long-term Debt as "Compensated Absences" in the government-wide statements. Similar amounts related to the proprietary funds are accrued in the enterprise funds. Typically, the related "Compensated Absences Expense" has been paid from the General Fund and the Public Utility Fund.

The respective liabilities are computed utilizing the specific identification method (i.e., each employee's actual accumulated personal leave days are multiplied by the applicable actual per day salary). The City's liability for compensated absences is not recorded in the governmental funds, for such liability may be paid from financial resources not currently available. Compensated absences are reported in governmental funds only if they have matured.

N. Encumbrances

An encumbrance system is maintained to account for commitments resulting from approved purchase orders, work orders and contracts. All encumbrances lapse at year-end; accordingly, no encumbrances were outstanding at September 30, 2018.

O. Net Position and Fund Balances

Net position in government-wide and proprietary fund financial statements utilize a net position presentation. Net position is categorized as follows:

<u>Net investment in capital assets</u> - This component of net position consists of capital assets, net of accumulated depreciation and is reduced by any debt outstanding against the acquisition, construction or improvement of those assets. Deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction, or improvement of those assets or related debt is included in this component of net position.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED:

O. Net Position and Fund Balances - continued:

<u>Restricted net position</u> - This component of net position consists of restricted assets plus deferred outflows of resources reduced by liabilities and deferred inflows of resources related to those assets.

<u>Unrestricted net position</u> - This component of net position is the net amount of the assets, deferred outflows of resources, liabilities, and deferred inflows of resources that are not included in the determination of the net investment in capital assets or restricted net position.

In the fund financial statements, fund balances for governmental funds are reported in classifications that comprise a hierarchy based primarily on the extent to which the City is bound to honor constraints on the specific purpose for which amounts in those funds can be spent. Fund balances are composed of two major types which are nonspendable and spendable. Nonspendable fund balances are balances that cannot be spent because they are not expected to be converted to cash or they are legally or contractually required to remain intact. Examples of this classification are prepaid items, inventories, and principal (corpus) of an endowment fund.

In addition to the nonspendable fund balance, spendable fund balance is composed of four classifications designed to disclose the hierarchy of spending constraints.

- Restricted: fund balances that are constrained by external parties, constitutional provisions, or enabling legislation.
- Committed: fund balances that contain self-imposed constraints of the government from its highest level of decision making authority.
- Assigned: fund balances that contain self-imposed constraints of the government to be used for a particular purpose.
- Unassigned: fund balance that is not constrained for any particular purpose. General Fund is the only fund that reports a positive unassigned fund balance amount.

When an expenditure is incurred for purposes for which both restricted and unrestricted (committed, assigned, or unassigned) resources are available, it is the City's general policy to use restricted resources first. When expenditures are incurred for purposes for which unrestricted (committed, assigned, and unassigned) resources are available, and amounts in any of these unrestricted classifications could be used, it is the City's general policy to spend committed resources first, followed by assigned amounts, and then unassigned amounts.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED:

O. Net Position and Fund Balances - continued:

It is the goal of the City to achieve and maintain a fund balance in the general fund at fiscal year-end of not less than 45% of the expenditures in the current year's General Fund. If the fund balance at fiscal year-end falls below the goal, the City shall develop a restoration plan to achieve and maintain the minimum fund balance.

P. Restricted Assets

Certain proceeds of the City's bonds, as well as certain resources set aside for their repayment, are classified as restricted on the Statement of Net Position because their use is limited by applicable debt covenants. Additionally, customer utility deposits are set aside for repayment are classified as restricted. When both restricted and unrestricted resources are available for use, it is the City's policy to use restricted resources first, and then unrestricted resources as they are needed.

Q. Capitalization of Interest

The City capitalizes interest costs for business-type activities only, net of related interest earned, from the date of the borrowing until the projects acquired with those funds are ready for their intended use.

R. Pensions

For the purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Public Employees' Retirement System (PERS) and additions to/deductions from PERS' fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, the benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

S. Long-Term Liabilities

In the government-wide financial statements and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type Statement of Net Position. Initial-issue bond premiums and discounts are deferred and amortized over the life of the bonds using the straight-line method. The difference between the reacquisition price of refunding bonds and the net carrying amount of refunded debt (deferred amount on refunding) is amortized over the shorter of the lives of the refunding debt or remaining life of the refunded debt. The unamortized portion of the deferred amount on refunding is recorded as either a deferred outflow of resources or deferred inflow of resources. Bonds payable are reported net

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED:

S. Long-Term Liabilities - continued:

of the unamortized portion of applicable premium or discount. Bond issuance costs are expensed during the current period. Amortization of bond premiums, discounts, and deferred amounts on refunding are included in interest expense.

T. Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of asset and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

NOTE 2 - CASH AND INVESTMENTS

Cash and investments are comprised of the following at September 30, 2018.

			Restricted		
	Cash and		Cash and		
	Cash		Cash	Restricted	
	Equivalent	s Investments	Equivalents	Investments	Total
Governmental activities:					
General fund	\$ 6,962,029	5,911,812	1,385,702	-	14,259,543
Debt service fund			1,672,516	-	1,672,516
Colony park TIF bond debt fund			4,668,521	-	4,668,521
City center fund			2,794	11,288,951	11,291,745
Nonmajor governmental funds			1,719,661	-	1,719,661
Internal service fund	196,948				196,948
Total governmental activities	7,158,97	5,911,812	9,449,194	11,288,951	33,808,934
Business-type activities:					
Public utility fund	5,902,162	2 3,056,868	-	740,673	9,699,703
East Madison County regional					
sewer fund	776,209	-	-	-	776,209
Sanitation fund	227,974	<u> </u>			227,974
Total business-type activities	6,906,345	3,056,868		740,673	10,703,886
Government-wide total	\$ 14,065,322	2 8,968,680	9,449,194	12,029,624	44,512,820

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 2 - CASH AND INVESTMENTS - CONTINUED:

Deposits

The collateral for public entities' deposits in financial institutions is held in the name of the State Treasurer under a program established by the Mississippi State Legislature and is governed by Section 27-105-5, Miss. Code Ann. (1972). Under this program, the City's funds are protected through a collateral pool administered by the State Treasurer. Financial institutions holding deposits of public funds must pledge securities as collateral against those deposits. In the event of failure of a financial institution, securities pledged by that institution would be liquidated by the State Treasurer to replace the public deposits not covered by the Federal Deposit Insurance Corporation. Deposits at September 30, 2018 are summarized as follows:

	Reported	Bank
	<u>Amount</u>	Balance
Cash	\$ 23,514,516	23,905,894
Total deposits	\$ 23,514,516	23,905,894

The difference of \$391,378 was principally due to outstanding checks. Of the bank balance, \$750,000 was covered by Federal Depository Insurance.

Custodial Credit Risk - Deposits - Custodial risk is defined as the risk that, in the event of a financial institution's failure, the City's deposits may not be returned to it. As of September 30, 2018, \$23,155,894 of the City's bank balance of \$23,905,894 was exposed to custodial credit risk as follows:

Guaranty Pool	\$ 23,155,894
Total	\$ 23,155,894

Investments

The City is allowed, by statute, to invest excess funds in any bonds or other direct obligations of the United States of America or the State of Mississippi, or of any county or municipality of this state, when such county or municipal bonds have been properly approved; or in interest-bearing time deposits with any financial institution approved for the deposit of state funds. Investments are reported at fair value.

Interest Rate Risk. Interest Rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. Investments held for longer periods are subject to increased risk of adverse interest rate changes. The City's investment policy is limited to complying with the State's investment statutes. The State law has not addressed interest rate risk. The City uses the Specific Identification method to disclose interest-income rate risk. Under this method, the notes provide an actual list of the maturities for different individual investments.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 2 - CASH AND INVESTMENTS - CONTINUED:

Investments - continued:

Concentration of Credit Risk. Disclosures of investments held by amount and issuer for any issuer that represents five percent or more of total investments is required. This requirement does not apply to investments issued or explicitly guaranteed by the U.S. government, investments in mutual funds and external investment pools, and other pooled investments. As of September 30, 2018, the City had the following investments:

Investment Type	_	Fair Value	Credit Ratings	Percentage of Investments	Interest Rates
U.S. Treasury Bills	\$	246,083	Not Rated	1.17%	
U.S. Treasury Notes		249,453	Not Rated	1.19%	1.00%
Federal Farm Credit Bank		193,375	AA+	0.92%	2.30%
Federal Home Loan Mortgage Corporation (FHLMC)		5,354,767	AA+	25.50%	1.10-1.25%
Federal Home Loan Bank		1,843,351	AA+	8.78%	1.22%
Federal National Mortgage Association (FNMA)		2,661,375	AA+	12.67%	1.75-1.80%
Governmental National Mortgage Association (GNMA	.)	6,970,183	Not Rated	33.19%	1.54-4.00%
State of Mississippi Tax Notes		1,065,000	AA	5.07%	1.37-4.43%
Mississippi Development Bank Tax Notes		584,135	AA	2.78%	3.00%
Overseas Private Investment Corp		754,685	Not Rated	3.59%	2.25%
Small Business Administration		975,840	Not Rated	4.65%	2.78-2.83%
Pearl MS Urban Renewal Rev.	_	100,057	Not Rated	<u>0.49</u> %	5.60%
Total investments	\$ _	20,998,304		100.00%	
Investment Maturities in Years:					
Investment Type	_	Less Than 1	1-5	6-10	More than 10
U.S. Treasury Bills	\$	246,083	-	-	-
U.S. Treasury Notes		249,453	-	-	-
Federal Farm Credit Bank		-	193,375	-	-
Federal Home Loan Mortgage Corporation (FHLMC)		997,430	4,357,337	-	-
Federal Home Loan Bank		997,540	845,811	-	-
Federal National Mortgage Association (FNMA)		-	2,417,625	243,750	-
Governmental National Mortgage Association (GNMA)	-	-	502,188	6,467,995
State of Mississippi Tax Notes		75,000	990,000	-	-
Mississippi Development Bank Tax Notes		-	584,135	-	-
Overseas Private Investment Corp		-	754,685	-	-
Small Business Administration		-	-	583,251	392,589
Pearl MS Urban Renewal Rev.	_			100,057	
Total investments	\$ =	2,565,506	10,142,968	1,429,246	6,860,584

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 2 - CASH AND INVESTMENTS - CONTINUED:

Investments - continued:

Credit Risk. The City is allowed, by State Statute, to invest excess funds in any bonds or other direct obligations of the United States of America, of the State of Mississippi, or of any county or municipality of Mississippi, when such county or municipal bonds have been properly approved; or in obligations issued or guaranteed in full as to principal and interest by the United States of America which are subject to a repurchase agreement with a qualified depository; or in interest-bearing time certificates of deposit with any financial institution approved for the deposit of state funds.

Custodial Credit Risk - Investments. Custodial credit risk is defined as the risk that, in the event of a financial institution's failure, the City will not be able to recover the value of its investments. The City does not have a formal investment policy that addresses custodial credit risk. As of September 30, 2018, all investments were held by a third-party custodian counterparty and all investments which were held by the counterparty's trust department or agent are registered in the City's name.

The City categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements); followed by quoted prices in inactive markets or for similar assets or with observable inputs (Level 2 measurements); and the lower priority to unobservable inputs (Level 3 measurements). At September 30, 2018, the City had an unrealized loss of \$285,432, which reflects changes in the fair market value of investments.

The City has the following recurring fair value measurements as of September 30, 2018:

- Mortgage Backed Securities of \$804,161 are valued using quoted market prices (Level 2 inputs)
- Collateralized Mortgage Obligations of \$7,141,862 are valued using quoted market prices (Level 2 inputs)
- Municipal Obligations of \$1,749,192 are valued using quoted market prices (Level 2 inputs)
- US Government Obligations of \$11,057,006 are valued using quoted market prices (Level 2 inputs)
- US Treasury Bills of \$246,083 are valued using quoted market prices (Level 2 inputs)

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 3 - RECEIVABLES

Receivables at September 30, 2018, consisted of the following:

					Due from Other		
		Accounts	Grants	Taxes	Governments	Interest	Total
	•						
Governmental activities:							
General fund	\$	5,804,080	128,103	6,425,299	-	14,839	12,372,321
Debt service fund		-	-	3,313,201	-	-	3,313,201
Colony Park TIF bond debt fund		-	-	610,489	6,947,263	-	7,557,752
City center fund		400	-	-	-	45,758	46,158
Nonmajor governmental funds		-	66,247	137,394	182,787	-	386,428
Internal service fund		144,134					144,134
Gross receivables		5,948,614	194,350	10,486,383	7,130,050	60,597	23,819,994
Less: Allowance for							
uncollectible accounts		(3,426,178)					(3,426,178)
Total governmental activities		2,522,436	194,350	10,486,383	7,130,050	60,597	20,393,816
Business-type activities:							
Public utility enterprise fund		941,509	-	-	-	9,663	951,172
East Madison County regional							
sewer fund		-	-	-	-	-	-
Sanitation fund		208,053					208,053
Gross receivables		1,149,562	-	-	-	9,663	1,159,225
Less: Allowance for							
uncollectible accounts		(468,648)					(468,648)
Total business-type activities		680,914				9,663	690,577
Total government-wide	\$	3,203,350	194,350	10,486,383	7,130,050	70,260	21,084,393

NOTE 4 - DUE FROM OTHER GOVERNMENTS

Amounts due from other governments at September 30, 2018, in the amount of \$7,130,050 represents the net present value of amounts due from Madison County, Mississippi in accordance with two interlocal pledge agreements designed to provide funds for the payment of the Colony Park tax increment financing bonds and the County Line taxable notes. The amounts to be paid are based on the added incremental increase in ad valorem taxes to be collected by the County as a result of the Colony Park and County Line Projects completed by the City in prior years. The amounts due from the County are irrevocable until all outstanding liabilities of the two projects are paid in full.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 4 - DUE FROM OTHER GOVERNMENTS - CONTINUED:

Amounts due from the County are estimated to be collected as follows:

Fiscal		
Year Ending		
September 30,		
2019	\$	756,396
2020		952,307
2021		857,853
2022		857,536
2023		856,521
2024-2028		4,278,224
2029-2032	-	1,358,328
Total payments due under		
interlocal pledge agreements		9,917,165
Less discount to present value	-	(2,787,115)
Total due from other governments	\$	7,130,050

NOTE 5 - PROPERTY TAXES

Property taxes for fiscal year 2018 were levied in September 2017 on the assessed valuation of property located in the City of Ridgeland, Mississippi as of the preceding January 1, the lien date. Revenues from property taxes are recognized in the fiscal year for which property taxes are levied. The financial statements reflect the accrual of the estimated fiscal year 2019 property taxes levied in September 2018. The City has recorded deferred inflows for the estimated fiscal year 2019 real and personal property taxes as of September 30, 2018.

The City levies property taxes annually based upon assessed valuations. Real, personal property, public utility, automobile ad valorem taxes and certain road taxes are collected by the tax collector of Madison County and are disbursed to the City accordingly. Current collection of real, public utility, and personal property taxes for the year end September 30, 2018 were approximately 99% of the total tax levy.

The tax rate levied by the City for 2018 was set at 20.03 mills. The City allocated the property tax per \$1,000 of assessed value for the year as follows:

General Fund	\$ 11.27
Debt Service Fund	8.76
	\$ 20.03

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 6 - CAPITAL ASSETS

Capital asset activity for the year ended September 30, 2018 was as follows:

	Balance at October 1, 2017	Increases	Decreases	Transfers	Balance at September 30, 2018
Governmental activities:					
Non-depreciable capital assets:					
Land	\$ 117,361,482	334,552	-	10,132,714	127,828,748
Construction in progress	14,905,877	2,558,906	(245,425)	(12,815,339)	4,404,019
Total non-depreciable capital assets	132,267,359	2,893,458	(245,425)	(2,682,625)	132,232,767
Depreciable capital assets:					
Buildings	15,687,958	-	-	-	15,687,958
Improvements other than buildings	10,352,329	81,764	-	-	10,434,093
Infrastructure	155,941,794	1,858,649	-	2,682,625	160,483,068
Vehicles	8,034,103	379,766	(252,558)	-	8,161,311
Furniture and equipment	4,798,047	518,455	(85,674)	-	5,230,828
Leased property under capital leases	247,480	120,936			368,416
Total depreciable capital assets	195,061,711	2,959,570	(338,232)	2,682,625	200,365,674
Less accumulated depreciation for:					
Buildings	(6,121,750)	(313,445)	-	-	(6,435,195)
Improvements other than buildings	(4,982,339)	(380,607)	-	-	(5,362,946)
Infrastructure	(79,370,305)	(3,415,461)	-	-	(82,785,766)
Vehicles	(5,628,060)	(541,463)	225,380	-	(5,944,143)
Furniture and equipment	(3,505,712)	(381,454)	69,061	-	(3,818,105)
Leased property under capital leases	(97,556)	(57,082)			(154,638)
Total accumulated depreciation	(99,705,722)	(5,089,512)	294,441		(104,500,793)
Total depreciable capital assets, net	95,355,989	(2,129,942)	(43,791)	2,682,625	95,864,881
Total governmental activities capital					
assets, net	\$ 227,623,348	763,516	(289,216)		228,097,648

Depreciation expense for governmental activities is charged to functions as follows:

General government	\$ 111,172
Public safety	855,308
Public services	3,698,998
Culture and recreation	424,034
Total depreciation expense - governmental activities	\$ 5,089,512

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 6 - CAPITAL ASSETS - CONTINUED:

		Balance at				Balance at
		October 1,				September 30,
		2017	Increases	Decreases	Transfers	2018
Business-type activities:						
Non-depreciable capital assets:						
Land	\$	3,340,437	57,499	-	-	3,397,936
Construction in progress		279,392	138,003		(417,395)	
Total non-depreciable capital assets		3,619,829	195,502		(417,395)	3,397,936
Depreciable capital assets:						
Buildings		782,034	-	-	-	782,034
Utility systems		58,612,075	739,578	-	417,395	59,769,048
Vehicles		1,161,576	120,838	(23,823)	-	1,258,591
Machinery and equipment		1,312,707	137,592	(69,765)		1,380,534
Total depreciable capital assets		61,868,392	998,008	(93,588)	417,395	63,190,207
Less accumulated depreciation for:						
Buildings	\$	(597,313)	(31,424)	-	-	(628,737)
Utility systems		(20,927,676)	(2,058,306)	-	-	(22,985,982)
Vehicles		(1,037,655)	(32,060)	23,651	-	(1,046,064)
Machinery and equipment		(1,058,267)	(67,980)	62,902		(1,063,345)
Total accumulated depreciation		(23,620,911)	(2,189,770)	86,553		(25,724,128)
Total depreciable capital assets, net		38,247,481	(1,191,762)	(7,035)	417,395	37,466,079
Total business-type activities capital						
assets, net	\$	41,867,310	(996,260)	(7,035)		40,864,015
Depreciation expense for business-type activities is charged to functions as follows:						

Public Utility Fund	\$ 1,972,795
East Madison County Regional Sewer Fund	216,975
Total depreciation expense - business-type activities	\$ 2,189,770

NOTE 7 - LONG-TERM LIABILITIES

The following is a summary of changes in long-term liabilities reported in the government-wide financial statements for the year ended September 30, 2018:

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 7 - LONG-TERM LIABILITIES - CONTINUED:

	Beginning			Ending	
	Balance			Balance	Due
	October 1,	Additions/	Reductions/	September 30,	Within
	2017	Proceeds	Payments	2018	One Year
Governmental activities:					
General obligation bonds	\$ 26,790,667	-	1,995,899	24,794,768	2,054,275
General obligation premium	355,262	-	42,577	312,685	35,815
Limited obligation bonds	26,545,000	-	1,450,000	25,095,000	1,515,000
Limited obligation discount	(124,162)	-	(9,141)	(115,021)	(9,141)
Notes	5,938,180	-	852,645	5,085,535	876,375
Capital lease obligations	128,309	120,936	124,624	124,621	116,486
Compensated absences	832,625	180,921	204,572	808,974	40,449
Government activities total	\$ 60,465,881	301,857	4,661,176	56,106,562	4,629,259
Business-type activities:					
General obligation bonds	\$ 7,574,333	-	729,101	6,845,232	755,725
General obligation premium	144,299	-	16,852	127,447	16,852
Notes	4,701,707	-	319,145	4,382,562	329,699
Compensated absences	90,094	42,765	41,206	91,653	4,583
Business-type activities total	12,510,433	42,765	1,106,304	11,446,894	1,106,859
Government-wide total	\$ 72,976,314	344,622	5,767,480	67,553,456	5,736,118

Debt service requirements at September 30, 2018 were as follows:

Governmental Activities General Limited Fiscal Notes and Capital Year Ending Obligation Bonds **Obligation Bonds** Leases Payable Total September 30, **Principal Principal** Principal Interest **Principal** Interest Interest Interest 2019 2,090,090 823,917 1,505,859 1,309,925 992,861 159,167 4,588,810 2,293,009 2020 770,520 1,648,991 1,580,859 1,231,900 913,780 128,504 4,143,630 2,130,924 2021 725,234 1,697,117 1,665,859 1,151,500 525,745 99,723 3,888,721 1,976,457 2022 1,755,743 673,210 1,740,859 1,070,063 541,544 83,503 4,038,146 1,826,776 2023 611,871 1,837,244 1,830,859 558,144 66,473 1,658,213 979,869 4,226,247 2024-2028 8,460,308 1,976,823 10,684,295 3,343,931 1,678,082 88,500 20,822,685 5,409,254 2029-2033 832,206 4,948,425 5,971,389 507,103 10,919,814 1,339,309 2034-2036 2,669,535 119,834 119,834 2,669,535 24,979,979 9,594,291 \$ 25,107,453 6,533,615 5,210,156 625,870 55,297,588 16,753,776

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 7 - LONG-TERM LIABILITIES - CONTINUED:

_			Business-Typ	e Activities		
Fiscal	Gene	eral				
Year Ending	Obligation	n Bonds	Note Pa	ay able	Tot	tal
September 30,	Principal	Interest	Principal	Interest	Principal	Interest
2019 \$	772,577	276,223	329,699	86,274	1,102,276	362,497
2020	799,201	253,401	336,882	82,633	1,136,083	336,034
2021	819,256	229,781	344,239	71,715	1,163,495	301,496
2022	850,270	200,612	351,774	64,200	1,202,044	264,812
2023	888,768	165,182	355,257	56,396	1,244,025	221,578
2024-2028	2,842,607	319,347	1,623,290	174,441	4,465,897	493,788
2029-2033	-	-	842,027	45,195	842,027	45,195
2034			199,394	6,877	199,394	6,877
\$	6,972,679	1,444,546	4,382,562	587,731	11,355,241	2,032,277

Bonds and notes payable at September 30, 2018 are comprised of the following individual issues:

General Obligation Bonds:

to 2.00%, payable on 5-1 and 11-1 of each year.
\$11,530,000 Refunding Series 2014 due in annual installments of \$215,000
to \$1,385,000, payable on 8-1 of each year through 8-1-27, net of unamortized
premium of \$231,920 at September 30, 2018; and interest at 2.00% to 5.00%,
payable on 2-1 and 8-1 of each year.

\$3,230,000 Refunding Bonds Series 2012 due in annual installments of \$430,000 to \$495,000 on 5-1 of each year through 5-1-2019, net of unamortized premium of \$9,475 at September 30, 2018; and interest at 1.00%

Debt Service Fund	\$	5,571,528	
Public Utility Enterprise Fund	_	5,040,394	10,611,922

\$5,825,000 General Obligation Bonds Series 2011 due in annual installments of \$290,000 to \$505,000, payable on 5-1 of each year through 5-1-26, net of unamortized premium of \$31,638 at September 30, 2018; and interest at 3.00% to 4.00%, payable on 5-1 and 11-1 of each year.

3,561,638

504,475

\$

\$5,100,000 General Obligation Bonds Series 2014 due in annual installments of \$195,000 to \$340,000, payable on 6-1 of each year through 6-1-34; and interest at 3.00% to 4.00%, payable on 6-1 and 12-1 of each year.

4,295,000

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 7 - LONG-TERM LIABILITIES - CONTINUED:

General Obligation Bonds - continued:

\$11,900,000 General Obligation Bonds Series 2015 due in annual installments of \$430,000 to \$795,000, payable on 12-1 of each year through 12-1-35, net of unamortized premium of \$149,812 at September 30, 2018; and interest at 2.25% to 3.125%, payable on 6-1 and 12-1 of each year.

\$ 11,174,812

\$3,805,000 Refunding Bonds Series 2010 due in annual installments of \$255,000 to \$340,000, payable at 11-1 of each year through 11-1-23, net of unamortized premium of \$17,287 at September 30, 2018; and interest at 2.00% to 3.10%, payable on 5-1 and 11-1 of each year. This bond is to be paid by the City's Public Utility Enterprise Fund.

1,932,285

32,080,132

Limited Obligation Bonds:

\$24,625,000 Tax Increment Financing Bonds Series 2009 due in annual installments of \$845,000 to \$1,850,000, payable 10-1-10 through 10-1-29; and interest varying annually from 3.000% to 5.375%, payable on 4-1 and 10-1 of each year beginning with 4-1-10 and ending with 10-1-29. The bonds are to be funded by ad valorem taxes collected annually on the incremental increase in the value of real and personal property and any increase in sales tax revenues located within the specified benefiting area. In accordance with an interlocal pledge agreement between the City and Madison County, Mississippi, the County has irrevocably pledged to the City for payment of a portion of the principal and interest on the Bonds and expenses of the Paying Agent on the Bonds, the added incremental increase in county ad valorem taxes levied against the property constituting the Redevelopment Project Sites and improvements. The pledge made pursuant to the agreement is irrevocable until such time as the entirety of the principal of and interest on each series of Bonds and the fees and expenses of the Paying Agent are indefeasibly paid in full, whether at maturity or otherwise.

\$ 17,200,000

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 7 - LONG-TERM LIABILITIES - CONTINUED:

Limited Obligation Bonds - continued:

\$10,375,000 Tax Increment Financing Bonds Series 2011 due in annual installments of \$315,000 to \$845,000, payable 4-1-12 through 4-1-2031, net of unamortized discount of \$115,021 at September 30, 2017; and interest varying annually from 5.200% to 6.375%, payable on 4-1 and 10-1 of each year beginning with 10-1-11 and ending with 4-1-31. The bonds are to be funded by ad valorem taxes collected annually on the incremental increase in the value of real and personal property and any increase in sales tax revenues located within the specified benefiting area. In accordance with an interlocal pledge agreement between the City and Madison County, Mississippi, the County has irrevocably pledged to the City for payment of a portion of the principal and interest on the Bonds and expenses of the Paying Agent on the Bonds, the added incremental increase in county ad valorem taxes levied against the property constituting the Redevelopment Project Sites and improvements. The pledge made pursuant to the agreement is irrevocable until such time as the entirety of the principal of and interest on each series of Bonds and the fees and expenses of the Paying Agent are indefeasibly paid in full, whether at maturity or otherwise.

- \$ 7,779,979
- \$ 24,979,979

Notes:

\$5,072,000 note payable to the Mississippi Department of Transportation due in annual installments of \$114,200 to \$403,900, payable 1-1-08 through 1-1-26; and interest at 5.0%, payable on 1-1 and 7-1 of each year beginning with 1-1-08 and ending with 1-1-26. In June 2013, the City and MDOT entered into an agreement to defer payments on this debt until the completion of the purchase of rights-of-way by the City for the Colony Park Boulevard project, but no later than January 1, 2017. Deferred payments thru January 1, 2017 have been capitalized as part of the note. The amounts deferred will be spread evenly over the remaining life of the note payments.

\$ 4,310,535

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 7 - LONG-TERM LIABILITIES - CONTINUED:

Notes - continued:

Enterprise Fund.

\$1,899,275 note payable to the Mississippi Department of Environmental Quality. The note is payable in monthly installments for 237 months starting on 7-1-11 and maturing 3-1-31 with interest at 1.75%. This note is to be paid by the City's Public Utility Enterprise Fund.	\$ 1,276,936
\$1,771,698 note payable to the Mississippi Department of Health for drinking water improvements. The note is payable in monthly installments for 235 months starting on 12-1-10 and maturing 6-1-30 with interest at 1.95%. This note is to be paid by the City's Public Utility Enterprise Fund.	1,142,878
\$978,640 note payable to the Mississippi Department of Health for drinking water improvements. The note is payable in monthly installments for 234 months starting on 9-12-17 and maturing 2-1-37 with interest at 1.95%. This note is to be paid by the City's Public Utility Enterprise Fund.	933,473
\$282,322 note payable to Madison County Wastewater Authority for Catlett Road improvements. The note is payable in monthly installments for 237 months starting on 10-1-03 through 6-1-23 with interest at 1.75%. This note is to be paid by the City's Public Utility Enterprise Fund.	77,053
\$404,830 note payable to Madison County Wastewater Authority for Parkway Forcemain improvements. The note is payable in monthly installments for 237 months starting on 10-10-10 through 6-10-30 with interest at 1.75%. This note is to be paid by the City's Public Utility Enterprise Fund.	257,470
\$800,000 note payable to Madison County Wastewater Authority for improvements. The note is payable in monthly installments for 180 months starting on 12-1-10 through 11-1-25 with interest at 3.73%. This note is to be paid by the City's Public Utility Enterprise Fund.	437,826
\$363,006 note payable to Madison County Wastewater Authority for Bozeman Road pump station improvements. The note is payable in monthly installments for 234 months starting on 5-5-12 through 10-5-31	

256,926

with interest at 1.75%. This note is to be paid by the City's Public Utility

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 7 - LONG-TERM LIABILITIES - CONTINUED:

Notes - continued:

\$1,845,000 Taxable Note, Series 2015 due in annual installments of \$345,000 to \$394,000, payable on 9-1-16 through 9-1-20; and interest at 3.35%, payable on 3-1 and 9-1 of each year beginning with 9-1-16 and ending with 9-1-20. The notes are to be funded by ad valorem taxes collected annually on the incremental increase in the value of real and personal property and any increase in sales tax revenues located within the specified benefiting area. In accordance with an interlocal cooperation agreement between the City and Madison County, Mississippi, the County has pledged its ad valorem tax collections on the benefiting property annually for payment of a portion of the principal and interest on the Note. The pledge made pursuant to the agreement is irrevocable until such time as the entirety of the principal of and interest on the Note is paid in full, whether at maturity or otherwise.

\$ 775,000

\$ 9,468,097

The amount of general obligation bonded debt that can be incurred by the City is limited by state statute. Total outstanding bonded debt during a year can be no greater than 15% of the assessed value of the taxable property within such municipality, according to the last completed assessment for taxation, unless certain conditions, such as set forth in state statutes under Mississippi Code Ann., Section 21-33-303, have been met which increases the bonded debt to no greater than 20% of the assessed value. As of September 30, 2018, the amount of outstanding bonded debt was equal to 5.43% of property assessments of \$462,005,041 computed as follows:

Bonded debt:

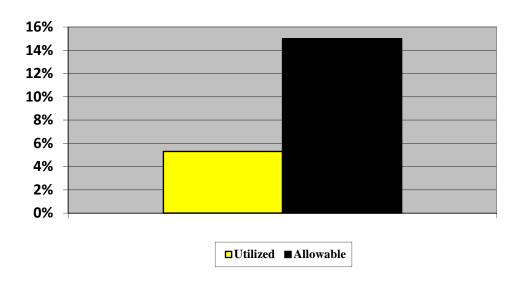
General obligation bonds - Governmental Activities	\$ 25,107,453
General obligation bonds - Business-Type Activities	6,972,679
Less excludable debt:	
General obligation bonds - Business-Type Activities	(6,972,679)
Total debt subject to limitation	\$ 25,107,453
Assessed valuation	\$ 462,005,041
Percentage	5.43%

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 7 - LONG-TERM LIABILITIES - CONTINUED:

The following is a graphic representation of the bond debt capacity:

Bond Debt Capacity



Capital Lease Obligations

The City has entered into four lease agreements for financing the acquisition of a front-end loader, nine police vehicles and a telephone system. These lease agreements qualify as capital leases for accounting purposes and, therefore, have been reported at the present value of the future minimum lease payments as of the inception date. See Note 6 of the financial statements for capitalization and depreciation related to assets under capital lease. Obligations of the City's governmental activities under capital leases at September 30, 2018 are as follows:

		<u>Principal</u>	<u>Interest</u>	<u>Total</u>
Year ending September 30,				
2019	\$	116,486	3,322	119,808
2020	. <u>-</u>	8,135	101	8,236
Total lease payments	\$	124,621	3,423	128,044

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 7 - LONG-TERM LIABILITIES - CONTINUED:

Operating Lease Obligations

The City has entered into several equipment operating lease agreements. Costs for these leases totaled \$140,972 for the year ended September 30, 2018. Future payments are due as follows:

	<u>Amount</u>
Year ending September 30,	
2019	\$ 141,277
2020	85,486
2021	51,189
2022	 3,822
Total lease payments	\$ 281,774

There are a number of limitations and restrictions contained in the various bond indentures. The City is in compliance with all significant limitations and restrictions.

NOTE 8 - INTERFUND ADVANCES AND TRANSFERS

The following tables summarize interfund advances from/to, and transfers in/out at September 30, 2018:

Advances

Advances to/from other funds at September 30, 2018 are as follows:

Receivable Fund	Payable Fund	Amount
General Fund	Other Nonmajor Funds \$	847,328
	Colony Park TIF Bond Debt Fund	670,760
	City Center Fund	448,528
	Internal Service Fund	340,000
Public Utility Fund	Other Nonmajor Funds	63,176
Total	\$	2,369,792

The above interfund balances resulted from the time lag between the dates that reimbursable expenses occur and payments between the funds are made. The balances are expected to be paid within one year.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 8 - INTERFUND ADVANCES AND TRANSFERS - CONTINUED:

Transfers

Operating transfer in/out from other funds at September 30, 2018 are as follows:

 Transfer To	Transfer From	 Amount
Other Nonmajor Funds	General Fund	\$ 274,841
Other Nonmajor Funds	City Center Fund	456,362
Total		\$ 731,203

Transfers are used to: (1) move revenues from the fund required by statute or budget to collect them to the fund required by statute or budget to expend them, and (2) move receipts identified for debt service from the funds collecting the receipts to the Debt Service Funds to make debt service payments when they become due.

NOTE 9 - DEFINED BENEFIT PENSION PLAN

General Information about the Pension Plan

Plan Description. The City contributes to the Public Employees' Retirement System of Mississippi (PERS), a cost-sharing multiple-employer defined benefit pension plan. PERS provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Benefit provisions are established by State law and may be amended only by the State of Mississippi Legislature. PERS issues a publicly available financial report that includes financial statements and required supplementary information. That information may be obtained by writing to Public Employees' Retirement System, PERS Building, 429 Mississippi Street, Jackson, MS 39201-1005, by calling (601) 359-3589 or 1-800-444-PERS, or by visiting online at www.pers.ms.gov.

Benefits Provided. Membership in PERS is a condition of employment granted upon hiring for qualifying employees and officials of the State of Mississippi (the State), state universities, community and junior colleges, and teachers and employees of the public school districts. For those persons employed by political subdivisions and instrumentalities of the State, membership is contingent upon approval of the entity's participation in PERS by the PERS' Board of Trustees. If approved, membership for the entity's employees is a condition of employment and eligibility is granted to those who qualify upon hiring. Members and employers are statutorily required to contribute certain percentages of salaries and wages as specified by the Board of Trustees. A member who terminates employment from all covered employers and who is not eligible to receive monthly retirement benefits may request a full refund of his or her accumulated member contributions

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 9 - DEFINED BENEFIT PENSION PLAN - CONTINUED:

General Information about the Pension Plan - continued:

plus interest. Upon withdrawal of contributions, a member forfeits service credit represented by those contributions. Participating members who are vested and retire at or after age 60 or those who retire regardless of age with at least 30 years of creditable service (25 years of creditable service for employees who became members of PERS before July 1, 2011) are entitled, upon application, to an annual retirement allowance payable monthly for life in an amount equal to 2.0 percent of their average compensation for each year of creditable service up to and including 30 years (25 years for those who became members of PERS before July 1, 2011), plus 2.5 percent for each additional year of creditable service with an actuarial reduction in the benefit for each year of creditable service below 30 years or the number of years in age that the member is below 65, whichever is less. Average compensation is the average of the employee's earnings during the four highest compensated years of creditable service. A member may elect a reduced retirement allowance payable for life with the provision that, after death, a beneficiary receives benefits for life or for a specified number of years. Benefits vest upon completion of eight years of membership service (four years of membership service for those who became members of PERS before July 1, 2007). PERS also provides certain death and disability benefits. In the event of death prior to retirement of any member whose spouse and/or children are not entitled to a retirement allowance, the deceased member's accumulated contributions and interest are paid to the designated beneficiary. A Cost-of-Living Adjustment (COLA) payment is made to eligible retirees and beneficiaries. The COLA is equal to 3.0 percent of the annual retirement allowance for each full fiscal year of retirement up to the year in which the retired member reaches age 60 (55 for those who became members of PERS before July 1, 2011), with 3.0 percent compounded for each fiscal year thereafter.

The City's total payroll for all employees was \$11,495,887 and the total covered payroll was \$11,354,133 for the year ended September 30, 2018. Covered payroll refers to all compensation paid by the City to active employees covered by the Plan.

Contributions: PERS members are required to contribute 9.00% of their annual covered salary and the City is required to contribute at an actuarially determined rate. The rate for the year ended September 30, 2018 was 15.75% of annual covered payroll. The contribution requirements of PERS members are established and may be amended only by the State of Mississippi Legislature. The City's contributions to PERS for the fiscal years ended September 30, 2018, 2017 and 2016 were \$1,788,276, \$1,816,285, and \$1,828,010, respectively. The contributions for each year met the required contributions.

At September 30, 2018, the City reported a liability of \$29,739,752 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The City's proportion of the net pension liability was based on a projection of the City's long-term share of contributions to the pension plan relative to the projected contributions of all participating entities, actuarially determined. At June 30, 2018, the City's proportion was 0.1788 percent, which was an increase of .0002 percent from its proportion measured as of June 30, 2017.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 9 - DEFINED BENEFIT PENSION PLAN - CONTINUED:

Pension Liabilities, Pension Expense, Deferred Outflows of Resources, and Deferred Inflows of Resources Related to Pensions

For the year ended September 30, 2018, the City recognized pension expense of \$3,379,989. At September 30, 2018, the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred	Deferred
	Outflows	Inflows
	of Resources	of Resources
Differences between expected and actual experience	169,175	142,428
Net difference between projected and actual		
earnings on pension plan investments	1,650,181	2,255,440
Change of assumptions	19,935	22,676
Changes in proportion and differences between City		
contributions and proportionate share of contributions	247,715	145,824
City contributions subsequent to the measurement date	472,970	
Total	2,559,976	2,566,368

The \$472,970 of deferred outflows of resources resulting from the City's contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ending September 30, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources will be recognized in pension expense as follows:

Year ended September 30,		
2019	\$	371,259
2020		(26,133)
2021		(690,746)
2022	<u>-</u>	(133,742)
Total	\$	(479,362)

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 9 - DEFINED BENEFIT PENSION PLAN - CONTINUED:

Pension Liabilities, Pension Expense, Deferred Outflows of Resources, and Deferred Inflows of Resources Related to Pensions - continued:

Actuarial Assumptions. The total pension liability in the June 30, 2018 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	3.0 percent
Salary increases	3.25 - 18.50 percent, including inflation
Investment rate of return	7.75 percent, net of pension plan investment
	expense, including inflation

The actuarial assumptions used in the June 30, 2018 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2016. The experience report is dated April 18, 2017. Mortality rates were based on the RP-2014 Healthy Annuitant Blue Collar Table projected with Scale BB to 2022 with rates set forward for one year for males with adjustments.

The long-term expected rate of return on pension plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected nominal returns, net of pension plan investment expense and the assumed rate of inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target asset allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

	Long-Term Target Expected Real			
Asset Class	Allocation		Rate of Return	
U.S. Broad	\$ 27	%	4.60	%
International Equity	18	%	4.50	%
Emerging Markets Equity	4	%	4.75	%
Global	12	%	4.75	%
Fixed Income	18	%	0.75	%
Real Estate	10	%	3.50	%
Private Equity	8	%	5.10	%
Emerging Debt	2	%	2.25	%
Cash	1	%	-	%
Total	\$ 100	%		

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 9 - DEFINED BENEFIT PENSION PLAN - CONTINUED:

Pension Liabilities, Pension Expense, Deferred Outflows of Resources, and Deferred Inflows of Resources Related to Pensions - continued:

Discount Rate. The discount rate used to measure the total pension liability was 7.75 percent. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate (9.00%) and that employer contributions will be made at the current employer contribution rate (15.75%) through June 30, 2019 and at the current contribution rate (17.40%) thereafter. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the City's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate. The following table presents the City's proportionate share of the net pension liability of PERS based on the June 30, 2018, actuarial valuations, calculated using the discount rate of 7.75 percent, as well as what the City's proportionate share of the net pension liability would be if it were calculated using a discount rate that is one percentage point lower (6.75 percent) or one percentage point higher (8.75 percent) than the current rate:

	City's
	Proportionate
	Share of Net
	Pension Liability
1.00% decrease (6.75%)	\$ 39,158,720
Current discount rate (7.75%)	29,739,752
1.00% increase (8.75%)	21,911,346

Pension Plan Fiduciary Net Position. Detailed information about the pension plan's fiduciary net position is available in the separately issued Public Employees' Retirement System of Mississippi's financial report.

NOTE 10 - CONTINGENT LIABILITIES

Grant Audits

The City receives Federal and state grants for specific purposes that are subject to review and audit by Federal and state agencies. Such audits could result in a request for reimbursements for expenditures disallowed under the terms and conditions of the appropriate agency. In the opinion of City management, such disallowances, if any, will not be significant.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 10 - CONTINGENT LIABILITIES - CONTINUED:

Litigation

The City is party to numerous legal proceedings, which occur in the normal course of governmental operations. Several suits were filed against the City as a result of the City amending its Zoning Ordinance in 2014. The majority of litigation surrounding the amendment to the Zoning Ordinance has been dismissed with prejudice. It is not possible at the present time to estimate the outcome or liability, if any, of the City in respect to the Zoning Ordinance and various other proceedings, however, in the opinion of management all claims will be disposed of without material adverse effect on the net position of the City.

NOTE 11 - RISK MANAGEMENT

The City is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The City participates in State insurance funds for risks of loss for all liability and workers' compensation insurance. Settled claims resulting from these insured risks have not exceeded State insurance coverage in any of the past three fiscal years.

The City has joined with other municipalities to pool its risk as a member of the Mississippi Public Entity Workers' Compensation Trust, a public entity risk pool. The City pays premiums to the pool for its worker's compensation insurance coverage, and the participation agreement provides that the pool will be self-sustaining through member premiums. The retention for the pool is \$500,000 for employees for each accident and completely covers statutory limits set by the Workers' Compensation Commission. Risk of loss is remote for claims exceeding the pool's retention liability.

However, the pool also has catastrophic reinsurance coverage for statutory limits above the pool's retention, provided by Safety National Casualty Corporation. The pool may make an overall supplemental assessment or declare a refund depending on the loss experience of all the entities it insures. A report can be obtained by accessing the following website: http://www.mwcc.state.ms.us/ or by writing to the Mississippi Workers' Compensation Commission at P.O. Box 5300, Jackson, Mississippi 39296-5300.

NOTE 12 - HEALTH INSURANCE PLAN

The City has established a Risk Pool Agreement authorized by Section 25-15-101 of the Mississippi Code to be self-insured for its employee group health plan. The City contributes \$387 per month per employee to the plan to cover each employee and each employee, at their option, authorizes payroll withholdings to pay contributions for dependent coverage. The City's monthly premiums to cover all employees have been expensed in the General Fund, Public Utility Enterprise Fund, and the East Madison County Regional Sewer Fund in the same manner as the employees' salary.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 12 - HEALTH INSURANCE PLAN - CONTINUED:

The City has contracted with a third party administrator to act on behalf of the City in the administration of the plan. The administrator is to perform enrollment and underwriting functions and to audit, process and pay all medical expense claims of the plan. Provisions for administrative fees and stop loss premiums are included in the contractual provisions. The administrative contract can be terminated upon thirty days of written notice.

The City of Ridgeland became self-insured in February 2003. Blue Cross Blue Shield of Mississippi is the third party administrator and their mailing address is P.O. Box 1043, Jackson, Mississippi 39215. Under this plan, the employee benefit plan payments to be covered are medical and prescription drug card. The aggregate percentage reimbursable (excess of aggregate deductible) is 100%. For the purpose of the aggregate excess insurance, the maximum allowable covered expense per person is \$65,000 for the contract period. No active service is required and retirees are not covered. In addition, the policy will reimburse the City if total losses for the policy year exceed \$1,151,787, the annual aggregate attachment point (AAAP). The AAAP is an amount equal to the product of an aggregate monthly factor times the number of covered individuals.

For the fiscal year ended September 30, 2018, the City was reimbursed \$144,134 for losses in excess of \$65,000 per individual. The AAAP was not exceeded for the fiscal year. The liability reported at September 30, 2018 is based on the requirements that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated. These liabilities include an amount for claims that have been incurred but not reported. Because actual claims liabilities depend on numerous complex factors, the process used in computing the claims liability does not necessarily result in an exact amount. Claims liabilities are re-evaluated periodically to take into consideration recently settled claims, the frequency of claims, and other economic and social factors. Changes in this claims liability during fiscal years 2016 through 2018 were as follows:

	E	Balance at	Current Year		
	I	Beginning	Claims and		Balance at
		of	Changes in	Claims	End of
	F	iscal Year	Estimates	Payments	Fiscal Year
2015-2016	\$	5,235	1,225,423	1,150,474	80,184
2016-2017	Ψ	80,184	1,381,462	1,367,172	94,474
2017-2018	\$	94,474	1,544,490	1,431,593	207,371

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 13 - COMMITMENTS

At September 30, 2018, the City has entered into contracts to acquire and construct municipal facilities and infrastructure as follows:

					Commitment
			Total	Cost Incurred as of	Outstanding as of
	C t t				
	Contract		Contract	September 30,	September 30,
Project	Туре	_	Amount	2018	2018
Proposed City Center	Architecture	\$	390,276	276,740	113,536
Proposed City Center	Engineering		827,540	512,786	314,754
Proposed City Center	Construction		455,584	382,685	72,899
Proposed City Center	Geology		6,400	-	6,400
Lake Harbour Drive Extension	Engineering		1,763,409	1,478,335	285,074
Lake Harbour Drive Extension	Other		240,357	224,999	15,358
Colony Park Boulevard	Construction		100,000	-	100,000
Jackson St. Multi-Use	Construction		551,558	-	551,558
Total					\$ 1,459,579

NOTE 14 - DEFICIT FUND BALANCE OF INDIVIDUAL FUNDS

A listing of the individual funds that have a deficit fund balance, including amounts of the deficits, is as follows:

		<u>Amount</u>
Debt Service Funds - consolidated with other nonmajor funds:		
S.A. School Creek Interceptor Fund	\$	63,174
Lowes TIF Note Debt Fund		463,214
Capital Project Funds - consolidated with other nonmajor funds:		
East Lake Harbour Overlay Fund		581
County Line Milling / Overlay Fund		1,751
Lake Harbour Reconstruction Fund		266,808
Harbor Crossing TIF Fund		1,030
Internal Service Fund	_	206,289
Total	\$ _	1,002,847

The deficits in capital project funds and S.A. School Creek Interceptor Fund will be remedied as transfers from general fund are budgeted in upcoming fiscal years. The deficit in the Lowes TIF bond debt fund will be remedied through the generation of future surpluses. The deficit in the internal service fund is expected to be remedied as a result of the City increasing the deductible amounts for employees during fiscal year 2018 coupled with the City's monthly contribution to the plan per employee being increased from \$387 to \$456 effective October 1, 2018.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 15 - NEW ACCOUNTING PRONOUNCEMENTS

Recently Adopted Accounting Pronouncements

GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, issued in June 2015, improves accounting and financial reporting by state and local governments for postemployment benefits other than pensions (other postemployment benefits or OPEB). It also improves information provided by state and local governmental employers about financial support for OPEB that is provided by other entities. This Statement is effective for fiscal years beginning after June 15, 2017. The City does not provide any postemployment benefits other than pensions and therefore, the implementation of this Statement in fiscal year 2018 did not impact the City's financial statements.

GASB Statement No. 81, *Irrevocable Split-Interest Agreement*, issued March 2016, enhances the comparability of financial statements by providing accounting and financial reporting guidance for irrevocable split-interest agreements in which a government is a beneficiary. This Statement also enhances the decision-usefulness of general purpose external financial reports, and their value for assessing accountability, by more clearly identifying the resources that are available for the government to carry out its mission. The requirements of this Statement are effective for periods beginning after December 15, 2016. The implementation of this Statement in fiscal year 2018 did not impact the City's financial statements.

GASB Statement No. 85, *Omnibus 2017*, issued March 2017, enhances consistency in the application of accounting and financial reporting requirements. Consistent reporting will improve the usefulness of information for users of state and local government financial statements. The requirements of this Statement are effective for reporting periods beginning after June 15, 2017. The City implemented this Statement in fiscal year 2018.

GASB Statement No. 86, Certain Debt Extinguishment Issues, issued May 2017, increases consistency in accounting and financial reporting for debt extinguishments by establishing uniform guidance for derecognizing debt that is defeased in substance, regardless of how cash and other monetary assets placed in an irrevocable trust for the purpose of extinguishing that debt were acquired. The requirements of this Statement also enhance consistency in financial reporting of prepaid insurance related to debt that has been extinguished. In addition, this Statement enhances the decision-usefulness of information in notes to financial statements regarding debt that has been defeased in substance. The requirements of this Statement are effective for reporting periods beginning after June 15, 2017. The implementation of this Statement in fiscal year 2018 did not impact the City's financial statements.

Recently Issued Accounting Pronouncements

GASB Statement No. 83, Certain Asset Retirement Obligations, issued November 2016, enhances comparability of financial statements among governments by establishing uniform criteria for governments to recognize and measure certain AROs, including obligations that may not have been

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 15 - NEW ACCOUNTING PRONOUNCEMENTS - CONTINUED:

Recently Issued Accounting Pronouncements - continued:

previously reported. This Statement also will enhance the decision-usefulness of the information provided to financial statement users by requiring disclosures related to those AROs. The requirements of this Statement are effective for reporting periods beginning after June 15, 2018. Management is currently evaluating the impact of the adoption of this Statement on the City's financial statements.

GASB Statement No. 84, *Fiduciary Activities*, issued January 2017, will enhance consistency and comparability by (1) establishing specific criteria for identifying activities that should be reported as fiduciary activities and (2) clarifying whether and how business-type activities should report their fiduciary activities. Greater consistency and comparability enhances the value provided by the information reported in financial statements for assessing government accountability and stewardship. The requirements of this Statement are effective for reporting periods beginning after December 15, 2018. Management is currently evaluating the impact of the adoption of this Statement on the City's financial statements.

GASB Statement No. 87, *Leases*, issued June 2017, will increase the usefulness of governments' financial statements by requiring reporting of certain lease liabilities that currently are not reported. It will enhance comparability of financial statements among governments by requiring lessees and lessors to report leases under a single model. This Statement also will enhance the decision-usefulness of the information provided to financial statement users by requiring notes to financial statements related to the timing, significance, and purpose of a government's leasing arrangements. The requirements of this Statement are effective for reporting periods beginning after December 15, 2019. Management is currently evaluating the impact of the adoption of this Statement on the City's financial statements.

GASB Statement No. 88, Certain Disclosures Related to Debt, Including Direct Borrowings and Direct Placements, issued March 2018, improves the information that is disclosed in notes to the government financial statements related to debt, including direct borrowings and direct placements. It also clarifies which liabilities governments should include when disclosing information related to debt. The requirements of this Statement are effective for periods beginning after June 15, 2018. Management is currently evaluating the impact of the adoption of this Statement on the City's financial statements.

GASB Statement No. 89 Accounting for Interest Cost Incurred before the End of a Construction Period, issued June 2018, enhances the relevance and comparability of information about capital assets and the cost of borrowing for a reporting period and simplifies accounting for interest cost incurred before the end of a construction period. The requirements of this Statement are effective for periods beginning after December 15, 2019. Management is currently evaluating the impact of the adoption of this Statement on the City's financial statements.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2018

NOTE 15 - NEW ACCOUNTING PRONOUNCEMENTS - CONTINUED:

Recently Issued Accounting Pronouncements - continued:

GASB Statement No. 90 Majority Equity Interests as an amendment of GASB Statements No. 14 and No. 61, issued August 2018, improves the consistency and comparability of reporting a government's majority equity interest in a legally separate organization and also improves the relevance of the financial statement information for certain component units. The requirements of this Statement are effective for periods beginning after December 15, 2018. This accounting pronouncement is not expected to impact the City's financial statements.

NOTE 16 - SUBSEQUENT EVENTS

On March 19, 2019, the City's Board of Aldermen adopted an intent resolution to issue general obligation bonds in an amount not to exceed \$19,960,000 for the purpose of financing certain capital projects and improvements. The bonds are anticipated to be issued by September 30, 2019.

The City has evaluated subsequent events through March 22, 2019, the date the financial statements were approved by the City's management and thereby available to be issued, and except as described above has determined that there are no subsequent events of a material nature requiring adjustment to or disclosure in the accompanying financial statements.

$\frac{\textbf{REQUIRED SUPPLEMENTARY INFORMATION}}{\textbf{OTHER THAN MD\&A}}$

GENERAL FUND SEPTEMBER 30, 2018

The general fund is used to account for resources traditionally associated with local governments which are not required to be accounted for in another fund.

The City maintains one general fund.

BUDGETARY COMPARISON SCHEDULE GENERAL FUND FOR THE YEAR ENDED SEPTEMBER 30, 2018

REVENUES: Sales taxes \$	Budgeted Original 11,737,813 5,757,257	Final	(Budgetary Basis)	Positive (Negative)
			_	(1 (egate2)
bures takes		11,737,813	11,791,729	53,916
Ad valorem taxes		5,757,257	5,812,798	55,541
Franchise fees	1,196,675	1,196,675	1,255,603	58,928
Licenses and permits	402,255	402,255	550,788	148,533
Intergovernmental	865,639	1,508,667	1,075,358	(433,309)
Charges for services	842,630	842,630	857,395	14,765
Fines and forfeits	1,722,012	1,723,402	1,374,905	(348,497)
Contributions	-	4,352	23,898	19,546
Investment and interest earnings	140,863	141,193	162,066	20,873
Miscellaneous	59,308	134,328	180,224	45,896
Total revenues	22,724,452	23,448,572	23,084,764	(363,808)
EXPENDITURES:				
General government:				
Personnel services	2,705,200	2,705,200	2,600,182	105,018
Supplies	66,650	65,360	50,083	15,277
Other services and charges	1,698,997	1,406,624	1,180,515	226,109
Capital outlay	3,200	41,900	26,342	15,558
Total general government	4,474,047	4,219,084	3,857,122	361,962
Public safety:				
Personnel services	9,596,911	9,596,911	8,795,524	801,387
Supplies	401,875	395,568	325,411	70,157
Other services and charges	1,160,276	1,117,192	1,002,778	114,414
Capital outlay	398,565	706,862	650,310	56,552
Total public safety	11,557,627	11,816,533	10,774,023	1,042,510
Public service:				
Personnel services	1,776,517	1,776,517	1,707,868	68,649
Supplies	684,530	687,530	528,187	159,343
Other services and charges	2,192,256	2,784,334	2,481,429	302,905
Capital outlay	240,573	613,719	535,969	77,750
	4,893,876	5,862,100	5,253,453	608,647
Health and Welfare:				
Supplies	55,000	55,000	54,950	50
Total health and welfare	55,000	55,000	54,950	50

Exhibit B-1 (Continued)

BUDGETARY COMPARISON SCHEDULE GENERAL FUND FOR THE YEAR ENDED SEPTEMBER 30, 2018

		Budgeted .	Amounts	Actual Amounts (Budgetary	Variance with Final Budget Positive
	_	Original	Final	Basis)	(Negative)
EXPENDITURES - CONTINUED: Culture and recreation:	_				
Personnel services	\$	1,057,480	1,057,480	1,029,113	28,367
Supplies		189,750	189,750	162,402	27,348
Other services and charges		982,052	1,080,209	1,019,944	60,265
Capital outlay		372,000	140,660	79,443	61,217
Total culture and recreation		2,601,282	2,468,099	2,290,902	177,197
Debt service:					
Principal		42,158	124,625	124,623	2
Interest and other fiscal charges		1,253	5,679	5,679	
Total debt service		43,411	130,304	130,302	2
Total expenditures		23,625,243	24,551,120	22,360,752	2,190,368
Excess (deficiency) of revenue over					
(under) expenditures	\$	(900,791)	(1,102,548)	724,012	1,826,560
Other financing sources (uses):					
Transfers in		912,899	912,899	-	(912,899)
Transfers out		(266,808)	(274,841)	(274,841)	-
Proceeds from capital lease		-	-	120,936	120,936
Sale of capital assets		25,165	31,137	34,429	3,292
Total other financing sources (uses)		671,256	669,195	(119,476)	(788,671)
Net change in fund balance	\$	(229,535)	(433,353)	604,536	1,037,889
Fund balance at beginning of year				14,543,288	
Fund balance at end of year			\$	15,147,824	
EXPLANATION OF DIFFERENCES BET NET CHANGE IN BUDGETARY BASIS BALANCE AND NET CHANGE IN GA. FUND BALANCE:	S FUNI)			
Fund balance at end of year - budgetary ba	sis		\$	15,147,824	
Adjustments to GAAP basis:				, ,	
Net accrued revenue and related receiva	ables			2,898,498	
Net prepaids				172,739	
Net accrued expenditures and related lia	abilities	paid after 30 da	ys	(20,443)	
Fund balance at end of year - GAAP basis			\$	18,198,618	

The notes to the required supplementary information are an integral part of this schedule.

REQUIRED SUPPLEMENTARY INFORMATION PUBLIC EMPLOYEES RETIREMENT SYSTEM OF MISSISSIPPI SCHEDULE OF THE CITY'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY LAST 10 FISCAL YEARS *

	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
City's proportion of the collective net pension liability	\$ 29,739,752	29,689,382	31,420,132	27,944,096	21,816,659
City's proportionate share of the collective net pension liability	0.1788%	0.1786%	0.1759%	0.1808%	0.1797%
City's covered payroll	11,418,940	11,460,235	11,255,168	11,086,571	9,925,733
City's proportionate share of the net pension liability as a percentage of its covered payroll	260.44%	259.06%	279.16%	252.05%	219.80%
PERS' fiduciary net position as a percentage of the total pension liability	62.54%	61.49%	57.47%	61.70%	67.21%

^{*} The amounts presented for each fiscal year were determined as of the measurement date of June 30 of the fiscal year presented. PERS implemented GASB 67 in fiscal year 2014 and thus information is not available to present a full ten years. The City has presented information for the years in which information is available.

The notes to the required supplementary information are an integral part of this schedule.

-87- Exhibit B-2

REQUIRED SUPPLEMENTARY INFORMATION PUBLIC EMPLOYEES' RETIREMENT SYSTEM OF MISSISSIPPI SCHEDULE OF THE CITY'S CONTRIBUTIONS LAST 10 FISCAL YEARS *

	<u>2018</u>		<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Contractually required contribution	\$	1,788,276	1,816,285	1,828,010	1,793,444	1,747,698
Contributions in relation to the contractually required contribution		1,788,276	1,816,285	1,828,010	1,793,444	1,747,698
Contribution deficiency (excess)	\$					
City's covered payroll	\$	11,354,133	11,531,968	11,606,413	11,386,946	11,096,495
Contributions as a percentage of a covered payroll		15.75%	15.75%	15.75%	15.75%	15.75%

The notes to the required supplementary information are an integral part of this schedule.

^{*} The amounts presented for each fiscal year were determined as of the employer's fiscal year-end. PERS implemented GASB 67 in fiscal year 2014 and thus information is not available to present a full ten years. The City has presented information for the years in which information is available.

NOTES TO REQUIRED SUPPLEMENTAL INFORMATION SCHEDULES SEPTEMBER 30, 2018

Budgetary Comparison Schedules

NOTE A - BASIS OF PRESENTATION

The City's governmental fund types are budgeted in accordance with the laws of the State of Mississippi which require that municipalities budget on a modified-cash basis. Claims that have been incurred prior to the end of the year and that are paid after 30 days revert to the cash basis. All revenue is accounted for under the cash basis. The required budgetary basis is therefore not considered to be in accordance with generally accepted accounting principles. Governmental accounting requires that the "Budget to Actual" statement be prepared according to budgetary laws.

Pension Schedules

NOTE A - VALUATION DATE

Actuarially determined contribution rates are calculated as of June 30, three months prior to the end of the fiscal year in which contributions are reported.

NOTE B - CHANGES IN BENEFIT PROVISIONS

None.

NOTE C - CHANGES OF ASSUMPTIONS

None.

NOTE D - DATA AVAILABLE AND PRESENTED

The required supplementary pension schedules are presented to illustrate the requirement to show information for ten years, as required by GASB 68. GASB 68 was implemented during the fiscal year ended September 30, 2015, and only reflects data for years for which trend information is available.

COMBINING AND INDIVIDUAL FUND FINANCIAL STATEMENTS AND SCHEDULES

MAJOR GOVERNMENTAL FUNDS SEPTEMBER 30, 2018

- 1. Debt Service Fund This fund accounts for the accumulation of financial resources for the payment of principal and interest on the City's general obligation debt.
- 2. Colony Park TIF Bond Debt Fund Debt Service Fund This fund accounts for the accumulation of financial resources for the payment of principal and interest on the Colony Park TIF bonds.
- 3. City Center Fund Capital Project Fund This fund accounts for the accumulation of financial resources for the purchase of land, planning and construction related to the new City Center.

DEBT SERVICE FUND - MAJOR FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2018

	_	Budgeted	Amounts	Actual Amounts (Budgetary	Variance with Final Budget Positive		
	_	Original	Original Final		(Negative)		
REVENUES: Taxes:							
Property taxes	\$	3,813,984	3,813,984	3,740,561	(73,423)		
Intergovernmental		17,500	17,500	19,196	1,696		
Interest earnings		6,000	6,000	8,056	2,056		
Total revenues		3,837,484	3,837,484	3,767,813	(69,671)		
EXPENDITURES: Debt Service:							
Principal Principal		2,417,262	2,417,262	2,478,545	(61,283)		
Interest and other fiscal charges		1,107,621	1,107,621	1,032,569	75,052		
Total expenditures		3,524,883	3,524,883	3,511,114	13,769		
							
NET CHANGE IN FUND BALANCE	\$	312,601	312,601	256,699	(55,902)		
Fund balance at beginning of year				1,415,817			
Fund balance at end of year			\$	1,672,516			
EXPLANATION OF DIFFERENCES BETWEEN NET CHANGE IN BUDGETARY BASIS FUND BALANCE AND NET CHANGE IN GAAP BASIS FUND BALANCE:							
Fund balance at end of year - budgetary basis 1,67							
Adjustments to GAAP basis:							
Net accrued revenue and related receivab			36,549				
Fund balance at end of year - GAAP basis		\$	1,709,065				

COLONY PARK TIF BOND DEBT FUND - MAJOR FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2018

				Actual	Variance with Final
				Amounts	Budget
	_	Budgeted	Amounts	(Budgetary	Positive
	_	Original	Final	Basis)	(Negative)
REVENUES:					
Taxes:					
Sales tax	\$	1,457,334	1,457,334	1,341,254	(116,080)
Property taxes		527,512	527,512	647,367	119,855
Intergovernmental		848,544	848,544	853,269	4,725
Interest earnings				33,945	33,945
Total revenues		2,833,390	2,833,390	2,875,835	42,445
EXPENDITURES:					
Debt Service:					
Principal		1,450,000	1,450,000	1,450,000	-
Interest and other fiscal charges		1,382,337	1,382,337	1,382,175	162
Total expenditures		2,832,337	2,832,337	2,832,175	162
NET CHANGE IN FUND BALANCE	\$	1,053	1,053	43,660	42,607
Fund balance at beginning of year				3,953,203	
Fund balance at end of year (same as GAAP)			\$	3,996,863	

CITY CENTER FUND - MAJOR FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2018

	_	Budgeted A		Actual Amounts (Budgetary	Variance with Final Budget Positive		
	_	Original	Final	Basis)	(Negative)		
REVENUES:							
Investment earnings	\$	-	-	(6,928)	(6,928)		
Miscellaneous		-	2,400	2,600	200		
Total revenues		<u> </u>	2,400	(4,328)	(6,728)		
EXPENDITURES:							
Capital outlay		<u> </u>	765	765			
Total expenditures		<u> </u>	765	765			
Other financing sources (uses):							
Transfers out		<u> </u>	(578,000)	(456,362)	121,638		
Total other financing sources (uses)		_	(578,000)	(456,362)	121,638		
NET CHANGE IN FUND BALANCE	\$	<u> </u>	(576,365)	(461,455)	114,910		
Fund balance at beginning of year				11,304,672			
Fund balance at end of year			\$	10,843,217			
EXPLANATION OF DIFFERENCES BETWEEN NET CHANGE IN BUDGETARY BASIS FUND BALANCE AND NET CHANGE IN GAAP BASIS FUND BALANCE:							
Fund balance at end of year - budgetary basis				10,843,217			
Adjustments to GAAP basis: Net accrued revenue and related receivables				46,158			
Fund balance at end of year - GAAP basis	5105		\$	10,889,375			
runu vaiance at thu vi year - GAAL vasis			Ψ	10,007,575			

NONMAJOR GOVERNMENTAL FUNDS SEPTEMBER 30, 2018

- 1. Forfeiture and Seizure Fund Special Revenue Fund This fund accounts for the revenues and related expenditures for forfeitures and seizures of the Ridgeland Police Department.
- 2. School Creek Intercept Special Assessment Fund Debt Service Fund This fund accounts for the accumulation of financial resources for the payment of principal and interest on the special assessments bonds for the School Creek Interceptor.
- 3. Avery Boulevard Special Assessment Bond Fund Debt Service Fund This fund accounts for the accumulation of financial resources for the payment of principal and interest on the special assessments bonds for Avery Boulevard.
- 4. Lowes TIF Bond Note Fund Debt Service Fund This fund accounts for the accumulation of financial resources for the payment of principal and interest on the tax increment financing (TIF) note related to the Lowes TIF project.
- 5. Jackson Street Multi-Use Fund Capital Project Fund This fund accounts for the financial resources to be used for the construction of the Jackson Street Multi-Use Path between Highway 51 and Trace Ridge Drive.
- 6. City Entrance Sign Hwy 51 Fund Capital Project Fund This fund accounts for the financial resources to be used for the construction of the city entrance sign on Highway 51.
- 7. East Lake Harbour Overlay Fund Capital Project Fund This fund accounts for the financial resources to be used for the overlay of East Lake Harbour Drive.
- 8. Avery Boulevard Special Assessment Fund Capital Project Fund This fund accounts for the financial resources to be used for the extension of Avery Boulevard to Towne Center Boulevard funded by Special Assessments.
- Colony Park Boulevard Fund Capital Project Fund This fund accounts for the financial resources to be used for the construction of Colony Park Boulevard, an interstate connector road.
- 10. County Line Milling/Overlay Fund Capital Project Fund This fund accounts for the financial resources to be used for the overlay of County Line Road.
- 11. Lake Harbour Reconstruction of Hwy 51 to Northpark Drive Fund Capital Project Fund This fund accounts for the financial resources to be used for the widening of lanes on Lake Harbour Drive from Highway 51 to Northpark Drive.
- Lake Harbour Drive Extension Fund Capital Project Fund This fund accounts for the financial resources to be used for the extension of Lake Harbour Drive to Highland Colony Parkway.

NONMAJOR GOVERNMENTAL FUNDS - CONTINUED: SEPTEMBER 30, 2018

- 13. Harbor Crossing TIF Fund Capital Project Fund This fund accounts for the financial resources to be used for the Harbor Crossing development on Harbor Drive.
- 14. Highland Colony Rehab Fund Capital Project Fund This fund accounts for the financial resources to be used for the rehabilitation of Highland Colony Boulevard.
- 15. 2011 \$5.825M Bond Issue Fund Capital Project Fund This fund accounts for the financial resources to be used for the capital projects funded by a public improvement bond issued May 31, 2011.
- 16. 2015 \$11.9M Bond Issue Fund Capital Project Fund This fund accounts for the financial resources to be used for the capital projects funded by general obligation bonds issued December 22, 2015.

COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS AS OF SEPTEMBER 30, 2018

	Special Revenue Fund Forfeiture and Seizure Fund	Debt Service Funds	Capital Project Funds	Total Other Nonmajor Governmental Funds (See Exhibit A-3)
<u>ASSETS</u>				
Cash and cash equivalents Receivables (net of allowance for uncollectibles, where applicable):	\$ 358,253	50,855	1,310,553	1,719,661
Grants	-	-	66,247	66,247
Taxes	-	137,394	-	137,394
Due from other governments		182,787		182,787
Total assets	\$ 358,253	371,036	1,376,800	2,106,089
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES				
Liabilities:				
Accounts payable	\$ -	-	153,496	153,496
Due to other funds		589,470	321,034	910,504
Total liabilities		589,470	474,530	1,064,000
Deferred Inflows of Resources:				
Unavailable revenue - property taxes	-	74,314	-	74,314
Unavailable revenue - Madison county		182,787		182,787
Total deferred inflows of resources		257,101		257,101
Fund Balances: Restricted:				
Public safety	358,253	_	-	358,253
Capital projects	-	-	1,172,440	1,172,440
Unassigned		(475,535)	(270,170)	(745,705)
Total fund balances	358,253	(475,535)	902,270	784,988
Total liabilities, deferred inflows of				
resources, and fund balances	\$ 358,253	371,036	1,376,800	2,106,089

-96- Exhibit C-4

CITY OF RIDGELAND

COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2018

		Special Revenue Fund Forfeiture and Seizure Fund	Debt Service Funds	Capital Projects Funds	Interfund Eliminations	Total Nonmajor Governmental Funds (See Exhibit A-5)
REVENUES:						
Taxes:						
Sales taxes	\$	-	366,749	-	-	366,749
Property taxes		-	72,383	-	-	72,383
Intergovernmental		-	96,011	2,552,535	-	2,648,546
Fines and forfeitures		208,560	-	-	-	208,560
Interest earnings		951	756			1,707
Total revenues		209,511	535,899	2,552,535		3,297,945
EXPENDITURES: Capital outlay Debt Service:		-	-	3,181,618	-	3,181,618
Principal			370,000			370,000
Interest and other fiscal charges		_	38,357	_	_	38,357
Total expenditures			408,357	3,181,618		3,589,975
Excess (deficiency) of revenues						
over (under) expenditures		209,511	127,542	(629,083)		(292,030)
OTHER FINANCING SOURCES (USES)):					
Sale of capital assets		_	-	11,685	-	11,685
Transfers in		_	-	1,118,573	(387,370)	731,203
Transfers out			(387,370)		387,370	
Total other financing sources (uses))		(387,370)	1,130,258		742,888
NET CHANGE IN FUND BALANCES		209,511	(259,828)	501,175	-	450,858
Fund balances at beginning of year		148,742	(215,707)	401,095		334,130
Fund balances at end of year	\$	358,253	(475,535)	902,270		784,988

FORFEITURE AND SEIZURE FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2018

				Actual	Variance with
				Amounts	Final Budget
	_	Budgeted	Amounts	(Budgetary	Positive
	_	Original	Final	Basis)	(Negative)
DEVENIUES.					
REVENUES:	4			200 5 60	200 500
Fines and forfeitures	\$	-	-	208,560	208,560
Interest earnings				951	951
Total revenues				209,511	209,511
EXPENDITURES:					
Capital outlay					
Total expenditures					
NET CHANGE IN FUND BALANCE	\$			209,511	209,511
Fund balance at beginning of year				148,742	
Fund balance at end of year (same as GAAP)			\$	358,253	

COMBINING BALANCE SHEET NONMAJOR DEBT SERVICE FUNDS AS OF SEPTEMBER 30, 2018

		School Creek Intercept S.A. Fund	Avery Blvd S.A. Bond Fund	Lowes TIF Note Debt Fund	Total Nonmajor Debt Service Funds (See Exhibit C-4)
<u>ASSETS</u>					
Cash and cash equivalents Receivables (net of allowance for uncollectibles, where applicable):	\$	2	50,853	-	50,855
Taxes		_	-	137,394	137,394
Due from other governments				182,787	182,787
Total assets	\$	2	50,853	320,181	371,036
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES					
Liabilities:					
Due to other funds	\$	63,176	-	526,294	589,470
Total liabilities	·	63,176		526,294	589,470
Deferred inflows of resources:					
Unavailable revenue - property taxes		_	_	74,314	74,314
Unavailable revenue - Madison county		-	-	182,787	182,787
Total deferred inflows of resources				257,101	257,101
Fund balances:					
Unassigned		(63,174)	50,853	(463,214)	(475,535)
Total fund balances		(63,174)	50,853	(463,214)	
Total liabilities, deformed inflores of					
Total liabilities, deferred inflows of resources, and fund balances	\$	2	50,853	320,181	371,036

COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR DEBT SERVICE FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2018

					Total
	i	School Creek		Lowes	Nonmajor
		Intercept	Avery Blvd	TIF Note	Debt Service
		S.A.	S.A. Bond	Debt	Funds (See
	_	Fund	Fund	Fund	Exhibit C-5)
REVENUES:					
Taxes:					
Sales taxes	\$	-	-	366,749	366,749
Property taxes		_	-	72,383	72,383
Intergovernmental		-	-	96,011	96,011
Interest earnings		<u> </u>	756		756
Total revenues			756	535,143	535,899
EXPENDITURES:					
Debt service:					
Principal		-	-	370,000	370,000
Interest and other fiscal charges				38,357	38,357
Total expenditures				408,357	408,357
Excess (deficiency) of revenues					
over (under) expenditures			756	126,786	127,542
OTHER FINANCING USES:					
Transfers out		-	(387,370)	_	(387,370)
Total other financing uses			(387,370)		(387,370)
NET CHANGE IN FUND BALANCES		-	(386,614)	126,786	(259,828)
Fund balances at beginning of year		(63,174)	437,467	(590,000)	(215,707)
Fund balances at end of year	\$	(63,174)	50,853	(463,214)	(475,535)

SCHOOL CREEK INTERCEPT SPECIAL ASSESSMENT FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2018

	_	Budgeted .	Amounts Final	Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
	_	Original	Tillai	Dasis)	(Negative)
REVENUES:					
Taxes:					
Total revenues	\$	<u>-</u>			
EXPENDITURES:					
Total expenditures	•				
NET CHANGE IN FUND BALANCE	\$			-	
Fund balance at beginning of year				(63,174)	
Fund balance at end of year (same as GAAP)			\$	(63,174)	

AVERY BOULEVARD SPECIAL ASSESSMENT BOND FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2018

	-	Budgeted A	Amounts Final	Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
	-				
REVENUES:					
Interest earnings	\$			756	756
Total revenues				756	756
EXPENDITURES:					
Debt service:					
Principal		-	-	-	-
Interest and other fiscal charges					
Total expenditures					
Excess (deficiency) of revenues over (under) expenditures		-	-	756	756
Other financing sources (uses): Transfers out		(387,369)	(387,369)	(387,370)	(1)
Total other financing sources (uses)		(387,369)	(387,369)	(387,370)	(1)
NET CHANGE IN FUND BALANCE	\$	(387,369)	(387,369)	(386,614)	755
Fund balance at beginning of year				437,467	
Fund balance at end of year (same as GA	AP)		\$	50,853	

LOWES TIF NOTE DEBT FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2018

	-	Budgeted A	Amounts Final	Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
REVENUES:					
Taxes:					
Sales taxes	\$	404,115	404,115	371,441	(32,674)
Property taxes		66,095	66,095	72,383	6,288
Intergovernmental		96,717	96,717	96,011	(706)
Total revenues		566,927	566,927	539,835	(27,092)
EXPENDITURES:					
Debt service:					
Principal		370,000	370,000	370,000	-
Interest and other fiscal charges		40,358	40,358	38,357	2,001
Total expenditures		410,358	410,358	408,357	2,001
Excess (deficiency) of revenues over (under) expenditures		156,569	156,569	131,478	(25,091)
OTHER FINANCING SOURCES (USES):					
Transfers out		(912,899)	(912,899)	-	912,899
Total other financing sources (uses)		(912,899)	(912,899)		912,899
NET CHANGE IN FUND BALANCE	\$	(756,330)	(756,330)	131,478	887,808
Fund balance at beginning of year				(657,772)	
Fund balance at end of year			\$	(526,294)	
EXPLANATION OF DIFFERENCES BETWEEN NET CHANGE IN BUDGETARY BASIS FUND BALANCE AND NET CHANGE IN GAAP BASI FUND BALANCE:	S				
Fund balance at end of year - budgetary basis Adjustments to GAAP basis:			\$	(526,294)	
Net accrued revenue and related receivables				63,080	
Net change in fund balance - GAAP basis			\$	(463,214)	

COMBINING BALANCE SHEET NONMAJOR CAPITAL PROJECTS FUNDS AS OF SEPTEMBER 30, 2018

	_	Jackson Street Multi-Use Fund	City Entrance Sign Hwy 51 Fund	East Lake Harbour Overlay Fund	Avery Blvd Special Assessment Fund	Colony Park Boulevard Fund	County Line Milling / Overlay Fund	Lake Harbour Recon 51 to NP Fund	Lake Harbour Drive Extension Fund	Harbour Crossing TIF Fund	Highland Colony Rehab Fund	2011 \$5.825M Bond Issue Fund	2015 \$11.9M Bond Issue Fund	Total Nonmajor Capital Projects Funds (See Exhibit C-4)
<u>ASSETS</u>														
Cash and cash equivalents Receivables (net of allowance for	\$	115,144	15,000		-	108,798		-	829,264	-	242,347	-	-	1,310,553
uncollectibles, where applicable): Grants		_	_	51,445	_	_	_	_	14,802	_	_	_	_	66,247
Total assets		115,144	15,000	51,445		108,798			844,066		242,347			1,376,800
<u>LIABILITIES AND FUND BALANCES</u> Liabilities:														
Accounts payable		-	-	581	-	-	-	-	152,915	-	-	-	-	153,496
Due to other funds				51,445			1,751	266,808		1,030				321,034
Total liabilities				52,026			1,751	266,808	152,915	1,030				474,530
Fund Balances: Restricted for:														
Capital projects		115,144	15,000	-	-	108,798	-	-	691,151	-	242,347	-	-	1,172,440
Unassigned				(581)			(1,751)	(266,808)		(1,030)				(270,170)
Total fund balances		115,144	15,000	(581)		108,798	(1,751)	(266,808)	691,151	(1,030)	242,347			902,270
Total liabilities and fund balances	\$	115,144	15,000	51,445		108,798			844,066		242,347			1,376,800

-104-Exhibit C-12

COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR CAPITAL PROJECTS FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2018

															Total
								Lake	Lake			2011	2015		Nonmajor
	Jacks	n	City	East Lake	Avery Blvd	Colony	County Line	Harbour	Harbour	Harbour	Highland	\$5.825M	\$11.9M		Capital
	Stree	t	Entrance	Harbour	Special	Park	Milling /	Recon	Drive	Crossing	Colony	Bond	Bond	Interfund	Projects
	Multi-	Jse S	Sign Hwy 51	Overlay	Assessment	Boulevard	Overlay	51 to NP	Extension	TIF	Rehab	Issue	Issue	Elimin-	Funds (See
	Fund	l	Fund	Fund	Fund	Fund	Fund	Fund	Fund	Fund	Fund	Fund	Fund	ations	Exhibit C-5)
REVENUES:															
Intergovernmental	\$		<u>-</u>	1,367,424	<u> </u>		1,103,317		81,794						2,552,535
Total revenues				1,367,424			1,103,317		81,794						2,552,535
EXPENDITURES:															
Capital outlay		37	<u> </u>	1,719,851		14,202	1,101,787		263,574		103	81,764			3,181,618
Total expenditures		37		1,719,851		14,202	1,101,787		263,574		103	81,764			3,181,618
Excess (deficiency) of revenues over															
(under) expenditures	(37)		(352,427)		(14,202)	1,530		(181,780)		(103)	(81,764)			(629,083)
OTHER FINANCING SOURCES (USES):															
Sale of capital assets		-	-	-	-	11,685	-	-	-	-	-	-	-	-	11,685
Transfers in	18,	20	-	456,363	387,369	-	-	266,808	106,190	-	52,674	81,764	456,362	(707,077)	1,118,573
Transfers out			<u> </u>			(168,951)					(81,764)		(456,362)	707,077	
Total other financing sources (uses)	18,	20		456,363	387,369	(157,266)		266,808	106,190		(29,090)	81,764			1,130,258
NET CHANGE IN FUND BALANCES	17,7	83	-	103,936	387,369	(171,468)	1,530	266,808	(75,590)	-	(29,193)	-	-	-	501,175
Fund balances at beginning of year	97,3	61	15,000	(104,517)	(387,369)	280,266	(3,281)	(533,616)	766,741	(1,030)	271,540				401,095
Fund balances at end of year	\$ 115,	44	15,000	(581)		108,798	(1,751)	(266,808)	691,151	(1,030)	242,347				902,270

-105- Exhibit C-13

JACKSON STREET MULTI-USE FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2018

	_	Budgeted A	Amounts Final	Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
REVENUES:					
Intergovernmental	\$	300,000	300,000		(300,000)
Total revenues		300,000	300,000		(300,000)
EXPENDITURES:					
Capital outlay		417,197	417,197	337	416,860
Total expenditures		417,197	417,197	337	416,860
Excess (deficiency) of revenue over (under) expenditures		(117,197)	(117,197)	(337)	116,860
OTHER FINANCING SOURCES:					
Transfers in		18,120	18,120	18,120	
Total other financing sources		18,120	18,120	18,120	
NET CHANGE IN FUND BALANCE	\$	(99,077)	(99,077)	17,783	116,860
Fund balance at beginning of year				97,361	
Fund balance at end of year (same as GAAP)			\$	115,144	

CITY ENTRANCE SIGN HWY 51 FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2018

	_	Budgeted .	Amounts	Actual Amounts (Budgetary	Variance with Final Budget Positive
	_	Original	Final	Basis)	(Negative)
REVENUES: Total revenues	\$	<u>-</u>			
EXPENDITURES: Total expenditures					
NET CHANGE IN FUND BALANCE	\$			-	
Fund balance at beginning of year Fund balance at end of year (same as GAAP)			\$	15,000 15,000	

EAST LAKE HARBOUR OVERLAY FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2018

	<u>-</u>	Budgeted . Original	Amounts Final	Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)					
DEVENING										
REVENUES:	\$	1,712,000	1,712,000	1,315,979	(396,021)					
Intergovernmental Total revenues	Ф	1,712,000	1,712,000	1,315,979	(396,021)					
Total revenues		1,712,000	1,712,000	1,616,575	(650,021)					
EXPENDITURES:										
Capital outlay		2,290,000	2,192,829	1,719,270	473,559					
Total expenditures		2,290,000	2,192,829	1,719,270	473,559					
F (1.6° ')										
Excess (deficiency) of revenue over (under) expenditures		(578,000)	(480,829)	(403,291)	77,538					
(under) expenditures		(370,000)	(400,02)	(403,271)	77,550					
OTHER FINANCING SOURCES:										
Transfers in		578,000	578,000	456,363	(121,637)					
Total other financing sources		578,000	578,000	456,363	(121,637)					
NET CHANGE IN FUND BALANCE	\$		97,171	53,072	(44,099)					
Fund balance at beginning of year				(104,517)						
Fund balance at end of year			\$	(51,445)						
y										
EXPLANATION OF DIFFERENCES BETWEEN NET CHANGE IN BUDGETARY BASIS FUND BALANCE AND NET CHANGE IN GAAP BASIS FUND BALANCE:										
Fund balance at end of year - budgetary basis	(51,445)									
Adjustments to GAAP basis:										
Net accrued revenue and related receivable		51,445								
Net accrued expenditures and related liabil	lities	paid after 30	days	(581)						
Fund balance at end of year - GAAP basis			\$	(581)						

AVERY BLVD SPECIAL ASSESSMENT FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2018

		Budgeted	Amounts	Actual Amounts (Budgetary	Variance with Final Budget Positive
	_	Original	Final	Basis)	(Negative)
REVENUES: Total revenues	\$	_	_	_	_
Total levellues	Ф				
EXPENDITURES:					
Total expenditures					
Excess (deficiency) of revenue over (under) expenditures					
OTHER FINANCING SOURCES:					
Transfers in		387,369	387,369	387,369	
Total other financing sources		387,369	387,369	387,369	
NET CHANGE IN FUND BALANCE	\$	387,369	387,369	387,369	
Fund balance at beginning of year				(387,369)	
Fund balance at end of year (same as GAAP)			\$		

COLONY PARK BOULEVARD FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2018

	_	Budgeted A	Amounts Final	Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
REVENUES:					
Intergovernmental	\$	99,980	99,980		(99,980)
Total revenues		99,980	99,980		(99,980)
EXPENDITURES:					
Capital outlay		205,629	205,629	14,202	191,427
Total expenditures		205,629	205,629	14,202	191,427
Excess (deficiency) of revenues over					
(under) expenditures		(105,649)	(105,649)	(14,202)	91,447
OTHER FINANCING SOURCES (USES):					
Sale of capital assets		-	=	11,685	11,685
Transfers out		(266,680)	(266,680)	(168,951)	97,729
Total other financing sources		(266,680)	(266,680)	(157,266)	109,414
NET CHANGE IN FUND BALANCE	\$	(372,329)	(372,329)	(171,468)	200,861
Fund balance at beginning of year				280,266	
Fund balance at end of year (same as GAAP)			\$	108,798	

COUNTY LINE MILLING/OVERLAY FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2018

		Dudgatad	Amounts	Actual Amounts	Variance with Final Budget
	_	Budgeted		(Budgetary	Positive
	_	Original	Final	Basis)	(Negative)
REVENUES:					
Intergovernmental	\$		1,350,000	1,103,317	(246,683)
Total revenues	_	<u>-</u>	1,350,000	1,103,317	(246,683)
EXPENDITURES: Capital outlay Total expenditures	-		1,350,000 1,350,000	1,101,787 1,101,787	248,213 248,213
NET CHANGE IN FUND BALANCE	\$			1,530	1,530
Fund balance at beginning of year				(3,281)	
Fund balance at end of year (same as GA	AP)		\$	(1,751)	

LAKE HARBOUR RECONSTRUCTION HWY 51 TO NORTHPARK DRIVE BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2018

		Budgeted 2	Amounts	Actual Amounts (Budgetary	Variance with Final Budget Positive
	_	Original	Final	Basis)	(Negative)
REVENUES:					
Total revenues	\$				
EXPENDITURES:					
Total expenditures					
Excess (deficiency) of revenues over (under) expenditures		<u>-</u> _	<u>-</u>		_
OTHER FINANCING SOURCES:					
Transfers in		266,808	266,808	266,808	<u> </u>
Total other financing sources		266,808	266,808	266,808	
NET CHANGE IN FUND BALANCE	\$	266,808	266,808	266,808	
Fund balance at beginning of year				(533,616)	
Fund balance at end of year (same as GAAP)			\$	(266,808)	

LAKE HARBOUR DRIVE EXTENSION FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2018

		Budgeted Original	Amounts Final	Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
REVENUES:	\$	8,447,527	8,447,527	104,755	(8,342,772)
Intergovernmental	Э	8,447,527	8,447,527	104,755	(8,342,772)
Total revenues		0,447,327	0,447,327	104,733	(0,342,772)
EXPENDITURES:					
Capital outlay		19,673,349	19,673,349	258,780	19,414,569
Total expenditures		19,673,349	19,673,349	258,780	19,414,569
^					
Excess (deficiency) of revenues over					
(under) expenditures		(11,225,822)	(11,225,822)	(154,025)	11,071,797
OTHER FINANCING GOVERGE					
OTHER FINANCING SOURCES: Transfers in		203,919	203,919	106,190	(97,729)
		203,919	203,919	106,190	
Total other financing sources		203,919	203,919	100,190	(97,729)
NET CHANGE IN FUND BALANCE	\$	(11,021,903)	(11,021,903)	(47,835)	10,974,068
Fund balance at beginning of year				728,978	
Fund balance at end of year				681,143	
EXPLANATION OF DIFFERENCES BET NET CHANGE IN BUDGETARY BASIS BALANCE AND NET CHANGE IN GAA FUND BALANCE:	601 142				
Fund balance at end of year - budgetary bas Adjustments to GAAP basis:	SIS			681,143	
Net accrued revenue and related receival	oles			14,802	
Net accrued expenditures and related lial		es paid after 30	days	(4,794)	
Fund balance at end of year - GAAP basis			\$	691,151	
v					

HARBOUR CROSSING TIF FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2018

				Actual Amounts	Variance with Final Budget
	_	Budgeted		(Budgetary	Positive
	_	Original	Final	Basis)	(Negative)
REVENUES: Total revenues	\$	<u> </u>			
EXPENDITURES:					
Total expenditures					
NET CHANGE IN FUND BALANCE	\$	<u>-</u>		-	
Fund balance at beginning of year				(1,030)	
Fund balance at end of year (same as GAAP)			\$	(1,030)	

-114- Exhibit C-22

HIGHLAND COLONY REHAB FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2018

	-	Budgeted A	Amounts Final	Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
REVENUES:					
Intergovernmental	\$	215,000	215,000		(215,000)
Total revenues		215,000	215,000		(215,000)
EXPENDITURES:					
Capital outlay		531,915	531,915	103	531,812
Total expenditures		531,915	531,915	103	531,812
Excess (deficiency) of revenues over					
(under) expenditures		(316,915)	(316,915)	(103)	316,812
OTHER FINANCING SOURCES (USES):					
Transfers in		44,641	52,674	52,674	-
Transfer out			(81,764)	(81,764)	
Total other financing sources (uses)		44,641	(29,090)	(29,090)	
NET CHANGE IN FUND BALANCE	\$	(272,274)	(346,005)	(29,193)	316,812
Fund balance at beginning of year				271,540	
Fund balance at end of year (same as GAAP)			\$	242,347	

2011 \$5.825M BOND ISSUE FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2018

	_	Budgeted 2		Actual Amounts (Budgetary	Variance with Final Budget Positive
	_	Original	Final	Basis)	(Negative)
REVENUES:					
Total revenues	\$				
EXPENDITURES:					
Capital outlay			81,764	81,764	
Total expenditures			81,764	81,764	
Excess (deficiency) of revenues over			(91.764)	(91.764)	
(under) expenditures			(81,764)	(81,764)	
OTHER FINANCING SOURCES:					
Transfers in			81,764	81,764	
Total other financing sources			81,764	81,764	
NET CHANGE IN FUND BALANCE	\$			-	
Fund balance at beginning of year					
Fund balance at end of year (same as GAAP)			\$		

2015 \$11.9M BOND ISSUE FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2018

	-	Budgeted		Actual Amounts (Budgetary	Variance with Final Budget Positive
	-	Original	<u>Final</u> _	Basis)	(Negative)
REVENUES:					
Total revenues	\$			<u>-</u>	
EXPENDITURES:					
Total expenditures					
Excess (deficiency) of revenues over (under) expenditures				-	-
OTHER FINANCING SOURCES (USES):					
Transfers in		-	578,000	456,362	(121,638)
Transfers out			(578,000)	(456,362)	121,638
Total other financing sources (uses)					
NET CHANGE IN FUND BALANCE	\$			-	
Fund balance at beginning of year					
Fund balance at end of year (same as GAA	P)		\$		

SUPPLEMENTAL INFORMATION (UNAUDITED)

SCHEDULE OF INVESTMENTS - ALL FUNDS SEPTEMBER 30, 2018

GENERAL FUND:	
Governmental National Mortgage Association (GNMA)	\$ 3,942,369
Overseas Private Investment Corp	754,685
State of Mississippi Tax Notes	75,000
Mississippi Development Bank Tax Notes	358,335
Small Business Administration	781,423
	5,911,812
CITY CENTER FUND:	
U.S. Treasury Bills	246,083
Federal Home Loan Mortgage Corporation (FHLMC)	5,354,767
Federal Home Loan Bank	1,843,351
Federal National Mortgage Association (FNMA)	2,661,375
Federal Farm Credit Bank	193,375
State of Mississippi Tax Notes	990,000
	11,288,951
PUBLIC UTILITY FUND:	
U.S. Treasury Notes	249,453
Governmental National Mortgage Association (GNMA)	3,027,814
Mississippi Development Bank Tax Notes	225,800
Small Business Administration	194,417
Pearl MS Urban Renewal Rev.	100,057
	3,797,541
Total of all investments	\$ 20,998,304

-118- Exhibit D-1

SCHEDULE OF SURETY BONDS FOR MUNICIPAL OFFICIALS SEPTEMBER 30, 2018

Position	<u>Name</u>	Company	<u>Amount</u>	Position	<u>Name</u>	Company	Amount
Mayor	Gene F. McGee	St. Paul	\$ 100,000	Police Officer	Victor Andrews	St. Paul	\$ 25,000
				Police Officer	Mike Bailey	St. Paul	25,000
Alderman	Chuck Gautier	St. Paul	100,000	Police Officer	Samuel Barnett	St. Paul	25,000
Alderman	Wesley Hamlin	St. Paul	100,000	Police Officer	James Bass	St. Paul	25,000
Alderman	Kenneth Heard, Jr.	St. Paul	100,000	Police Officer	Brice Berry	St. Paul	25,000
Alderman	William Lee	St. Paul	100,000	Police Officer	Jesse Berry	St. Paul	25,000
Alderman Alderman	Brian Ramsey	St. Paul	100,000	Police Officer	Brett Bertucci	St. Paul	25,000
Alderman	D.I. Smith Kevin Holder	St. Paul	100,000	Police Officer Police Officer	Erin Boyd	St. Paul St. Paul	25,000
Alderman	Kevin Holder	St. Paul	100,000	Police Officer	Ricky Bracy Hunter Bridges	St. Paul	25,000 25,000
City Clerk	Paula Tierce	St. Paul	50,000	Police Officer	Linton Byrd	St. Paul	25,000
Finance Manager	Ashley Daniel	St. Paul	50,000	Police Officer	Chris Campbell	St. Paul	25,000
	Tismey Damer	51.7441	30,000	Police Officer	Brad Carter	St. Paul	25,000
Utility Manager	Barbara Lopez	St. Paul	50,000	Police Officer	William Channell	St. Paul	25,000
Utility Billing Clerk	Lee Ann Keith	St. Paul	50,000	Police Officer	Kelly Chapin	St. Paul	25,000
, ,			ŕ	Police Officer	William Clark	St. Paul	25,000
Deputy Clerk	Cindy Boatner	St. Paul	50,000	Police Officer	Patrick Craig	St. Paul	25,000
Deputy Clerk	Ina Byrd	St. Paul	50,000	Police Officer	Justin Crawford	St. Paul	25,000
Deputy Clerk	Ericka Brown	St. Paul	50,000	Police Officer	Raymond Daniels	St. Paul	25,000
Deputy Clerk	Karen Knight	St. Paul	50,000	Police Officer	Ryan Delaney	St. Paul	25,000
Deputy Clerk	Leslie Thomas	St. Paul	50,000	Police Officer	Russell Dukette	St. Paul	25,000
				Police Officer	Jimmy Finnegan	St. Paul	25,000
Admin Assistant	Gilda Carter	St. Paul	50,000	Police Officer	James Forrest	St. Paul	25,000
Purchasing Clerk	Kim Traylor	St. Paul	50,000	Police Officer	Joshua Gaskin	St. Paul	25,000
				Police Officer	Daniel Green	St. Paul	25,000
Admin Assistant	Megan Spears	St. Paul	50,000	Police Officer	Rodney Hale	St. Paul	25,000
Program Coordinator	Lauren Chamblee	St. Paul	50,000	Police Officer	Michael Hutton	St. Paul	25,000
Events Coordinator	Wendy Bourdin	St. Paul	50,000	Police Officer	Jokabi Jenkins	St. Paul	25,000
Sr. Adult Coord	Lynda M Assink	St. Paul	50,000	Police Officer	Robert Johnson	St. Paul	25,000
Athletics Coord	John Sidney North	St. Paul	50,000	Police Officer	Ryan Jungers	St. Paul	25,000
Custodian	Houston Drane	Ct. David	50,000	Police Officer Police Officer	Justin Lancaster Charles Lewis	St. Paul	25,000
Custodian	Houston Drane	St. Paul	50,000	Police Officer	Charles Lewis Charleston Littleton	St. Paul St. Paul	25,000 25,000
Court Clerk	Michele Wallace	St. Paul	50,000	Police Officer	Donald Martin	St. Paul	25,000
Court Cicik	Whenere Wanace	St. I au	30,000	Police Officer	Joseph Martin	St. Paul	25,000
Deputy Court Clerk	Alexandria McDaniels	St. Paul	50,000	Police Officer	Douglas Mathis	St. Paul	25,000
Deputy Court Clerk	Laondra Williams	St. Paul	50,000	Police Officer	Michael McGahey	St. Paul	25,000
Records Clerk	Stephanie McMillian	St. Paul	50,000	Police Officer	Andre Minter	St. Paul	25,000
Records Clerk	Barrie Sivils	St. Paul	50,000	Police Officer	David Myers	St. Paul	25,000
Records Clerk	Phyliss Thomas	St. Paul	50,000	Police Officer	James Myers	St. Paul	25,000
				Police Officer	Luke Neal	St. Paul	25,000
Evidence Custodian	Jeremy Watkins	St. Paul	50,000	Police Officer	Leslie Owens	St. Paul	25,000
				Police Officer	Mark Penn	St. Paul	25,000
Booking Officer	Robert Haar	St. Paul	50,000	Police Officer	Sara Perkins	St. Paul	25,000
Booking Officer	Michael Pientowski	St. Paul	50,000	Police Officer	Alexandria Pierce	St. Paul	25,000
Booking Officer	Walker Stanley	St. Paul	50,000	Police Officer	Dylan Pritchard	St. Paul	25,000
Booking Officer	Tony Thompson	St. Paul	50,000	Police Officer	Adrian Ready	St. Paul	25,000
				Police Officer	Eric Redd	St. Paul	25,000
Code Enforcement	Bryan Johnson	St. Paul	50,000	Police Officer	Willie Robinson Jr.	St. Paul	25,000
Code Enforcement	Noel Stegall	St. Paul	50,000	Police Officer	Terry Rogers	St. Paul	25,000
CIEC	C	Gr D. I	50,000	Police Officer	Jason Rudd	St. Paul	25,000
Code Enforcement	Georgia Trebisky	St. Paul	50,000	Police Officer Police Officer	Trendarious Sandifer Darius Sims	St. Paul St. Paul	25,000 25,000
Police Chief	John Neal	St. Paul	50,000	Police Officer	Mitchell Tate		25,000
Fonce Ciner	John Near	St. Faui	50,000	Police Officer	Jeff Thames	St. Paul St. Paul	25,000
Reserve Officer	John Boyer	St. Paul	25,000	Police Officer	Kason Travis	St. Paul	25,000
Reserve Officer	Greg Fillingame	St. Paul	25,000	Police Officer	Bruce Warren	St. Paul	25,000
Reserve Officer	Andrew McCullough	St. Paul	25,000	Police Officer	Gregory Waters	St. Paul	25,000
Reserve Officer	Mike Raffield	St. Paul	25,000	Police Officer	Gerald West	St. Paul	25,000
Reserve Officer	Lester Schommer	St. Paul	25,000	Police Officer	Wilson Wielgosz	St. Paul	25,000
Reserve Officer	Steve Wilson	St. Paul	25,000	Police Officer	Elton Wilkerson	St. Paul	25,000
			•	Police Officer	Nathan Willridge	St. Paul	25,000
Police Officer	Thomas Addison	St. Paul	25,000	Police Officer	Matthew Witt	St. Paul	25,000
Police Officer	Brennan Alexander	St. Paul	25,000	Police Officer	Jonathan Wolfe	St. Paul	25,000
Police Officer	Thomas Anderson	St. Paul	25,000	Police Officer	Elliot Young	St. Paul	25,000

-119- Exhibit D-2

SCHEDULE OF CHANGES IN LONG-TERM DEBT FOR THE YEAR ENDED SEPTEMBER 30, 2018

					Balance				Balance
	Date of	Date of	Interest	Original	October 1,	Currer	ıt Year Transa	ctions	September 30,
	Obligation	Maturity	Rate	Amount	<u>2017</u>	Additions	Retirements		<u>2018</u>
Governmental Activities Long-Term Debt									
General obligation bonds:									
Refunding bonds	05-01-12	05-01-19	2.000%	3,230,000	\$ 980,000	-	(485,000)	-	495,000
Bond premium				113,662	25,712	-	(16,237)	-	9,475
Public improvement	05-31-11	05-01-26	3-4%	5,825,000	3,900,000	-	(370,000)	-	3,530,000
Bond premium				61,897	35,764	-	(4,126)	-	31,638
General obligation bonds	07-15-14	06-01-34	3-4%	5,100,000	4,500,000	-	(205,000)	-	4,295,000
Refunding bonds	12-18-14	08-01-27	2-5%	6,053,549	5,940,667	-	(490,899)	-	5,449,768
Bond premium				175,874	135,290	-	(13,530)	-	121,760
General obligation bonds	12-22-15	12-01-35	2.25-3.125%	11,900,000	11,470,000	-	(445,000)	-	11,025,000
Bond premium				173,695	158,496		(8,684)		149,812
Total general obligation bonds					27,145,929		(2,038,476)		25,107,453
Limited obligation bonds:									
Colony Park phase I	10-15-09	11-30-29	3-5.375%	24,625,000	18,245,000	_	(1,045,000)	_	17,200,000
Colony Park phase II	04-21-11	04-01-31	5.2-6.375%	10,375,000	8,300,000	-	(405,000)	-	7,895,000
Bond discount				(173,695)	(124,162)	_	9,141	-	(115,021)
Total limited obligation bonds					26,420,838		(1,440,859)		24,979,979
, and the second									
Other long-term debt:									
County Line refunding taxable note	09-01-15	09-01-20	3.350%	1,845,000	1,145,000	-	(370,000)	-	775,000
Mississippi Department of									
Transportation	10-11-06	01-01-26	5.0%	5,072,000	4,793,180	-	(482,645)	-	4,310,535
Capital lease	03-10-15	03-10-19	2.24%	80,000	30,842	-	(20,446)	-	10,396
Capital lease	10-20-15	12-02-18	1.76%	65,139	43,774	-	(21,711)	-	22,063
Capital lease	02-10-17	02-13-20	5.97%	67,712	53,693	-	(22,101)	-	31,592
Capital lease	03-08-18	09-30-19	2.665%	120,936		120,936	(60,366)		60,570
Total other long-term debt					6,066,489	120,936	(977,269)		5,210,156
Total governmental activities long-te	erm debt				59,633,256	120,936	(4,456,604)		55,297,588
Business-Type Activities Long-Term Debt									
General obligation bonds:									
Refunding bonds	11-04-10	11-01-23	2.0-3.1%	2,129,367	1,613,242	-	(138,312)	-	1,474,930
Bond premium				31,625	15,001	-	(2,433)	-	12,568
Refunding bonds	11-04-10	11-01-23	2.01-3.1	1,466,894	586,757	-	(146,689)	-	440,068
Bond premium				21,786	6,898	-	(2,179)	-	4,719
Refunding bonds	12-18-14	08-01-27	2-5%	5,476,452	5,374,334	-	(444,100)	-	4,930,234
Bond premium				159,125	122,400		(12,240)		110,160
Total general obligation bonds					7,718,632		(745,953)		6,972,679
Other long-term debt:									
State Revolving Fund Loan	05-06-11	03-01-31	1.75%	1,889,275	1,367,539	_	(90,603)	_	1,276,936
State Revolving Fund Loan	10-18-10	06-01-30	1.95%	1,771,698	1,228,597	_	(85,719)	_	1,142,878
State Revolving Fund Loan	09-12-17	02-01-37	1.95%	978,640	975,199	_	(41,726)	_	933,473
Madison County Wastewater Authority	04-20-04	06-01-23	1.75%	282,322	92,475	_	(15,422)	_	77,053
Madison County Wastewater Authority	03-31-07	06-10-30	1.75%	404,830	277,037	_	(19,567)	_	257,470
Madison County Wastewater Authority	11-01-10	11-01-25	3.73%	800,000	486,609	_	(48,783)	_	437,826
Madison County Wastewater Authority		10-05-31	1.75%	363,006	274,251	_	(17,325)	_	256,926
Total other long-term debt	02 13 12	10 00 01	1.7570	203,000	4,701,707		(319,145)		4,382,562
Total business-type activities long-te	erm debt				\$ 12,420,339		(1,065,098)		11,355,241

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STATISTICAL SECTION (UNAUDITED)

This part of the City of Ridgeland's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the City's overall financial health.

Financial Trends (Tables 1-5)

These schedules contain financial trends information intended to assist the reader in understanding and assessing how a government's financial position has changed over time.

Revenue Capacity (Tables 6-9)

These schedules contain information to help the reader assess the factors affecting the City's ability to generate its own-source revenues-property and sales tax.

Debt Capacity (Tables 10-16)

These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.

Demographic and Economic Information (Tables 17-21)

These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place and to help make comparisons over time and with other governments.

Operating Information (Tables 22-25)

These schedules contain services and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the City provides and the activities it performs.

TABLE 1

FUND BALANCE AND NET POSITION BY COMPONENTS LAST TEN FISCAL YEARS

(AMOUNTS EXPRESSED IN THOUSANDS)

	2009	<u>2010</u>	<u>2011</u>	2012	2013	2014	<u>2015</u>	<u>2016</u>	2017	2018
Governmental Funds Fund Balances										
General Fund:										
Reserved	\$ 1,397	514	-	-	-	-	-	-	-	-
Unreserved	11,319	12,448	-	-	-	-	-	-	-	-
Nonspendable**	-	-	57	56	79	65	75	111	148	173
Restricted**	-	-	455	330	263	248	301	589	751	1,009
Assigned**	-	-	46	46	45	46	282	2,377	1,178	26
Unassigned**			12,749	12,937	14,805	14,298	16,376	13,517	15,164	16,991
Total General Fund Fund Balance	\$ 12,716	12,962	13,307	13,369	15,192	14,657	17,034	16,594	17,241	18,199
All Other Governmental Funds:										
Reserved	\$ -	525	-	-	-	-	-	-	-	-
Unreserved, reported in:	-	-	-	-	-	-	-	-	-	-
Special Revenue Funds	-	449	-	-	-	-	-	-	-	-
Capital Projects Funds	3,025	291	-	-	-	-	-	-	-	-
Debt Service Funds	2,343	1,634	-	-	-	-	-	-	-	-
Nonspendable**	-	-	529	1,351	900	-	-	-	-	-
Restricted**	-	-	1,397	11,945	5,638	5,786	1,788	18,737	18,408	18,126
Assigned**	-	-	96	92	78	69	94	-	-	-
Unassigned**								(32)	(1,245)	(746)
Total All Other Governmental Funds										
Fund Balances	\$ 5,368	2,899	2,022	13,388	6,616	5,855	1,882	18,705	17,163	17,380
Government-Wide Funds Position										
Governmental Activities:										
Net Investment in Capital Assets	\$ 174,407	180,216	176,163	177,810	185,396	183,960	191,730	162,630	167,990	172,800
Restricted	16,628	1,801	923	1,068	498	4,581	395	28,229	27,218	26,265
Unrestricted	2,266	4,729	8,097	7,283	9,088	13,993	(4,682)	(8,055)	(10,843)	(11,188)
Total Governmental Activities Net Position	\$ 193,301	186,746	185,183	186,161	194,982	202,534	187,443	182,804	184,365	187,877

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CITY OF RIDGELAND, MISSISSIPPI TABLE 1 FUND BALANCE AND NET POSITION BY COMPONENTS LAST TEN FISCAL YEARS (AMOUNTS EXPRESSED IN THOUSANDS)

		2009	<u>2010</u>	<u>2011</u>	<u>2012</u>	2013	<u>2014</u>	2015	<u>2016</u>	2017	<u>2018</u>
Government-Wide Funds Position - continued:											
Business-Type Activities:	Φ	12 204	12.540	17 5 40	17.001	10747	20.515	20.214	20.174	20.447	20.500
Net Investment in Capital Assets	\$	12,294	13,540	17,548	17,901	18,747	20,515	20,214	28,164	29,447	29,509
Restricted		1,898	2,653	4,808	1,532	1,631	1,788	1,906	-	-	-
Unrestricted		9,561	9,957	7,489	9,487	9,036	6,115	3,504	5,641	6,846	8,131
Total Business-Type Activities Net Position	\$	23,753	26,150	29,845	28,920	29,414	28,418	25,624	33,805	36,293	37,640
Total Primary Government:											
Net Investment in Capital Assets	\$	186,701	193,756	193,711	195,711	204,143	204,475	211,944	190,794	197,437	202,309
Restricted		18,526	4,454	5,731	2,600	2,129	6,369	2,301	28,229	27,218	26,265
Unrestricted		11,827	14,686	15,586	16,770	18,124	20,108	(1,178)	(2,414)	(3,997)	(3,057)
Total Primary Government Net Position	\$	217,054	212,896	215,028	215,081	224,396	230,952	213,067	216,609	220,658	225,517

Source: Audited Financial Statements

^{**}Fund Balance information with respect to these categories for years 2009-2010 is unavailable before GASB 54 implementation.

TABLE 2

CHANGES IN NET POSITION LAST TEN FISCAL YEARS

(AMOUNTS EXPRESSED IN THOUSANDS)

		2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
EXPENSES											
Governmental activities:											
General government	\$	3,841	4,039	5,376	4,066	3,444	4,954	5,504	5,666	4,749	4,214
Public safety		10,846	10,502	10,909	11,827	10,662	11,343	12,795	11,786	12,314	11,793
Court services		239	318	323	150	314	390	454	324	216	166
Public services		6,615	6,615	6,243	6,323	5,982	7,041	7,826	7,319	7,581	8,453
Health and welfare		54	29	45	39	31	50	55	54	86	55
Sanitation		1,168	1,197	1,068	1,190	1,195	1,197	-	-	-	-
Culture and recreation		2,319	2,393	2,586	2,651	2,745	2,840	2,988	2,697	2,738	2,741
Interest on long-term debt		1,380	1,166	3,634	4,528	4,835	2,121	2,170	2,570	2,495	2,391
Bond issuance expense		-	-	_	_	_	_	_	365	-	-
Pension expense	_			<u> </u>	<u> </u>	<u> </u>		2,726	<u> </u>		
Total governmental											
activities expense		26,462	26,259	30,184	30,774	29,208	29,936	34,518	30,781	30,179	29,813
Business-type activities:											
Sanitation		-	-	-	-	-	-	1,278	1,314	1,355	1,387
Public utility		6,098	5,231	5,317	6,169	5,523	7,574	7,494	10,781	9,031	6,673
Total business-type	_										
activities expense		6,098	5,231	5,317	6,169	5,523	7,574	8,772	12,095	10,386	8,060
Total primary	-										
government expenses	\$	32,560	31,490	35,501	36,943	34,731	37,510	43,290	42,876	40,565	37,873
	Ψ =								 _		
PROGRAM REVENUES											
Governmental activities:											
Charges for services:											
General government	\$	4,864	4,153	3,671	3,529	5,418	7,173	9,405	914	976	1,153
Public safety		-	426	65	7	25	9	1	2,007	1,650	1,568
Public services		137	242	222	235	357	304	308	100	23	13
Sanitation		951	989	1,024	1,047	1,071	1,286	-	-	-	-
Culture and recreation		322	305	339	337	310	311	281	261	224	242

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(continued)

TABLE 2

CHANGES IN NET POSITION LAST TEN FISCAL YEARS

(AMOUNTS EXPRESSED IN THOUSANDS)

		2009	2010	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>
PROGRAM REVENUES -											
CONTINUED:											
Governmental activities - continue	ed:										
Operating grants and	Φ	265	198	326	167	230	276	198	224	203	121
contributions Capital grants and	\$	203	196	320	107	230	270	196	224	203	121
contributions		222	341	228	440	7,125	4,740	4,513	3,799	479	2,722
* *			<u> </u>	220	440	7,123	4,740	4,313	3,199	479	2,122
Total governmental											
activities program		6,761	6,654	5,875	5,762	14,536	14,099	14,706	7,305	3,555	5,819
revenues		0,701	0,054	3,073	3,702	14,330	14,077	14,700	7,303	3,333	3,017
Business-type activities:											
Charges for services:											
Sanitation		-	-	-	_	-	-	1,488	1,511	1,546	1,555
Public utility		6,237	7,402	6,284	5,652	6,080	6,413	6,918	9,953	9,173	7,370
Capital grants and					660	4.5			0.2	4.60	201
contributions			- -	-	668	45			93	460	381
Total business-type											
activities program		6.227	7.400	6.204	6.220	c 105	c 412	0.406	11.557	11 170	0.206
revenues		6,237	7,402	6,284	6,320	6,125	6,413	8,406	11,557	11,179	9,306
Total primary											
government program											
revenues	\$	12,998	14,056	12,159	12,082	20,661	20,512	23,112	18,862	14,734	15,125
NET (EXPENSE)/REVENUE											
Governmental activities	\$	(19,701)	(19,605)	(24,309)	(25,012)	(14,672)	(15,837)	(19,812)	(23,476)	(26,624)	(23,994)
Business-type activities	Ψ	139	2,171	967	151	602	(1,161)	(366)	(538)	793	1,246
Total primary government				201			(1,101)	(230)	(223)	.,,,	
net expense	\$	(19,562)	(17,434)	(23,342)	(24,861)	(14,070)	(16,998)	(20,178)	(24,014)	(25,831)	(22,748)
net expense	Ψ	(,)	(,)	(==;= :=)	(= :,==1)	(,)	(,)	(==,=:0)	(= :,= :)	(== ,== 1)	(==,: :0)

CHANGES IN NET POSITION

LAST TEN FISCAL YEARS (AMOUNTS EXPRESSED IN THOUSANDS)

		2009	2010	<u>2011</u>	2012	2013	2014	<u>2015</u>	<u>2016</u>	2017	2018
GENERAL REVENUES AND											
OTHER CHANGES IN NET											
POSITION											
Governmental activities:											
Intergovernmental/unrestricted	\$	11,076	11,281	10,194	10,361	11,424	11,288	13,788	15,286	13,611	15,475
Taxes:											
Property taxes		7,474	6,745	10,089	10,254	9,176	8,695	9,362	9,662	9,881	10,089
Other taxes		1,222	554	586	613	607	615	632	1,600	1,527	1,598
Investment and interest earnings		632	1,001	287	363	8	306	197	180	225	183
Other		2,027	2,000	1,605	4,282	2,144	2,486	615	153	173	161
Transfers	_	<u> </u>	(30)		189	133		236		400	
Total governmental activities	_	22,431	21,551	22,761	26,062	23,492	23,390	24,830	26,881	25,817	27,506
Business-type activities:											
Investment and interest earnings		570	243	168	77	(143)	39	56	61	49	76
Other		348	6	235	365	169	127	85	100	-	24
Transfers	_	<u>-</u>	30		(189)	(133)		(236)	<u>-</u>	(400)	
Total business-type activities	_	918	279	403	253	(107)	166	(95)	161	(351)	100
Total primary government	\$ _	23,349	21,830	23,164	26,315	23,385	23,556	24,735	27,042	25,466	27,606
CHANGE IN NET POSITION											
Governmental activities	\$	2,730	1,946	(1,548)	1,050	8,820	7,553	5,018	3,405	(807)	3,512
Business-type activities	_	1,057	2,450	1,370	404	495	(995)	(461)	(377)	442	1,346
Total primary government	\$ _	3,787	4,396	(178)	1,454	9,315	6,558	4,557	3,028	(365)	4,858

Source: Audited Financial Statements

TABLE 3

CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

(AMOUNTS EXPRESSED IN THOUSANDS)

		<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>
REVENUES:											
Taxes	\$	18,522	18,001	20,255	20,584	20,512	20,152	23,110	23,260	23,102	23,686
Franchise fees		1,155	1,059	1,160	1,122	1,126	1,273	1,367	1,245	1,167	1,256
Licenses, fees, and permits		323	255	280	294	362	379	382	392	399	551
Fines and forfeitures		1,290	2,075	1,442	1,316	1,698	1,241	2,350	1,905	1,707	1,594
Charges for services		1,562	2,157	1,780	1,797	1,968	2,142	847	797	815	857
Special assessments		8	21	74	44	43	46	44	46	48	-
Investment and interest earnings		581	998	286	361	8	306	197	180	224	182
Intergovernmental programs		1,858	1,251	1,551	2,702	9,191	7,863	5,962	6,554	2,238	4,941
Other revenue	_	212	180	130	193	74	126	292	149	209	207
Total revenues	_	25,511	25,997	26,958	28,413	34,982	33,528	34,551	34,528	29,909	33,274
EXPENDITURES:											
General government		2,960	3,398	3,479	3,390	3,391	3,784	4,821	5,217	4,243	3,812
Public safety		9,391	9,917	10,118	9,720	9,934	10,580	10,603	9,877	10,225	9,970
Court services		239	317	323	150	314	390	454	287	191	167
Public services		3,482	3,411	4,047	3,554	3,714	4,695	4,676	4,328	4,423	4,695
Sanitation		858	1,043	1,068	1,190	1,195	1,197	-	-	-	-
Health and welfare		54	29	45	39	31	50	55	54	86	55
Culture and recreation		2,061	2,112	2,108	2,090	2,184	2,377	2,191	2,159	2,195	2,211
Economic development and											
assistance		82	70	53	38	50	50	-	-	-	-
Capital outlay		4,271	3,962	5,674	1,231	7,846	6,844	8,023	4,551	3,089	4,474
Debt service:											
Debt issuance cost and other		-	-	-	_	-	-	25	365	-	-
Interest		1,384	1,315	3,290	4,720	2,618	2,044	2,293	2,250	2,676	2,459
Principal	_	3,219	2,818	3,212	3,473	3,259	2,869	2,199	3,827	4,172	4,423
Total expenditures	_	28,001	28,392	33,417	29,595	34,536	34,880	35,340	32,915	31,300	32,266
Excess of revenues over (under)											
expenditures	\$_	(2,490)	(2,395)	(6,459)	(1,182)	446	(1,352)	(789)	1,613	(1,391)	1,008

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CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS

LAST TEN FISCAL YEARS

(AMOUNTS EXPRESSED IN THOUSANDS)

		<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>
OTHER FINANCING SOURCES (USES):											
Issuance of bonds/loan											
proceeds	\$	-	4,160	5,887	3,159	-	5,100	6,053	13,745	-	-
Payment to refunded debt											
escrow agent		-	(4,350)	-	114	-	-	(6,230)	-	-	-
Premium on bonds		-	273	-	(3,240)	-	-	176	174	-	-
Debt service principal		-	-	-	-	-	-	-	(1,814)	-	-
Sale of assets		36	212	38	45	33	24	88	40	27	46
Inception of capital leases		-	-	-	-	-	-	80	65	68	121
Transfers from other funds		1,173	10,984	1,119	1,397	410	11,550	4,856	11,137	929	731
Transfers to other funds	_	(1,173)	(11,014)	(1,119)	(1,209)	(427)	(11,550)	(4,856)	(11,137)	(529)	(731)
Total other financing											
sources (uses)	_	36	265	5,925	266	16	5,124	167	12,210	495	167
Net change in fund balances	\$ _	(2,454)	(2,130)	(534)	(916)	462	3,772	(622)	13,823	(896)	1,175
Debt service as a percentage											
of noncapital expenditures		<u>20.14</u> %	<u>17.72</u> %	<u>24.34</u> %	<u>29.52</u> %	<u>22.68</u> %	<u>18.24</u> %	<u>17.23</u> %	<u>21.82</u> %	<u>24.81</u> %	<u>26.06</u> %

Source: Audited Financial Statements

GENERAL GOVERNMENTAL EXPENDITURES BY FUNCTION LAST TEN FISCAL YEARS

(AMOUNTS EXPRESSED IN THOUSANDS)

Fiscal Year	 eneral vernment	Public Safety	ourt vices	Public Works	Saı	nitation	a	ealth ind elfare	Culture and creation	conomic velopment	Capital Outlay	Debt ervice	Total
		Burety	 11005	· · · OIRS	<u> </u>	1111111111			 <u> </u>	 reropinent	<u> </u>	 01 1100	
2009	\$ 2,960	\$ 9,391	\$ 239	\$ 3,482	\$	858	\$	54	\$ 2,061	\$ 82	\$ 4,271	\$ 4,603	\$ 28,001
2010	3,398	9,917	317	3,411		1,043		29	2,112	70	3,962	4,133	28,392
2011	3,479	10,118	323	4,047		1,068		45	2,108	53	5,674	6,502	33,417
2012	3,390	9,720	150	3,554		1,190		39	2,090	38	1,231	8,193	29,595
2013	3,391	9,934	314	3,714		1,195		31	2,184	50	7,846	5,877	34,536
2014	3,784	10,580	390	4,695		1,197		50	2,377	50	6,844	4,913	34,880
2015	4,821	10,603	454	4,676		-		55	2,191	-	8,023	4,517	35,340
2016	5,217	9,877	287	4,328		-		54	2,159	-	4,551	6,442	32,915
2017	4,243	10,225	191	4,423		-		86	2,195	-	3,089	6,848	31,300
2018	3,812	9,970	167	4,695		-		55	2,211	-	4,474	6,882	32,266

Source: Audited Financial Statements

CITY OF RIDGELAND, MISSISSIPPI TABLE 5 GENERAL GOVERNMENT TAX REVENUE BY SOURCE LAST TEN FISCAL YEARS (AMOUNTS EXPRESSED IN THOUSANDS)

Fiscal Year	 Property Taxes	Sales Taxes (1)					
2009	\$ 7,446	\$	11,076				
2010	7,139		11,281				
2011	10,061		10,194				
2012	10,223		10,361				
2013	9,088		11,424				
2014	8,659		11,493				
2015	9,323		13,787				
2016	9,662		13,598				
2017	9,881		13,221				
2018	10,089		13,597				

Source: Audited Financial Statements

(1) Sales tax is not an "own-source revenue" of the City. Sales taxes are levied by the State of Mississippi at a rate of 7 percent. The State of Mississippi levies and collects all sales taxes in the state and remits 18.5 percent of the 7 percent levied to each municipality based on their portion of sales taxes generated from sales within the municipality. Principal payer information is not currently made available to the City of Ridgeland.

CITY OF RIDGELAND, MISSISSIPPI TABLE 6 PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS (AMOUNTS EXPRESSED IN THOUSANDS)

	(1)				%	Co	llections in	1	Total	Ratio Total	
Fiscal		Total	C	Current	Current	Subsequent			Tax	Collected	
Year		Levy	Co	llections	Collected		Years	Co	llections	to Levy	
2009	\$	7,017	\$	6,869	97.9%	\$	148	\$	7,017	100.0%	
2010		7,454		7,268	97.5%		186		7,454	100.0%	
2011		7,977		7,822	98.1%		155		7,977	100.0%	
2012		7,862		7,667	97.5%		195		7,862	100.0%	
2013		8,723		8,641	99.1%		82		8,723	100.0%	
2014		8,961		8,817	98.4%		144		8,961	100.0%	
2015		9,571		9,316	97.3%		255		9,571	100.0%	
2016		8,976		8,876	98.9%		100		8,976	100.0%	
2017		9,184		9,067	98.7%		48		9,115	99.2%	
2018		9,163		9,109	99.4%		-		9,109	99.4%	

(1) Levy is established October 1 of year in which taxes are collected.

Source: Madison County Tax Collector Office

ASSESSED AND ACTUAL VALUE OF PROPERTY (1) LAST TEN FISCAL YEARS

(AMOUNTS EXPRESSED IN THOUSANDS)

	Real Property		Personal Property			Utili	ties	Vel	nicles	Totals			
Fiscal Year	Assessed Value	Actual Value	Assessed Value	Actual Value		ssessed Value	Actual Value	Assessed Value	Actual Value			% Assessed Increase (Decrease)	
2009	\$ 270,611	\$1,978,151	\$ 53,656	\$ 357,707	\$	6,490	\$ 43,267	\$ 56,210	\$ 187,367	\$ 386,967	\$ 2,566,492	1.0%	
2010	294,179	2,150,431	60,092	400,613		6,645	44,300	51,891	172,970	412,807	2,768,314	6.7%	
2011	311,607	2,277,829	65,939	439,593		5,218	34,787	49,283	164,277	432,047	2,916,486	4.7%	
2012	315,729	2,307,961	51,047	340,313		5,613	37,420	48,298	160,993	420,687	2,846,687	-2.6%	
2013	318,905	2,331,177	54,693	364,620		7,063	47,087	48,691	162,303	429,352	2,905,187	2.1%	
2014	322,443	2,357,039	52,537	350,247		9,497	63,313	50,386	167,953	434,863	2,938,552	1.3%	
2015	336,960	2,463,158	49,511	330,073		10,296	68,640	52,299	174,330	449,066	3,036,201	3.3%	
2016	334,520	2,445,322	49,856	332,373		10,130	67,533	58,088	193,627	452,594	3,038,855	0.8%	
2017	336,716	2,461,374	49,401	329,340		10,526	70,173	61,893	206,310	458,536	3,067,197	1.3%	
2018	342,527	2,503,852	48,525	323,500		11,110	74,067	59,842	199,473	462,004	3,100,892	0.8%	

(1) Assessment rates are as follows:

Real Property - Assessed at 10% of actual value for homeowner-occupied, 15% for all others.

Personal Property - Assessed at 15% of actual value.

Utilities - Assessed at 15% of actual value.

Vehicles - Assessed at 30% of actual value.

Above schedule uses estimated combined assessment ratio of 13.68% for real property.

(2) Assessed values for 2016-2018 real property are presented net of homestead exemption. Amounts for 2009-2015 are presented gross of homestead exemption.

Source: Madison County Tax Assessor

CITY OF RIDGELAND, MISSISSIPPI
TABLE 8
PROPERTY TAX RATES - DIRECT AND OVERLAPPING GOVERNMENTS
LAST TEN FISCAL YEARS

	City of Ridgeland			Ma	dison Cou	nty	Sc			
										Grand
Fiscal	Operating	Debt	Total	Operating	Debt	Total	Operating	Debt	Total	Total
Year	Millage	Millage	Millage	Millage	Millage	Millage	Millage	Millage	Millage	Millage
2009	10.02	10.01	20.03	28.24	7.39	35.63	42.05	12.50	54.55	110.21
2010	10.02	10.01	20.03	29.05	6.58	35.63	41.65	12.90	54.55	110.21
2011	11.27	8.76	20.03	29.08	6.55	35.63	40.99	13.56	54.55	110.21
2012	11.27	8.76	20.03	29.08	6.55	35.63	41.57	12.98	54.55	110.21
2013	11.27	8.76	20.03	31.58	6.55	38.13	43.55	11.00	54.55	112.71
2014	11.27	8.76	20.03	31.58	6.55	38.13	43.55	11.00	54.55	112.71
2015	11.27	8.76	20.03	31.58	6.55	38.13	45.55	9.00	54.55	112.71
2016	11.27	8.76	20.03	31.58	6.55	38.13	46.55	8.00	54.55	112.71
2017	11.27	8.76	20.03	31.58	6.55	38.13	46.55	8.00	54.55	112.71
2018	11.27	8.76	20.03	31.58	6.55	38.13	46.55	8.00	54.55	112.71

Source: Madison County Tax Assessor's Office

CITY OF RIDGELAND, MISSISSIPPI TABLE 9 PRINCIPAL TAXPAYERS CURRENT AND NINE YEARS AGO

(AMOUNTS EXPRESSED IN THOUSANDS)

		2018				2009		
				% of Total				% of Total
	Type of	Assessed		Assessed	Type of	Assessed		Assessed
Taxpayer	Business	Valuation	Rank	Valuation	Business	Valuation	Rank	Valuation
Renaissance at Colony Park, LLC	Lifestyle Center	\$ 13,458	1	3.35%		\$ 7,432	2	2.25%
Entergy Mississippi Inc.	Energy	10,002	2	2.49%				
Northpark Mall LP	Shopping Mall	7,803	3	1.94%		7,571	1	2.29%
200 Renaissance, LLC	Office Building	7,522	4	1.87%				
Cellular South (S3)	Phone	4,764	5	1.18%				
Trace Apartment, LP	Apartments	5,387	6	1.34%		2,976	4	0.90%
300 Renaissance, LLC	Office Building	4,780	7	1.19%		3,983	3	1.20%
Southern Farm Bureau Casualty Insurance	Insurance	3,107	8	0.77%		2,570	8	0.78%
Legacy Park Apartments, LLC	Apartments	3,106	9	0.77%		2,790	5	0.84%
Arbors Acquisition	Apartments	2,984	10	0.74%		2,657	6	0.80%
Sunchase of Ridgeland, Ltd.					Apartments	2,587	7	0.78%
Mid-America Capital Partners, LP					Apartments	2,567	9	0.78%
Jackson Residential Associates					Real Estate	2,496	10	0.75%
Total taxable assessed value of 10 largest taxpa	nyers	62,913		15.64%		37,629		9.12%
Total taxable assessed value of other taxpayers		339,249		84.36%		293,128		90.88%
Total taxable assessed value of all taxpayers		\$ 402,162		100.00%		\$ 330,757		100.00%

CITY OF RIDGELAND, MISSISSIPPI TABLE 10 SPECIAL ASSESSMENT BILLINGS AND COLLECTIONS LAST TEN FISCAL YEARS

Fiscal Year	Beginning Balance		Current Billing		Current Collection (1)		Ratio of Collection to Amount Due	Assessments		Total Outstanding Assessments	
2009	\$	755,189	\$	131,237	\$	73,979	56%	\$	-	\$	681,210
2010		681,210		120,977		120,977	100%		-		560,233
2011		560,233		120,977		167,974	139%		-		392,259
2012		392,259		120,977		165,975	137%		-		226,284
2013		226,284		46,997		46,997	100%		-		179,287
2014		179,287		46,997		46,997	100%		_		132,290
2015		132,290		46,997		46,997	100%		_		85,293
2016		85,293		46,997		13,380	28%		_		71,913
2017		71,913		41,570		71,913	173%		_		_
2018		-		-		-			-		-

(1) Includes prepayments

TABLE 11

COMPUTATION OF DIRECT AND OVERLAPPING BONDED DEBT (1) CURRENT AND NINE YEARS AGO (AMOUNTS EXPRESSED IN THOUSANDS)

Fiscal Year		Jurisdiction	 Debt Outstanding	(2) Percentage Applicable to Ridgeland	Amount Applicable to Ridgeland
Direct:					
	2018	City of Ridgeland	\$ 55,297	100.00% \$	55,297
Total Direct			55,297		55,297
Overlapping	;:				
	2018	Madison County	85,568	37.40%	32,002
	2018	Madison County Schools	58,400	37.40%	21,842
Total Overla	apping		143,968		53,844
Total Direct	and Ov	erlapping	\$ 199,265	\$	109,141
Direct:					
	2009	City of Ridgeland	\$ 27,668	100.00% \$	27,668
Total Direct			27,668		27,668
Overlapping	; :				
	2009	Madison County	94,120	37.40%	35,201
	2009	Madison County Schools	69,625	37.40%	26,040
Total Overla	apping		163,745		61,241
Total Direct	and Ov	erlapping	\$ 191,413	\$	88,909

⁽¹⁾ Excludes general obligation bonds reported in the enterprise funds.

Source: Madison County School District, Madison County

⁽²⁾ The percentage used for overlapping debt is based on population.

CITY OF RIDGELAND, MISSISSIPPI TABLE 12 RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS (AMOUNTS EXPRESSED IN THOUSANDS)

		Gov	ernmental A	ctiv	ities		Business-type Activities							
		General	Limite			Notes		eneral					_	
T21 1		oligation	Obligati			Capital		ligation				Total	Percentage	D
Fiscal		onds (net	Bonds (r			Lease		nds (net		NT - 4		rimary	of Personal	Per
Year	01 p	remiums)	of discou	its)	Obl	igations	oi pi	remiums)		Notes	<u>G0</u>	vernment	Income (a)	 Capita
2009	\$	22,368	\$ 4,	512	\$	788	\$	8,631	\$	4,000	\$	40,299	4.45%	\$ 1.76
2010		20,233	4,	101		7,559		8,315		8,609		48,817	6.05%	2.25
2011		24,014	27,	423		6,617		11,631		4,364		74,049	8.52%	3.08
2012		21,349	35,	986		5,853		11,094		5,687		79,969	9.26%	3.25
2013		18,416	34,	313		5,459		10,528		5,297		74,013	8.24%	3.02
2014		20,979	32,	561		5,059		9,952		4,896		73,447	8.38%	2.99
2015		18,995	31,	002		4,843		9,168		4,518		68,526	7.89%	2.83
2016		29,174	27,	854		6,760		8,456		4,680		76,924	8.81%	3.16
2017		27,146	26,	421		6,066		7,718		4,702		72,053	8.12%	2.94
2018		25,107	24,	980		5,210		6,973		4,383		66,653	7.58%	2.75

Notes: Details regarding the city's outstanding debt can be found in the notes to the financial statements.

⁽a) See Table 17 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year.

CITY OF RIDGELAND, MISSISSIPPI TABLE 13 LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS (AMOUNTS EXPRESSED IN THOUSANDS)

	2009	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>
Assessed value of property	\$386,967	\$412,807	\$432,047	\$420,687	\$429,352	\$434,863	\$449,066	\$452,594	\$458,536	\$462,004
Debt limit, 15% of assessed valuation	58,045	61,921	64,807	63,103	64,403	65,229	67,360	67,889	68,780	69,301
Amount of debt applicable to limit: General obligation bonds Less:	22,368	20,233	24,014	21,349	18,416	20,979	18,995	29,174	27,146	25,107
Special assessment bonds	295	265	230	195	160	120	80	40		
Total net debt applicable to limit (a)-(b)	22,073	19,968	23,784	21,154	18,256	20,859	18,915	29,134	27,146	25,107
Legal debt margin	35,972	41,953	41,023	41,949	46,147	44,370	48,445	38,755	41,634	44,194
Total net debt applicable to the limit as a percentage of debt limit	<u>38.03</u> %	<u>32.25</u> %	<u>36.70</u> %	<u>33.52</u> %	<u>28.35</u> %	<u>31.98</u> %	<u>28.08</u> %	<u>42.91</u> %	<u>39.47</u> %	<u>36.23</u> %

RATIO OF NET GENERAL OBLIGATION DEBT TO ASSESSED VALUE AND NET GENERAL OBLIGATION BONDED DEBT PER CAPITA LAST TEN FISCAL YEARS

(AMOUNTS EXPRESSED IN THOUSANDS)

Fiscal Year	Estimated Population (1)	Assessed Valuation (2)	Gross Bonded Debt (3)	Less Debt Service Fund	Net Bonded Debt	Net Bonded Debt Per Capita (4)	Ratio of Net Bonded Debt to Assessed Value
2009	22.8	386,967	22,368	2,564	19,804	869	5.12%
2010	21.7	412,807	20,233	1,738	18,495	852	4.48%
2011	24.0	432,047	24,014	1,169	22,845	952	5.29%
2012	24.5	420,687	21,349	275	21,074	860	5.01%
2013	24.5	429,352	18,416	-	18,416	752	4.29%
2014	24.6	434,863	20,979	-	20,979	853	4.82%
2015	24.2	449,066	18,995	463	18,532	766	4.13%
2016	24.3	452,594	29,174	1,318	27,856	1,146	6.15%
2017	24.5	458,536	27,146	1,523	25,623	1,046	5.59%
2018	24.5	462,004	25,107	1,709	23,398	955	5.06%

⁽¹⁾ Bureau of the Census established 1990 and 2000 populations.

Interim figures are based on estimates by the Planning District and residential construction permits.

⁽²⁾ From Table 7.

⁽³⁾ General obligation bonds reported in the Enterprise Fund and Special Assessment debt have been excluded.

⁽⁴⁾ Expressed in actual dollars.

RATIO OF ANNUAL DEBT SERVICE EXPENDITURES FOR GENERAL OBLIGATION BONDED DEBT TO TOTAL GOVERNMENTAL EXPENDITURES (1) LAST TEN FISCAL YEARS

(AMOUNTS EXPRESSED IN THOUSANDS)

Fiscal Year	_ <u>Pr</u>	incipal	 Interest	 Total Debt Service	 Total evernmental expenditures	Ratio of Debt Service to General Governmental Expenditures
2009	\$	3,218	\$ 1,384	\$ 4,602	\$ 28,001	16.44%
2010		2,218	935	3,153	28,392	11.11%
2011		3,212	3,194	6,406	33,417	19.17%
2012		3,474	4,627	8,101	29,595	27.37%
2013		3,258	2,606	5,864	34,536	16.98%
2014		2,869	1,916	4,785	34,880	13.72%
2015		2,199	2,293	4,492	35,340	12.71%
2016		3,826	2,250	6,076	32,915	18.46%
2017		4,172	2,676	6,848	31,300	21.88%
2018		4,423	2,459	6,882	32,266	21.33%

⁽¹⁾ Includes Special Assessment Bonds. General Obligation bonds reported in the Enterprise Fund have been excluded.

Source: Audited Financial Statements

PLEDGED REVENUES

LAST TEN FISCAL YEARS

(AMOUNTS EXPRESSED IN THOUSANDS)

Utility Revenue Notes

Fiscal	Water & Sewer Charges	Less: Operating	Net Available	Debt			
Year	and Other	Expenses (1)	Revenue	Principal	Interest	Total	Coverage
2009	\$ 6,585	\$ 5,205	\$ 1,380	\$ 253	\$ 81	\$ 334	4.13
2010	7,402	3,770	3,632	336	76	412	8.82
2011	6,284	3,510	2,774	208	79	287	9.67
2012	6,001	4,192	1,809	289	97	386	4.69
2013	6,080	3,720	2,360	298	95	393	6.01
2014	6,412	5,700	712	308	79	387	1.84
2015	6,919	5,468	1,451	317	69	386	3.76
2016	6,924	5,344	1,580	327	59	386	4.09
2017	6,806	4,938	1,868	231	68	299	6.25
2018	7,043	3,346	3,697	218	65	283	13.06

⁽¹⁾ Total operating expenses exclusive of depreciation and amortization expense.

Limited Obligation Bonds

Fiscal	Pledged	Debt				
Year	 Revenue	Principal	 Interest		Total	Coverage
2009	\$ 691	\$ 366	\$ 313	\$	679	1.02
2010	2,108	1,256	1,374		2,630	0.80
2011	2,120	1,263	1,633		2,896	0.73
2012	3,654	1,622	1,906		3,528	1.04
2013	3,158	1,663	1,832		3,495	0.90
2014	3,200	1,741	1,240		2,981	1.07
2015	2,593	1,549	1,688		3,237	0.80
2016	3,686	1,330	1,499		2,829	1.30
2017	2,783	1,390	1,441		2,831	0.98
2018	2,876	1,450	1,379		2,829	1.02

Source: Audited Financial Statements

CITY OF RIDGELAND, MISSISSIPPI TABLE 17 DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS

		F	Personal	Per				
		Income			Capita		County	
Calendar		(tl	housands	F	Personal	Median	School	Unemployment
Year	Population	of	f dollars)	Income		Age	Enrollment	Rate
2009	22,849	\$	904,957	\$	39,606	32.0	11,487	6.3%
2010	21,708		807,538		37,200	34.4	11,575	5.7%
2011	24,047		869,299		36,150	34.4	12,159	7.6%
2012	24,596		863,147		35,093	34.4	11,811	6.5%
2013	24,542		898,360		36,605	34.2	12,182	6.3%
2014	24,592		876,852		35,656	35.1	12,506	5.3%
2015	24,221		868,783		35,869	33.7	12,772	4.2%
2016	24,351		873,446		35,869	33.7	13,075	4.4%
2017	24,483		887,582		36,253	33.3	13,171	3.6%
2018	24,266		879,715		36,253	33.3	13,252	3.4%

Source: U.S. Census Bureau

Mississippi Development Authority

Economic and Community Development Section

U.S. Labor Bureau Statistics

CITY OF RIDGELAND, MISSISSIPPI TABLE 18 EDUCATION RELATED INFORMATION LAST TEN FISCAL YEARS

Fiscal Year	Elementary Schools	Middle Schools	High Schools	Vocational Schools	Junior College	Total County Enrollment
2000	2	1	1	1	1	11 407
2009	2	1	1	1	1	11,487
2010	2	1	1	1	1	11,575
2011	2	1	1	1	1	12,159
2012	2	1	1	1	1	11,811
2013	2	1	1	1	1	12,182
2014	2	1	1	1	1	12,506
2015	2	1	1	1	1	12,772
2016	2	1	1	1	1	13,075
2017	2	1	1	1	1	13,171
2018	2	1	1	1	1	13,252

CITY OF RIDGELAND, MISSISSIPPI TABLE 19 PRINCIPAL EMPLOYERS CURRENT AND NINE YEARS AGO

		2018			2009	
			Percentage		(2)	Percentage
			of Total		(2)	of Total
Employer	Employees	Rank	Employment	Employees	Rank	Employment (1)
C-Spire	813	1	3.48%	-	-	-
Madison County Schools	476	2	2.04%	-	-	-
Butler, Snow	335	3	1.44%	230	3	Unknown
Bankplus	281	4	1.20%	-	-	_
Wal-Mart Superstore	270	5	1.16%	425	1	Unknown
City of Ridgeland	253	6	1.08%	-	-	
Horne LLP	214	7	0.92%	179	4	Unknown
Morgan-White Group, Inc.	165	8	0.71%	-	-	-
American Healthtech Inc.	150	9	0.64%	-	-	-
Copeland Cook Taylor Bush PA	130	10	0.56%			
Southern Farm Bureau				271	2	Unknown
Gulf South Medical Supply	·			150	5	Unknown
Total employees of principal employers	3,087		13.23%	1,255		Unknown
Total employees of other employers	20,245		86.77%	Unknown		Unknown
Total	23,332		100.00%	Unknown		Unknown

Source: Mississippi Department of Employment Security, City of Ridgeland, Individual companies

⁽¹⁾ Information was unavailable.

⁽²⁾ The only information available for 2009 was the top 5 Employers.

CITY OF RIDGELAND, MISSISSIPPI TABLE 20 CONSTRUCTION ACTIVITY LAST TEN FISCAL YEARS

	Non-	Resi	dential	Residential					
					Increase				
Calendar	Number of			Number of	in Family			Total	%
Year	Permits		Value	Permits	Units	Value	Alterations	 Value	Change
2009	23	\$	8,346,951	92	15	\$ 10,004,903	24,531,298	\$ 42,883,152	-73.0%
2010	121		18,864,101	98	22	9,792,372	19,480,029	48,136,502	12.3%
2011	123		19,447,698	132	24	12,233,459	14,627,572	46,308,729	-3.8%
2012	104		8,075,242	196	35	18,368,500	12,507,771	38,951,513	-15.9%
2013	142		19,023,885	143	35	14,774,347	15,715,274	49,513,506	27.1%
2014	120		18,923,933	202	77	29,655,431	20,430,180	69,009,544	39.4%
2015	100		20,415,795	207	89	33,605,562	11,186,414	65,207,771	-5.5%
2016	90		19,637,647	224	62	26,517,126	15,191,336	61,346,109	-5.9%
2017	81		29,118,327	211	55	21,761,280	17,281,810	68,161,417	11.1%
2018	99		36,948,075	260	63	25,818,290	26,174,511	88,940,876	30.5%

CITY OF RIDGELAND, MISSISSIPPI TABLE 21 PROPERTY VALUE AND CONSTRUCTION LAST TEN FISCAL YEARS (AMOUNTS EXPRESSED IN THOUSANDS)

		Non-Residential Construction (1)		Residential Construction (1)		Addit Alterati	
	Real						
Fiscal	Property	Number		Number		Number	
Year	Value (2)	of Units	Value	of Units	Value	of Units	Value
2009	\$ 1,978,151	23	8,347	15	10,005	93	24,531
2010	2,150,431	121	18,864	22	9,792	76	19,480
2011	2,277,829	123	19,448	24	12,233	108	14,628
2012	2,307,961	104	8,075	35	18,369	161	12,508
2013	2,331,177	142	19,024	35	14,774	108	15,715
2014	2,357,039	120	18,924	77	29,655	125	20,430
2015	2,463,158	100	20,416	89	33,606	118	11,186
2016	2,445,322	90	19,638	62	26,517	162	15,191
2017	2,461,374	81	29,118	55	21,761	156	17,282
2018	2,503,852	99	36,948	63	25,818	197	26,175

⁽¹⁾ From Table 20

⁽²⁾ Total estimated actual value from Table 7

FULL-TIME EQUIVALENT GOVERNMENT EMPLOYEES BY FUNCTION LAST TEN FISCAL YEARS

Function/Program	2009	<u>2010</u>	<u>2011</u>	2012	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>
General government	15	15	22	42	42	42	42	42	37	37
Public safety (1)	151	156	159	151	147	147	147	150	158	138
Public services	59	83	71	60	60	60	60	60	65	65
Culture and recreation	13	12	14	13	13	13	13	13	13	13
Total	238	266	266	266	262	262	<u>262</u>	265	273	253

Source: City of Ridgeland

Notes:

(1) Includes Fire and Police

CITY OF RIDGELAND, MISSISSIPPI TABLE 23 OPERATING INDICATORS BY FUNCTION LAST TEN FISCAL YEARS

Function/Program	2009	<u>2010</u>	<u>2011</u>	2012	2013	2014	2015	<u>2016</u>	2017	2018
General government: Building permits issued* Building inspections conducted	115	219	255	300	285	322	307	314	292	359
• •	-	-	-	-	-	-	-	-	-	-
Public safety:										
Police: Arrests	3,730	3,302	2 447	3,393	3,735	3,817	3,619	3,764	3,945	3,322
Traffic violations	3,730 14,277	3,302 11,971	3,447 14,734	3,393 12,980	3,733 11,968	12,266	15,738	13,412	3,943 12,674	12,832
Parking violations	114,277	106	81	96	103	100	15,736	13,412	64	74
Fire:	110	100	01	90	103	100	80	123	04	74
Number of emergency calls answered	2,245	2,348	2,030	2,022	2,697	2,642	2,968	2,826	3,204	3,610
Number of inspections conducted	1,037	866	900	639	476	615	662	1,136	990	715
Fire insurance rating	5	5	5	5	5	5	5	5	5	4
Public Services:										
Centerline miles of road maintained:										
City	140	140	140	142	223	225	227	227	227	227
Street resurfacing (miles)	**	**	**	**	**	**	**	**	**	**
Potholes repaired	**	**	**	**	**	**	**	**	**	**
Sanitation:										
Water:										
Service connections	7,720	7,720	7,720	7,712	8,478	8,470	8,828	8,828	9,078	9,026
Water main breaks	3	6	6	´ -	´ -	´ -	´ -	, <u> </u>	_	-
Average daily consumption										
(thousands of gallons)	3,800	3,800	3,800	3,800	3,800	3,800	3,800	3,800	4,060	3,495
Number of fire hydrants	870	910	935	940	940	948	987	987	989	989
Sewer:										
Average daily sewage treatment	***	***	***	***	***	***	***	***	***	***
(thousands of gallons)	**	* * *	***	***	***	***	ጥጥ	<i>ተተተ</i>	ጥጥ	ተ ተ ተ
Culture and recreation:										
Library:										
Volumes in collection	**	**	**	**	**	**	**	**	**	**
Total volumes borrowed	**	**	**	**	**	**	**	**	**	**
Parks:										
Athletic field permits issued	**	**	**	**	**	**	**	**	**	**

^{*} Totals include Residential and Nonresidential

^{**} This information was not available at the time this report was prepared.

^{***} Entire sanitary sewer is treated by the City of Jackson, therefore there are no figures for average daily sewage treatment

CITY OF RIDGELAND, MISSISSIPPI
TABLE 24
CAPITAL ASSETS INDICATORS BY FUNCTION
LAST TEN FISCAL YEARS

Function/Program	2009	2010	2011	<u>2012</u>	2013	2014	2015	<u>2016</u>	2017	2018
Public safety:										
Police:										
Number of stations	1	1	1	1	1	1	1	1	1	1
Zone offices	-	-	-	-	-	-	-	-	-	-
Patrol units	62	64	71	70	68	74	75	74	73	76
Fire:										
Number of stations	4	4	4	4	4	4	4	4	4	4
Public services:										
Street miles	162	162	162	164	233	239	230	230	230	230
Street lights	1,200	1,200	1,248	1,250	1,320	1,325	1,325	1,325	1,327	1,327
Traffic signals	42	42	42	42	42	44	49	49	50	52
Sanitation:										
Water:										
Water mains (miles)	155	165	165	166	166	175	200	200	200	200
Storage capacity										
(thousands of gallons)	2,800	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300
Sewer:										
Sanitary sewers (miles)	180	190	190	191	191	195	220	220	220	220
Storm sewers (miles)	150	150	150	150	150	155	155	155	155	155
Treatment capacity										
(thousands of gallons)	*	*	*	*	*	*	*	*	*	*
Refuse collection:										
Collection trucks	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Culture and recreation:										
Number of parks	5	5	5	5	5	5	5	5	5	5
Park acreage	250	250	250	250	250	250	250	250	250	250
Golf courses	-	-	-	-	-	-	-	-	-	-
Community centers	1	1	1	1	1	1	1	1	1	1
Recreational trail miles	7	7	7	7	7	17	18	18	18	18

Note: No capital assets indicators are available for the General Government function.

^{*} Entire sanitary sewer is treated by the City of Jackson, therefore no treatment capacity necessary.

MISCELLANEOUS STATISTICS

Date of incorporation	1899	Average selling price of homes	\$ 176,700
Form of government	Mayor/Aldermen	Median income - household	55,647
Population (estimated census)	24,266		
Area in square miles	21	Major highways	1
Number of employees (excluding police and fire):			
Classified	88	Railroads	Canadian Nt Illinois Central
Exempt	27		
City of Ridgeland facilities and services:		Nearest commercial airport:	Jackson International, 18 miles
Culture and recreation:			Runway length 8,500 feet
Ballfields	11		
Tennis courts	17	Nearest general airport:	Bruce Campbell Field, 3 miles
Soccer fields	8		Runway length 4,444 feet
Police protection:			
Number of sworn officers	76	Nearest full-service port:	Port of Vicksburg, 55 miles
Number of residents per sworn officer	319.29		Name of waterway - Mississippi River
Water system:			
Maximum capacity in gallons per minutes	6,166		
Other statistics:			
Percentage of population (>25 yrs.) with at least:			
High school diploma	92.9%		
Bachelor's degree	50.4%		

Source: City of Ridgeland

U.S. Census Bureau





CPAs & Advisors

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Honorable Mayor and Board of Aldermen City of Ridgeland, Mississippi

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the City of Ridgeland, Mississippi, as of and for the year ended September 30, 2018, and the related notes to the financial statements, which collectively comprise the City of Ridgeland, Mississippi's basic financial statements, and have issued our report thereon dated March 22, 2019.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the City of Ridgeland Mississippi's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City of Ridgeland, Mississippi's internal control. Accordingly, we do not express an opinion on the effectiveness of the City of Ridgeland, Mississippi's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses, or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

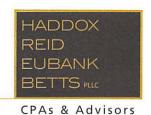
As part of obtaining reasonable assurance about whether the City of Ridgeland, Mississippi's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Haddox Reid Eubank Betts PLLC

Jackson, Mississippi March 22, 2019



INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR
PROGRAM AND ON INTERNAL CONTROL OVER
COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

To the Honorable Mayor and Board of Aldermen City of Ridgeland, Mississippi

Report on Compliance for Each Major Federal Program

We have audited the City of Ridgeland, Mississippi's compliance with the type of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on the City of Ridgeland, Mississippi's major federal program for the year ended September 30, 2018. The City of Ridgeland, Mississippi's major federal program is identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statues, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on the compliance for each of the City of Ridgeland, Mississippi's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the City of Ridgeland, Mississippi's compliance with those requirements and performing such other procedures as we consider necessary in the circumstances.

Auditor's Responsibility - continued

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the City of Ridgeland, Mississippi's compliance.

Opinion on Each Major Federal Program

In our opinion, the City of Ridgeland, Mississippi, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended September 30, 2018.

Reports on Internal Control over Compliance

Management of the City of Ridgeland, Mississippi, is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the City of Ridgeland, Mississippi's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purposes of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City of Ridgeland, Mississippi's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Haddox Reid Eubank Betts PLLC

Jackson, Mississippi March 22, 2019

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED SEPTEMBER 30, 2018

Federal Grantor / Pass-Through Grantor / Program or <u>Cluster Title</u>	Federal CFDA <u>Number</u>	Agency or Pass-Through Number		Federal Expenditures
U.S. Department of Justice				
Direct programs:				
Federal Bureau of Investigation Jackson Safe Streets Task Force	16.UNKNOWN		\$	17,803
	10.UNKNOWN		φ	17,003
United States Marshalls Service Regional Fugitive Task Force	16.UNKNOWN			14,278
Bulletproof Vest Partnership Program	16.607			10,353
Total U.S. Department of Justice				42,434
U.S. Department of Transportation Pass-through programs from: Mississippi Department of Transportation Highway Planning and Construction Cluster: Highway Planning and Construction	20.205	STP-8323-00(004)		81,793
Highway Planning and Construction	20.205	STP-6945-00(009)		1,367,424
Total Highway Planning and Construction Cluster				1,449,217
Pass-through programs from: Mississippi Department of Public Safety Highway Safety Cluster:				
State and Community Highway Safety	20.600	PT-2018-PT-23-01		6,548
Total Highway Safety Cluster				6,548
Alcohol Open Container Requirements	20.607	154AL-2018-ST-23-01		33,466
Total U.S. Department of Transportation				1,489,231
Executive Office of the President				
Pass-through programs from:				
Mississippi Bureau of Narcotics - Gulf Coast HIDTA				
High Intensity Drug Trafficking Area Program - State and Local Assistance	95.001	G17-GC0003A		4,616
High Intensity Drug Trafficking Area Program -	75.001	G17-GC0003/1		4,010
State and Local Assistance	95.001	G18-GC0003A		16,861
Total Executive Office of the President				21,477
U.S. Department of Homeland Security				
Pass-through program from: Mississippi Department of Public Safety - Office of Homeland Security				
Homeland Security Grant Program	97.067	17HS316		85,406
Total U.S. Department of Homeland Security				85,406
Total Expenditures of Federal Awards			\$	1,638,548

See accompanying notes to schedule of expenditures of Federal awards.

NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED SEPTEMBER 30, 2018

NOTE A - BASIS OF PRESENTATION

The accompanying schedule of expenditures of Federal awards (the Schedule) includes the Federal award activity of the City of Ridgeland, Mississippi, under programs of the Federal government for the year ended September 30, 2018. The information in this Schedule is presented in accordance with the requirements of Title 2 *U.S. Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the schedule presents only a selected portion of the operations of the City of Ridgeland, Mississippi, it is not intended to and does not present the financial position, changes in net positions, or cash flows of the City of Ridgeland, Mississippi.

NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

- (1) Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.
- (2) Pass-through entity identifying numbers are presented where available.

NOTE C - INDIRECT COST RATE

The City of Ridgeland, Mississippi, has elected not to use the 10% de minimus indirect cost rate as allowed under the Uniform Guidance.

SCHEDULE OF FINDINGS AND QUESTIONED COSTS YEAR ENDED SEPTEMBER 30, 2018

(1) SUMMARY OF AUDIT RESULTS

- 1. The auditor's report expresses an unmodified opinion on whether the financial statements of the City of Ridgeland, Mississippi, were prepared in accordance with GAAP.
- 2. No significant deficiencies or material weaknesses relating to the audit of the financial statements are reported in the "Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*."
- 3. No instances of noncompliance material to the financial statements of the City of Ridgeland, Mississippi, which would be required to be reported in accordance with *Government Auditing Standards*, were disclosed during the audit.
- 4. No significant deficiencies or material weaknesses in internal control over major Federal award programs are reported in the "Independent Auditor's Report on Compliance for Each Major Program and on Internal Control over Compliance Required by the Uniform Guidance."
- 5. The auditor's report on compliance for the major Federal award programs for the City of Ridgeland, Mississippi, expresses an unmodified opinion on its major Federal program.
- 6. There were no audit findings that are required to be reported in accordance with 2 CFR Section 200.516(a).
- 7. The programs tested as a major program are as follows:

<u>Program</u> <u>Federal CFDA Number</u>

Highway Planning and Construction Cluster: Highway Planning and Construction

20.205

- 8. The threshold for distinguishing Types A and B programs was \$750,000.
- 9. The City of Ridgeland, Mississippi, was determined to not be a low-risk auditee.

(2) FINDINGS - FINANCIAL STATEMENT AUDIT

None.

(3) FINDINGS AND QUESTIONED COSTS - MAJOR FEDERAL AWARD PROGRAMS AUDIT

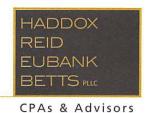
None.

SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS YEAR ENDED SEPTEMBER 30, 2018

FINDING - FINANCIAL STATEMENT AUDIT

None.





INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH STATE LAWS AND REGULATIONS

To the Honorable Mayor and Board of Aldermen City of Ridgeland, Mississippi

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Ridgeland, Mississippi, as of and for the year ended September 30, 2018, which collectively comprise the City of Ridgeland, Mississippi's basic financial statements and have issued our report thereon dated March 22, 2019. We have conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

As required by the state legal compliance audit program prescribed by the Mississippi Office of the State Auditor, we have also performed procedures to test compliance with certain state laws and regulations. However, providing an opinion on compliance with state laws and regulations was not an objective of our audit and, accordingly, we do not express such an opinion.

The results of those procedures and our audit of the financial statements disclosed no material instances of noncompliance with state laws and regulations.

This report is intended solely for the information of the City of Ridgeland, Mississippi's management, Honorable Mayor and Board of Aldermen, and the Mississippi Office of the State Auditor and is not intended to be and should not be used by anyone other than these specified parties. However, this report is a matter of public record and its distribution is not limited.

Haddox Reid Eubank Betts PLLC

Jackson, Mississippi March 22, 2019