

Comprehensive Annual Financial Report For the Fiscal Year Ended September 30, 2020

Prepared by the Department of Finance and Administration Paula W. Tierce, City Clerk Ashley Daniel, Finance Manager

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INTRODUCTORY SECTION (UNAUDITED)

This section contains a letter of transmittal intended to give the reader a concise but thorough understanding of the background, structure, and the economic and financial condition of the City. An organizational chart is included along with a listing of principal City officials.



March 30, 2021

To the Citizens of the City of Ridgeland, Mississippi:

It is our pleasure to submit the Comprehensive Annual Financial Report (CAFR) of the City of Ridgeland, Mississippi, for the fiscal year ended September 30, 2020. Responsibility for the accuracy of the data presented and the completeness and fairness of the presentations in the financial statements, including all disclosures, rests with the management of the City of Ridgeland. This report was prepared in conformity with accounting principles generally accepted (GAAP) in the United States of America.

The City is responsible for establishing and maintaining internal controls to ensure that adequate accounting data is compiled to allow preparation of financial statements in conformity with GAAP. Because the cost of a control should not exceed the benefits likely to be derived, internal controls have been implemented to provide reasonable, but not absolute, assurance regarding the reliability of the financial statements. We believe the information as presented is complete and accurate.

Haddox Reid Eubank Betts PLLC, Certified Public Accountants, performed an examination, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, of the basic financial statements for the City of Ridgeland. Their unmodified opinion is presented as the first page of the financial section of this report. Also, as required by federal law, a single audit was conducted and the report includes a report on compliance and internal control over compliance on major federal program funds expended by the City of Ridgeland.

GAAP requires that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The MD&A of the City of Ridgeland can be found immediately following the auditor's report.

Profile of the Government

The City of Ridgeland, incorporated in 1899, is located in central Mississippi in south Madison County. With a land area of 21 square miles, the City has grown rapidly since 1980. The City of Ridgeland has seen continuous growth in population from census figures of 11,714 in 1990 to 20,173 in 2000 to 24,047 in 2010. The latest population count as of July 1, 2020 is 24,104.

The Ross Barnett Reservoir, a major recreational area, adjoins Ridgeland to the east. The Natchez Trace Parkway, a Federal park commemorating the historical route from Natchez, Mississippi to Nashville, Tennessee, goes through the heart of the City.

mailing address: p.o. box 217 • ridgeland, ms 39158 street address: 100 west school street • ridgeland, ms 39157 ph: 601.856.7113 • www.ridgelandms.org

Gene F. McGee, cmo - mayor • Paula W. Tierce, phr - city clerk / human resources director

board of aldermen: D.I. Smith, cmo - at-large • Ken Heard, cmo - ward 1 • Chuck Gautier, cmo - ward 2 Kevin Holder, cmo, mayor pro tempore - ward 3 • Brian P. Ramsey, cmo - ward 4 • Bill Lee - ward 5 • Wesley Hamlin, cmo - ward 6

Profile of the Government - continued:

Ridgeland is a code-charter municipality that operates under a Mayor/Board of Aldermen form of government. The Mayor is full-time and is elected at-large. Of the seven aldermen, six are elected by ward and one is elected at-large. The Mayor and Board serve concurrent four-year terms. The next city-wide general election will be held in 2021.

Accounting System and Budgetary Control

The financial statements present information on the financial position and operations of the City as a single comprehensive reporting entity. The City of Ridgeland provides a full range of services to enhance and protect the lives of its citizens. The services include, but are not limited to, police and fire protection, water and sewer services, construction and maintenance of streets and infrastructure, planning and zoning, recreational and cultural services, and general administrative services.

The City of Ridgeland maintains specific budgetary controls. The objective of the budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Mayor and Board of Aldermen. Activities of the general funds, debt service funds, capital projects funds, and enterprise funds are included in the annual appropriated budget. The legal level of budgetary control, the level at which expenditure can not legally exceed the appropriated amount, is established by major expenditure classifications within departments. These major classifications are personnel, supplies, services, and capital outlay. Any change in the appropriated amount of any major classification requires approval by the Mayor and Board of Aldermen. The City Clerk can approve any transfer within a major classification.

Factors Affecting Financial Condition

The City of Ridgeland is located in one of the fastest growing areas of the state. The City has seen steady economic growth from the 1980s through 2019. The City issued building permits in 2020 with a construction value of over \$63.9 million.

Ridgeland continues to enjoy a balanced mix of residential and commercial development. The opening of 950,000 square foot Northpark mall in 1985 was the catalyst for a retail building boom in this area. Other commercial development quickly followed the original opening of Northpark mall, with an associated increase in residential construction. Northpark mall announced a \$25 million renovation in 2017 that was completed in 2019. This renovation includes new interior finishes, new interior lighting, an expanded food court, new entrance features, new parking lot LED lighting, and a repaved parking lot. Now that it is complete, the mall has a brand new feel with a modern style with Southern charm and is expected to boost values and leases in the area. Northpark mall ownership group purchased the adjacent movie theater, signed a lease agreement with B&B Theater, and has substantially renovated the facility to modernize with state of the art technology and furnishings. B&B Theater is a luxury multi-screen theater that offers the latest in sound and comfort and includes a MX4D motion EFX auditorium.

In 2002 Madison County saw the beginning operations of a \$930 million Nissan production plant, which employs as many as four thousand employees in its automotive production facilities. The Nissan growth was accompanied by second-tier supplier growth and many more associated jobs.

Highland Colony Parkway was constructed in the late 1990s and has blossomed into a vibrant mixed-use corridor. Many international, national, and regional office headquarters have located along the Parkway. The Parkway is also home to numerous retail developments including Renaissance at Colony Park and Township at Colony Park. Renaissance is a multi-phased development with 780,000 square foot retail, restaurant, and office development that is adjacent to several mid-rise office buildings. The first phase of Renaissance is home to 400,000 square feet of retail, restaurant and office businesses. The second phase of the Renaissance,

Factors Affecting Financial Condition - continued:

includes an additional 80,000 square feet of retail, restaurants and a boutique movie theater. The third phase of Renaissance is anchored by a 150,000 square foot Costco and includes a Walk-On's restaurant and an 8,000 square foot retail building. Additional building sites for 150,000 square feet of retail and restaurant space are available in Renaissance Phase 3. Renaissance Phase 4 includes a Costco Fuel Center and is expected to become a location for several convenience-related uses over the 9-acre phase. In addition, several neighborhoods have developed around the Parkway. The Township continues to grow with the construction of a new Marriott AC Hotel and is planning a new Autograph by Marriott Hotel and conference center and civic space. The Highland Colony Parkway corridor remains the fastest growing area of the City of Ridgeland.

The interstate 55 corridor continues to grow with development. Horne LLP recently completed a 95,712-square foot Class A+ office building at the corners of I-55, Colony Park Boulevard and Sunnybrook Road. The City has also approved construction plans and a tax increment finance agreement to accommodate the development of a Land Rover, Audi, and Jaguar dealership on the I-55 Frontage Road. Construction is expected to begin soon.

Madison County and adjacent Hinds and Rankin counties comprise what is known informally as the "Metro Area". The City of Ridgeland has one of the lowest tax rates in the area, which has remained unchanged since 1992.

Long-Term Financial Planning

In 2008, a long-term strategic plan was adopted by the Mayor and Board of Aldermen with input from citizens and the business community. The primary focus during the coming years will be continued improvement of transportation infrastructure and neighborhood revitalization. As with any rapidly-growing municipality, the City of Ridgeland is faced with keeping up with current demand for services as well as planning for long-term growth.

Major Initiatives

The City of Ridgeland has received national recognition for Freedom Ridge Park, earning multiple awards from USA Softball and other organizations. This led to the City of Ridgeland being selected to host the Men's and Women's USA Softball National Championship Softball Series at Freedom Ridge Park in 2018. This marks only the second time the event was held outside of USA Softball's headquarters in Oklahoma City, and on both occasions the City of Ridgeland was selected as the host site.

Ridgeland Recreation and Parks is also a nineteen time recipient of USA Softball's James Ferrell Award of Excellence, awarded to cities annually for hosting the country's highest rated softball tournaments. Ridgeland's Freedom Ridge Park was selected as the 2007 USA Softball National Complex of the Year. In 2018, Ridgeland Recreation and Parks designated space at Hite Wolcott Park to be used as a Miracle League Field. An existing field was renovated by the Miracle League of Central Mississippi into a new custom-designed field with accessible features.

Ridgeland is an environmental hero among cities, earning the following awards for its efforts in recycling and environmental protection: 2013 First Place Local Government Award from Keep Mississippi Beautiful, local Mayor Award, Public Works Director Award and, Steward in the Mississippi Department of Environmental Quality's Enhance Program since 2011, Local Government Recycler of the Year 2011 and 2013 from the Mississippi Recycling Coalition, established and environmental policy Merit Award from the American Society of Landscape Architects for the Ridgeland Area Master Plan and Tree City USA certification since 2009. The Ridgeland Area Master Plan earned a Clarion-Ledger/Mississippi Municipal

Major Initiatives - continued:

League Excellence Award for Planning and Development in 2008 for its citizen-led process of developing a long-range vision for Ridgeland's future. The plan included progressive tactics to enhance development in a sustainable manner.

Ridgeland has also been recognized for its forward thinking and technology-oriented businesses. Ridgeland was named Mississippi's eCity 2013 by Google for its strong online business community, making Ridgeland one of the nation's digital capitals. BusinessWeek.com named Ridgeland as the Best Small City for Startups in Mississippi in 2009.

Known as a destination for bicycling and a promoter of bicycling safety, Ridgeland earned the bronze award for Bicycle Friendly Community 2010-2015 by the League of American Bicyclists. Designated bike routes in Ridgeland include the Natchez Trace Parkway and Highland Colony Parkway. Local bicycling events often use the multiuse trails, mountain bike trails and the bike routes in Ridgeland.

In 2007, the City of Ridgeland issued \$19,365,000 in bonds for improvement to the water and sewer system, widening Lake Harbour Drive to five lanes, and other miscellaneous drainage, roadway, and park improvements. Construction is completed.

In 2011, the City of Ridgeland issued \$5,825,000 in bonds for the design and construction of a City Center, which was selected as the priority project by the citizen-based Master Plan Steering Committee. The 2011 bonds also funded the construction of an open-air pavilion at the multi-use trail head. The pavilion includes picnic tables, restrooms, a bike rack and a bike repair station.

In 2014, the City issued \$5,100,000 in bonds for continued design and construction of the City Center and the Right-of-way and relocation of Colony Park Boulevard. In 2015, the City issued \$11.9 million bonds for continued construction of the Lake Harbour Extension project. This project is estimated to cost approximately \$24 million. In 2019, the city issued \$19,960,000 in bonds for the continued construction of the City Center and improvements at Freedom Ridge and Wolcott parks. Freedom Ridge is complete and the other projects are currently in progress.

The Mayor and Board of Aldermen continue to appropriate \$1,400,000 of the annual budget for street maintenance.

Mississippi law limits the amount of general obligation debt a municipality may issue to 15% of total assessed valuation. With an assessed valuation of \$472,940,566, the City of Ridgeland's margin for further issuance of general obligation debt is \$28,435,336 as of September 30, 2020.

Moody's Investor Services, widely regarded as one of the top three companies in financial research and analysis, awarded the City of Ridgeland with a bond rating of Aa2. Aa2 is categorized as high-grade for long-term debt ratings and Prime-1, which is highest quality, for short-term debt ratings. Aa2 is subject to very low credit risk. The Aa2 rating received by the City of Ridgeland is the highest bond rating among cities in the State of Mississippi.

Financial Awards and Acknowledgements

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Ridgeland for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ended September 30, 2019. The Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government financial reports.

Financial Awards and Acknowledgements - continued:

In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized Comprehensive Annual Financial Report, whose contents conform to program standards. The reports must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year. This is the twenty-eighth consecutive year that the City of Ridgeland received this prestigious award. We believe our current report continues to conform to the Certificate of Achievement Program requirements, and we are submitting it to GFOA.

The preparation of this report on a timely basis could not have been accomplished without the cooperation of the entire staff of the Department of Finance Administration. We also wish to express our appreciation to the other departments within the City of Ridgeland for their submission of information for this report.

In conclusion, we acknowledge the Board of Aldermen who consistently support the goal of excellence in all aspects of financial management by the City of Ridgeland. Their continuing interest and support are greatly appreciated.

City Clerk

City of Ridgeland

Respectfully yours,

Gene F. McGee

Mayor

City of Ridgeland



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

City of Ridgeland

Mississippi

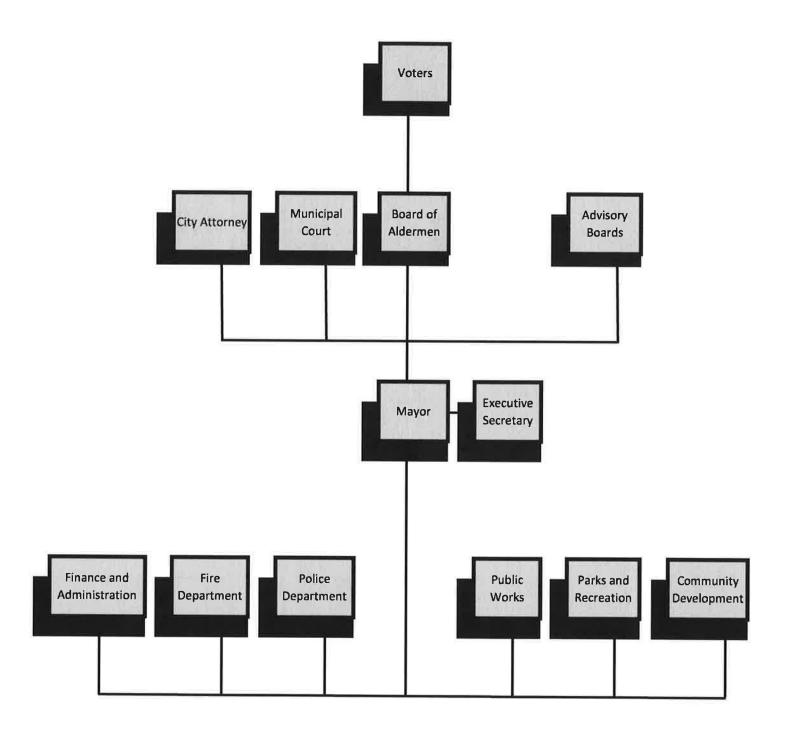
For its Comprehensive Annual Financial Report for the Fiscal Year Ended

September 30, 2019

Chuitophe P. Movill
Executive Director/CEO

CITY OF RIDGELAND

ORGANIZATION CHART



CITY OF RIDGELAND LISTING OF CITY OFFICIALS AS OF SEPTEMBER 30, 2020

Elected Officials



Gene F. McGee Mayor



Ken Heard Alderman - Ward 1



Chuck Gautier Alderman - Ward 2



Kevin Holder Alderman - Ward 3 Mayor Pro Tempore



Brian Ramsey Alderman - Ward 4



William "Bill" Lee Alderman - Ward 5



Wesley Hamlin Alderman - Ward 6

CITY OF RIDGELAND

LISTING OF CITY OFFICIALS (continued)

AS OF SEPTEMBER 30, 2020

Elected Officials



D.I. Smith Alderman At Large

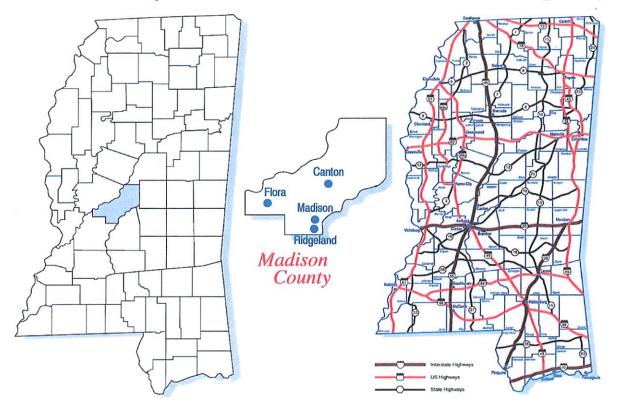
Appointed Officials

City Clerk
Public Works Director
Chief of Police
Fire Chief
Parks and Recreation Director
Community Development Director
City Attorney
City Judge
City Judge
City Prosecutor

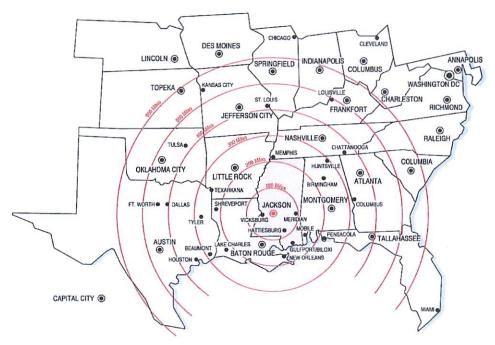
Paula W. Tierce John M. McCollum John Neal Matthew Bailey John Sidney North Alan Hart Jerry L. Mills Hal McCarley Robert Camp Boty McDonald

County Location

Federal/State Highways



Regional Map







CPAs & Advisors

INDEPENDENT AUDITOR'S REPORT

To the Honorable Mayor and Board of Aldermen City of Ridgeland Ridgeland, Mississippi

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Ridgeland, Mississippi, as of and for the year ended September 30, 2020, and the related notes to the financial statements, which collectively comprise the City of Ridgeland, Mississippi's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

Auditor's Responsibility - continued:

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Ridgeland, Mississippi, as of September 30, 2020, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 14 to 36, the Schedule of the City's Proportionate Share of the Net Pension Liability, the Schedule of the City's Contributions, and budgetary comparison information (Exhibits B1-B3) on pages 85 to 91 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Ridgeland, Mississippi's basic financial statements. The introductory section, combining and individual fund financial statements and schedules (Exhibits C-1 - C-24), supplemental information section (Schedules D-1 - D-3) and statistical section (Tables 1 - 25), are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of federal awards is presented for purposes of additional analysis as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, and is also not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements and schedules and the schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements and schedules and the schedule of expenditures for federal awards are fairly stated in all material respects in relation to the basic financial statements as a whole.

Other Matters - continued:

Other Information - continued:

The introductory section, supplementary information section, and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reports Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated March 30, 2021, on our consideration of the City of Ridgeland, Mississippi's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the City of Ridgeland, Mississippi's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the City of Ridgeland, Mississippi's internal control over financial reporting and compliance.

Haddox Reid Erbank Betts PLLC

Jackson, Mississippi March 30, 2021

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2020

Our discussion and analysis of the City of Ridgeland's (the City) financial performance provides an overview of the City's financial activities for the year ended September 30, 2020. The intent of this discussion and analysis is to look at the City's financial performance as a whole. Readers are also encouraged to review the financial statements and the notes to the financial statements to enhance their understandings of the City's financial performance.

FINANCIAL HIGHLIGHTS

- Total net position of the City increased \$3,590,786, as a result of this year's operations (\$7,851,559 increase in 2019).
- General revenues of the City account for \$27,829,137 or 60.5% of all revenues in 2020. General revenues accounted for \$28,103,333 or 61.1% of all revenues in 2019. Program specific revenues in the form of charges for services and grants and contributions accounted for \$18,172,543 or 39.5% of total revenues in 2020, compared with \$17,893,495 or 38.9% of total revenues in 2019.
- The City had \$42,410,894 in expenses, an amount which increased when compared with the \$38,145,069 in expenses for 2019; \$18,172,543 of these expenses were offset by program specific charges for services, grants and contributions. General revenues of \$27,829,137 and \$28,103,333 were adequate to provide for these programs in 2020 and 2019, respectively.
- Among the major funds, the General Fund had \$24,026,222 in revenues and \$24,691,750 in expenditures. In 2019, the General Fund had \$23,543,377 in revenues and \$22,708,071 in expenditures. The General Fund's fund balance increased by \$494,941 from 2019 to 2020 and increased by \$640,133 from 2018 to 2019.
- The Public Utility Fund had \$6,961,629 in operating revenues and \$6,434,063 in operating expenses. Its decrease in net position after net non-operating expenses and transfers was \$218,899. Last year it reported \$6,815,059 in operating revenues and \$5,292,640 in operating expenses. The prior year increase in net position was \$1,395,906 after net non-operating expenses, transfers, and capital contributions.
- Capital assets, net of accumulated depreciation, increased by \$19,420,476 in the governmental activities from 2019 to 2020. Capital assets, net of accumulated depreciation, increased by \$11,185,832 in the governmental activities from 2018 to 2019.
- Capital assets, net of accumulated depreciation, decreased by \$1,579,629 in the business-type activities from 2019 to 2020. Capital assets decreased by \$975,272 in the business-type activities from 2018 to 2019.

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2020

FINANCIAL HIGHLIGHTS - CONTINUED:

- Long-term debt decreased by \$583,234 in the governmental activities from 2019 to 2020 as a result of current year principal payments exceeding current year new long-term liabilities which include two new capital leases. Long-term debt increased by \$17,347,300 in the governmental activities from 2018 to 2019 primarily the result of the City issuing new general obligation bonds of \$19,960,000.
- Long-term debt decreased by \$1,137,590 in the business-type activities from 2019 to 2020. The decrease was attributed to current year principal payments on long-term debt. Long-term debt decreased by \$1,091,293 in the business-type activities from 2018 to 2019.

USING THE ANNUAL FINANCIAL REPORT

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand the City of Ridgeland, Mississippi as a financial whole or as an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial conditions.

The Statement of Net Position and Statement of Activities provide information about the activities of the whole City, presenting both an aggregate view of the City's finances and a longer-term view of those assets. Major fund financial statements provide the next level of detail. For governmental funds, these statements show how services were financed in the short-term as well as what dollars remain for future spending. The fund financial statements also look at the City's most significant funds with all other non-major funds presented in total in one column.

REPORTING THE CITY AS A WHOLE

Statement of Net Position and Statement of Activities

While this document contains information about the funds used by the City to provide services to our citizens, the view of the City as a whole looks at all financial transactions and asks the question, "How did we do financially during 2020?" The Statement of Net Position and the Statement of Activities answer this question.

These statements include all assets and liabilities using the accrual basis of accounting similar to the accounting used by private sector companies. The accrual basis of accounting takes into account all of the current year's revenues and expenses regardless of when the cash is received or paid. These two statements report the City's net position for the 2020 fiscal year and changes in them. The City's net position - assets plus deferred outflows of resources less liabilities and deferred inflows of resources - is one way to measure the City's financial health or financial position. Over time, increases or decreases in the City's net position are one indicator of whether its financial health

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2020

REPORTING THE CITY AS A WHOLE - CONTINUED:

Statement of Net Position and Statement of Activities - continued:

is improving or deteriorating. However, in evaluating the overall position of the City, non-financial information, such as changes in the City's tax base and the condition of the City's capital assets, will also need to be evaluated.

In the Statement of Net Position and the Statement of Activities, the City is divided into two types of activities:

- Governmental Activities Most of the City's basic services are reported here which includes general government, police, fire, court services, public services, health and welfare, and culture and recreation. Property taxes, sales taxes, court fines and fees, and franchise fees finance most of these activities.
- Business-Type Activities The City charges a fee to customers to help it cover all or most of the cost of certain services it provides. The City's public utility system, regional sewer system, and sanitation services are reported here.

Reporting the City's Most Significant Funds

Fund Financial Statements

The analysis of the City's major funds begins on page 39. The fund financial statements provide detailed information about the City's most significant funds - not the City as a whole. Based on restrictions on the use of monies, the City has established many funds which account for the multitude of services provided to the City's residents. Some funds are required to be established by State law, while others are established by the City to help control and manage money for a particular purpose. However, these fund financial statements focus on the City's most significant funds. The City's two types of funds - governmental and proprietary - utilize different accounting approaches.

Governmental funds - The majority of the City's basic services are reported in governmental funds, which focus on how money flows into and out of the individual funds, and the balances left at year-end available for spending in future periods. These funds are reported using an accounting method called modified accrual basis of accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the City's general government operations and the basic services it provides. Governmental fund information helps determine whether there are more or fewer financial resources that can be spent in the near future on services provided to the City's residents. The relationship (or differences) between government activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements.

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2020

REPORTING THE CITY AS A WHOLE - CONTINUED:

Reporting the City's Most Significant Funds - continued:

Fund Financial Statements - continued:

Governmental funds - continued:

The City of Ridgeland considers the General Fund, Debt Service Fund, Colony Park TIF Bond Debt Fund, City Center Fund, 2019 \$19.96M Bond Issue Fund, and Lake Harbour Drive Extension Fund to be major funds and, therefore, presents information on these funds separately in the Governmental Funds Balance Sheet and in the Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances. Data from all other governmental funds are combined into a single, aggregated nonmajor fund presentation.

Proprietary funds - The City charges customers for certain services it provides. These services are reported in proprietary funds. Proprietary funds are reported in the same way that all activities are reported in the Statement of Net Position and the Statement of Activities. In fact, the City's enterprise funds are identical to the business-type activities that are reported in the government-wide statements but provide more detail and additional information such as cash flows. The Internal Service Fund is utilized to report activities that provide services for the City's other programs and activities. Because these services benefit both governmental as well as business-type functions, their cost has been included in both the governmental and business-type activities in the government-wide financial statements.

The City of Ridgeland maintains three individual enterprise funds. The City uses enterprise funds to account for its public utility system, regional sewer system and sanitation services. The proprietary fund financial statements provide separate information for the Public Utility Fund, East Madison County Regional Sewer Fund, and Sanitation Fund.

FINANCIAL ANALYSIS OF THE CITY

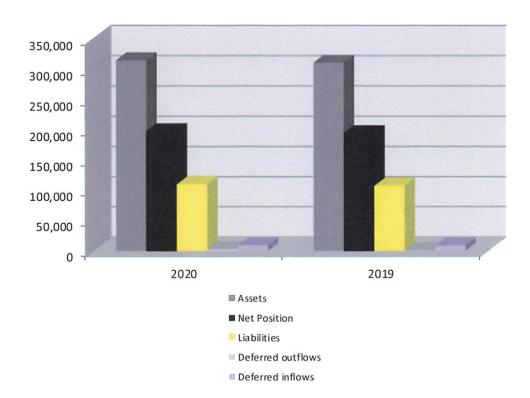
Over time the trend as well as the amount of net position may serve as a useful indicator of a government's financial position. In the case of the City, assets and deferred outflows exceeded liabilities and deferred inflows by \$236,959,121 at September 30, 2020.

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2020

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

Governmental Activities

The following chart depicts the total amount of assets, deferred outflows, liabilities, deferred inflows and net position as of September 30, 2020 and 2019 in the governmental activities column of the government-wide financial statements. The amounts are expressed in thousands.



The largest portion of the City's net position for governmental activities (\$196,436,875, or 98.8%) is net investment in capital assets (capital assets less any capital related outstanding debt used to acquire those capital assets). Although the City's investment in capital assets is reported net of the related debt, it should be noted that the resources needed to repay this debt must be provided from other sources and not the capital assets themselves.

Table 1 provides a summary of the City's net position for governmental activities. The City's net position for governmental activities was \$198,912,048 and \$195,170,758 as of September 30, 2020 and 2019, respectively.

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2020

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

Governmental Activities - continued:

(Table 1)
Condensed Statements of Net Position - Governmental Activities
At September 30, 2020 and 2019

	_	2020	2019	Change
ASSETS:				
Current and other assets	\$	56,976,627	71,857,407	-20.7%
Capital assets		258,703,956	239,283,480	8.1%
Total assets		315,680,583	311,140,887	1.5%
Deferred outflows of resources:				
Deferred outflows related to pension		2,942,763	880,765	234.1%
Total deferred outflows of resources		2,942,763	880,765	234.1%
LIABILITIES:				
Current liabilities		12,268,577	11,315,781	8.4%
Noncurrent liabilities		98,384,849	96,797,751	1.6%
Total liabilities		110,653,426	108,113,532	2.3%
Deferred inflows of resources:				
Deferred property tax revenue		8,175,920	8,080,772	1.2%
Deferred inflows related to pension		881,952	656,590	34.3%
Total deferred inflows of resources		9,057,872	8,737,362	3.7%
NET POSITION:				
Net investment in capital assets		196,436,875	185,784,674	5.7%
Restricted		13,403,766	20,798,401	-35.6%
Unrestricted		(10,928,593)	(11,412,317)	4.2%
Total net position	\$	198,912,048	195,170,758	1.9%

In connection with the implementation of recent standards on accounting and financial reporting for pensions, management presents the following additional information:

Total unrestricted net position (deficit)	\$ (10,928,593)
Less unrestricted deficit in net position resulting	
from implementation of GASB No. 68 and 71	28,603,023
Unrestricted net position, exclusive of the net	
pension liability effect	\$ 17,674,430

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2020

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

Governmental Activities - continued:

The Changes in Net Position for the years ended September 30, 2020 and 2019 are summarized in Table 2 below.

(Table 2)
Condensed Statements of Changes in Net Position
For the Years Ended September 30, 2020 and 2019

		2020	2019	Percentage
	-	2020	2019	Change
REVENUES:				
Program revenues:	_			
Charges for services	\$	2,259,684	2,950,884	-23.4%
Operating grants and contributions		107,051	154,770	-30.8%
Capital grants and contributions		5,142,958	5,600,059	-8.2%
Total program revenues		7,509,693	8,705,713	-13.7%
General revenues:				
Property taxes		10,211,963	9,965,464	2.5%
Sales taxes		13,876,176	13,467,679	3.0%
Other revenues		3,493,251	4,365,953	-20.0%
Total general revenues		27,581,390	27,799,096	-0.8%
Total revenues		35,091,083	36,504,809	-3.9%
EXPENSES:				
General government		4,821,187	4,352,422	10.8%
Public safety		11,923,556	12,083,956	-1.3%
Court services		270,755	181,333	49.3%
Public services		9,281,641	7,528,062	23.3%
Health and welfare		114,565	98,199	16.7%
Culture and recreation		2,503,837	2,725,772	-8.1%
Interest on long-term debt		3,103,087	2,331,861	33.1%
Total expenses		32,018,628	29,301,605	9.3%
CHANGES IN NET POSITION BEFORE				
TRANSFERS		3,072,455	7,203,204	-57.3%
TRANSFERS		668,835	90,494	639.1%
INCREASE IN NET POSITION		3,741,290	7,293,698	-48.7%
NET POSITION AT BEGINNING OF YEAR		195,170,758	187,877,060	3.9%
NET POSITION AT END OF YEAR	\$	198,912,048	195,170,758	1.9%

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2020

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

Governmental Activities - continued:

Governmental activities revenues decreased \$1,413,726 from 2019 to 2020. The most significant changes resulted from the following:

- A decrease of \$457,101 in capital grants and contributions revenue.
- A decrease of \$547,886 in intergovernmental revenue in 2020 compared with 2019.
- A decrease of \$332,526 in investment earnings in 2020 compared with 2019.
- A decrease of \$544,552 in charges for services in public safety due to a decrease in court fines and fees received because of COVID-19 protocols.
- An increase of \$408,497 in sales tax revenue.

Several revenue sources fund our governmental activities. The City's largest source of operating revenue was received from sales tax which accounted for \$13,876,176 or 39.5% of total revenues; and property taxes accounted for \$10,211,963 or 29.1% of total revenues. Capital and operating grants and contributions amounted to \$5,142,958 or 14.7% of total revenues.

Governmental activities expenses increased \$2,717,023 from 2019 to 2020 which represents an 9.3% increase. Major expense activities include police and fire safety expenses accounting for 37.2% of the total program expenses, and public services expenses accounting for 29.0%. The City of Ridgeland is committed to providing the best services possible for its citizens.

The City of Ridgeland has worked very hard to increase our property tax base and our sales tax collections by being proactive with new businesses in our City and limiting increases in operating costs to the minimum amount necessary to provide essential services for each department. The ability of the City to continue to provide quality services without increasing taxes rests on the City management's ability to keep these costs in line.

General Government Functions

The City's General Fund is used to account for expenditures of traditional services as well as all financial resources other than those required to be accounted for in other funds. General Fund revenues include property tax, sales tax, intergovernmental revenues, various permit fees, franchise taxes, fines, and other sources as indicated on the accompanying graphs and tables.

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2020

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

General Government Functions - continued:

Table 3
General Fund Revenues and Expenditures
For the Years Ended September 30, 2020 and 2019

				Dollar Increase	Percent Increase
	_	2020	2019	(Decrease)	(Decrease)
Revenues:					
Sales tax	\$	12,469,510	11,807,367	662,143	5.6%
Property tax		5,756,696	5,525,818	230,878	4.2%
Franchise fees		1,246,744	1,248,776	(2,032)	-0.2%
Licenses and permits		339,563	463,049	(123,486)	-26.7%
Intergovernmental		1,772,890	1,582,444	190,446	12.0%
Charges for services		802,962	826,623	(23,661)	-2.9%
Fines and forfeitures		1,043,223	1,381,329	(338,106)	-24.5%
Contributions		8,595	18,099	(9,504)	-52.5%
Investment and interest earnings		420,815	504,856	(84,041)	-16.6%
Other		165,224	185,016	(19,792)	-10.7%
Total revenues		24,026,222	23,543,377	482,845	2.1%
Expenditures:					
General government		4,220,739	3,819,747	400,992	10.5%
Public safety		10,490,481	10,430,356	60,125	0.6%
Court services		185,766	168,568	17,198	10.2%
Public services		5,867,719	4,892,977	974,742	19.9%
Health and welfare		114,565	98,199	16,366	16.7%
Culture and recreation		1,861,237	2,222,342	(361,105)	-16.2%
Capital outlay		1,895,541	956,139	939,402	98.2%
Debt service		55,702	119,743	(64,041)	-53.5%
Total expenditures	\$	24,691,750	22,708,071	1,983,679	8.7%

Revenues

The primary source of General Fund revenues is sales tax. The State of Mississippi levies a general sales tax of 7% on most retail sales. Of the amount collected by the state, each municipality receives 18.5% of the amount collected within its corporate boundaries. Sales tax accounted for 51.9% of General Fund revenues in fiscal year 2020, compared to 50.2% in fiscal year 2019. Sales tax collections in fiscal year 2020 were \$12,469,510, a 5.6% increase compared to the \$11,807,367

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2020

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

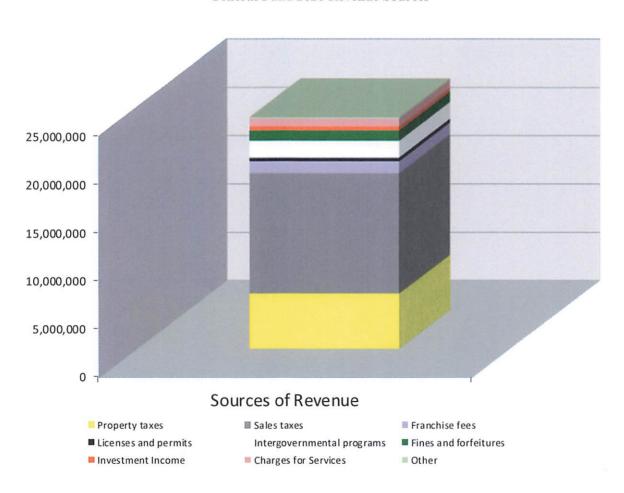
General Government Functions - continued:

Revenues - continued:

collected in 2019. Total General Fund operating revenues were \$24,026,222, an increase of \$482,845 compared to the prior year. The increase in current year revenues for General Fund is attributed to an increase in sales tax in the amount of \$662,143.

Assessed valuation within the City has increased 1.9% from fiscal year 2019. The City continues to attract residents and businesses alike. The following graph presents the City's sources of revenue for the General Fund.

General Fund 2020 Revenue Sources



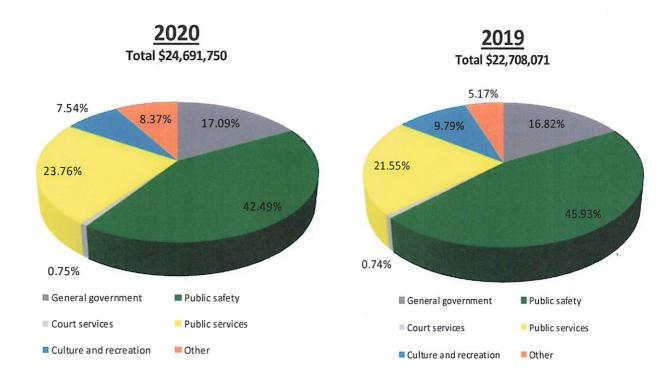
MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2020

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

General Government Functions - continued:

Expenditures

The following chart displays the expenditures by department for the General Fund:



General Fund operating expenditures increased \$1,983,679 when compared to the prior year. Increases in expenditures include an increase in expenditures for public services of \$974,742 due to an increase in street overlay and drainage projects in 2020. Capital expenditures also increased \$939,402 due to the purchase of a new fire truck and related equipment and police radios.

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2020

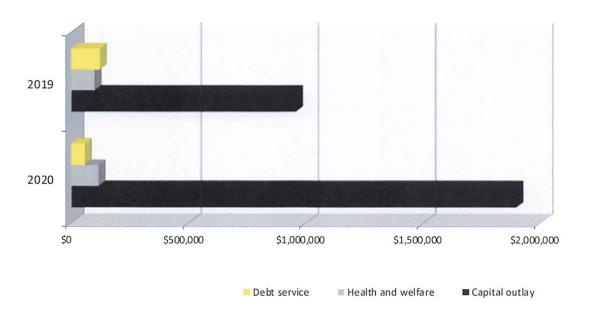
FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

General Government Functions - continued:

Expenditures - continued:

The following graph shows the details of the Other category in the pie charts above by year:

General Fund's Other Expenditures



Status of Fund Balance

On the General Fund balance sheet, fund balance is reported in classifications that comprise a hierarchy based primarily on the extent to which the government is bound to honor constraints on the specific purposes for which amounts in those funds can be spent and the remaining portion is available for appropriation. The fiscal year ended September 30, 2020 ending unassigned fund balance is \$15,489,015 which is 63% of the general fund operating expenditures.

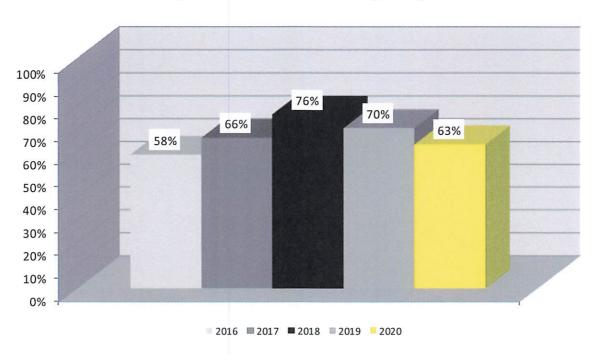
MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2020

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

General Government Functions - continued:

Status of Fund Balance - continued:

Unassigned Fund Balance as a Percentage of Expenditures



Other Governmental Funds

As the City completed the year, its governmental funds reported a combined fund balance of \$35,576,682, a decrease of \$14,703,149. \$15,366,428 or 43.2% of the fund balance is classified as unassigned, which represents the residual classification of fund balance that has not been assigned to other funds and that has not been restricted or assigned to specific purposes. The remaining fund balance of \$20,210,254 or 56.8% is either nonspendable, restricted or assigned to indicate that it is not available for spending except only for the purposes to which it is restricted, committed or assigned.

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2020

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

General Government Functions - continued:

Other Governmental Funds - continued:

Unassigned fund balance is the residual classification for the general fund. This year the City of Ridgeland had a positive \$15,489,015 unassigned fund balance in the general fund, which constitutes 43.5% of the total fund balance in the governmental funds. The Other Nonmajor Funds had a negative unassigned fund balance in the amount of \$122,587. The Board of Aldermen passed a resolution in a previous year to maintain a fund balance of at least 45% of expenditures in the General Fund.

The increase in fund balance in General Fund was \$494,941. The increase in the fund balance of General Fund is attributed to an increase in sales tax in 2020 compared to 2019. The decrease in the fund balance of Debt Service Fund was \$225,873. The decrease in the fund balance of Debt Service Fund is the result of current year property tax and other revenue not exceeding the current year debt service requirements. The decrease in the fund balance of Colony Park TIF Bond Fund was \$516,791. The decrease in the fund balance of Colony Park TIF Bond Fund is the result of current year tax and other revenue not exceeding current year debt service requirements. The City Center Fund reported a decrease in fund balance of \$7,409,463. The decrease is due to the bond proceeds in the prior year being spent on the project of \$7,524,313. The Lake Harbour Drive Extension fund balance decreased by \$5,885,806. The decrease is due to bond proceeds in the prior year being spent on the project. The 2019 \$19.96M Bond Issue Fund increased by \$9,954 as the result of current year interest and investment earnings. Other non-major funds reported a decrease in fund balance of \$1,170,111. The decrease can be attributed to bond proceeds received during the prior year that were expended during the current year on capital projects.

Proprietary Funds

Ridgeland's proprietary operations consist of the Public Utility Fund, the Sanitation Fund, and the East Madison County Regional Sewer (EMCRS) Fund. The Public Utility Fund accounts for traditional water and sewer revenues and expenditures to construct and maintain a water and sewer system. The Sanitation Fund accounts for revenues from garbage and recycling fees and expenses for those services. The East Madison County Regional Sewer Fund was created through an agreement between the Cities of Ridgeland, Madison, and the Pearl River Valley Water Supply District whereby all sewage is sent through interceptor lines to be treated at the City of Jackson treatment plant. All entities involved collect a separate sewer fee for this service and submit the fee to the City of Ridgeland monthly. The City of Ridgeland maintains the accounting records, forwards payments to the City of Jackson, and performs maintenance on the system.

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2020

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

Business-Type Activities

The Statements of Net Position for the years ended September 30, 2020 and 2019 are summarized in Table 4 below.

(Table 4) Condensed Statements of Net Position Business-Type Activities At September 30, 2020 and 2019

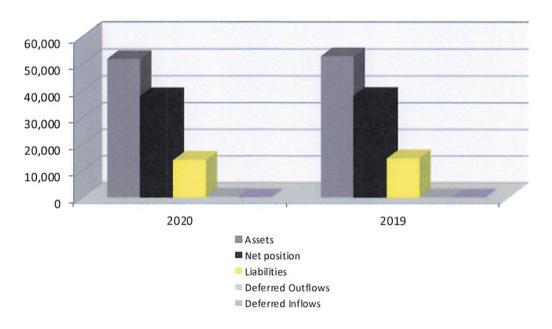
	_	2020	2019	Percentage Change
ASSETS:				
Current and other assets	\$	13,615,493	13,048,864	4.3%
Capital assets		38,309,114	39,888,743	-4.0%
Total assets		51,924,607	52,937,607	-1.9%
Deferred outflows of resources:				
Deferred outflows related to pension		302,882	93,052	225.5%
Total deferred outflows of resources		302,882	93,052	225.5%
LIABILITIES:				
Current liabilities		2,884,127	2,585,747	11.5%
Noncurrent liabilities		11,205,514	12,177,967	-8.0%
Total liabilities		14,089,641	14,763,714	-4.6%
Deferred inflows of resources:				
Deferred inflows related to pension		90,775	69,368	30.9%
Total deferred inflows of resources		90,775	69,368	30.9%
NET POSITION:				
Net investment in capital assets		29,192,233	29,635,778	-1.5%
Unrestricted		8,854,840	8,561,799	3.4%
Total net position	\$	38,047,073	38,197,577	-0.4%

The following chart shows the assets, deferred outflows, liabilities, deferred inflows and net position for the government wide, business-type activities. The amounts are expressed in thousands.

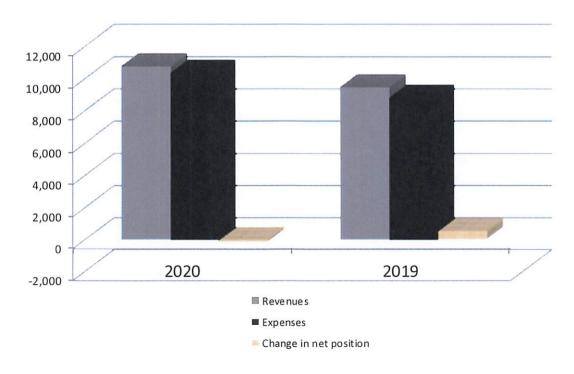
MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2020

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

Business-Type Activities - continued:



Below is a comparative analysis of the revenues and expenses of the government-wide statements Business-Type Activities column. The amounts are expressed in thousands.



MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2020

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

Business-Type Activities - continued:

The Changes in Net Position for the years ended September 30, 2020 and 2019 are summarized in table 5 below.

(Table 5)
Condensed Statements of Changes in Net Position
Business-Type Activities
For the Years Ended September 30, 2020 and 2019

	_	2020	2019	Percentage Change
REVENUES:				
Program revenues:				
Charges for services	\$	10,662,850	9,170,509	16.3%
Capital grants and contributions			17,273	-100.0%
Total program revenues		10,662,850	9,187,782	16.1%
General revenues:				
Other		247,747	304,037	-18.5%
Total general revenues		247,747	304,037	-18.5%
Total revenues		10,910,597	9,491,819	14.9%
EXPENSES:				
Public utility		8,900,384	7,379,121	20.6%
Sanitation		1,491,882	1,464,343	1.9%
Total expenses		10,392,266	8,843,464	17.5%
CHANGE IN NET POSITION BEFORE				
TRANSFERS		518,331	648,355	-20.1%
TRANSFERS		(668,835)	(90,494)	639.1%
INCREASE/(DECREASE) IN NET POSITION		(150,504)	557,861	-127.0%
NET POSITION AT BEGINNING OF YEAR		38,197,577	37,639,716	1.5%
NET POSITION AT END OF YEAR	\$	38,047,073	38,197,577	-0.4%

Total revenues of the City's business-type activities were \$10,910,597 and \$9,491,819 for the fiscal years ended September 30, 2020 and 2019, respectively. Total expenses including transfers for the City's business-type activities were \$11,061,101 for 2020 and \$8,933,958 for 2019, resulting in a decrease in net position of \$150,504 in 2020 and an increase in net position of \$557,861 in 2019.

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2020

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

Business-Type Activities - continued:

Public Utility Fund

The City operates its own water and sewer utility system. Comparative financial data for the Public Utility Revenue Fund for the last two fiscal years is presented below:

	_	2020	2019
Operating revenues	\$	6,961,629	6,815,059
Operating expenses	_	(6,434,063)	(5,292,640)
Operating income	\$.	527,566	1,522,419

The increase in current year operating revenues of the Public Utility Fund is the result of an increase in water and sewer usage and increase in fees for new services.

East Madison County Regional Sewer Fund

The fund is used to account for monies collected from customers of the City of Ridgeland, the City of Madison, and the Pearl River Valley Water Supply District for operation and maintenance of the regional sewer utility, and for payments to the City of Jackson for treatment of sewage at their treatment plant. The amount each entity contributes is based on flow which is metered at various locations.

Comparative financial data for the East Madison County Regional Sewer Fund for the last two years is presented as follows:

	_	2020	2019
Operating revenues	\$	2,125,914	784,597
Operating expenses	<u>-</u>	(2,143,019)	(1,720,527)
Operating loss	\$ _	(17,105)	(935,930)

Overpayments under the sewer disposal agreement in a prior year resulted in a significant decrease in operating revenues in 2019 as the overpayments were being used.

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2020

FINANCIAL ANALYSIS OF THE CITY - CONTINUED:

Business-Type Activities - continued:

East Madison County Regional Sewer Fund - continued:

The required member billings and related operating expenses for East Madison County Sewage Disposal System were higher in the current year as a result and the credit resulting to prior years being fully utilized.

Sanitation Fund

Comparative financial data for the Sanitation Fund for the last two years is presented as follows:

	-	2020	2019
Operating revenues	\$	1,575,307	1,570,853
Operating expenses		(1,491,882)	(1,464,343)
Operating income	\$	83,425	106,510

GENERAL FUND BUDGETARY HIGHLIGHTS

The City's budgets are prepared using the modified cash basis in accordance with the laws of the State of Mississippi. The most significant budgeted fund is the General Fund.

Original Budget Compared to Final Budget

The original General Fund revenue budget of \$22,612,755 was increased by amendments totaling \$106,030 to a final revenue budget of \$22,718,785.

The original General Fund expense budget of \$25,044,384 was increased by various amendments totaling \$910,393 to a final expense budget of \$25,954,777. Major components of the amendments included:

- Expenditures for general government were increased \$350,000 as a result of an increase in legal fees.
- Expenditures for public services were increased by \$1,021,756 for street improvements, \$880,000 was contributed by the county and \$141,756 was for the state use tax.

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2020

GENERAL FUND BUDGETARY HIGHLIGHTS - CONTINUED:

Original Budget Compared to Final Budget - continued:

- Expenditures for public services, other services and charges were increased by \$200,000 for drainage improvements.
- Expenditures for all departments were decreased by \$811,920 for expenses eliminated or postponed during the year due to the COVID-19 pandemic.

Final Budget Compared to Actual Results

Actual revenues for the year were \$1,448,316 more than estimated. This was due mainly to a significant increase in sales taxes.

Actual expenditures for the year were \$1,781,387 less than estimated. In general, the City has been proactive in limiting the amount of operating costs to the minimum necessary to provide essential services. The most significant differences in the final budget and actual occurred in the following areas:

- General government other services and charges were \$162,379 less than estimated as a result of actual expenses for legal fees, liability insurance, and a variety of other expenses being less than estimated.
- Public safety personnel services were \$1,011,760 less than estimated as a result of turnover in the police and fire departments which resulted in vacancies throughout the year.
- Public services other services and charges were \$201,635 less than estimated as a result of the streetlights expenditures being less than expected and uncompleted drainage projects.
- Public services personnel was \$240,432 less than budgeted because of vacancies that were not filled due to the effects of COVID-19.

CAPITAL ASSETS AND LONG-TERM DEBT OBLIGATIONS

At September 30, 2020, the City's capital assets for governmental activities include non-depreciable assets consisting of land and construction in progress of \$139,646,929, and depreciable capital assets, net of accumulated depreciation of \$119,057,027 for a total of \$258,703,956 in capital assets as reported in the Governmental Activities column of the Statement of Net Position. The changes in capital assets are summarized in Table 6 on the following page.

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2020

CAPITAL ASSETS AND LONG-TERM DEBT OBLIGATIONS - CONTINUED:

(Table 6) GOVERNMENTAL ACTIVITIES Capital Assets (Net of Depreciation)

	September 30, 2020		September 30, 2019	Percentage Change	
Land	\$	128,548,033	127,846,811	0.5%	
Construction in progress		11,098,896	16,785,407	-33.9%	
Buildings		8,693,868	8,939,318	-2.7%	
Improvements other than buildings		6,042,537	4,856,645	24.4%	
Infrastructure		99,946,777	77,243,065	29.4%	
Vehicles		2,262,656	1,852,635	22.1%	
Furniture and equipment		1,423,974	1,375,265	3.5%	
Leased property		687,215	384,334	78.8%	
Total	\$	258,703,956	239,283,480	8.1%	

See Note 6 to the Financial Statements for more detailed information concerning capital assets.

At September 30, 2020, the City of Ridgeland had \$42,505,749 in outstanding General Obligation Bonds, including premiums on bonds issued, \$25,559,376 in outstanding Limited Obligation Bonds, including discounts on bonds issued, and \$4,805,503 in other Long-Term Debt, including compensated absences.

(Table 7)
GOVERNMENTAL ACTIVITIES
Outstanding Debt and Long-Term Obligations at Year End

	_	September 30, 2020	September 30, 2019	Percentage Change	
General obligation bonds	\$	42,505,749	44,637,765	-4.8%	
Limited obligation bonds		25,559,376	23,474,120	8.9%	
Loans and leases payable Compensated absences		3,953,000 852,503	4,473,195 868,782	-11.6% -1.9%	
Total	\$	72,870,628	73,453,862	-0.8%	

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2020

CAPITAL ASSETS AND LONG-TERM DEBT OBLIGATIONS - CONTINUED:

At September 30, 2020, the City had approximately \$38 million invested in a broad range of capital assets related to business-type activities. See Table 8 below.

(Table 8) BUSINESS-TYPE ACTIVITIES Capital Assets (Net of Depreciation)

	September 30, 2020		September 30, 2019	Percentage Change	
Land	\$	3,404,209	3,404,209	0.0%	
Buildings		109,345	130,495	-16.2%	
Utility Systems		34,259,419	35,846,260	-4.4%	
Vehicles		280,518	175,573	59.8%	
Machinery and equipment		255,623	332,206	-23.1%	
Total	\$	38,309,114	39,888,743	-4.0%	

See Note 6 to the Financial Statements for more detailed information concerning capital assets.

At September 30, 2020, the City of Ridgeland had \$5,400,901 in outstanding General Obligation Bonds, including premiums on bonds issued, and \$3,817,110 in other Long-Term Debt, including compensated absences.

(Table 9)
BUSINESS-TYPE ACTIVITIES
Outstanding Debt and Long-Term Obligations at Year End

	-	September 30, 2020	September 30, 2019	Percentage Change	
General obligation bonds	\$	5,400,901	6,200,102	-12.9%	
Other long-term debt		3,715,980	4,052,863	-8.3%	
Compensated absences	_	101,130	102,636	-1.5%	
Total	\$ _	9,218,011	10,355,601	-11.0%	

See Note 7 to the Financial Statements for more detailed information concerning long-term debt.

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED SEPTEMBER 30, 2020

CONTACTING THE CITY'S FINANCE DEPARTMENT

This financial report is designed to provide our citizens, taxpayers, creditors, and investors with a general overview of the City's finances and to show the City's accountability for the money it receives. Our mailing address is City of Ridgeland, P.O. Box 217, Ridgeland, MS 39158. If you have any questions about this report or need additional financial information, contact Paula W. Tierce, City Clerk, at (601) 856-7113 or visit our website at www.ridgelandms.org.

STATEMENT OF NET POSITION AS OF SEPTEMBER 30, 2020

		Governmental Activities	Business-Type Activities	Total
<u>ASSETS</u>	•			2000
Cash and cash equivalents	\$	6,912,752	8,289,885	15,202,637
Investments		6,668,380	3,513,122	10,181,502
Receivables (net, where applicable, of				
allowance for uncollectibles):				
Accounts		2,552,494	899,669	3,452,163
Grants		1,082,080	-	1,082,080
Taxes		10,562,127	-	10,562,127
Interest		24,613	6,559	31,172
Internal balances		93,110	(93,110)	-
Inventories		-	188,211	188,211
Prepaids		147,952	15,178	163,130
Restricted assets:				
Cash and cash equivalents		10,078,432	-	10,078,432
Investments		13,218,909	795,979	14,014,888
Due from other governments		5,635,778	-	5,635,778
Capital assets:				
Non-depreciable capital assets		139,646,929	3,404,209	143,051,138
Depreciable capital assets, net		119,057,027	34,904,905	153,961,932
Total assets		315,680,583	51,924,607	367,605,190
DEFERRED OUTFLOWS				
OF RESOURCES				
Deferred outflows related to pension		2,942,763	302,882	3,245,645
Total deferred outflows of resources	\$	2,942,763	302,882	3,245,645

	Governmental Activities	Business-Type Activities	Total
<u>LIABILITIES</u>			
Accounts payable	\$ 5,006,111	821,687	5,827,798
Accrued liabilities	424,354	44,336	468,690
Claims payable	92,554	-	92,554
Accrued interest payable	483,627	53,571	537,198
Customer deposits	-	795,979	795,979
Cash bonds and seized cash	168,142	=	168,142
Due to other governments	855,237	-	855,237
Unearned revenue	88,939	-	88,939
Noncurrent liabilities:			
Due within one year:			
Compensated absences	42,625	5,057	47,682
Loans and leases payable	690,846	344,240	1,035,086
Bonds payable	4,416,142	819,257	5,235,399
Due in more than one year:			
Compensated absences	809,878	96,073	905,951
Loans and leases payable	3,262,154	3,371,740	6,633,894
Bonds payable	63,648,983	4,581,644	68,230,627
Net pension liability	30,663,834	3,156,057	33,819,891
Total liabilities	110,653,426	14,089,641	124,743,067
DEFERRED INFLOWS OF RESOURCES			
Deferred property tax revenue	8,175,920	-	8,175,920
Deferred inflows related to pension	881,952	90,775	972,727
Total deferred inflows of resources	9,057,872	90,775	9,148,647
NET POSITION			
Net investment in capital assets	196,436,875	29,192,233	225,629,108
Restricted for:			
Court services	1,042,932	-	1,042,932
Tree mitigation	84,696	-	84,696
Public safety	294,770	=,	294,770
Debt service	11,216,995	-	11,216,995
Capital projects	764,373		764,373
Unrestricted	(10,928,593)	8,854,840	(2,073,753)
Total net position	\$ 198,912,048	38,047,073	236,959,121

STATEMENT OF ACTIVITIES FOR THE YEAR ENDED SEPTEMBER 30, 2020

				Program Revenu	ies	Net (Expense and Changes in		
	_	Expenses	Charges for Service	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business- Type Activities	Total
Functions/Programs:								
Governmental activities:								
General government	\$	4,821,187	950,606	-	884	(3,869,697)	•	(3,869,697)
Public safety		11,923,556	1,116,660	107,051	183,667	(10,516,178)	-	(10,516,178)
Court services		270,755		•		(270,755)	•	(270,755)
Public services		9,281,641	16,400	•	4,958,407	(4,306,834)	-	(4,306,834)
Health and welfare		114,565		-	-	(114,565)	•	(114,565)
Culture and recreation		2,503,837	176,018	-	-	(2,327,819)	•	(2,327,819)
Interest on long-term debt		3,103,087		-	•	(3,103,087)	<u> </u>	(3,103,087)
Total government activities		32,018,628	2,259,684	107,051	5,142,958	(24,508,935)		(24,508,935)
Business-type activities:								00.400
Sanitation		1,491,882	1,575,307	-	-	-	83,425	83,425
Public utility		8,900,384	9,087,543				187,159	187,159
Total business-type activities		10,392,266	10,662,850			<u> </u>	270,584	270,584
Total government	\$	42,410,894	12,922,534	107,051	5,142,958	(24,508,935)	270,584	(24,238,351)
		General revenue	s:					
		Taxes:						
		Ad valore			\$	10,211,963	-	10,211,963
		Sales tax				13,876,176	•	13,876,176
		_	lieu of tax			334,204	•	334,204
		Franchise				1,246,744	-	1,246,744
			ergovernmental rev	enue		1,044,881	-	1,044,881
		Interest ear	-			597,955	228,177	826,132
		Investment				142,899	20,826	163,725
			e of capital assets			•	(1,256)	(1,256)
		Other				126,568	(((0,025)	126,568
		Interfund tra	ansfers			668,835	(668,835)	-
		Total gen	eral revenues			28,250,225	(421,088)	27,829,137
		Change	e in net position			3,741,290	(150,504)	3,590,786
		Net position at b	eginning of year			195,170,758	38,197,577	233,368,335
		Net position at e	nd of year		\$	198,912,048	38,047,073	236,959,121

The accompanying notes are an integral part of this statement.

BALANCE SHEET GOVERNMENTAL FUNDS AS OF SEPTEMBER 30, 2020

	General Fund	Debt Service Fund	Colony Park TIF Bond Debt Fund	City Center Fund	Lake Harbour Drive Extension Fund	2019 S19.96M Bond Issue Fund	Other Nonmajor Funds	Total Governmental Funds
<u>ASSETS</u>								
Cash and cash equivalents \$ Investments Receivables (net of allowance for uncollectibles, where applicable):	8,257,697 6,668,380	1,785,588	4,152,896		46,987 3,417,895	2,134,388 9,801,014	580,397	16,957,953 19,887,289
Accounts	1,697,257	-	-	-	-	•	•	1,697,257
Grants	19,506	-	-	-	1,052,374	-	10,200	1,082,080
Taxes	6,529,746	3,343,386	579,552	-	-	-	109,443	10,562,127
Interest	9,604	•	-	-	4,720	10,289	-	24,613
Due from other funds	3,339,962	•	-	8,680,973	664,497	-	785,247	13,470,679
Prepaids	147,952	•	-	-	-	-	-	147,952
Due from other governments			5,635,778					5,635,778
Total assets \$	26,670,104	5,128,974	10,368,226	8,680,973	5,186,473	11,945,691	1,485,287	69,465,728
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES								
Liabilities:								
Accounts payable \$	947,908	-	8,000	1,153,783	2,669,253	_	227,167	5,006,111
Accrued liabilities	424,354	-	, ·		, , , <u>-</u>	-	· -	424,354
Cash bonds and seized cash	168,142	-	-	-	-	-		168,142
Due to other funds	· -	-	636,838	182,139	1,679,044	10,130,717	301,941	12,930,679
Unearned revenue	88,939		· -	· •	, , , <u>-</u>	, , <u>.</u>		88,939
Total liabilities	1,629,343		644,838	1,335,922	4,348,297	10,130,717	529,108	18,618,225
Deferred Inflows of Resources:								
Unavailable revenue - property taxes	4,247,946	3,301,864	579,551	_	_	_	46,559	8,175,920
Unavailable revenue - court fines	1,459,123	3,301,004	3.7,331	_			10,557	1,459,123
Unavailable revenue - Madison county	1,452,125	_	5,635,778	_	_	-	_	5,635,778
Total deferred inflows of resources	5,707,069	3,301,864	6,215,329				46,559	15,270,821
r								
Fund Balances:								
Nonspendable:	147.053							147.053
Prepaid items Restricted for:	147,952	•	•	•	•	•	•	147,952
Court services	1,042,932							1,042,932
Tree mitigation	84,696	•	•	•	-		•	84,696
Public safety	25,827	-	•	-	_	_	268,943	294,770
Debt service	23,027	1,827,110	3,508,059	_	_	_	246,048	5,581,217
Capital projects	_	1,027,110	2,300,037	7,345,051	838,176	1,814,974	517,216	10,515,417
Assigned to:	_	_	_	.,5 .5,051	050,170	1,014,274	2.7,210	, ,
Fiscal year 2020 budget appropriations	2,543,270	_	_	_	_	_		2,543,270
Unassigned	15,489,015	_	_	-	_	_	(122,587)	
Total fund balances	19,333,692	1,827,110	3,508,059	7,345,051	838,176	1,814,974	909,620	35,576,682
Total liabilities, deferred inflows of resources, and fund balances \$	26,670,104	5,128,974	10,368,226	8,680,973	5,186,473	11,945,691	1,485,287	69,465,728

RECONCILIATION OF THE BALANCE SHEET TO THE STATEMENT OF NET POSITION GOVERNMENTAL FUNDS AS OF SEPTEMBER 30, 2020

Total fund balances - governmental funds	9	35,576,682
Amounts reported for governmental activities in the Statement of Net Position are different because: Capital assets used in the operation of governmental funds are not financial resources and, therefore, are not reported in the funds: Governmental capital assets	372,098,413	050 702 056
Less accumulated depreciation	(113,394,457)	258,703,956
Fines revenue that was earned in the current period but not received within 60 days is not recognized in the fund statement but recognized under full accrual.		1,459,123
Other long-term assets are not available to pay for current period expenditures and therefore, are unavailable in the funds and recognized as revenue in the Statement of Activities.		5,635,778
An internal service fund is used by management to charge the assets and liabilities of the internal service revenue fund are included in governmental activities in the Statement of Net Position.		(506,213)
Some liabilities, including net pension obligations, are not due and payable in the current period and therefore, are not reported in the funds: Net pension liability		(30,663,834)
Deferred outflows and inflows of resources related to pensions are applicable to future periods and, therefore, are not reported in the funds: Deferred outflows of resources related to pension Deferred inflows of resources related to pension	2,942,763 (881,952)	2,060,811
Long-term liabilities of governmental funds, including bonds payable, are not due and payable in the current period and therefore, are not reported in the funds. These long-term liabilities consist of:		,,
Bond obligations	(68,065,125)	
Accrued interest payable	(483,627)	
Loan and lease obligations Compensated absences	(3,953,000) (852,503)	(73,354,255)
Net position of governmental activities		198,912,048
ret position of governmental activities	•	p 170,712,070

The accompanying notes are an integral part of this statement.

-40- Exhibit A-4

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2020

	General Fund	Debt Service Fund	Colony Park TIF Bond Debt Fund	City Center Fund	Lake Harbour Drive Extension Fund	2019 \$19.96M Bond Issue Fund	Other Nonmajor Funds	Total Governmental Funds
REVENUES:								
Taxes:								
Sales taxes \$	12,469,510	-	1,029,363	-	-	-	377,303	13,876,176
Current year ad valorem taxes	5,718,013	3,772,353	590,333	-	-	-	62,502	10,143,201
Prior year ad valorem taxes	38,683	30,079	•	-	-	-	•	68,762
Franchise fees	1,246,744	-	-	-	-	-	•	1,246,744
Licenses and permits	339,563	-	-	-	-	-	-	339,563
Intergovernmental	1,772,890	21,345	941,631	-	4,908,249	•	224,521	7,868,636
Charges for services	802,962	-	-	-	-	-	-	802,962
Fines and forfeitures	1,043,223	-	-	-	-	-	1,236	1,044,459
Contributions	8,595	-	•	-	-	•	-	8,595
Interest earnings	262,998	46,756	27,963	112,250	107,264	19,049	20,042	596,322
Investment earnings	157,817	-	-	-	(23,084)	8,166	-	142,899
Miscellaneous	165,224			2,600				167,824
Total revenues	24,026,222	3,870,533	2,589,290	114,850	4,992,429	27,215	685,604	36,306,143
EXPENDITURES:								
General government	4,220,739	-	-	-	-	-	-	4,220,739
Public safety	10,490,481	-	-	-	-	-	-	10,490,481
Court services	185,766	-	•	-	-	-	-	185,766
Public service	5,867,719	-	-	-	-	-	-	5,867,719
Health and welfare	114,565	-	-	-	-	-	-	114,565
Culture and recreation	1,861,237	-	-	-	-	-	-	1,861,237
Capital outlay	1,895,541	-	-	7,524,313	10,950,439	-	1,608,664	21,978,957
Debt service:								
Principal	45,229	2,533,296	1,590,000	-	-	•	395,000	4,563,525
Interest and other fiscal charges	10,473	1,563,110	2,038,735	-	-	-	13,233	3,625,551
Bond issuance costs			376,362				40,000	416,362
Total expenditures	24,691,750	4,096,406	4,005,097	7,524,313	10,950,439		2,056,897	53,324,902
Excess (deficiency) of revenues over	(445 529)	(225,873)	(1,415,807)	(7,409,463)	(5,958,010)	27,215	(1,371,293)	(17,018,759)
(under) expenditures	(665,528)	(223,613)	(1,413,807)	(7,407,403)	(3,938,010)		(1,5/1,2/5)	(17,010,737)
OTHER FINANCING SOURCES (USES):	420 (75							A20 475
Issuance of capital lease	430,675	•	-	-	•	-	1,943	430,675 35,584
Sale of capital assets	33,641	•	- 22 250 276	-	•	-	2,300,000	
Issuance of debt	-	-	23,259,376 (21,990,000)	-	-	•	2,300,000	25,559,376 (21,990,000)
Debt retirement	-	•	(370,360)	-	•	_	(2,018,500)	(2,388,860)
Payments to developers	696,153	-	(370,300)	-	72,204	-	17,261	785,618
Transfers in	090,133	•	-	-	72,204	(17.261)	(99,522)	(116,783)
Transfers out					<u>-</u>	(17,261)	(99,322)	(110,783)
Total other financing sources (uses):	1,160,469	-	899,016	-	72,204	(17,261)	201,182	2,315,610
NET CHANGE IN FUND BALANCES	494,941	(225,873)	(516,791)	(7,409,463)	(5,885,806)	9,954	(1,170,111)	(14,703,149)
Fund balances at beginning of year	18,838,751	2,052,983	4,024,850	14,754,514	6,723,982	1,805,020	2,079,731	50,279,831
Fund balances at end of year \$	10.000.000	1,827,110	3,508,059	7,345,051	838,176	1,814,974	909,620	35,576,682
outdired at one of your								

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES GOVERNMENTAL FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2020

Net change in fund balances - total governmental funds		\$	(14,703,149)
Amounts reported for governmental activities in the Statement of Activities are different because:			
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is depreciated over their estimated useful lives: Expenditures for capital assets Less current year depreciation expense	25,083,451 (5,515,708)		19,567,743
The net effect of other transactions involving capital assets (i.e., sales, disposals, and donations) is to increase net position.			(147,267)
Revenues in the funds that provide current financial resources but have been included in the Statement of Activities in prior fiscal years.			(1,175,437)
The effect of bond premiums and discounts is reported in the fund financial statements when debt is issued but amortized in the Statement of Activities.			3,481
Bond and capital lease proceeds provide current financial resources to governmental funds; however, issuing debt increases long-term liabilities in the Statement of Net Position. In the current year proceeds were received from: General obligation bonds, series 2019 Capital lease obligations issued	(25,559,376) (430,675)		(25,990,051)
Repayment of long-term debt is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the Statement of Net Position.			26,553,525
The Statement of Activities reports pension expense and other activity related to the net pension liability: Contributions made after the measurement date Pension expense	538,001 (1,314,126)		(776,125)
An internal service fund is used by management to charge the cost of health and dental insurance to individual funds. The net revenue (expense) is reported with governmental activities.			(126,692)
Certain expenses reported in the Statement of Activities do not require the use of current financial resources and therefore, are not reported as expenditures in the governmental funds:			
Change in accrued interest payable Change in compensated absences	518,983 16,279		535,262
Change in net position of governmental activities		\$ _	3,741,290

The accompanying notes are an integral part of this statement.

STATEMENT OF NET POSITION PROPRIETARY FUNDS AS OF SEPTEMBER 30, 2020

Business-Type Activities Enterprise Funds

			Enterprise	e runus		
		Public Utility Fund	East Madison County Regional Sewer Fund	Sanitation Fund	Totals	Internal Service Fund
<u>ASSETS</u>						
Current assets:						
Cash and cash equivalents	\$	7,363,605	475,943	450,337	8,289,885	33,231
Investments		3,513,122	-	-	3,513,122	-
Receivable (net of allowances for uncollectibles, where applicable):						
Accounts		758,821	24,367	116,481	899,669	-
Interest		6,559	-	-	6,559	-
Inventories		188,211	-	-	188,211	-
Prepaids		14,447	731		15,178	
Total current assets		11,844,765	501,041	566,818	12,912,624	33,231
Restricted assets:						
Investments		795,979			795,979	
Total restricted assets		795,979			795,979	
Property, plant and equipment:						
Land		3,404,209	-	-	3,404,209	-
Buildings		782,034	-	-	782,034	-
Machinery and equipment		1,383,762	60,347	-	1,444,109	-
Vehicles		1,284,703	102,973	-	1,387,676	-
Utility systems		54,210,400	7,252,854		61,463,254	
		61,065,108	7,416,174	-	68,481,282	-
Less: accumulated depreciation		(26,731,838)	(3,440,330)		(30,172,168)	
Net property, plant and equipment		34,333,270	3,975,844		38,309,114	
Total assets		46,974,014	4,476,885	566,818	52,017,717	33,231
DEFERRED OUTFLOWS OF RESOURCE	<u>s</u>					
Deferred outflows related to pension		283,984	18,898		302,882	
Total deferred outflows						
of resources	\$	283,984	18,898		302,882	

The accompanying notes are an integral part of this statement.

Business-T	ype A	Activities
Entarn	rica I	innde

			Enterpris	e runus		
		Public Utility Fund	East Madison County Regional Sewer Fund	Sanitation Fund	Totals	Internal Service Fund
<u>LIABILITIES</u>						
Current liabilities:						
Accounts payable	\$	545,524	151,085	125,078	821,687	_
Claims payable		-	-	•	-	92,554
Accrued liabilities		41,452	2,884	-	44,336	-
Accrued interest payable		53,571	-	-	53,571	-
Due to other funds		-	-	-	-	540,000
Compensated absences - current		4,622	435	-	5,057	-
Notes payable - current		344,240	-	-	344,240	-
Bonds payable - current		819,257			819,257	
Total current liabilities		1,808,666	154,404	125,078	2,088,148	632,554
Current liabilities payable from restrict assets:	ed					
Customer deposits		795,979	<u> </u>		795,979	
Long-term liabilities:						
Compensated absences		87,812	8,261	_	96,073	_
Notes payable - net of current portion	1	3,371,740	0,201	_	3,371,740	_
Bonds payable - net of current portio		4,581,644	-	_	4,581,644	-
Net pension liability		2,959,136	196,921	-	3,156,057	-
Total non-current liabilities		11,000,332	205,182		11,205,514	
Total liabilities		13,604,977	359,586	125,078	14,089,641	632,554
DEFERRED INFLOWS OF RESOUR	CES					
Deferred inflows related to pension		85,111	5,664	-	90,775	-
Total deferred inflows of						
resources		85,111	5,664		90,775	
NET POSITION						
Net investment in capital assets		25,216,389	3,975,844	-	29,192,233	-
Unrestricted		8,351,521	154,689	441,740	8,947,950	(599,323)
Total net position	\$		4,130,533	441,740	38,140,183	(599,323)
·	•		the consolidation d			
	to en	terprise funds			(93,110)	
	Net pos	ition of busine	ss-type activities		\$ 38,047,073	

-43- Exhibit A-7

STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION PROPRIETARY FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2020

	Business-Type Activities Enterprise Funds					
	•	Public Utility Fund	East Madison County Regional Sewer Fund	Sanitation Fund	Totals	Internal Service Fund
	•					
OPERATING REVENUES:						
Water sales	\$	3,383,895	0.105.014	-	3,383,895	-
Sewer changes		3,343,687	2,125,914	-	5,469,601	-
Tap fees and connection fees Late fees		66,511 143,144	-	-	66,511 143,144	-
Tamper fees		1,852	-	-	1,852	<u>-</u>
Convenience fees		17,233	-	-	17,233	-
Billing contracts		5,364	-	_	5,364	_
Miscellaneous income		(57)	-	216	159	_
Sanitation		(3,)	-	1,575,091	1,575,091	-
Health insurance contributions		-	-	1,575,051	1,575,071	1,739,823
Total operating revenues		6,961,629	2,125,914	1,575,307	10,662,850	1,739,823
Total operating revenues		0,701,027	2,123,714	1,575,567	10,002,030	1,737,023
OPERATING EXPENSES:						
Personal services		1,444,363	108,276	-	1,552,639	-
Supplies		473,559	18,616	-	492,175	-
Other service charges		2,492,147	1,761,492	1,491,882	5,745,521	-
Depreciation		2,023,994	254,635	-	2,278,629	-
Claims expense						1,882,361
Total operating expenses		6,434,063	2,143,019	1,491,882	10,068,964	1,882,361
OPERATING INCOME (LOSS)		527,566	(17,105)	83,425	593,886	(142,538)
NON-OPERATING REVENUES (EXPENSES	١٠					
Interest earnings	,-	211,889	8,123	8,165	228,177	1,633
Investment earnings		20,826	•	-,	20,826	•
Grant revenue		•	-	-	-	-
Gain on sale of capital assets		(1,256)	-	_	(1,256)	-
Interest and fiscal charges		(309,089)	-	-	(309,089)	-
Total nonoperating revenues (expenses)		(77,630)	8,123	8,165	(61,342)	1,633
INCOME (LOSS) BEFORE TRANSFERS		449,936	(8,982)	91,590	532,544	(140,905)
Transfers in		27,318	-	-	27,318	-
Transfers out		(696,153)			(696,153)	
CHANGE IN NET POSITION		(218,899)	(8,982)	91,590	(136,291)	(140,905)
NET POSITION AT BEGINNING OF YEAR		33,786,809	4,139,515	350,150	38,276,474	(458,418)
NET POSITION AT END OF YEAR	\$	33,567,910	4,130,533	441,740	38,140,183	(599,323)
ILLI COLLION AL DID OF TEAM			otal proprietary fun		\$ (136,291)	
	_	-			+ (100,271)	
	•		e consolidation of in related to enterprise		(14,213)	
	Change i	n net position fo	r business-type acti	vities	\$ (150,504)	

The accompanying notes are an integral part of this statement.

STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2020

Business-Type Activities Enterprise Funds East Madison Public County Internal Utility Service Regional Sewer Sanitation Fund Fund Fund **Totals** Fund CASH FLOWS FROM OPERATING **ACTIVITIES:** Cash received from customers 6,865,871 2,080,939 1,584,424 10,531,234 1,739,823 Health insurance contributions received Cash paid to suppliers and employees (4,103,341)(1,924,178) (1,487,885) (7,515,404)(1,854,293)Net cash provided by (used in) 2,762,530 156,761 96,539 3,015,830 operating activities (114,470)CASH FLOWS FROM CAPITAL AND **RELATED FINANCING ACTIVITIES:** Principal paid on bonds and notes (1,119,231)(1,119,231)Change in amount due to or from other funds 100,000 Transfers in 27,318 27,318 Transfers out (696, 153)(696, 153)Interest paid on bonds and notes (332,491)(332,491)Acquisition of capital assets (177,525)(700, 256)(522,731)Net cash provided by (used in) capital and related financing activities 100,000 (177,525)(2,820,813)(2,643,288)**CASH FLOWS FROM INVESTING ACTIVITIES:** (1,181)(1,181)Purchase of investments - net 235,217 8,123 8,165 251,505 Interest and investment earnings 1,633 Net cash provided by 234,036 8,123 8,165 250,324 1,633 investing activities Net increase (decrease) in cash and cash 353,278 (12,641)104,704 445,341 (12,837)equivalents Cash and cash equivalents at beginning 488,584 345,633 46,068 7,010,327 7,844,544 of year

33,231

7,363,605

Cash and cash equivalents at end of year

475,943

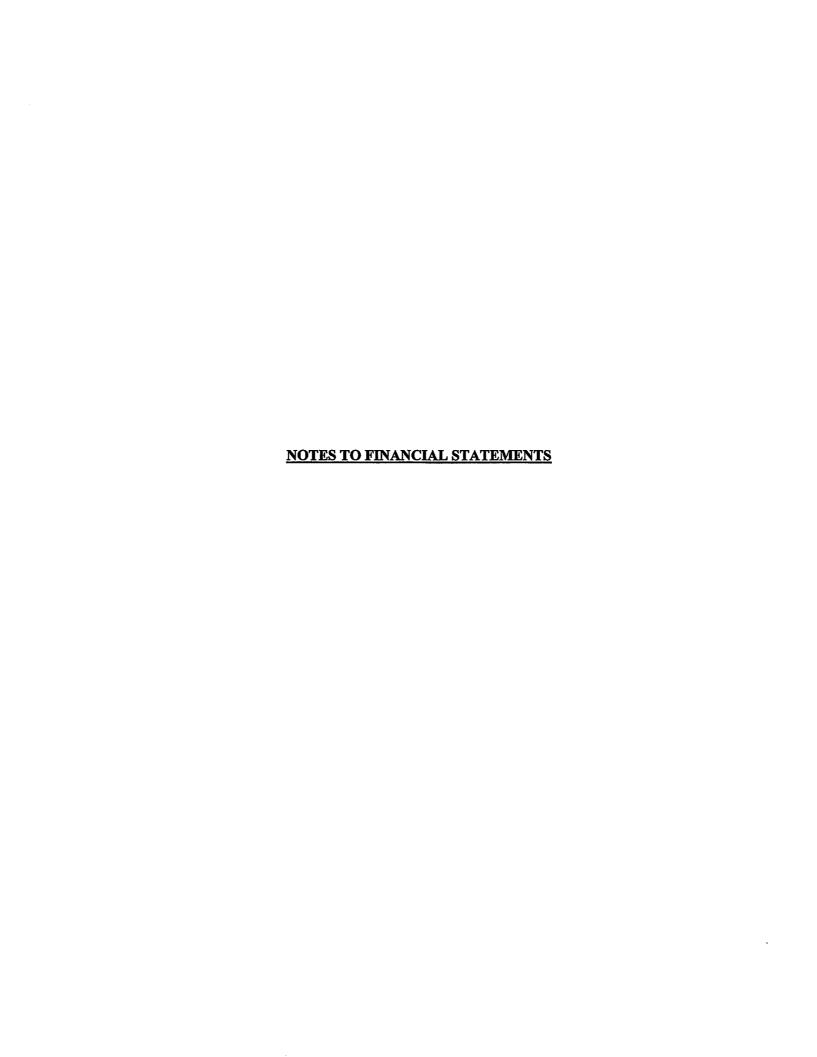
450,337

8,289,885

STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2020

		Public Utility Fund	East Madison County Regional Sewer Fund	Sanitation Enterprise Fund	Totals	Internal Service Fund
RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES:	1E					
Operating income (loss)	\$	527,566	(17,105)	83,425	593,886	(142,538)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:						
Depreciation expense		2,023,994	254,635	-	2,278,629	-
(Increase) decrease in:						
Accounts receivable		(124,591)	120	9,117	(115,354)	-
Inventories		(21,287)	•	-	(21,287)	-
Prepaids		399	(581)	-	(182)	-
Deferred outflows related to						
pension		(196,482)	(13,348)	-	(209,830)	-
Increase (decrease) in:						
Accounts payable		327,147	(45,548)	3,997	285,596	28,068
Accrued compensated absences		(142)	72	-	(70)	-
Accrued liabilities		7,610	641	-	8,251	-
Unearned revenue		-	(45,095)	-	(45,095)	-
Customer deposits		28,833	-	-	28,833	-
Compensated absences - long-term		(2,708)	1,272	-	(1,436)	-
Net pension liability		172,311	20,171	-	192,482	-
Deferred inflows related to pension	ı	19,880	1,527		21,407	-
Total adjustments		2,234,964	173,866	13,114	2,421,944	28,068
Net cash provided by (used	_	0.500.500	100 001	06.500	0.015.000	(114.450)
in) operating activities	\$	2,762,530	156,761	96,539	3,015,830	(114,470)
NONCASH CAPITAL AND RELATED FINANCING ACTIVITIES:						
Contribution of capital assets	\$					
Amortization of bond premium included						
in interest expense	\$	(16,851)		-	(16,851)	-

Exhibit A-9



NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The City of Ridgeland, Mississippi (the City) was incorporated in 1899 and operates under a Mayor-Board of Aldermen form of government. The City is a primary government with no separate component units. The City is organized into the following divisions: general government, public safety (police and fire), court services, public services, health and welfare, and culture and recreation.

The financial statements of the City of Ridgeland have been prepared in conformity with generally accepted accounting principles (GAAP) as applicable to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the more significant policies:

A. Financial Reporting Entity

Component Units

As required by accounting principles generally accepted in the United States of America, the financial statements of the reporting entity include those of the City of Ridgeland (the primary government) and any component units thereof. Component units must either be (1) a legally separate organization for which the elected officials of the primary government are financially accountable or (2) another organization for which the nature and significance of its relationship with the primary government is such that exclusion would cause the City of Ridgeland's financial statements to be misleading or incomplete. Based upon the application of these criteria, no potential component unit will be included as a part of the City.

Related Organizations

Related organizations are excluded from the financial reporting entity because the City's accountability does not extend beyond making appointments. Audited financial statements are available from the respective organizations. Related organizations are described as follows:

Ridgeland Tourism Commission

Ridgeland Tourism Commission

Promotes tourism for the City of Ridgeland. All members are appointed by the Board of Aldermen. The Commission reports independently.

B. Government-Wide and Fund Financial Statements

Basic financial statements consist of the following:

- Government-wide financial statements
- Fund financial statements
- Notes to the financial statements

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED:

B. Government-Wide and Fund Financial Statements - continued:

The government-wide financial statements consist of the statement of net position and the statement of activities and report information on all of the nonfiduciary activities of the Primary Government. As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. All internal balances in the statement of net position have been eliminated with the exception of those representing balances between the governmental activities and the business-type activities, which are presented as internal balances and eliminated in the total government column.

Both of the government-wide financial statements distinguish functions of the City that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the City include general government, public safety (police and fire), court services, public services, health and welfare, and culture and recreation. The business-type activities of the City include operation of the public utility system, east Madison County regional sewer system, and sanitation.

The statement of activities demonstrates the degree to which the direct and indirect expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or activity. Indirect expenses are allocated based on the annual cost allocation plan. Program revenues include: 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or activity, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate fund financial statements are provided for governmental funds and proprietary funds. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary funds financial statements. Revenues are recorded when earned or, for property tax revenues, in the period in which levied. Expenses are recorded when a liability is incurred regardless of the timing and related cash flows.

Governmental funds financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period. The City, in general, considers revenues available

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED:

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation - continued:

if they are collected within 60 days after year-end. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met. Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences and claims and judgements which are recognized when payment is due.

The accounts of the City are organized on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements.

The City reports the following major governmental funds:

The General Fund is the general operating fund of the City. General tax revenues and other receipts that are not allocated by law or contractual agreement to some other fund are accounted for in this fund. General operating expenses, fixed charges, and capital improvement costs not paid through other funds are paid from this fund.

The **Debt Service Fund** accounts for the accumulation of financial resources for the payment of principal and interest on the City's general obligation debt. The primary revenue source is local property taxes levied specifically for debt service.

The City Center Fund is a capital project fund that accounts for the financial resources to be used for the construction of the new City hall.

The Colony Park TIF Bond Debt Fund is a debt service fund that accounts for the accumulation of financial resources for the payment of principal and interest on the debt related to the Colony Park project.

The Lake Harbour Drive Extension Fund is a capital project fund that accounts for financial resources to be used for the construction of the extension of Lake Harbour Drive from Highway 51 to Highland Colony Parkway.

The 2019 \$19.96M Bond Issue Fund is a capital project fund that accounts for the proceeds of the \$19,960,000 General Obligation Bonds Series 2019 to be used to fund various construction projects undertaken by the City.

The City reports the following major proprietary funds:

The Public Utility Fund accounts for the operating activities of the City's public utility services.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED:

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation - continued:

The East Madison County Regional Sewer Fund accounts for the operating activities related to sewer services provided as a result of an interlocal cost-sharing agreement between the City of Ridgeland, Mississippi, the City of Madison, Mississippi and the Pearl River Valley Water Authority.

The Sanitation Fund accounts for the operating activities related to garbage and recycling services.

Additionally, the City reports the following fund types:

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

The Insurance Trust Fund is an internal service fund that accounts for the insurance transactions handled by the City for their self-insured employee health insurance program.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the proprietary funds of the City are charges to customers for sales and services. Operating expenses for the proprietary fund include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

D. Cash and Other Deposits and Cash Equivalents

The City deposits excess funds in the financial institutions selected by the Mayor and Board of Aldermen in accordance with state statutes.

Cash consists of amounts on deposit with a financial institution in interest bearing demand accounts and petty cash. Other deposits consist of non-interest-bearing accounts. Cash and other deposits are valued at cost.

Various restrictions on deposits are imposed by state statutes. The collateral for public entities' deposits in financial institutions is held in the name of the State Treasurer under a program established by the Mississippi State Legislature and is governed by section 27-105-5, Miss. Code Ann. (1972). Under this program, the entity's funds are protected through a collateral pool administered by the State Treasurer.

For purposes of the combined statement of cash flows, the municipality considers to be cash equivalents all highly liquid investments and certificates of deposit if they have a maturity of three months or less when acquired.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED:

E. Investments

The City is allowed, by statute, to invest excess funds in any bonds or other direct obligations of the United States of America or the State of Mississippi, or of any county or municipality of this state, when such county or municipal bonds have been properly approved; or in interest-bearing time deposits with any financial institution approved for the deposit of state funds. Investment earnings are reported in the fund reporting the investment and consist of interest and dividends received and the change in fair value of investments. Investments are reported at fair value.

F. Receivables

Receivables, net of estimated uncollectible amounts, are reported in the governmental and proprietary financial statements for goods and services, taxes, loans, grants, and interest. The estimated uncollectible amounts by fund are reported in Note 3.

G. Inventories

Inventories of materials and supplies in the proprietary funds are stated at cost, calculated on the first-in, first-out basis.

H. Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items using the consumption method in both government-wide and fund financial statements.

I. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position and balance sheet report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position or fund balance that applies to a future period(s) and will not be recognized as an outflow of resources (expense) until then.

In addition to liabilities, the statement of net position and balance sheet report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position or fund balance that applies to future periods and will not be recognized as an inflow of resources (revenue) until then.

J. Budgets and Budgetary Accounting

The budget is adopted annually by the Mayor and the Board of Aldermen, and subsequent amendments are made during the year on the approval of the Mayor and Board or, when allowed, upon authority of the City Clerk, as described in the following paragraphs.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED:

J. Budgets and Budgetary Accounting - continued:

The governmental fund and proprietary fund types are budgeted in accordance with the laws of the State of Mississippi which require that municipalities budget on a modified-cash basis. Claims that have been incurred prior to the end of the year and that are paid within 30 days are recorded under the accrual basis. Prior year claims that are paid after 30 days revert to the cash basis. All revenue is accounted for under the cash basis. The required budgetary basis is therefore not considered to be in accordance with generally accepted accounting principles. Governmental accounting requires that the "Budget to Actual" statement be prepared according to budgetary laws and the "Combined Statement of Revenues, Expenditures, and Fund Balance" be prepared according to the modified accrual basis (GAAP).

The legal level of control, that is the level on which actual expenditures may not legally exceed appropriations, is the major expenditure classifications within departments. Such classifications are Personnel Services, Supplies, Other Services and Charges and Capital Outlay.

All amendments to the budget to the legal level of control must be approved by the City of Ridgeland's Mayor and Board of Aldermen. The City Clerk is allowed to reclassify, without governing body approval, any budget "line items"; that is, amounts below the legal level of control.

The expenditure budget adopted and approved by the duly elected members of the governing authority of the City of Ridgeland is the appropriation ordinance of said municipality.

As allowed by statute, the expenditure budget was amended and approved by the duly elected members of the governing authority of the City of Ridgeland. Such amendments are included in the reported budgetary data.

K. Capital Assets

In the governmental funds, the cost incurred for the purchase or construction of capital assets are recorded as capital outlay expenditures.

Capital assets are reported at actual or estimated historical cost based on appraisals or deflated current replacement cost. Donated capital assets are reported at acquisition value.

Maintenance, repairs, and minor equipment are charged to operations when incurred. Expenses that materially change capacities or extend useful lives are capitalized. Upon sale or retirement of land, buildings, and equipment, the cost and related accumulated depreciation, if applicable, are eliminated from the respective amounts and any resulting gain or loss is included in the statement of activities.

All proprietary funds are accounted for on an economic measurement focus. This means that all assets and liabilities (whether current or noncurrent) associated with their activity are included on

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED:

K. Capital Assets - continued:

their Statement of Net Position. Their fund equity is reported in the total net position of the Statement of Revenues, Expenses and Changes in Net Position. The capital assets threshold for the proprietary funds is the same as it is for governmental funds which is described in detail below.

In accordance with authoritative guidance, governmental infrastructure has been capitalized. Capitalization thresholds (dollar value above which assets acquisitions are added to the capital asset account) and estimated useful lives of capital assets are reported in the government-wide statements and proprietary funds. Depreciation is calculated on the straight-line basis for all assets, except land. The following schedule details those thresholds.

Capital assets thresholds are as follows:

Land	\$ N/A
Infrastructure	N/A
Furniture, vehicles and equipment	1,000
Improvements other than buildings	25,000
Buildings	50,000
Leased assets under capital leases	*

Estimated useful lives and salvage values for depreciable assets are as follows:

	Useful	Salvage
	Life	Value
Computer equipment and peripherals	3 years	1%
Vehicles and equipment	5 years	10%
Heavy equipment (backhoes, dozers, front-end		
loaders, tractors, etc.)	10 years	10%
Furniture and fixtures	7 years	10%
Improvements other than buildings	20 years	20%
Buildings	40 years	20%
Infrastructure:		
Roads	20 years	20%
Concrete bridges	50 years	20%
Timber bridges	30 years	20%
Leased assets under capital leases	*	*

^{*}The threshold amount will correspond with the amounts for the applicable asset classifications as listed.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED:

L. Unearned Revenue and Deferred Inflows of Resources

Unearned revenue is a liability that arises when resources are obtained before revenue recognition criteria, other than time recognition criteria, have been satisfied. Resources that are obtained before time recognition criteria have been satisfied are considered as deferred inflows of resources.

M. Compensated Absences

Upon termination of employment, the City of Ridgeland provides payment of accrued personal leave to the departing employee. While such leave is accumulated from 5 to 20 days each year, depending on length of service, no payment for medical leave is allowed absent the required evidence of such need.

Unpaid personal leave expected to be paid from the Governmental Funds is reported under Long-term Debt as "Compensated Absences" in the government-wide statements. Similar amounts related to the proprietary funds are accrued in the enterprise funds. Typically, the related "Compensated Absences Expense" has been paid from the General Fund and the Public Utility Fund.

The respective liabilities are computed utilizing the specific identification method (i.e., each employee's actual accumulated personal leave days are multiplied by the applicable actual per day salary). The City's liability for compensated absences is not recorded in the governmental funds, for such liability may be paid from financial resources not currently available. Compensated absences are reported in governmental funds only if they have matured.

N. Encumbrances

An encumbrance system is maintained to account for commitments resulting from approved purchase orders, work orders and contracts. All encumbrances lapse at year-end; accordingly, no encumbrances were outstanding at September 30, 2020.

O. Net Position and Fund Balances

Net position in government-wide and proprietary fund financial statements utilize a net position presentation. Net position is categorized as follows:

<u>Net investment in capital assets</u> - This component of net position consists of capital assets, net of accumulated depreciation and is reduced by any debt outstanding against the acquisition, construction or improvement of those assets. Deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction, or improvement of those assets or related debt is included in this component of net position.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED:

O. Net Position and Fund Balances - continued:

<u>Restricted net position</u> - This component of net position consists of restricted assets plus deferred outflows of resources reduced by liabilities and deferred inflows of resources related to those assets.

<u>Unrestricted net position</u> - This component of net position is the net amount of the assets, deferred outflows of resources, liabilities, and deferred inflows of resources that are not included in the determination of the net investment in capital assets or restricted net position.

In the fund financial statements, fund balances for governmental funds are reported in classifications that comprise a hierarchy based primarily on the extent to which the City is bound to honor constraints on the specific purpose for which amounts in those funds can be spent. Fund balances are composed of two major types which are nonspendable and spendable. Nonspendable fund balances are balances that cannot be spent because they are not expected to be converted to cash or they are legally or contractually required to remain intact. Examples of this classification are prepaid items, inventories, and principal (corpus) of an endowment fund.

In addition to the nonspendable fund balance, spendable fund balance is composed of four classifications designed to disclose the hierarchy of spending constraints.

- Restricted: fund balances that are constrained by external parties, constitutional provisions, or enabling legislation.
- Committed: fund balances that contain self-imposed constraints of the government from its highest level of decision making authority.
- Assigned: fund balances that contain self-imposed constraints of the government to be used for a particular purpose.
- Unassigned: fund balance that is not constrained for any particular purpose. General Fund is the only fund that reports a positive unassigned fund balance amount. In other governmental funds it is not appropriate to report a positive unassigned fund balance; however, in governmental funds other than general, if expenditures incurred for a specific purpose exceed the amount in restricted, committed or assigned, it may be necessary to report a negative unassigned balance in the fund.

When an expenditure is incurred for purposes for which both restricted and unrestricted (committed, assigned, or unassigned) resources are available, it is the City's general policy to use restricted resources first. When expenditures are incurred for purposes for which unrestricted (committed, assigned, and unassigned) resources are available, and amounts in any of these unrestricted classifications could be used, it is the City's general policy to spend committed resources first, followed by assigned amounts, and then unassigned amounts.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED:

O. Net Position and Fund Balances - continued:

It is the goal of the City to achieve and maintain a fund balance in the general fund at fiscal year-end of not less than 45% of the expenditures in the current year's General Fund. If the fund balance at fiscal year-end falls below the goal, the City shall develop a restoration plan to achieve and maintain the minimum fund balance.

P. Restricted Assets

Certain proceeds of the City's bonds, as well as certain resources set aside for their repayment, are classified as restricted on the Statement of Net Position because their use is limited by applicable debt covenants. Additionally, customer utility deposits that are set aside for repayment are classified as restricted. When both restricted and unrestricted resources are available for use, it is the City's policy to use restricted resources first, and then unrestricted resources as they are needed.

Q. Capitalization of Interest

The City capitalizes interest costs for business-type activities only, net of related interest earned, from the date of the borrowing until the projects acquired with those funds are ready for their intended use.

R. Pensions

For the purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Public Employees' Retirement System (PERS) and additions to/deductions from PERS' fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, the benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

S. Long-Term Liabilities

In the government-wide financial statements and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type Statement of Net Position. Initial-issue bond premiums and discounts are deferred and amortized over the life of the bonds using the straight-line method. The difference between the reacquisition price of refunding bonds and the net carrying amount of refunded debt (deferred amount on refunding) is amortized over the shorter of the lives of the refunding debt or remaining life of the refunded debt. The unamortized portion of the deferred amount on refunding is recorded as either a deferred outflow of resources or deferred inflow of resources. Bonds payable are reported net

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED:

S. Long-Term Liabilities - continued:

of the unamortized portion of applicable premium or discount. Bond issuance costs are expensed during the current period. Amortization of bond premiums, discounts, and deferred amounts on refunding are included in interest expense.

T. Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

Doctricted

NOTE 2 - CASH AND INVESTMENTS

Cash and investments are comprised of the following at September 30, 2020.

				Restricted		
		Cash and		Cash and		
		Cash		Cash	Restricted	
	-	Equivalents	Investments	Equivalents	Investments	Total
Governmental activities:						
General fund	\$	6,879,521	6,668,380	1,378,176	-	14,926,077
Debt service fund		-	-	1,785,588	-	1,785,588
Colony Park TIF bond debt fund		-	-	4,152,896	-	4,152,896
Lake Harbour Drive extension fund		-	-	46,987	3,417,895	3,464,882
2019 \$19.96M Bond Issue Fund		-	-	2,134,388	9,801,014	11,935,402
Nonmajor governmental funds		-	-	580,397	-	580,397
Internal service fund		33,231				33,231
Total governmental activities		6,912,752	6,668,380	10,078,432	13,218,909	36,878,473
Business-type activities:						
Public utility fund		7,363,605	3,513,122	-	795,979	11,672,706
East Madison County regional						
sewer fund		475,943	-	-	-	475,943
Sanitation fund		450,337				450,337
Total business-type activities		8,289,885	3,513,122		795,979	12,598,986
Government-wide total	\$	15,202,637	10,181,502	10,078,432	14,014,888	49,477,459

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 2 - CASH AND INVESTMENTS - CONTINUED:

Deposits

The collateral for public entities' deposits in financial institutions is held in the name of the State Treasurer under a program established by the Mississippi State Legislature and is governed by Section 27-105-5, Miss. Code Ann. (1972). Under this program, the City's funds are protected through a collateral pool administered by the State Treasurer. Financial institutions holding deposits of public funds must pledge securities as collateral against those deposits. In the event of failure of a financial institution, securities pledged by that institution would be liquidated by the State Treasurer to replace the public deposits not covered by the Federal Deposit Insurance Corporation. Deposits at September 30, 2020 are summarized as follows:

	Reported	Bank
	<u>Amount</u>	Balance
Cash	\$ <u>25,281,069</u>	25,775,578
Total deposits	\$ <u>25,281,069</u>	25,775,578

The difference of \$494,509 was principally due to outstanding checks. Of the bank balance, \$750,000 was covered by Federal Depository Insurance.

Custodial Credit Risk - Deposits - Custodial risk is defined as the risk that, in the event of a financial institution's failure, the City's deposits may not be returned to it. As of September 30, 2020, \$25,025,578 of the City's bank balance of \$25,775,578 was exposed to custodial credit risk as follows:

Collaterized by the State Public Funds Guaranty Pool	\$ 25,025,578
Total	\$ 25,025,578

Investments

The City is allowed, by statute, to invest excess funds in any bonds or other direct obligations of the United States of America or the State of Mississippi, or of any county or municipality of this state, when such county or municipal bonds have been properly approved; or in interest-bearing time deposits with any financial institution approved for the deposit of state funds. Investments are reported at fair value.

Interest Rate Risk. Interest Rate Risk is the risk that changes in interest rates will adversely affect the fair value of an investment. Investments held for longer periods are subject to increased risk of adverse interest rate changes. The City's investment policy is limited to complying with the State's investment statutes. The State law has not addressed interest rate risk. The City uses the Specific Identification method to disclose interest-income rate risk. Under this method, the notes provide an actual list of the maturities for different individual investments.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 2 - CASH AND INVESTMENTS - CONTINUED:

<u>Investments</u> - continued:

Concentration of Credit Risk. Disclosures of investments held by amount and issuer for any issuer that represents five percent or more of total investments is required. This requirement does not apply to investments issued or explicitly guaranteed by the U.S. government, investments in mutual funds and external investment pools, and other pooled investments. As of September 30, 2020, the City had the following investments:

Investment Type		Fair Value	Credit Ratings	Percentage of Investments	Interest Rates
U.S. Treasury Bills	\$	3,349,591	Not Rated	13.84%	
Federal Home Loan Bank		7,000,788	Not Rated	28.93%	1.62-1.88%
Federal Home Loan Bank		3,506,148	AA+	14.49%	1.75%
Federal National Mortgage Association (FNMA)		612,230	AA+	2.52%	2.58%
Governmental National Mortgage Association (GNMA)		6,661,789	Not Rated	27.53%	1.54-4.00%
Mississippi Development Bank Tax Notes		613,481	AA	2.54%	3.00%
United States International Development		440,073	Not Rated	1.82%	1.79%
Small Business Administration Loans		1,912,277	Not Rated	7.90%	1.79-2.82%
Pearl MS Urban Renewal Rev.		100,013	Not Rated	<u>0.42</u> %	5.60%
Total investments	\$	24,196,390		100.00%	
Investment Maturities in Years:					
Investment Type		Less Than 1	1-5	6-10	More than 10
U.S. Treasury Bills	\$	3,349,591	-	-	-
Federal Home Loan Bank		-	10,506,936	-	-
Federal National Mortgage Association (FNMA)		-	612,230	-	-
Governmental National Mortgage Association (GNMA)	1	-	-	280,161	6,381,628
Mississippi Development Bank Tax Notes		-	613,481	-	-
United States International Development		-	440,073	-	-
Small Business Administration Loans		-	1,576,591	335,686	-
Pearl MS Urban Renewal Rev.			100,013		
Total investments	\$	3,349,591	13,849,324	615,847	6,381,628

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 2 - CASH AND INVESTMENTS - CONTINUED:

Investments - continued:

Credit Risk. The City is allowed, by State Statute, to invest excess funds in any bonds or other direct obligations of the United States of America, of the State of Mississippi, or of any county or municipality of Mississippi, when such county or municipal bonds have been properly approved; or in obligations issued or guaranteed in full as to principal and interest by the United States of America which are subject to a repurchase agreement with a qualified depository; or in interest-bearing time certificates of deposit with any financial institution approved for the deposit of state funds.

Custodial Credit Risk - Investments. Custodial credit risk is defined as the risk that, in the event of a financial institution's failure, the City will not be able to recover the value of its investments. The City does not have a formal investment policy that addresses custodial credit risk. As of September 30, 2020, all investments were held by a third-party custodian counterparty and all investments which were held by the counterparty's trust department or agent are registered in the City's name.

The City categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements); followed by quoted prices in inactive markets or for similar assets or with observable inputs (Level 2 measurements); and the lower priority to unobservable inputs (Level 3 measurements). At September 30, 2020, the City had an unrealized loss of \$79,727, which reflects changes in the fair market value of investments. The City's level 2 investments are valued using pricing models maximizing the use of observable inputs for similar securities.

The City has the following recurring fair value measurements as of September 30, 2020:

- Mortgage Backed Securities of \$7,274,019 are valued using quoted market prices (Level 2 inputs)
- Collateralized Mortgage Obligations of \$10,506,936 are valued using quoted market prices (Level 2 inputs)
- Municipal Obligations of \$713,494 are valued using quoted market prices (Level 2 inputs)
- US Government Obligations of \$2,352,350 are valued using quoted market prices (Level 2 inputs)
- US Treasury Bills of \$3,349,591 are valued using quoted market prices (Level 2 inputs)

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 3 - RECEIVABLES

Receivables at September 30, 2020, consisted of the following:

				Other		
	Accounts	Grants	Taxes	Governments	Interest	Total
Governmental activities:						
General fund	\$ 6,451,452	19,506	6,529,746	_	9,604	13,010,308
Debt service fund	-	-	3,343,386	-	-	3,343,386
Colony Park TIF bond debt fund	-	-	579,552	5,635,778	•	6,215,330
2019 \$19.96M Bond Issue fund	-	-	-	-	10,289	10,289
Lake Harbour Drive						
extension fund	-	1,052,374	-	-	4,720	1,057,094
Nonmajor governmental funds		10,200	109,443			119,643
Gross receivables	6,451,452	1,082,080	10,562,127	5,635,778	24,613	23,756,050
Less: Allowance for						
uncollectible accounts	(3,898,958)					(3,898,958)
Total governmental activities	2,552,494	1,082,080	10,562,127	5,635,778	24,613	19,857,092
Business-type activities:						
Public utility enterprise fund	1,156,754	-	-	-	6,559	1,163,313
East Madison County regional						
sewer fund	24,367	-	-	-	-	24,367
Sanitation fund	200,741				<u>-</u>	200,741
Gross receivables	1,381,862	-		-	6,559	1,388,421
Less: Allowance for						, ,
uncollectible accounts	(482,193)	<u> </u>				(482,193)
Total business-type activities	899,669				6,559	906,228
Total government-wide	\$ 3,452,163	1,082,080	10,562,127	5,635,778	31,172	20,763,320

NOTE 4 - DUE FROM OTHER GOVERNMENTS

Amounts due from other governments at September 30, 2020, in the amount of \$5,635,778 represents the net present value of amounts due from Madison County, Mississippi in accordance with one interlocal pledge agreement designed to provide funds for the payment of the Colony Park tax increment financing bonds. The amounts to be paid are based on the added incremental increase in ad valorem taxes to be collected by the County as a result of the Colony Park Project completed by the City in prior years. The amounts due from the County are irrevocable until all outstanding liabilities of the project are paid in full.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 4 - DUE FROM OTHER GOVERNMENTS - CONTINUED:

Amounts due from the County are estimated to be collected as follows:

Fiscal		
Year Ending		
September 30,		
2021	\$	687,000
2022		871,885
2023		870,116
2024		871,002
2025		871,002
2026-2030	_	3,156,889
Total payments due under		
interlocal pledge agreements		7,327,894
Less discount to present value	_	(1,692,116)
Total due from other governments	\$ _	5,635,778

NOTE 5 - PROPERTY TAXES

Property taxes for fiscal year 2020 were levied in September 2019 on the assessed valuation of property located in the City of Ridgeland, Mississippi as of the preceding January 1, the lien date. Revenues from property taxes are recognized in the fiscal year for which property taxes are levied. The financial statements reflect the accrual of the estimated fiscal year 2021 property taxes levied in September 2020. The City has recorded deferred inflows for the estimated fiscal year 2021 real and personal property taxes as of September 30, 2020.

The City levies property taxes annually based upon assessed valuations. Real, personal property, public utility, automobile ad valorem taxes and certain road taxes are collected by the tax collector of Madison County and are disbursed to the City accordingly. Current collection of real, public utility, and personal property taxes for the year ended September 30, 2020 were approximately 99% of the total tax levy.

The tax rate levied by the City for 2020 was set at 20.03 mills. The City allocated the property tax per \$1,000 of assessed value for the year as follows:

General Fund	\$ 11.27
Debt Service Fund	8.76
	\$ 20.03

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 6 - CAPITAL ASSETS

Capital asset activity for the year ended September 30, 2020 was as follows:

	Balance at October 1, 2019	Increases	Decreases	Transfers	Balance at September 30, 2020
Governmental activities:		_			
Non-depreciable capital assets:					
Land	\$ 127,846,811	701,222	-	-	128,548,033
Construction in progress	16,785,407	20,056,197		(25,742,708)	11,098,896
Total non-depreciable capital assets	144,632,218	20,757,419		(25,742,708)	139,646,929
Depreciable capital assets:					
Buildings	15,687,958	-	-	69,147	15,757,105
Improvements other than buildings	10,598,404	73,097	-	1,532,067	12,203,568
Infrastructure	163,609,761	2,401,419	-	24,141,494	190,152,674
Vehicles	8,058,809	888,171	(584,014)	-	8,362,966
Furniture and equipment	5,311,721	532,669	(924,211)	-	4,920,179
Leased property under capital leases:					
Vehicles	556,604	87,000	-	-	643,604
Furniture and equipment	67,712	343,676			411,388
Total depreciable capital assets	203,890,969	4,326,032	(1,508,225)	25,742,708	232,451,484
Less accumulated depreciation for:					
Buildings	(6,748,640)	(314,597)	-	-	(7,063,237)
Improvements other than buildings	(5,741,759)	(419,272)	-	-	(6,161,031)
Infrastructure	(86,366,696)	(3,839,201)	-	-	(90,205,897)
Vehicles	(6,206,174)	(411,001)	516,865	-	(6,100,310)
Furniture and equipment	(3,936,456)	(403,842)	844,093	-	(3,496,205)
Leased property under capital leases	(239,982)	(127,795)			(367,777)
Total accumulated depreciation	(109,239,707)	(5,515,708)	1,360,958		(113,394,457)
Total depreciable capital assets, net	94,651,262	(1,189,676)	(147,267)	25,742,708	119,057,027
Total governmental activities capital					
assets, net	\$ 239,283,480	19,567,743	(147,267)		258,703,956

Depreciation expense for governmental activities is charged to functions as follows:

General government	\$ 67,561
Public safety	889,947
Public services	4,095,100
Culture and recreation	463,100
Total depreciation expense - governmental activities	\$ 5,515,708

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 6 - CAPITAL ASSETS - CONTINUED:

	Balance at October 1, 2019	Increases	Decreases	Transfers	Balance at September 30, 2020
Business-type activities:					
Non-depreciable capital assets:					
Land	\$ 3,404,209				3,404,209
Total non-depreciable capital assets	3,404,209	-		-	3,404,209
Depreciable capital assets:					
Buildings	782,034	-	-	-	782,034
Utility systems	60,917,046	546,208	-	-	61,463,254
Vehicles	1,236,866	151,748	(938)	-	1,387,676
Machinery and equipment	1,452,660	2,300	(10,851)		1,444,109
Total depreciable capital assets	64,388,606	700,256	(11,789)		65,077,073
Less accumulated depreciation for:					
Buildings	\$ (651,538)	(21,151)	-	-	(672,689)
Utility systems	(25,070,788)	(2,133,047)	-	-	(27,203,835)
Vehicles	(1,061,292)	(46,804)	938	-	(1,107,158)
Machinery and equipment	(1,120,454)	(77,627)	9,595		(1,188,486)
Total accumulated depreciation	(27,904,072)	(2,278,629)	10,533		(30,172,168)
Total depreciable capital assets, net	36,484,534	(1,578,373)	(1,256)		34,904,905
Total business-type activities capital					
assets, net	\$ 39,888,743	(1,578,373)	(1,256)	-	38,309,114

Depreciation expense for business-type activities is charged to functions as follows:

Public Utility Fund	\$ 2,023,994
East Madison County Regional Sewer Fund	254,635
Total depreciation expense - business-type activities	\$ 2,278,629

NOTE 7 - LONG-TERM LIABILITIES

The following is a summary of changes in long-term liabilities reported in the government-wide financial statements for the year ended September 30, 2020:

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 7 - LONG-TERM LIABILITIES - CONTINUED:

	Beginning			Ending	
	Balance			Balance	Due
	October 1,	Additions/	Reductions/	September 30,	Within
	2019	Proceeds	Payments	2020	One Year
Governmental activities:					
General obligation bonds	\$ 42,700,493	-	2,022,651	40,677,842	2,070,777
General obligation premium	1,937,272	-	109,365	1,827,907	109,361
Limited obligation bonds	23,580,000	25,465,000	23,580,000	25,465,000	2,225,000
Limited obligation discount	(105,880)	(172,339)	(105,880)	(172,339)	(15,668)
Limited obligation premium	-	266,715	-	266,715	26,672
Notes	4,209,160	-	905,641	3,303,519	525,745
Capital lease obligations	264,035	430,675	45,229	649,481	165,101
Compensated absences	868,782		16,279	852,503	42,625
Government activities total	\$ 73,453,862	25,990,051	26,573,285	72,870,628	5,149,613
Business-type activities:					
General obligation bonds	\$ 6,089,507	-	782,350	5,307,157	804,223
General obligation premium	110,595	-	16,851	93,744	15,034
Notes	4,052,863	-	336,883	3,715,980	344,240
Compensated absences	102,636		1,506	101,130	5,057
Business-type activities total	10,355,601		1,137,590	9,218,011	1,168,554
Government-wide total	\$ 83,809,463	25,990,051	27,710,875	82,088,639	6,318,167

Debt service requirements at September 30, 2020 were as follows:

	_				Governmenta	l Activities			
Fiscal		Gen	eral	Limi	ted	Notes and	Capital		
Year Ending		Obligatio	n Bonds	Obligation	n Bonds	Leases P	ayable	To	tal
September 30,	_	<u>Principal</u>	Interest	<u>Principal</u>	Interest	<u>Principal</u>	Interest	<u>Principal</u>	Interest
2021	\$	2,180,138	1,413,334	2,236,004	502,883	690,846	117,300	5,106,988	2,033,517
2022		2,238,762	1,345,310	2,131,006	685,507	709,585	98,139	5,079,353	2,128,956
2023		2,320,263	1,267,971	2,196,004	625,133	730,896	76,398	5,247,163	1,969,502
2024		2,389,390	1,184,563	2,256,004	562,263	687,926	53,849	5,333,320	1,800,675
2025		2,780,246	1,094,686	2,611,005	496,562	625,251	30,608	6,016,502	1,621,856
2026-2030		12,306,158	3,938,249	12,400,020	1,397,450	508,496	10,098	25,214,674	5,345,797
2031-2035		11,413,525	1,959,294	1,729,333	147,575	-	-	13,142,858	2,106,869
2036-2040		6,877,267	444,573	-				6,877,267	444,573
	\$	42,505,749	12,647,980	25,559,376	4,417,373	3,953,000	386,392	72,018,125	17,451,745

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 7 - LONG-TERM LIABILITIES - CONTINUED:

	_		1	Business-Type	e Activities		
Fiscal		Gene	eral				
Year Ending		Obligation	n Bonds	Note Pa	ay able	Tot	al
September 30,	_	<u>Principal</u>	Interest	Principal	Interest	<u>Principal</u>	Interest
2021	\$	819,257	229,781	344,240	71,715	1,163,497	301,496
2022		850,270	200,612	351,774	64,200	1,202,044	264,812
2023		888,769	165,182	355,257	56,026	1,244,026	221,208
2024		922,612	127,932	350,272	48,784	1,272,884	176,716
2025		608,333	94,164	373,454	18,704	981,787	112,868
2026-2030		1,311,660	97,251	1,496,939	134,961	2,808,599	232,212
2031-2035		-	-	359,757	22,826	359,757	22,826
2036-2040		<u>-</u>		84,287	1,238	84,287	1,238
	\$	5,400,901	914,922	3,715,980	418,454	9,116,881	1,333,376

Bonds and notes payable at September 30, 2020 are comprised of the following individual issues:

General Obligation Bonds:

\$11,530,000 Refunding Series 2014 due in annual installments of \$215,000 to \$1,385,000, payable on 8-1 of each year through 8-1-27, net of unamortized premium of \$180,382 at September 30, 2020; and interest at 2.00% to 5.00%, payable on 2-1 and 8-1 of each year.

Debt Service Fund Public Utility Enterprise Fund	\$ 4,507,542 	\$ 8,585,382
\$19,960,000 General Obligation Bonds Series 2 installments of \$400,000 to \$1,490,000, payable on 8-8-1-39, net of unamortized premium of \$1,577,381 at and interest at 3.00% to 4.00%, payable on 2-1 and 8-1	of each year through September 30, 2020;	21,137,381
\$5,825,000 General Obligation Bonds Series 2011 due of \$290,000 to \$505,000, payable on 5-1 of each year unamortized premium of \$23,386 at September 30, 3.00% to 4.00%, payable on 5-1 and 11-1 of each year.	through 5-1-26, net of 2020; and interest at	2,773,386

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 7 - LONG-TERM LIABILITIES - CONTINUED:

General Obligation Bonds - continued:

\$5,100,000 General Obligation Bonds Series 2014 due in annual installments of \$195,000 to \$340,000, payable on 6-1 of each year through 6-1-34; and interest at 3.00% to 4.00%, payable on 6-1 and 12-1 of each year.

\$ 3,865,000

\$11,900,000 General Obligation Bonds Series 2015 due in annual installments of \$430,000 to \$795,000, payable on 12-1 of each year through 12-1-35, net of unamortized premium of \$132,440 at September 30, 2020; and interest at 2.25% to 3.125%, payable on 6-1 and 12-1 of each year.

10,222,440

\$3,805,000 Refunding Bonds Series 2010 due in annual installments of \$255,000 to \$340,000, payable at 11-1 of each year through 11-1-23, net of unamortized premium of \$8,063 at September 30, 2020; and interest at 2.00% to 3.10%, payable on 5-1 and 11-1 of each year. This bond is to be paid by the City's Public Utility Enterprise Fund.

1,323,061

§ <u>47,906,650</u>

Limited Obligation Bonds:

\$15,390,000 Tax Increment Financing Bonds Series 2020 due in annual installments of \$1,405,000 to \$1,740,000, payable 10-1-20 through 10-1-29; and interest varying annually from 1.25% to 3%, payable on 10-1 and 4-1 of each year beginning with 10-1-20 and ending with 10-1-29, net of unamortized premium of \$266,715 at September 30, 2020. The bonds are to be funded by ad valorem taxes collected annually on the incremental increase in the value of real and personal property and any increase in sales tax revenues located within the specified benefiting area. In accordance with an interlocal pledge agreement between the City and Madison County, Mississippi, the County has irrevocably pledged to the City for payment of a portion of the principal and interest on the Bonds and expenses of the Paying Agent on the Bonds, the added incremental increase in county ad valorem taxes levied against the property constituting the Redevelopment Project Sites and improvements. The pledge made pursuant to the agreement is irrevocable until such time as the entirety of the principal of and interest on each series of Bonds and the fees and expenses of the Paying Agent are indefeasibly paid in full, whether at maturity or otherwise.

\$ 15,656,715

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 7 - LONG-TERM LIABILITIES - CONTINUED:

Limited Obligation Bonds - continued:

\$2,300,000 Tax Increment Financing Bonds Series 2020 due in annual installments of \$105,000 to \$210,000, payable 10-1-20 through 10-1-34; and interest of 5%, payable on 5-1 and 11-1 of each year beginning with 11-1-20 and ending with 11-1-34. The bonds are to be funded by ad valorem taxes collected annually on the incremental increase in the value of real and personal property and any increase in sales tax revenues located within the specified benefiting area. In accordance with an interlocal pledge agreement between the City and Madison County, Mississippi, the County has irrevocably pledged to the City for payment of a portion of the principal and interest on the Bonds and expenses of the Paying Agent on the Bonds, the added incremental increase in county ad valorem taxes levied against the property constituting the Redevelopment Project Sites and improvements. The pledge made pursuant to the agreement is irrevocable until such time as the entirety of the principal of and interest on each series of Bonds and the fees and expenses of the Paying Agent are indefeasibly paid in full, whether at maturity or otherwise.

\$7,775,000 Tax Increment Financing Bonds Series 2020 due in annual installments of \$715,000 to \$790,000, payable 10-1-20 through 4-1-31; and interest varying annually from 2% to 3%, payable on 10-1 and 4-1 of each year beginning with 10-1-20 and ending with 4-1-31, net of unamortized discount of \$172,339 at September 30, 2020. The bonds are to be funded by ad valorem taxes collected annually on the incremental increase in the value of real and personal property and any increase in sales tax revenues located within the specified benefiting area. In accordance with an interlocal pledge agreement between the City and Madison County, Mississippi, the County has irrevocably pledged to the City for payment of a portion of the principal and interest on the Bonds and expenses of the Paying Agent on the Bonds, the added incremental increase in county ad valorem taxes levied against the property constituting the Redevelopment Project Sites and improvements. The pledge made pursuant to the agreement is irrevocable until such time as the entirety of the principal of and interest on each series of Bonds and the fees and expenses of the Paying Agent are indefeasibly paid in full, whether at maturity or otherwise.

\$ 2,300,000

7,602,661

\$ 25,559,376

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 7 - LONG-TERM LIABILITIES - CONTINUED:

Notes:

Enterprise Fund.

\$5,072,000 note payable to the Mississippi Department of Transportation due in annual installments of \$114,200 to \$403,900, payable 1-1-08 through 1-1-26; and interest at 5.0%, payable on 1-1 and 7-1 of each year beginning with 1-1-08 and ending with 1-1-26. In June 2013, the City and MDOT entered into an agreement to defer payments on this debt until the completion of the purchase of rights-of-way by the City for the Colony Park Boulevard project, but no later than January 1, 2017. Deferred payments thru January 1, 2017 have been capitalized as part of the note. The amounts deferred will be spread evenly over the remaining life of the note payments.	\$ 3,303,519
\$1,899,275 note payable to the Mississippi Department of Environmental Quality. The note is payable in monthly installments for 237 months starting on 7-1-11 and maturing 3-1-31 with interest at 1.75%. This note is to be paid by the City's Public Utility Enterprise Fund.	1,090,909
\$1,771,698 note payable to the Mississippi Department of Health for drinking water improvements. The note is payable in monthly installments for 235 months starting on 12-1-10 and maturing 6-1-30 with interest at 1.95%. This note is to be paid by the City's Public Utility Enterprise Fund.	966,347
\$978,640 note payable to the Mississippi Department of Health for drinking water improvements. The note is payable in monthly installments for 234 months starting on 9-12-17 and maturing 2-1-37 with interest at 1.95%. This note is to be paid by the City's Public Utility Enterprise Fund.	847,539
\$282,322 note payable to Madison County Wastewater Authority for Catlett Road improvements. The note is payable in monthly installments for 237 months starting on 10-1-03 through 6-1-23 with interest at 1.75%. This note is to be paid by the City's Public Utility Enterprise Fund.	45,387
\$404,830 note payable to Madison County Wastewater Authority for Parkway Forcemain improvements. The note is payable in monthly installments for 237 months starting on 10-10-10 through 6-10-30 with interest at 1.75%. This note is to be paid by the City's Public Utility	

217,296

NOTES TO FINANCIAL STATEMENTS **SEPTEMBER 30, 2020**

NOTE 7 - LONG-TERM LIABILITIES - CONTINUED:

Notes - continued:

\$800,000 note payable to Madison County Wastewater Authority for improvements. The note is payable in monthly installments for 180 months starting on 12-1-10 through 11-1-25 with interest at 3.73%. This note is to be paid by the City's Public Utility Enterprise Fund.

\$ 327,148

\$363,006 note payable to Madison County Wastewater Authority for Bozeman Road pump station improvements. The note is payable in monthly installments for 234 months starting on 5-5-12 through 10-5-31 with interest at 1.75%. This note is to be paid by the City's Public Utility Enterprise Fund.

221,354

7,019,499

The amount of general obligation bonded debt that can be incurred by the City is limited by state statute. Total outstanding bonded debt during a year can be no greater than 15% of the assessed value of the taxable property within such municipality, according to the last completed assessment for taxation, unless certain conditions, such as set forth in state statutes under Mississippi Code Ann., Section 21-33-303, have been met which increases the bonded debt to no greater than 20% of the assessed value. As of September 30, 2020, the amount of outstanding bonded debt was equal to 8.99% of property assessments of \$472,940,566 computed as follows:

Bonded debt:

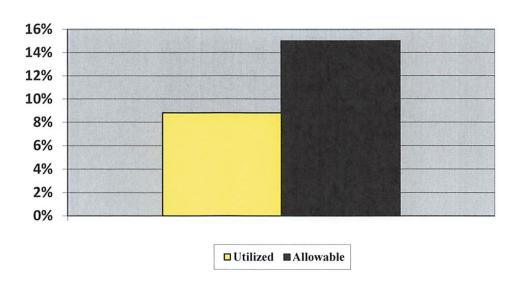
General obligation bonds - Governmental Activities	\$ 42,505,749
General obligation bonds - Business-Type Activities	5,400,901
Less excludable debt:	
General obligation bonds - Business-Type Activities	(5,400,901)
Total debt subject to limitation	\$ 42,505,749
Assessed valuation	\$ 472,940,566
Percentage	8.99%

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 7 - LONG-TERM LIABILITIES - CONTINUED:

The following is a graphic representation of the bond debt capacity:

Bond Debt Capacity



Capital Lease Obligations

The City has entered into numerous lease agreements for financing the acquisition of various machinery and equipment. These lease agreements qualify as capital leases for accounting purposes and, therefore, have been reported at the present value of the future minimum lease payments as of the inception date. The assets acquired under the capital leases have an original cost in the amount of \$1,054,992 and accumulated depreciation of \$367,777 resulting in a net book value of \$687,215. Obligations of the City's governmental activities under capital leases at September 30, 2020 are as follows:

		Principal	<u>Interest</u>	<u>Total</u>
Year ending September 30,				
2021	\$	165,101	17,578	182,679
2022		168,041	14,637	182,678
2023		172,752	9,926	182,678
2024		112,281	5,259	117,540
2025	_	31,306	795	32,101
Total lease payments	\$ _	649,481	48,195	697,676

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 7 - LONG-TERM LIABILITIES - CONTINUED:

Operating Lease Obligations

The City has entered into several equipment operating lease agreements. Future payments are due as follows:

	<u>Amount</u>
Year ending September 30,	
2021	\$ 159,811
2022	75,148
2023	69,923
2024	29,539
2025	
Total lease payments	\$ 334,421

There are a number of limitations and restrictions contained in the various bond indentures. The City is in compliance with all significant limitations and restrictions.

NOTE 8 - INTERFUND ADVANCES AND TRANSFERS

The following tables summarize interfund advances from/to, and transfers in/out at September 30, 2020:

Advances

Advances to/from other funds at September 30, 2020 are as follows:

Receivable Fund	Payable Fund	Amount
General Fund	Lake Harbour Ext Fund \$	1,679,044
	City Center Fund	182,139
	Colony Park TIF Bond Debt Fund	636,838
	Internal Service Fund	540,000
	Other Nonmajor Funds	301,941
	•	3,339,962
City Center Fund	2019 \$19.96M Bond Issue Fund	8,680,973
Lake Harbour Ext Fund	2019 \$19.96M Bond Issue Fund	664,497
Other Nonmajor Funds	2019 \$19.96M Bond Issue Fund	785,247
	\$	13,470,679

The above interfund balances resulted from the time lag between the dates that reimbursable expenses occur and payments between the funds are made. The balances are expected to be paid within one year.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 8 - INTERFUND ADVANCES AND TRANSFERS - CONTINUED:

Transfers

Transfer In	Transfer Out		Amount
General Fund	Public Utility	\$	696,153
Other Nonmajor Funds	2019 \$19.96M Bond Issue Fund		17,261
Lake Harbour Ext Fund	Other Nonmajor Funds		72,204
Public Utility	Other Nonmajor Funds	_	27,318
		\$ _	812,936

Transfers are used to: (1) move revenues from the fund required by statute or budget to collect them to the fund required by statute or budget to expend them, and (2) move receipts identified for debt service from the funds collecting the receipts to the Debt Service Funds to make debt service payments when they become due.

NOTE 9 - DEFINED BENEFIT PENSION PLAN

General Information about the Pension Plan

Plan Description. The City contributes to the Public Employees' Retirement System of Mississippi (PERS), a cost-sharing multiple-employer defined benefit pension plan. PERS provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Benefit provisions are established by State law and may be amended only by the State of Mississippi Legislature. PERS issues a publicly available financial report that includes financial statements and required supplementary information. That information may be obtained by writing to Public Employees' Retirement System, PERS Building, 429 Mississippi Street, Jackson, MS 39201-1005, by calling (601) 359-3589 or 1-800-444-PERS, or by visiting online at www.pers.ms.gov.

Benefits Provided. Membership in PERS is a condition of employment granted upon hiring for qualifying employees and officials of the State of Mississippi (the State), state universities, community and junior colleges, and teachers and employees of the public school districts. For those persons employed by political subdivisions and instrumentalities of the State, membership is contingent upon approval of the entity's participation in PERS by the PERS' Board of Trustees. If approved, membership for the entity's employees is a condition of employment and eligibility is granted to those who qualify upon hiring. Members and employers are statutorily required to contribute certain percentages of salaries and wages as specified by the Board of Trustees. A member who terminates employment from all covered employers and who is not eligible to receive monthly retirement benefits may request a full refund of his or her accumulated member contributions plus

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 9 - DEFINED BENEFIT PENSION PLAN - CONTINUED:

General Information about the Pension Plan - continued:

interest. Upon withdrawal of contributions, a member forfeits service credit represented by those contributions. Participating members who are vested and retire at or after age 60 or those who retire regardless of age with at least 30 years of creditable service (25 years of creditable service for employees who became members of PERS before July 1, 2011) are entitled, upon application, to an annual retirement allowance payable monthly for life in an amount equal to 2.0 percent of their average compensation for each year of creditable service up to and including 30 years (25 years for those who became members of PERS before July 1, 2011), plus 2.5 percent for each additional year of creditable service with an actuarial reduction in the benefit for each year of creditable service below 30 years or the number of years in age that the member is below 65, whichever is less. Average compensation is the average of the employee's earnings during the four highest compensated years of creditable service. A member may elect a reduced retirement allowance payable for life with the provision that, after death, a beneficiary receives benefits for life or for a specified number of years. Benefits vest upon completion of eight years of membership service (four years of membership service for those who became members of PERS before July 1, 2007). PERS also provides certain death and disability benefits. In the event of death prior to retirement of any member whose spouse and/or children are not entitled to a retirement allowance, the deceased member's accumulated contributions and interest are paid to the designated beneficiary. A Cost-of-Living Adjustment (COLA) payment is made to eligible retirees and beneficiaries. The COLA is equal to 3.0 percent of the annual retirement allowance for each full fiscal year of retirement up to the year in which the retired member reaches age 60 (55 for those who became members of PERS before July 1, 2011), with 3.0 percent compounded for each fiscal year thereafter.

The City's total payroll for all employees was \$11,753,353 and the total covered payroll was \$11,635,447 for the year ended September 30, 2020. Covered payroll refers to all compensation paid by the City to active employees covered by the Plan.

Contributions: PERS members are required to contribute 9.00% of their annual covered salary and the City is required to contribute at an actuarially determined rate. The City's required contribution rate increased effective July 1, 2019 from 15.75% to 17.40% of annual covered payroll. The contribution requirements of PERS members are established and may be amended only by the State of Mississippi Legislature. The City's contributions to PERS for the fiscal years ended September 30, 2020, 2019 and 2018 were \$2,024,344, \$1,873,614, and \$1,788,276, respectively. The contributions for each year met the required contributions and were paid out of General Fund, Public Utility Fund, and East Madison County Regional Sewer Fund based on each fund's proportionate share of covered payroll.

Pension Liabilities, Pension Expense, Deferred Outflows of Resources, and Deferred Inflows of Resources Related to Pensions

At September 30, 2020, the City reported a liability of \$33,819,891 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2020, and the total pension

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 9 - DEFINED BENEFIT PENSION PLAN - CONTINUED:

Pension Liabilities, Pension Expense, Deferred Outflows of Resources, and Deferred Inflows of Resources Related to Pensions - continued:

liability used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2018. The City's proportion of the net pension liability was based on a projection of the City's long-term share of contributions to the pension plan relative to the projected contributions of all participating entities, actuarially determined. At June 30, 2020, the City's proportion was 0.1747 percent, which was a decrease of .0016 percent from its proportion measured as of June 30, 2019.

For the year ended September 30, 2020, the City recognized pension expense of \$2,817,121. At September 30, 2020, the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources		Deferred Inflows of Resources	
Differences between expected and actual experience	\$	293,763	-	
Net difference between projected and actual earnings on pension plan investments		2,215,365	840,975	
Change of assumptions		190,844	-	
Changes in proportion and differences between City contributions and proportionate share of contributions		7,672	131,752	
City contributions subsequent to the measurement date		538,001		
Total	\$	3,245,645	972,727	

The \$538,001 of deferred outflows of resources resulting from the City's contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ending September 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources will be recognized in pension expense as follows:

Year ended September 30,	
2021	\$ 39,236
2022	588,173
2023	659,942
2024	447,566
Total	\$ 1,734,917

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 9 - DEFINED BENEFIT PENSION PLAN - CONTINUED:

Pension Liabilities, Pension Expense, Deferred Outflows of Resources, and Deferred Inflows of Resources Related to Pensions - continued:

Actuarial Assumptions. The total pension liability in the June 30, 2020 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.75 percent
Salary increases	3.00 - 18.25 percent, including inflation
Investment rate of return	7.75 percent, net of pension plan investment
	expense, including inflation

Mortality rates were based on the PubS.H-2010(B) Retiree Table with the following adjustments: for males, 112% of male rates from ages 18 to 75 scaled down to 105% for ages 80 to 119; for females, 85% of the female rates from ages 18 to 65 scaled up to 102% for ages 75 to 119. Mortality rates will be projected generationally using the MP-2018 projection scale to account for future improvements in life expectancy.

The long-term expected rate of return on pension plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected nominal returns, net of pension plan investment expense and the assumed rate of inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target asset allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

		Long-Term			
	Target		Expected Real		
Asset Class	Allocation		Rate of Return		
Domestic Equity	\$ 27	%	4.90	%	
International Equity	22	%	4.75	%	
Global Equity	12	%	5.00	%	
Debt Securities	20	%	0.50	%	
Real Estate	10	%	4.00	%	
Private Equity	8	%	6.25	%	
Cash	1	%	-	%	
Total	\$ 100	%			

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 9 - DEFINED BENEFIT PENSION PLAN - CONTINUED:

Pension Liabilities, Pension Expense, Deferred Outflows of Resources, and Deferred Inflows of Resources Related to Pensions - continued:

Discount Rate. The discount rate used to measure the total pension liability was 7.75 percent. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate (9.00%) and that employer contributions will be made at the current contribution rate (17.40%). Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the City's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate. The following table presents the City's proportionate share of the net pension liability of PERS based on the June 30, 2020, actuarial valuations, calculated using the discount rate of 7.75 percent, as well as what the City's proportionate share of the net pension liability would be if it were calculated using a discount rate that is one percentage point lower (6.75 percent) or one percentage point higher (8.75 percent) than the current rate:

	City's
	Proportionate
	Share of Net
	Pension Liability
1.00% decrease (6.75%)	\$ 43,775,692
Current discount rate (7.75%)	33,819,891
1.00% increase (8.75%)	25,602,353

Pension Plan Fiduciary Net Position. Detailed information about the pension plan's fiduciary net position is available in the separately issued Public Employees' Retirement System of Mississippi's financial report.

NOTE 10 - CONTINGENT LIABILITIES

Grant Audits

The City receives Federal and state grants for specific purposes that are subject to review and audit by Federal and state agencies. Such audits could result in a request for reimbursements for expenditures disallowed under the terms and conditions of the appropriate agency. In the opinion of City management, such disallowances, if any, will not be significant.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 10 - CONTINGENT LIABILITIES - CONTINUED:

Litigation

In prior years, the City has been party to numerous legal proceedings, which occur in the normal course of governmental operations. Several suits were filed against the City as a result of the City amending its Zoning Ordinance in 2014. During the current year all litigation surrounding the amendment to the Zoning Ordinance and all other matters have been dismissed with prejudice. Management is not aware of any outstanding litigation that could have a material adverse effect on the net position of the City.

COVID-19

On March 11, 2020, the World Health Organization declared the outbreak of a novel coronavirus (COVID-19) as a global pandemic, which has spread throughout the United States and around the world. The City is aware of changes in its operations as a result of COVID-19 but believes any impact on the City's financial statements have been minimal. Management also believes any future disruption, when and if experienced, would be temporary; however, there is uncertainty around when any future disruptions might occur, the duration, and hence, the potential impact. While the ultimate potential impact cannot be estimated at the time, management does not currently anticipate a material adverse effect on the City's statement of net position or the statement of activities.

NOTE 11 - RISK MANAGEMENT

The City is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The City participates in State insurance funds for risks of loss for all liability and workers' compensation insurance. Settled claims resulting from these insured risks have not exceeded State insurance coverage in any of the past three fiscal years.

The City has joined with other municipalities to pool its risk as a member of the Mississippi Public Entity Workers' Compensation Trust, a public entity risk pool. The City pays premiums to the pool for its worker's compensation insurance coverage, and the participation agreement provides that the pool will be self-sustaining through member premiums. The retention for the pool is \$500,000 for employees for each accident and completely covers statutory limits set by the Workers' Compensation Commission. Risk of loss is remote for claims exceeding the pool's retention liability.

However, the pool also has catastrophic reinsurance coverage for statutory limits above the pool's retention, provided by Safety National Casualty Corporation. The pool may make an overall supplemental assessment or declare a refund depending on the loss experience of all the entities it insures. A report can be obtained by accessing the following website: http://www.mwcc.state.ms.us/ or by writing to the Mississippi Workers' Compensation Commission at P.O. Box 5300, Jackson, Mississippi 39296-5300.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 12 - HEALTH INSURANCE PLAN

The City has established a Risk Pool Agreement authorized by Section 25-15-101 of the Mississippi Code to be self-insured for its employee group health plan. The City contributes \$471 per month per employee to the plan to cover each employee and each employee, at their option, authorizes payroll withholdings to pay contributions for dependent coverage. The City's monthly premiums to cover all employees have been expensed in the General Fund, Public Utility Enterprise Fund, and the East Madison County Regional Sewer Fund in the same manner as the employees' salary.

The City has contracted with a third party administrator to act on behalf of the City in the administration of the plan. The administrator is to perform enrollment and underwriting functions and to audit, process and pay all medical expense claims of the plan. Provisions for administrative fees and stop loss premiums are included in the contractual provisions. The administrative contract can be terminated upon thirty days of written notice.

The City of Ridgeland became self-insured in February 2003. Blue Cross Blue Shield of Mississippi is the third party administrator and their mailing address is P.O. Box 1043, Jackson, Mississippi 39215. Under this plan, the employee benefit plan payments to be covered are medical and prescription drug card. The aggregate percentage reimbursable (excess of aggregate deductible) is 100%. For the purpose of the aggregate excess insurance, the maximum allowable covered expense per person is \$65,000 for the contract period. No active service is required and retirees are not covered. In addition, the policy will reimburse the City if total losses for the policy year exceed \$1,151,787, the annual aggregate attachment point (AAAP). The AAAP is an amount equal to the product of an aggregate monthly factor times the number of covered individuals.

For fiscal year ended September 30, 2020, the City was reimbursed \$-0- for losses in excess of \$65,000 per individual. The AAAP was not exceeded for the fiscal year. The liability reported at September 30, 2020 is based on the requirements that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated. These liabilities include an amount for claims that have been incurred but not reported. Because actual claims liabilities depend on numerous complex factors, the process used in computing the claims liability does not necessarily result in an exact amount. Claims liabilities are re-evaluated periodically to take into consideration recently settled claims, the frequency of claims, and other economic and social factors. Changes in the claims liability during fiscal years 2018 through 2020 were as follows:

		Balance at	Current Year		
		Beginning	Claims and		Balance at
		of	Changes in	Claims	End of
]	Fiscal Year	Estimates	Payments	Fiscal Year
2017-2018	\$	94,474	1,544,490	1,431,593	207,371
2018-2019		207,371	1,541,367	1,684,252	64,486
2019-2020		64,486	1,412,390	1,384,322	92,554

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 13 - COMMITMENTS

At September 30, 2020, the City has entered into contracts to acquire and construct municipal facilities and infrastructure as follows:

Project	Contract Type	 Total Contract Amount	Cost Incurred as of September 30, 2020	Commitment Outstanding as of September 30, 2020
City Center	Architecture	\$ 518,167	489,240	28,927
City Center	Engineering	1,270,089	1,007,683	262,406
City Center	Other	443,029	382,685	60,344
City Center	Construction	7,786,729	5,700,896	2,085,833
City Center	Electrical	1,305,280	989,538	315,742
City Center	Mechanical	1,101,644	951,995	149,649
City Center	Construction	547,791	484,119	63,672
City Center	Other	105,050	-	105,050
Lake Harbour Extension	Engineering	3,386,705	3,163,110	223,595
Lake Harbour Extension	Construction	14,780,385	14,512,252	268,133
Lake Harbour Extension	Railroad	600,816	569,665	31,151
Wolcott Park Improvements	Engineering	108,315	97,771	10,544
Wolcott Park Improvements	Contractor	1,203,500	734,867	468,633
Total				\$ 4,073,679

NOTE 14 - DEFICIT FUND BALANCE OF INDIVIDUAL FUNDS

A listing of the individual funds that have a deficit fund balance, including amounts of the deficits, is as follows:

	<u>Amount</u>
Debt Service Funds - consolidated with other nonmajor funds:	
Lowes TIF Bond Debt Fund	\$ 102,749
Capital Project Funds - consolidated with other nonmajor funds:	
Renaissance Traffic Signals Fund	19,838
Internal Service Fund	 599,323
Total	\$ 721,910

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 14 - DEFICIT FUND BALANCE OF INDIVIDUAL FUNDS - CONTINUED:

The deficit in the Lowes TIF Bond Debt Fund will be remedied through the generation of future surpluses. The deficit in the Renaissance Traffic Signals Fund will be remedied through the proceeds from the developer. The deficit in the internal service fund is expected to be remedied as a result of the City increasing the deductible amounts for employees during fiscal year 2020 coupled with the City continuing to increase its monthly contribution to the plan.

NOTE 15 - NEW ACCOUNTING PRONOUNCEMENTS

Recently Adopted Accounting Pronouncements

GASB Statement No. 95, Postponement of the Effective Dates of Certain Authoritative Guidance, issued May 2020, the primary objective of this Statement is to provide temporary relief to governments and other stakeholders in light of the COVID-19 pandemic. That objective is accomplished by postponing the effective dates of certain provisions in Statements and Implementation Guides that first became effective or are scheduled to become effective for periods beginning after June 15, 2018, and later. The requirements of this Statement are effective immediately.

Recently Issued Accounting Pronouncements

GASB Statement No. 84, *Fiduciary Activities*, issued January 2017, the requirements of this Statement will enhance consistency and comparability by (1) establishing specific criteria for identifying activities that should be reported as fiduciary activities and (2) clarifying whether and how business-type activities should report their fiduciary activities. Greater consistency and comparability enhances the value provided by the information reported in financial statements for assessing government accountability and stewardship. The requirements of this Statement are effective for reporting periods beginning after December 15, 2019. Management is currently evaluating the impact of the adoption of this Statement on the City's financial statements.

GASB Statement No. 87, Leases, issued June 2017, will increase the usefulness of governments' financial statements by requiring reporting of certain lease liabilities that currently are not reported. It will enhance comparability of financial statements among governments by requiring lessees and lessors to report leases under a single model. This Statement also will enhance the decision-usefulness of the information provided to financial statement users by requiring notes to financial statements related to the timing, significance, and purpose of a government's leasing arrangements. The requirements of this Statement are effective for reporting periods beginning after December 15, 2019. Management is currently evaluating the impact of the adoption of this Statement on the City's financial statements.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 15 - NEW ACCOUNTING PRONOUNCEMENTS - CONTINUED:

Recently Issued Accounting Pronouncements - continued:

GASB Statement No. 89 Accounting for Interest Cost Incurred before the End of a Construction Period, issued June 2018, enhances the relevance and comparability of information about capital assets and the cost of borrowing for a reporting period and simplifies accounting for interest cost incurred before the end of a construction period. The requirements of this Statement are effective for periods beginning after December 15, 2019. Management is currently evaluating the impact of the adoption of this Statement on the City's financial statements.

GASB Statement No. 90 Majority Equity Interests as an amendment of GASB Statements No. 14 and No. 61, issued August 2018, improves the consistency and comparability of reporting a government's majority equity interest in a legally separate organization and also improves the relevance of the financial statement information for certain component units. The requirements of this Statement are effective for periods beginning after December 15, 2019. This accounting pronouncement is not expected to impact the City's financial statements.

GASB Statement No. 91 Conduit Debt Obligations, issued May 2019, provides a single method of reporting conduit debit obligations by issuers and eliminates diversity in practice associated with (1) commitments extended by issuers, (2) arrangements associated with conduit debt obligations, and (3) related note disclosures. The requirements of this Statement are effective for periods beginning after December 15, 2020. This accounting pronouncement is not expected to impact the City's financial statements.

GASB Statement No. 92, Omnibus 2020, issued January 2020, enhance comparability in accounting and financial reporting and to improve the consistency of authoritative literature by addressing practice issues that have been identified during implementation and application of certain GASB Statements. The requirements related to the effective date of Statement 87 and Implementation Guide 2019-3, reinsurance recoveries, and terminology used to refer to derivative instruments are effective upon issuance. All other requirements of this statement are effective for reporting periods beginning after June 15, 2021. Management is currently evaluating the impact of the adoption of this Statement on the City's financial statements.

GASB Statement No. 93, Replacement of Interbank Offered Rates, issued March 2020, some governments have entered into agreements in which variable payments made or received depend on an interbank offered rate (IBOR) - most notably, the London Interbank Offered Rate (LIBOR). As a result of global reference rate reform, LIBOR is expected to cease to exist in its current form at the end of 2021, prompting governments to amend or replace financial instruments for the purpose of replacing LIBOR with other reference rates, by either changing the reference rate or adding or changing fallback provisions related to the reference rate. The requirements of this Statement are effective for periods beginning after June 15, 2020. Management is currently evaluating the impact of the adoption of this Statement on the City's financial statements.

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 15 - NEW ACCOUNTING PRONOUNCEMENTS - CONTINUED:

Recently Issued Accounting Pronouncements - continued:

GASB Statement No. 94, Public-Private and Public-Public Partnerships and Availability Payment Arrangements, issued March 2020, the primary objective of this Statement is to improve financial reporting by addressing issues related to public-private and public-public partnership arrangements (PPPs). As used in this Statement, a PPP is an arrangement in which a government (the transferor) contracts with an operator (a governmental or nongovernmental entity) to provide public services by conveying control of the right to operate or use a nonfinancial asset, such as infrastructure or other capital asset (the underlying PPP asset), for a period of time in an exchange or exchange-like transaction. Some PPPs meet the definition of a service concession arrangement (SCA), which the Board defines in this Statement as a PPP in which (1) the operator collects and is compensated by fees from third parties; (2) the transferor determines or has the ability to modify or approve which services the operator is required to provide, to whom the operator is required to provide the services, and the prices or rates that can be charged for the services; and (3) the transferor is entitled to significant residual interest in the service utility of the underlying PPP asset at the end of the arrangement. The requirements of this Statement are effective for periods beginning after June 15, 2022. Management is currently evaluating the impact of the adoption of this Statement on the City's financial statements.

GASB Statement No. 96, Subscription-Based Information Technology Arrangements, issued May 2020, this Statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs) for government end users (governments). This Statement (1) defines a SBITA; (2) establishes that a SBITA results in a right-to-use subscription asset - an intangible asset - and a corresponding subscription liability; (3) provides the capitalization criteria for outlays other than subscription payments, including implementation costs of a SBITA; and (4) requires note disclosures regarding a SBITA. To the extent relevant, the standards for SBITAs are based on the standards established in Statement No. 87, Leases, as amended. The requirements of this Statement are effective for periods beginning after June 15, 2022. Management is currently evaluating the impact of the adoption of this Statement on the City's financial statements.

GASB Statement No. 97, Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans - an amendment of GASB Statements No. 14 and No. 84, and a supersession of GASB Statement No. 32, issued June 2020, (1) increases consistency and comparability related to the reporting of fiduciary component units in circumstances in which a potential component unit does not have a governing board and the primary government performs the duties that a governing board typically would perform; (2) mitigates costs associated with the reporting of certain defined contribution pension plans, defined contribution other postemployment benefit (OPEB) plans, and employee benefit plans other than pension plans or OPEB plans (other employee benefit plans) as fiduciary component units in fiduciary fund financial statements; and (3) enhance the relevance, consistency, and comparability of the accounting and financial reporting for Internal Revenue Code (IRC) Section 457 deferred compensation plans (Section 457 plans) that meet the definition of a pension plan and for benefits provided through those plans. The requirements in (1) paragraph 4 of this Statement as it applies to defined contribution

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2020

NOTE 15 - NEW ACCOUNTING PRONOUNCEMENTS - CONTINUED:

Recently Issued Accounting Pronouncements - continued:

pension plans, defined contribution OPEB plans, and other employee benefit plans and (2) paragraph 5 of this Statement are effective immediately. All other requirements of this statement are effective for reporting periods beginning after June 15, 2021. The effects of paragraphs 4 and 5 of this statement do not have a material impact on the City's financial statements. Management is currently evaluating the impact of the adoption of the other requirements of this Statement on the City's financial statements.

NOTE 16 - SUBSEQUENT EVENTS

The City has evaluated subsequent events through March 30, 2021, the date the financial statements were approved by the City's management and thereby available to be issued and has determined that there are no subsequent events of a material nature requiring adjustment to or disclosure in the accompanying financial statements.

REQUIRED SUPPLEMENTARY INFORMATION OTHER THAN MD&A

GENERAL FUND SEPTEMBER 30, 2020

The general fund is used to account for resources traditionally associated with local governments which are not required to be accounted for in another fund.

The City maintains one general fund.

BUDGETARY COMPARISON SCHEDULE GENERAL FUND FOR THE YEAR ENDED SEPTEMBER 30, 2020

	Budgeted	Amounts	Actual Amounts (Budgetary	Variance with Final Budget Positive	
	Original	Final	Basis)	(Negative)	
REVENUES:					
Sales taxes	\$ 12,040,247	11,357,839	12,434,438	1,076,599	
Ad valorem taxes	5,610,907	5,610,907	5,755,043	144,136	
Franchise fees	1,270,098	1,270,098	1,246,744	(23,354)	
Licenses and permits	437,659	339,259	339,563	304	
Intergovernmental	787,603	1,752,847	1,864,850	112,003	
Charges for services	818,590	757,490	802,962	45,472	
Fines and forfeits	1,317,775	1,170,355	1,125,502	(44,853)	
Contributions	-	7,595	8,595	1,000	
Investment and interest earnings	270,921	344,221	424,180	79,959	
Miscellaneous	58,955	108,174	165,224	57,050	
Total revenues	22,612,755	22,718,785	24,167,101	1,448,316	
EXPENDITURES:					
General government:					
Personnel services	2,822,907	2,822,907	2,772,363	50,544	
Supplies	67,415	52,325	40,034	12,291	
Other services and charges	1,339,886	1,541,677	1,379,298	162,379	
Capital outlay	61,000	54,884	54,493	391	
Total general government	4,291,208	4,471,793	4,246,188	225,605	
Public safety:					
Personnel services	10,364,965	10,364,965	9,353,205	1,011,760	
Supplies	472,463	437,624	334,430	103,194	
Other services and charges	1,322,501	1,193,616	965,419	228,197	
Capital outlay	754,691	723,867	1,299,402	(575,535)	
Total public safety	12,914,620	12,720,072	11,952,456	767,616	
Public service:					
Personnel services	1,962,608	1,962,608	1,722,176	240,432	
Supplies	618,730	534,930	388,934	145,996	
Other services and charges	2,705,384	3,921,340	3,719,705	201,635	
Capital outlay	98,650	68,650	22,562	46,088	
Total public service	5,385,372	6,487,528	5,853,377	634,151	
Health and welfare:					
Other services and charges	120,000	120,000	114,565	5,435	
Total health and welfare	120,000	120,000	114,565	5,435	

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BUDGETARY COMPARISON SCHEDULE - CONTINUED: GENERAL FUND FOR THE YEAR ENDED SEPTEMBER 30, 2020

		Budgeted	Amounts	Actual Amounts (Budgetary	Variance with Final Budget Positive
		Original	Final	Basis)	(Negative)
EXPENDITURES - CONTINUED:					
Culture and recreation:					
Personnel services	\$	1,094,122	1,094,122	1,030,242	63,880
Supplies		186,750	144,600	136,704	7,896
Other services and charges		971,635	767,835	695,747	72,088
Capital outlay		25,000	93,150	88,409	4,741
Total culture and recreation		2,277,507	2,099,707	1,951,102	148,605
Debt service:					
Principal		45,230	45,230	45,229	1
Interest and other fiscal charges		10,447	10,447	10,473	(26)
Total debt service		55,677	55,677	55,702	(25)
Total expenditures		25,044,384	25,954,777	24,173,390	1,781,387
Excess (deficiency) of revenue over					
(under) expenditures	\$	(2,431,629)	(3,235,992)	(6,289)	3,229,703
Other financing sources (uses):					
Transfers in		-	-	696,153	696,153
Sale of capital assets		22,371	22,371	33,641	11,270
Total other financing sources (uses)		22,371	22,371	729,794	707,423
Net change in fund balance	\$	(2,409,258)	(3,213,621)	723,505	3,937,126
Fund balance at beginning of year				16,019,244	
Fund balance at end of year			\$	16,742,749	
EXPLANATION OF DIFFERENCES BETW NET CHANGE IN BUDGETARY BASIS F BALANCE AND NET CHANGE IN GAAP FUND BALANCE:	UN	D			
Fund balance at end of year - budgetary basis Adjustments to GAAP basis:			\$	16,742,749	
Net accrued revenue and related receivable	es			2,549,044	
Net prepaids				147,952	
Net accrued expenditures and related liabi	litie	s paid after 30 da	ays	(106,053)	
Fund balance at end of year - GAAP basis		-	\$	19,333,692	

The notes to the required supplementary information are an integral part of this schedule.

REQUIRED SUPPLEMENTARY INFORMATION PUBLIC EMPLOYEES RETIREMENT SYSTEM OF MISSISSIPPI SCHEDULE OF THE CITY'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY LAST 10 FISCAL YEARS *

	<u>2020</u>	<u>2019</u>	2018	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
City's proportion of the collective net pension liability	\$ 33,819,891	31,014,648	29,739,752	29,689,382	31,420,132	27,944,096	21,816,659
City's proportionate share of the collective net pension liability	e 0.1747%	0.1763%	0.1788%	0.1786%	0.1759%	0.1808%	0.1797%
City's covered payroll	11,586,250	11,483,568	11,418,940	11,460,235	11,255,168	11,086,571	9,925,733
City's proportionate share of the net pension liability as a percentage of its covered payroll	291.90%	270.08%	260.44%	259.06%	279.16%	252.05%	219.80%
PERS' fiduciary net position as a percentage of the total pension liability	58.97%	61.59%	62.54%	61.49%	57.47%	61.70%	67.21%

^{*} The amounts presented for each fiscal year were determined as of the measurement date of June 30 of the fiscal year presented. PERS implemented GASB 67 in fiscal year 2014 and thus information is not available to present a full ten years. The City has presented information for the years in which information is available.

The notes to the required supplementary information are an integral part of this schedule.

REQUIRED SUPPLEMENTARY INFORMATION PUBLIC EMPLOYEES' RETIREMENT SYSTEM OF MISSISSIPPI SCHEDULE OF THE CITY'S CONTRIBUTIONS LAST 10 FISCAL YEARS *

		<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Contractually required contribution	\$ 2	2,024,344	1,873,614	1,788,276	1,816,285	1,828,010	1,793,444	1,747,698
Contributions in relation to the contractually required contribution	_2	2,024,344	1,873,614	1,788,276	1,816,285	1,828,010	1,793,444	1,747,698
Contribution deficiency (excess)	\$_				-			-
City's covered payroll	\$ 11	1,635,448	11,572,091	11,354,133	11,531,968	11,606,413	11,386,946	11,096,495
Contributions as a percentage of a covered payroll		17.40%	16.19%	15.75%	15.75%	15.75%	15.75%	15.75%

The notes to the required supplementary information are an integral part of this schedule.

^{*} The amounts presented for each fiscal year were determined as of the employer's fiscal year-end. PERS implemented GASB 67 in fiscal year 2014 and thus information is not available to present a full ten years. The City has presented information for the years in which information is available.

NOTES TO REQUIRED SUPPLEMENTAL INFORMATION SCHEDULES SEPTEMBER 30, 2020

Budgetary Comparison Schedules

Actuarial cost method

NOTE A - BASIS OF PRESENTATION

The City's governmental fund types are budgeted in accordance with the laws of the State of Mississippi which require that municipalities budget on a modified-cash basis. Claims that have been incurred prior to the end of the year and that are paid within 30 days are recorded under the accrual basis. Prior year claims that are paid after 30 days revert to the cash basis. All revenue is accounted for under the cash basis. Capital project funds, however, are budgeted per project and do not lapse at year end. The required budgetary basis is therefore not considered to be in accordance with generally accepted accounting principles. Governmental accounting requires that the "Budget to Actual" statement be prepared according to budgetary laws.

Pension Schedules

NOTE A - METHOD AND ASSUMPTIONS USED IN CALCULATIONS OF ACTUARIALLY DETERMINED CONTRIBUTIONS

The actuarially determined contribution rates in the schedule of employer contributions are calculated as of June 30, two years prior to the end of the fiscal year in which contributions are reported (June 30, 2018 valuation for the September 30, 2020 fiscal year end). The following actuarial methods and assumptions were used to determine the most recent contribution rate reported in that schedule:

Amortization method

Remaining amortization period

Asset valuation method

Price inflation

Salary increase

Level percentage of payroll, open

38.4 years

5-year smoothed market

3.00 percent

3.25 percent to 18.50 percent, including

inflation

initation

Entry age

Investment rate of return 7.75 percent, net of pension plan investment

expense, including inflation

NOTE B - CHANGES IN BENEFIT PROVISIONS

None.

NOTE C - CHANGES OF ASSUMPTIONS

None.

NOTES TO REQUIRED SUPPLEMENTAL INFORMATION SCHEDULES SEPTEMBER 30, 2020

Pension Schedules - continued:

NOTE D - DATA AVAILABLE AND PRESENTED

The required supplementary pension schedules are presented to illustrate the requirement to show information for ten years, as required by GASB 68. GASB 68 was implemented during the fiscal year ended September 30, 2015, and only reflects data for years for which trend information is available.

COMBINING AND INDIVIDUAL FUND FINANCIAL STATEMENTS AND SCHEDULES

MAJOR GOVERNMENTAL FUNDS SEPTEMBER 30, 2020

- 1. Debt Service Fund This fund accounts for the accumulation of financial resources for the payment of principal and interest on the City's general obligation debt.
- 2. Colony Park TIF Bond Debt Fund Debt Service Fund This fund accounts for the accumulation of financial resources for the payment of principal and interest on the Colony Park TIF bonds.
- 3. City Center Fund Capital Project Fund This fund accounts for the accumulation of financial resources for the purchase of land, planning and construction related to the new City Center.
- 4. Lake Harbour Drive Extension Fund Capital Project Fund- This fund accounts for the accumulation of financial resources for the purchase, planning, and construction related to the extension of Lake Harbour Drive from Highway 51 to Highland Colony Parkway.
- 5. 2019 \$19.96M Bond Issue Fund Capital Project Fund This fund accounts for the financial resources to be used for the capital projects funded by general obligation bonds issued August 20, 2019.

DEBT SERVICE FUND - MAJOR FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2020

	-	Budgeted A	Amounts Final	Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)		
REVENUES:	-						
Taxes:							
Property taxes	\$	3,720,849	3,720,849	3,802,243	81,394		
Intergovernmental		20,138	20,138	21,345	1,207		
Interest earnings		28,470	28,470	46,756	18,286		
Total revenues		3,769,457	3,769,457	3,870,344	100,887		
EXPENDITURES: Debt service: Principal		2,533,296	2,533,296	2,533,296	_		
Interest and other fiscal charges		1,577,631	1,577,631	1,563,110	14,521		
Total expenditures		4,110,927	4,110,927	4,096,406	14,521		
Excess (deficiency) of revenue over (under) expenditures		(341,470)	(341,470)	(226,062)	115,408		
NET CHANGE IN FUND BALANCE	\$	(341,470)	(341,470)	(226,062)	115,408		
Fund balance at beginning of year Fund balance at end of year			\$	2,011,650 1,785,588			
EXPLANATION OF DIFFERENCES BETWEEN NET CHANGE IN BUDGETARY BASIS FUND BALANCE AND NET CHANGE IN GAAP BASIS FUND BALANCE:							
Fund balance at end of year - budgetary ba Adjustments to GAAP basis:	sis		\$	1,785,588			
Net accrued revenue and related receive	ables	1		41,522			
Fund balance at end of year - GAAP basis			\$	1,827,110			

COLONY PARK TIF BOND DEBT FUND - MAJOR FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2020

	-	Budgeted Original	Amounts Final	Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
	-				
REVENUES:					
Taxes:					
Sales tax	\$	1,297,470	1,297,470	1,029,363	(268,107)
Property taxes		618,570	618,570	590,333	(28,237)
Intergovernmental		909,835	909,835	1,830,949	921,114
Interest earnings		37,500	37,500	27,963	(9,537)
Total revenues		2,863,375	2,863,375	3,478,608	615,233
EXPENDITURES:					
Debt service:					
Principal Principal		1,590,000	1,590,000	1,590,000	-
Interest and other fiscal charges		1,234,901	1,234,901	2,038,735	(803,834)
Bond issue cost		-	-	376,362	(376,362)
Total expenditures		2,824,901	2,824,901	4,005,097	(1,180,196)
Excess (deficiency) of revenue over					
(under) expenditures		38,474	38,474	(526,489)	(564,963)
Other financing sources (uses):					
Issuance of debt		_	_	23,259,376	23,259,376
Debt retirement		-	-	(21,990,000)	(21,990,000)
Payment to developers		-	-	(370,360)	(370,360)
Total other financing sources (uses)				899,016	899,016
NET CHANGE IN FUND BALANCE	\$	38,474	38,474	372,527	334,053
Fund balance at beginning of year				3,135,532	
Fund balance at end of year (same as GAAP)			\$	3,508,059	

CITY CENTER FUND - MAJOR FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2020

		Budgeted	Amounts	Actual Amounts (Budgetary	Variance with Final Budget Positive		
		Original	<u>Final</u>	Basis)	(Negative)		
REVENUES:							
Investment earnings	\$	-	-	112,250	112,250		
Miscellaneous		1,800	1,800	2,600	800		
Total revenues		1,800	1,800	114,850	113,050		
EXPENDITURES:							
Capital outlay		15,703,067	15,703,067	7,556,992	<u>8,146,075</u>		
Total expenditures		15,703,067	15,703,067	7,556,992	8,146,075		
Excess (deficiency) of revenues over							
(under) expenditures		(15,701,267)	(15,701,267)	(7,442,142)	8,259,125		
NET CHANGE IN FUND BALANCE	\$	(15,701,267)	(15,701,267)	(7,442,142)	8,259,125		
Fund balance at beginning of year				14,797,545			
Fund balance at end of year			\$	7,355,403			
EXPLANATION OF DIFFERENCES BETWEEN NET CHANGE IN BUDGETARY BASIS FUND BALANCE AND NET CHANGE IN GAAP BASIS							
FUND BALANCE: Fund balance at end of year - budgeta	7,355,403						
Adjustments to GAAP basis:	.,,						
Net accrued expenditures and related liabilities							
paid after 30 days				(10,352)			
Fund balance at end of year - GAAP	basis		\$	7,345,051			

LAKE HARBOUR DRIVE EXTENSION FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2020

		Budgeted		Actual Amounts (Budgetary	Variance with Final Budget Positive			
		<u>Original</u>	<u>Final</u>	Basis)	(Negative)			
REVENUES:								
Intergovernmental	\$	8,773,436	8,773,436	6,927,143	(1,846,293)			
Investment earnings		-	-	110,890	110,890			
Total revenues		8,773,436	8,773,436	7,038,033	(1,735,403)			
EXPENDITURES:								
Capital outlay		16,303,536	16,303,536	12,290,635	4,012,901			
Total expenditures		16,303,536	16,303,536	12,290,635	4,012,901			
Excess (deficiency) of revenues over								
(under) expenditures		(7,530,100)	(7,530,100)	(5,252,602)	2,277,498			
OTHER FINANCING SOURCES (USES)	:							
Transfers in		21,670	72,204	72,204	-			
Total other financing sources (uses)		21,670	72,204	72,204				
NET CHANGE IN FUND BALANCE	\$	(7,508,430)	(7,457,896)	(5,180,398)	2,277,498			
Fund balance at beginning of year				5,098,669				
Fund balance at end of year			\$	(81,729)				
EXPLANATION OF DIFFERENCES BETWEEN NET CHANGE IN BUDGETARY BASIS FUND BALANCE AND NET CHANGE IN GAAP BASIS FUND BALANCE:								
Fund balance at end of year - budgetar	\$	(81,729)						
Adjustments to GAAP basis:								
Net accrued revenue and related re	1,057,095							
Net accrued expenditures and rela	ted	liabilities		(127 100)				
paid after 30 days				(137,190)				
Fund balance at end of year - GAAP ba	asis		\$	838,176				

2019 \$19.96M BOND ISSUE BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2020

		Budgeted	Amounts	Actual Amounts (Budgetary	Variance with Final Budget Positive
	_	Original	Final	Basis)	(Negative)
REVENUES:					
Investment earnings	\$.			27,215	27,215
Total revenues				27,215	27,215
EXPENDITURES:					
Capital outlay					
Total expenditures					
Excess (deficiency) of revenues over (under) expenditures		_	-	27,215	27,215
OTHER FINANCING SOURCES (USES)	:				
Transfers out		<u> </u>	(17,261)	(17,261)	
Total other financing sources (uses)		-	(17,261)	(17,261)	<u> </u>
NET CHANGE IN FUND BALANCE	\$		(17,261)	9,954	27,215
Fund balance at beginning of year				1,805,020	
Fund balance at end of year (same as GA.	AP)		\$	1,814,974	

NONMAJOR GOVERNMENTAL FUNDS SEPTEMBER 30, 2020

- 1. Forfeiture and Seizure Fund Special Revenue Fund This fund accounts for the revenues and related expenditures for forfeitures and seizures of the Ridgeland Police Department.
- 2. Lowes TIF Bond Note Fund Debt Service Fund This fund accounts for the accumulation of financial resources for the payment of principal and interest on the tax increment financing (TIF) note related to the Lowes TIF project.
- 3. Jackson Street Multi-Use Fund Capital Project Fund This fund accounts for the financial resources to be used for the construction of the Jackson Street Multi-Use Path between Highway 51 and Trace Ridge Drive.
- 4. City Entrance Sign Hwy 51 Fund Capital Project Fund This fund accounts for the financial resources to be used for the construction of the city entrance sign on Highway 51.
- 5. Sunnybrook Road Improvements Fund Capital Project Fund This fund accounts for the financial resources to be used for the improvement of Sunnybrook Road.
- 6. Colony Park Boulevard Fund Capital Project Fund This fund accounts for the financial resources to be used for the construction of Colony Park Boulevard, an interstate connector road.
- 7. Renaissance Traffic Signals Capital Project Fund This fund accounts for the financial resources to be used for the replacement of traffic signals.
- 8. Freedom Ridge Park Fund Capital Projects Fund This fund accounts for the financial resources to be used for the improvement of Freedom Ridge Park.
- 9. Wolcott Park Improvements Fund Capital Project Fund This fund accounts for the financial resources to be used for the improvement of Wolcott Park.
- 10. Highland Colony Rehab Fund Capital Project Fund This fund accounts for the financial resources to be used for the rehabilitation of Highland Colony Boulevard.
- 11. Higginbotham TIF Bond Note Fund Debt Service Fund This fund accounts for the financial resources for the payment of principal and interest on the tax increment financing (TIF) note related to the Higginbotham TIF project.
- 12. Commerce Park Fund Capital Project Fund This fund accounts for the financial resources to be used in the improvements of Commerce Park.

COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS AS OF SEPTEMBER 30, 2020

		Special Revenue Fund Forfeiture and Seizure Fund	Debt Service Funds	Capital Project Funds	Total Other Nonmajor Governmental Funds (See Exhibit A-3)
<u>ASSETS</u>					
Cash and cash equivalents Receivables (net of allowance for uncollectibles, where applicable):	\$	299,037	246,048	35,312	580,397
Grants		-	<u>-</u>	10,200	10,200
Taxes		-	109,443	705.047	109,443
Due from other funds	ф		255.401	785,247	785,247
Total assets	\$	299,037	355,491	830,759	1,485,287
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES					
Liabilities:					
Accounts payable	\$	30,094	-	197,073	227,167
Due to other funds		<u> </u>	165,633	136,308	301,941
Total liabilities		30,094	165,633	333,381	529,108
Deferred inflows of resources:					
Unavailable revenue - property taxes		-	46,559		46,559
Total deferred inflows of resources			46,559		46,559
Fund balances: Restricted:					
Public safety		268,943	-	-	268,943
Debt service		-	246,048	-	246,048
Capital projects		-	_	517,216	517,216
Unassigned			(102,749)	(19,838)	(122,587)
Total fund balances		268,943	143,299	497,378	909,620
Total liabilities, deferred inflows of					
resources, and fund balances	\$	299,037	355,491	830,759	1,485,287

CITY OF RIDGELAND

COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2020

	Special Revenue Fund Forfeiture and Seizure Fund	Debt Service Funds	Capital Projects Funds	Interfund Eliminations	Total Nonmajor Governmental Funds (See Exhibit A-5)
DEVENIUEC.					
REVENUES: Taxes:					
Sales taxes \$	_	377,303	_	_	377,303
Property taxes	_	62,502	-	-	62,502
Intergovernmental	_	182,363	42,158	_	224,521
Fines and forfeitures	1,236	102,505	42,130	-	1,236
Interest earnings	6,247	4,548	9,247	_	20,042
Total revenues	7,483	626,716	51,405		685,604
Total revenues	7,405	020,710			
EXPENDITURES:					
Capital outlay	30,095	-	1,578,569	-	1,608,664
Debt service:					
Principal	-	395,000	-	-	395,000
Interest and other fiscal charges	-	13,233	-	-	13,233
Bond issuance costs		40,000	<u> </u>		40,000
Total expenditures	30,095	448,233	1,578,569		2,056,897
Excess (deficiency) of revenues					
over (under) expenditures	(22,612)	178,483	(1,527,164)		(1,371,293)
OTHER FINANCING COURCES (HCES).					
OTHER FINANCING SOURCES (USES): Sale of capital assets	1,943				1,943
Issuance of debt	1,545	2,300,000	_		2,300,000
Payment to developers	_	(2,018,500)	_	_	(2,018,500)
Transfers in	_	(2,010,300)	17,261	_	17,261
Transfers out	_	_	(99,522)	-	(99,522)
Transiers out					
Total other financing sources (uses)	1,943	281,500	(82,261)		201,182
NET CHANGE IN FUND BALANCES	(20,669)	459,983	(1,609,425)	-	(1,170,111)
Fund balances at beginning of year	289,612	(316,684)	2,106,803		2,079,731
Fund balances at end of year \$	268,943	143,299	497,378		909,620

FORFEITURE AND SEIZURE FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2020

	Budgeted Original	Amounts Final	Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
REVENUES:				
Fines and forfeitures	\$ -	-	1,236	1,236
Interest earnings	-	-	6,247	6,247
Total revenues			7,483	7,483
EXPENDITURES:				
Capital outlay	-	30,095	30,095	-
Total expenditures		30,095	30,095	
Excess (deficiency) of revenues over				
(under) expenditures		(30,095)	(22,612)	7,483
OTHER FINANCING SOURCES (USES):				
Sale of equipment	-		1,943	1,943
Total other financing sources (uses)			1,943	1,943
NET CHANGE IN FUND BALANCE	\$ 	(30,095)	(20,669)	9,426
Fund balance at beginning of year			289,612	
Fund balance at end of year (same as GAAP)		\$	268,943	

COMBINING BALANCE SHEET NONMAJOR DEBT SERVICE FUNDS AS OF SEPTEMBER 30, 2020

	Higginbotham TIF Note Debt Fund	Lowes TIF Note Debt Fund	Total Nonmajor Debt Service Funds (See Exhibit C-6)
<u>ASSETS</u>			
Cash and cash equivalents Receivables (net of allowance for uncollectibles, where applicable):	\$ 246,048	-	246,048
Taxes	46,559	62,884	109,443
Total assets	\$ 292,607	62,884	355,491
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES			
Liabilities:			
Due to other funds	\$ 	165,633	165,633
Total liabilities		165,633	165,633
Deferred inflows of resources:			
Unavailable revenue - property taxes	46,559		46,559
Total deferred inflows of resources	46,559		46,559
Fund balances: Restricted:			
Debt service	246,048	-	246,048
Unassigned		(102,749)	(102,749)
Total fund balances	246,048	(102,749)	143,299
Total liabilities, deferred inflows of			
resources, and fund balances	\$ 292,607	62,884	355,491

-102- Exhibit C-9

COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR DEBT SERVICE FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2020

	Higginbotham TIF Note Debt Fund	Lowes TIF Note Debt Fund	Total Nonmajor Debt Service Funds (See Exhibit C-7)
REVENUES:			
Taxes:			
Sales taxes	\$ -	377,303	377,303
Property taxes	-	62,502	62,502
Intergovernmental	-	182,363	182,363
Interest earnings	4,548		4,548
Total revenues	4,548	622,168	626,716
EXPENDITURES:			
Debt service:			
Principal	-	395,000	395,000
Interest and other fiscal charges	-	13,233	13,233
Bond issuance cost	40,000		40,000
Total expenditures	40,000	408,233	448,233
Excess of revenues over expenditures	(35,452)	213,935	178,483
OTHER FINANCING SOURCES (USES):			
Bond proceeds	2,300,000	-	2,300,000
Payment to developers	(2,018,500)		(2,018,500)
Total other financing uses	281,500	<u>-</u>	281,500
NET CHANGE IN FUND BALANCES	246,048	213,935	459,983
Fund balances at beginning of year		(316,684)	(316,684)
Fund balances at end of year	\$ 246,048	(102,749)	143,299

HIGGINBOTHAM TIF NOTE DEBT FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2020

		Budgeted	Amounts	Actual Amounts (Budgetary	Variance with Final Budget Positive
	_	Original	Final	Basis)	(Negative)
REVENUES:					
Interest earnings	\$	-	-	4,548	4,548
Non-revenue receipts					
Total revenues			-	4,548	4,548
EXPENDITURES:					
Debt service:					
Principal		-	-	-	-
Interest		-	-	-	-
Bond issuance costs			281,500	40,000	241,500
Total expenditures			281,500	40,000	(241,500)
Excess (deficiency) of revenues over					
(under) expenditures		<u>-</u>	(281,500)	(35,452)	246,048
OTHER FINANCING SOURCES (USES):					
Bond proceeds		-	2,300,000	2,300,000	-
Payment to developers			(2,018,500)	(2,018,500)	
Total other financing sources (uses)			281,500	281,500	
NET CHANGE IN FUND BALANCE	\$			246,048	246,048
Fund balance at beginning of year					
Fund balance at end of year (same as GAA	AP)		\$	246,048	

LOWES TIF NOTE DEBT FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2020

		Budgeted Original	Amounts Final	Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)		
REVENUES:							
Taxes:							
Sales taxes	\$	378,479	378,479	378,314	(165)		
Property taxes		61,207	61,207	62,502	1,295		
Intergovernmental		90,866	90,866	182,363	91,497		
Total revenues		530,552	530,552	623,179	92,627		
EXPENDITURES:							
Debt service:							
Principal		395,000	395,000	395,000	-		
Interest and other fiscal charges		13,233	13,233	13,233	-		
Paying agent		2,000	2,000		2,000		
Total expenditures		410,233	410,233	408,233	2,000		
NET CHANGE IN FUND BALANCE	\$	120,319	120,319	214,946	94,627		
Fund balance at beginning of year				(380,579)			
Fund balance at end of year			\$	(165,633)			
EXPLANATION OF DIFFERENCES BETWEEN NET CHANGE IN BUDGETARY BASIS FUND BALANCE AND NET CHANGE IN GAAP BASIS FUND BALANCE:							
Fund balance at end of year - budgetary be Adjustments to GAAP basis:			\$	(165,633)			
Net accrued revenue and related rece	ivables	3		62,884			
Net change in fund balance - GAAP basis			\$	(102,749)			

COMBINING BALANCE SHEET NONMAJOR CAPITAL PROJECTS FUNDS AS OF SEPTEMBER 30, 2020

	Jackson Street Multi-Use Fund	City Entrance Sign Hwy 51 Fund	Renaissance Traffic Signals Fund	Sunnybrook Road Improvements Fund	Colony Park Boulevard Fund	Commerce Park Fund	Freedom Ridge Park Improvements Fund	Wolcott Park Improvements Fund	Highland Colony Rehab Fund	Total Nonmajor Capital Projects Funds (See Exhibit C-6)
<u>ASSETS</u>										
Cash and cash equivalents	\$ 20,312	15,000	-	-	-	-	-	-	-	35,312
Due from other funds	-	-	-	-	-	-	-	785,247	-	785,247
Receivables (net of allowance for uncollectibles, where applicable):										
Grants	10,200	-	-		-	-	-	-	-	10,200
Total assets	30,512	15,000		-				785,247		830,759
LIABILITIES AND FUND BALANCES										
Liabilities:										
Accounts payable	-	-	621	-	-	-	-	196,452	-	197,073
Due to other funds	-		19,217	-				117,091		136,308
Total liabilities			19,838					313,543		333,381
Fund balances: Restricted for:										
Capital projects	30,512	15,000	-	-	-	•	-	471,704	-	517,216
Unassigned			(19,838)							(19,838)
Total fund balances	30,512	15,000	(19,838)					471,704		497,378
Total liabilities and fund balances	\$ 30,512	15,000	•			-		785,247	-	830,759

-106- Exhibit C-13

COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR CAPITAL PROJECTS FUNDS FOR THE YEAR ENDED SEPTEMBER 30, 2020

	,	Jackson Street Multi-Use Fund	City Entrance Sign Hwy 51 Fund	Renaissance Traffic Signals Fund	Sunnybrook Road Improvements Fund	Colony Park Boulevard Fund	Commerce Park Fund	Freedom Ridge Park Improvements Fund	Wolcott Park Improvements Fund	Highland Colony Rehab Fund	Interfund Elimin- ations	Total Nonmajor Capital Projects Funds (See Exhibit C-7)
REVENUES:												
Intergovernmental	\$	-	•	42,158	-	-	-	-	-	-	-	42,158
Interest income									9,247			9,247
Total revenues				42,158					9,247			51,405
EXPENDITURES:												
Capital outlay		25,356		61,996		-	17,261	631,610	842,346			1,578,569
Total expenditures		25,356	<u>•</u>	61,996			17,261	631,610	842,346		<u>-</u>	1,578,569
Excess (deficiency) of revenues over (under) expenditures		(25,356)		(19,838)			(17,261)	(631,610)	(833,099)			(1,527,164)
OTHER FINANCING SOURCES (USES):												
Transfers in		-	-	-	-	-	17,261	-	-	41,570	(41,570)	17,261
Transfers out		-			(110,487)	(30,604)		(1)			41,570	(99,522)
Total other financing sources (uses)				<u>:</u>	(110,487)	(30,604)	17,261	(1)		41,570		(82,261)
NET CHANGE IN FUND BALANCES		(25,356)	-	(19,838)	(110,487)	(30,604)	-	(631,611)	(833,099)	41,570	-	(1,609,425)
Fund balances at beginning of year		55,868	15,000		110,487	30,604		631,611	1,304,803	(41,570)		2,106,803
Fund balances at end of year	\$	30,512	15,000	(19,838)					471,704			497,378

JACKSON STREET MULTI-USE FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2020

	_	Budgeted .	Amounts	Actual Amounts (Budgetary	Variance with Final Budget Positive				
	_	Original	Final	Basis)	(Negative)				
REVENUES: Intergovernmental Total revenues	\$	<u>-</u>		<u>-</u>					
EXPENDITURES:									
Capital outlay			231,600	201,069	30,531				
Total expenditures			231,600	201,069	30,531				
Excess (deficiency) of revenue over (under) expenditures			(231,600)	(201,069)	30,531				
NET CHANGE IN FUND BALANCE	\$		(231,600)	(201,069)	30,531				
Fund balance at beginning of year				221,381					
Fund balance at end of year			\$	20,312					
EXPLANATION OF DIFFERENCES BETWEEN NET CHANGE IN BUDGETARY BASIS FUND BALANCE AND NET CHANGE IN GAAP BASIS FUND BALANCE:									
Fund balance at end of year - budget Adjustments to GAAP basis:	ary basis		\$	20,312					
Net accrued revenue and related	receivab	les		10,200					
Net change in fund balance - GAAP I	oasis		\$	30,512					

CITY ENTRANCE SIGN HWY 51 FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2020

	_	Budgeted	Amounts	Actual Amounts (Budgetary	Variance with Final Budget Positive
	-	Original	Basis)	(Negative)	
REVENUES:					
Total revenues	\$				
EXPENDITURES:					
Total expenditures		-			
NET CHANGE IN FUND BALANCE	\$		-	-	
Fund balance at beginning of year				15,000	
Fund balance at end of year (same as GAAP)			\$	15,000	

RENAISSANCE TRAFFIC SIGNAL IMPROVEMENTS FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2020

	-	Budgeted Original	Amounts Final	Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
REVENUES:					
Intergovernmental	\$	975,007	975,007	42,158	(932,849)
Total revenues		975,007	975,007	42,158	(932,849)
EXPENDITURES:					
Capital outlay		975,007	975,007	61,996	913,011
Total expenditures		975,007	975,007	61,996	913,011
Excess (deficiency) of revenue over				(10.929)	(10.020)
(under) expenditures				(19,838)	(19,838)
OTHER FINANCING SOURCES:					
Transfers in					
Total other financing sources		-		-	<u> </u>
NET CHANGE IN FUND BALANCE	\$		-	(19,838)	(19,838)
Fund balance at beginning of year					
Fund balance at end of year (same as GAAP)			\$	(19,838)	

SUNNYBROOK ROAD IMPROVEMENTS FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2020

	-	Budgeted	Amounts Final	Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive
	-	Original		Basis)	(Negative)
REVENUES:					
Total revenues	\$				
EXPENDITURES:					
Capital outlay					
Total expenditures					
Excess (deficiency) of revenue over (under) expenditures					-
OTHER FINANCING SOURCES:					
Transfers out			(110,487)	(110,487)	
Total other financing sources			(110,487)	(110,487)	
NET CHANGE IN FUND BALANCE	\$		(110,487)	(110,487)	-
Fund balance at beginning of year				110,487	
Fund balance at end of year (same as GAAP)			\$	-	

COLONY PARK BOULEVARD FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2020

	Budgeted A	Amounts Final	Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
REVENUES:				
Intergovernmental	\$ 			
Total revenues				
EXPENDITURES:				
Capital outlay				-
Total expenditures			-	
Excess (deficiency) of revenues over				
(under) expenditures				-
OTHER FINANCING SOURCES (USES):				
Transfers out	(21,670)	(30,604)	(30,604)	
Total other financing sources	(21,670)	(30,604)	(30,604)	
NET CHANGE IN FUND BALANCE	\$ (21,670)	(30,604)	(30,604)	
Fund balance at beginning of year			30,604	
Fund balance at end of year (same as GAAP)		\$	_	

COMMERCE PARK FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2020

	-	Budgeted . Original	Amounts Final	Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
REVENUES:					
Intergovernmental	\$				
Total revenues		<u>-</u>	<u>-</u>	-	-
EXPENDITURES:					
Capital outlay			17,261	17,261	
Total expenditures			17,261	17,261	
Excess (deficiency) of revenue over					
(under) expenditures			(17,261)	(17,261)	
OTHER FINANCING SOURCES:					
Transfers in			17,261	17,261	
Total other financing sources		-	17,261	17,261	
NET CHANGE IN FUND BALANCE	\$			-	
Fund balance at beginning of year					
Fund balance at end of year (same as GAAP))		\$		

FREEDOM RIDGE PARK IMPROVEMENT FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2020

		Budgeted Original	Amounts Final	Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
REVENUES:					
Intergovernmental	\$			-	•
Total revenues					
EXPENDITURES:					
Capital outlay		1,074,689	1,074,689	631,610	443,079
Total expenditures		1,074,689	1,074,689	631,610	443,079
Excess (deficiency) of revenues over					
(under) expenditures		(1,074,689)	(1,074,689)	(631,610)	443,079
OTHER FINANCING SOURCES (USES):					
Transfers out		-	(1)	(1)	
Total other financing sources			(1)	(1)	
NET CHANGE IN FUND BALANCE	\$	(1,074,689)	(1,074,690)	(631,611)	443,079
Fund balance at beginning of year				631,611	
Fund balance at end of year (same as GAA)	P)		\$	_	

WOLCOTT PARK IMPROVEMENTS FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2020

		Budgeted A	Amounts	Actual Amounts (Budgetary	Variance with Final Budget Positive
		Original	Final	Basis)	(Negative)
REVENUES:					
Interest income	\$			9,247	9,247
Total revenues				9,247	9,247
EXPENDITURES:					
Capital outlay		1,326,554	1,326,554	842,346	484,208
Total expenditures		1,326,554	1,326,554	842,346	484,208
Excess (deficiency) of revenues over					
(under) expenditures		(1,326,554)	(1,326,554)	(833,099)	493,455
NET CHANGE IN FUND BALANCE	\$	(1,326,554)	(1,326,554)	(833,099)	493,455
Fund balance at beginning of year				1,304,803	
Fund balance at end of year (same as GAA	P)		\$	471,704	

HIGHLAND COLONY REHAB FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2020

	-	Budgeted A	Amounts Final	Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)
REVENUES:					
Intergovernmental	\$				
Total revenues				-	
EXPENDITURES:					
Capital outlay				<u> </u>	
Total expenditures					
Excess (deficiency) of revenues over					
(under) expenditures					-
OTHER FINANCING SOURCES (USES):					
Transfers in			41,570	41,570	
Total other financing sources (uses)			41,570	41,570	
NET CHANGE IN FUND BALANCE	\$		41,570	41,570	-
Fund balance at beginning of year				(41,570)	
Fund balance at end of year (same as GAAP)			\$	-	

TRAFFIC SIGNALS IMPROVEMENT FUND BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED SEPTEMBER 30, 2020

	Budgeted Amounts Original Final		Actual Amounts (Budgetary Basis)	Variance with Final Budget Positive (Negative)	
REVENUES:					
Intergovernmental	\$	954,000	954,000		(954,000)
Total revenues	\$	954,000	954,000		(954,000)
EXPENDITURES:					
Capital outlay		954,000	954,000		954,000
Total expenditures		954,000	954,000		954,000
Excess (deficiency) of revenues over					
(under) expenditures					
OTHER FINANCING SOURCES (USES):					
Transfers in		-	-	•	-
Transfers out					
Total other financing sources (uses)		-			
NET CHANGE IN FUND BALANCE	\$	-	-	-	-
Fund balance at beginning of year					
Fund balance at end of year (same as GAA	P)		\$	-	

SUPPLEMENTAL INFORMATION (UNAUDITED)

SCHEDULE OF INVESTMENTS - ALL FUNDS SEPTEMBER 30, 2020

GENERAL FUND:	
U.S. Treasury Bills	\$ 999,877
Governmental National Mortgage Association (GNMA)	3,468,867
Mississippi Development Bank Tax Notes	376,339
United States International Development	440,073
Small Business Administration	1,383,224
	6,668,380
19.96M BOND ISSUE:	
U.S. Treasury Bills	1,999,755
Federal Home Loan Bank	7,801,259
	9,801,014
LAKE HARBOUR EXTENTION FUND:	
U.S. Treasury Bills	99,988
Federal Home Loan Bank	2,705,677
Federal National Mortgage Association (FNMA)	612,230
	3,417,895
PUBLIC UTILITY FUND:	
U.S. Treasury Bills	249,971
Governmental National Mortgage Association (GNMA)	3,192,922
Mississippi Development Bank Tax Notes	237,144
Small Business Administration Loans	529,051
Pearl MS Urban Renewal Rev.	100,013
Tour No Croun Renewal Nev.	4,309,101
Total of all investments	\$ <u>24,196,390</u>

SCHEDULE OF SURETY BONDS FOR MUNICIPAL OFFICIALS SEPTEMBER 30, 2020

<u>Position</u>	<u>Name</u>	Company	Amount
Mayor	Gene F. McGee	St. Paul	\$ 100,000
Alderman	Chuck Gautier	St. Paul	100,000
Alderman	Wesley Hamlin	St. Paul	100,000
Alderman	Kenneth Heard, Jr.	St. Paul	100,000
Alderman	William Lee	St. Paul	100,000
Alderman	Brian Ramsey	St. Paul	100,000
Alderman	D.I. Smith	St. Paul	100,000
Alderman	Kevin Holder	St. Paul	100,000
City Clerk	Paula Tierce	St. Paul	50,000
Finance Manager	Ashley Daniel	St. Paul	50,000
Utility Manager	Barbara Lopez	St. Paul	50,000
Utility Billing Clerk	Lee Ann Keith	St. Paul	50,000
Deputy Clerk	Cindy Boatner	St. Paul	50,000
Deputy Clerk	Ina Byrd	St. Paul	50,000
Deputy Clerk	Ericka Brown	St. Paul	50,000
Deputy Clerk	Karen Knight	St. Paul	50,000
Deputy Clerk	Leslie Thomas	St. Paul	50,000
Admin Assistant	Gilda Carter	St. Paul	50,000
Purchasing Clerk	Kim Traylor	St. Paul	50,000
Admin Assistant	Rachel Collier	St. Paul	50,000
Program Coordinator	Lauren Chamblee	St. Paul	50,000
Events Coordinator	Wendy Bourdin	St. Paul	50,000
Sr. Adult Coord	Lynda M Assink	St. Paul	50,000
Athletics Coord	Brent Watson	St. Paul	50,000
Custodian	Houston Drane	St. Paul	50,000
Court Clerk	Michele Wallace	St. Paul	50,000
Deputy Court Clerk	Alexandria McDaniels	St. Paul	50,000
Deputy Court Clerk	Laondra Williams	St. Paul	50,000
Records Clerk	Stephanie McMillian	St. Paul	50,000
Records Clerk	Sandra Rowland	St. Paul	50,000
Records Clerk	Phylis Thomas	St. Paul	50,000
Evidence Custodian	Jeremy Watkins	St. Paul	50,000
Booking Officer	Robert Haar	St. Paul	50,000
Booking Officer	Michael Pientowski	St. Paul	50,000
Booking Officer	Caleb Hewitt	St. Paul	50,000
Booking Officer	Tony Thompson	St. Paul	50,000
Code Enforcement	Bryan Johnson	St. Paul	50,000
Code Enforcement	Robert Ward	St. Paul	50,000
Code Enforcement	Georgia Trebisky	St. Paul	50,000

Police Officers are covered under a blanket bond.

SCHEDULE OF CHANGES IN LONG-TERM DEBT FOR THE YEAR ENDED SEPTEMBER 30, 2020

	Date of	Date of	Interest	Original		Balance October 1,	Сигге	nt Year Transa	ections	Balance September 30,
	Obligation	Maturity	Rate	Amount		2019	Additions	Retirements	Refunding	2020
Governmental Activities Long-Term Debt										
General obligation bonds:										
Public improvement	05-31-11	05-01-26	3-4%	5,825,000	S	3,150,000	_	(400,000)	-	2,750,000
Bond premium				61,897		27,512	-	(4,126)	-	23,386
General obligation bonds	07-15-14	06-01-34	3-4%	5,100,000		4,085,000	-	(220,000)	-	3,865,000
Refunding bonds	12-18-14	08-01-27	2-5%	6,053,549		4,940,493	=.	(527,651)	-	4,412,842
Bond premium				175,874		108,231	-	(13,531)	-	94,700
General obligation bonds	12-22-15	12-01-35	2.25-3.125%	11,900,000		10,565,000	-	(475,000)	-	10,090,000
Bond premium				173,695		141,127	-	(8,687)	-	132,440
General obligation bonds	08-20-19	08-01-39	3-4%	19,960,000		19,960,000	•	(400,000)	•	19,560,000
Bond premium				1,660,402		1,660,402		(83,021)		1,577,381
Total general obligation bonds					\$	44,637,765		(2,132,016)		42,505,749
Limited obligation bonds:										
Colony Park phase I	10-15-09	11-30-29	3-5.375%	24,625,000	\$		-		(14,970,000)	-
Colony Park phase II	04-21-11	04-01-31	5.2-6.375%	10,375,000		7,470,000	-	(450,000)	(7,020,000)	•
Bond discount				(173,695)		(105,880)		105,880	-	
Colony Park Refinancing Series 2020A	09-16-20	10-01-29	1.25-3%	15,390,000		-	15,390,000	-	-	15,390,000
Bond premium Colony Park Refinancing Series 2020B	09-16-20	04-01-31	2-3%	266,715		-	266,715 7,775,000	•	-	266,715 7,775,000
Bond discount	09-10-20	04-01-31	2-3%	7,775,000 (172,339)		-	(172,339)	•	-	(172,339)
Higginbotham	11-01-19	11-01-34	5.000%	2,300,000		-	2,300,000	_	-	2,300,000
	11-01-17	11-01-54	3.00074	2,500,000	s	23,474,120	25,559,376	(1,484,120)	(21,990,000)	25,559,376
Total limited obligation bonds					J	23,474,120	23,337,370	(1,404,120)	(21,990,000)	23,339,370
Other long-term debt:										
County Line refunding taxable note	09-01-15	09-01-20	3.350%	1,845,000	\$	395,000		(395,000)	-	-
Mississippi Department of										
Transportation	10-11-06	01-01-26	5.0%	5,072,000		3,814,160		(510,641)	-	3,303,519
Capital lease	03-15-20	10-15-20	2.43%	87,000		-	87,000	-	-	87,000
Capital lease Capital lease	11-22-19 02-10-17	11-22-22 02-13-20	2.38% 5.97%	343,675		8,135	343,675	(0.126)	•	343,675
•	11-20-18	12-14-23	4.000%	67,712		255,900	•	(8,135) (37,094)	-	218,806
Capital lease	11-20-18	12-14-23	4.000%	255,900	s	4,473,195	430,675	(950,870)	<u>-</u>	3,953,000
Total other long-term debt										
Total governmental activities long	-term debt				\$	72,585,080	25,990,051	(4,567,006)	(21,990,000)	72,018,125
Business-Type Activities Long-Term Debt										
General obligation bonds:										
Refunding bonds	11-04-10	11-01-23	2.0-3.1%	2,129,367	\$	1,326,620	-	(158,312)	-	1,168,308
Bond premium				31,625		10,135	-	(2,433)	-	7,702
Refunding bonds	11-04-10	11-01-23	2.01-3.1%	1,466,894		293,380	•	(146,690)	-	146,690
Bond premium	12 10 14	00 01 22	2 501	21,786		2,540	-	(2,179)	•	361
Refunding bonds	12-18-14	08-01-27	2-5%	5,476,452		4,469,507 97,920	-	(477,349) (12,238)	•	3,992,158
Bond premium				159,125						85,682
Total general obligation bonds					\$	6,200,102		(799,201)		5,400,901
Other long-term debt:										
State Revolving Fund Loan	05-06-11	03-01-31	1.75%	1,889,275	\$	1,184,736	-	(93,827)	-	1,090,909
State Revolving Fund Loan	10-18-10	06-01-30	1.95%	1,771,698		1,055,473	-	(89,126)	-	966,347
State Revolving Fund Loan	09-12-17	02-01-37	1.95%	978,640		890,925	•	(43,386)	-	847,539
Madison County Wastewater Authority	04-20-04 03-31-07	06-01-23 06-10-30	1.75% 1.75%	282,322 404,830		61,358 237,558	-	(15,971) (20,262)	•	45,387 217,296
Madison County Wastewater Authority Madison County Wastewater Authority	11-01-10	11-01-25	3.73%	800,000		383,517		(56,369)	•	327,148
Madison County Wastewater Authority Madison County Wastewater Authority	02-15-12	10-05-31	3.75% 1.75%	363,006		239,296	-	(17,942)	-	221,354
•	02-13-12	10-03-31	1.7370	000,000		4,052,863		(336,883)		3,715,980
Total other long-term debt										
Total business-type activities long	-term debt				\$	10,252,965		(1,136,084)		9,116,881

-120- Exhibit D-3

STATISTICAL SECTION (UNAUDITED)

This part of the City of Ridgeland's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the City's overall financial health.

Financial Trends (Tables 1-5)

These schedules contain financial trends information intended to assist the reader in understanding and assessing how a government's financial position has changed over time.

Revenue Capacity (Tables 6-9)

These schedules contain information to help the reader assess the factors affecting the City's ability to generate its own-source revenues-property and sales tax.

Debt Capacity (Tables 10-16)

These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.

Demographic and Economic Information (Tables 17-21)

These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place and to help make comparisons over time and with other governments.

Operating Information (Tables 22-25)

These schedules contain services and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the City provides and the activities it performs.

FUND BALANCE AND NET POSITION BY COMPONENTS LAST TEN FISCAL YEARS

(AMOUNTS EXPRESSED IN THOUSANDS)

		<u>2011</u>	<u>2012</u>	2013	2014	<u>2015</u>	<u>2016</u>	<u>2017</u>	2018	<u>2019</u>	<u>2020</u>
Governmental Funds Fund Balances											
General Fund:											
Reserved	\$	-	-	-	-	-	-	-	-	-	-
Unreserved		-	-	-	-	•	-	-	-	-	-
Nonspendable**		57	56	79	65	75	111	148	173	197	148
Restricted**		455	330	263	248	301	589	751	1,009	1,244	1,154
Assigned**		46	46	45	46	282	2,377	1,178	26	1,451	2,543
Unassigned**		12,749	12,937	14,805	14,298	16,376	13,517	15,164	16,991	15,947	15,489
Total General Fund Fund Balance	\$	13,307	13,369	15,192	14,657	17,034	16,594	17,241	18,199	18,839	19,334
All Other Governmental Funds:							-	-	-	-	-
Reserved	\$		_	_	-	-	-	_	-	_	_
Unreserved, reported in:	•	-	-	-	-	-	_	_	_	_	-
Special Revenue Funds		-	-	-	-	-	-	-	-	-	-
Capital Projects Funds		-	-	-	-	-	_	_	-	-	-
Debt Service Funds		-	-	-	-	-	-	-	-	-	-
Nonspendable**		529	1,351	900	-	-	-	-	-	-	-
Restricted**		1,397	11,945	5,638	5,786	1,788	18,737	18,408	18,126	31,758	16,366
Assigned**		96	92	78	69	94	-	-	-	-	-
Unassigned**							(32)	(1,245)	(746)	(317)	(123)
Total All Other Governmental Funds											
Fund Balances	\$	2,022	13,388	6,616	5,855	1,882	18,705	17,163	17,380	31,441	16,243
Government-Wide Funds Position											
Governmental Activities:											
Net Investment in Capital Assets	\$	176,163	177,810	185,396	183,960	191,730	162,630	167,990	172,800	166,698	196,437
Restricted	-	923	1,068	498	4,581	395	28,229	27,218	26,265	39,885	13,404
Unrestricted		8,097	7,283	9,088	13,993	(4,682)	(8,055)	(10,843)	(11,188)	(11,412)	(10,929)
Total Governmental Activities Net Position	\$	185,183	186,161	194,982	202,534	187,443	182,804	184,365	187,877	195,171	198,912
Total Governmental Activities Net Position	Þ	103,103	100,101	174,702	202,334	107,773	102,004	107,303	107,077	173,171	170,712

FUND BALANCE AND NET POSITION BY COMPONENTS - CONTINUED: LAST TEN FISCAL YEARS

(AMOUNTS EXPRESSED IN THOUSANDS)

	<u>2011</u>	<u>2012</u>	2013	<u>2014</u>	<u>2015</u>	2016	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Government-Wide Funds Position - continued:										
Business-Type Activities:										
Net Investment in Capital Assets	\$ 17,548	17,901	18,747	20,515	20,214	28,164	29,447	29,509	29,636	29,192
Restricted	4,808	1,532	1,631	1,788	1,906	-	-	-	-	-
Unrestricted	7,489	9,487	9,036	6,115	3,504	5,641	6,846	8,131	8,561	8,855
Total Business-Type Activities Net Position	\$ 29,845	28,920	29,414	28,418	25,624	33,805	36,293	37,640	38,197	38,047
Total Primary Government:										
Net Investment in Capital Assets	\$ 193,711	195,711	204,143	204,475	211,944	190,794	197,437	202,309	196,334	225,629
Restricted	5,731	2,600	2,129	6,369	2,301	28,229	27,218	26,265	39,885	13,404
Unrestricted	15,586	16,770	18,124	20,108	(1,178)	(2,414)	(3,997)	(3,057)	(2,851)	(2,074)
Total Primary Government Net Position	\$ 215,028	215,081	224,396	230,952	213,067	216,609	220,658	225,517	233,368	236,959

Source: Audited Financial Statements

^{**}Fund Balance information with respect to these categories for year 2010 is unavailable before GASB 54 implementation.

^{*}Amounts prior to 2016 have not been updated to reflect the effect of current year prior period adjustments.

CHANGES IN NET POSITION LAST TEN FISCAL YEARS

(AMOUNTS EXPRESSED IN THOUSANDS)

		<u>2011</u>	2012	2013	<u>2014</u>	<u>2015</u>	2016	2017	2018	2019	<u>2020</u>
EXPENSES											
Governmental activities:											
General government	\$	5,376	4,066	3,444	4,954	5,504	5,666	4,749	4,214	4,353	4,821
Public safety		10,909	11,827	10,662	11,343	12,795	11,786	12,314	11,793	12,084	11,924
Court services		323	150	314	390	454	324	216	166	181	271
Public services		6,243	6,323	5,982	7,041	7,826	7,319	7,581	8,453	7,528	9,282
Health and welfare		45	39	31	50	55	54	86	55	98	114
Sanitation		1,068	1,190	1,195	1,197	-	-	-	-	-	-
Culture and recreation		2,586	2,651	2,745	2,840	2,988	2,697	2,738	2,741	2,726	2,504
Interest on long-term debt		3,634	4,528	4,835	2,121	2,170	2,570	2,495	2,391	2,332	3,103
Bond issuance expense		-	-	-	-	-	365	-	-	-	-
Pension expense	_				-	2,726					
Total governmental											
activities expense		30,184	30,774	29,208	29,936	34,518	30,781	30,179	29,813	29,302	32,019
Business-type activities:											
Sanitation		_	-	-	-	1,278	1,314	1,355	1,387	1,464	1,492
Public utility		5,317	6,169	5,523	7,574	7,494	10,781	9,031	6,673	7,379	8,900
Total business-type	-									<u> </u>	
activities expense		5,317	6,169	5,523	7,574	8,772	12,095	10,386	8,060	8,843	10,392
Total primary	-										
government expenses	\$	35,501	36,943	34,731	37,510	43,290	42,876	40,565	37,873	38,145	42,411
government expenses	Ψ.		30,7 13			,_,_					
PROGRAM REVENUES											
Governmental activities:											
Charges for services:											
General government	\$	3,671	3,529	5,418	7,173	9,405	914	976	1,153	1,090	951
Public safety	•	65	7	25	´ 9	1	2,007	1,650	1,568	1,661	1,117
Public services		222	235	357	304	308	100	23	13	20	16
Sanitation		1,024	1,047	1,071	1,286	-	-	-	-	-	-
Culture and recreation		339	337	310	311	281	261	224	242	180	176
											_

CHANGES IN NET POSITION - CONTINUED: LAST TEN FISCAL YEARS

(AMOUNTS EXPRESSED IN THOUSANDS)

		2011	2012	2013	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	2020
PROGRAM REVENUES - CONTINUED:											
Governmental activities - continue Operating grants and	:d:										
contributions Capital grants and	\$	326	167	230	276	198	224	203	121	155	107
contributions		228	440	7,125	4,740	4,513	3,799	479	2,722	5,600	5,143
Total governmental activities program revenues		5,875	5,762	14,536	14,099	14,706	7,305	3,555	5,819	8,706	7,510
Business-type activities:											
Charges for services: Sanitation		-	-	-	-	1,488	1,511	1,546	1,555	1,570	1,575
Public utility Capital grants and		6,284	5,652	6,080	6,413	6,918	9,953	9,173	7,370	7,600	9,088
contributions Total business-type		<u>-</u>	<u>668</u> .	45		-	93	460	381	17	
activities program revenues Total primary		6,284	6,320	6,125	6,413	8,406	11,557	11,179	9,306	9,187	10,663
government program revenues	\$	12,159	12,082	20,661	20,512	23,112	18,862	14,734	15,125	17,893	18,173
NET (EXPENSE)/REVENUE											
Governmental activities Business-type activities	\$	(24,309) <u>967</u>	(25,012) 151	(14,672) 602	(15,837) (1,161)	(19,812) (366)	(23,476) (538)	(26,624) 793	(23,994) 1,246	(20,596)	(24,509) <u>271</u>
Total primary government net expense	\$	(23,342)	(24,861)	(14,070)	(16,998)	(20,178)	(24,014)	(25,831)	(22,748)	(20,252)	(24,238)

CHANGES IN NET POSITION - CONTINUED: LAST TEN FISCAL YEARS

(AMOUNTS EXPRESSED IN THOUSANDS)

	2011	2012	2013	2014	2015	<u>2016</u>	<u>2017</u>	2018	<u>2019</u>	<u>2020</u>
GENERAL REVENUES AND OTHER CHANGES IN NET <u>POSITION</u>										
Governmental activities:										
Intergovernmental/unrestricted Taxes:	\$ 10,194	10,361	11,424	11,288	13,788	15,286	13,611	15,475	15,061	14,921
Property taxes	10,089	10,254	9,176	8,695	9,362	9,662	9,881	10,089	9,965	10,212
Other taxes	586	613	607	615	632	1,600	1,527	1,598	1,583	1,581
Investment and interest earnings	287	363	8	306	197	180	225	183	1,019	741
Other	1,605	4,282	2,144	2,486	615	153	173	161	171	126
Transfers	<u> </u>	189	133		236	<u> </u>	400	-	90	669
Total governmental activities	22,761	26,062	23,492	23,390	24,830	26,881	25,817	27,506	27,889	28,250
Business-type activities:										
Investment and interest earnings	168	77	(143)	39	56	61	49	76	302	249
Other	235	365	169	127	85	100	-	24	2	(1)
Transfers	<u> </u>	(189)	(133)		(236)	<u>-</u>	(400)		(90)	(669)
Total business-type activities	403	253	(107)	166	(95)	161	(351)	100	214	(421)
Total primary government	\$ 23,164	26,315	23,385	23,556	24,735	27,042	25,466	27,606	28,103	27,829
CHANGE IN NET POSITION										
Governmental activities	\$ (1,548)	1,050	8,820	7,553	5,018	3,405	(807)	3,512	7,293	3,741
Business-type activities	1,370	404	495	(995)	(461)	(377)	442	1,346	558	(150)
Total primary government	\$ (178)	1,454	9,315	6,558	4,557	3,028	(365)	4,858	7,851	3,591

Source: Audited Financial Statements

TABLE 3

CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

(AMOUNTS EXPRESSED IN THOUSANDS)

		<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
REVENUES:											
Taxes	\$	20,255	20,584	20,512	20,152	23,110	23,260	23,102	23,686	23,433	24,088
Franchise fees		1,160	1,122	1,126	1,273	1,367	1,245	1,167	1,256	1,249	1,247
Licenses, fees, and permits		280	294	362	379	382	392	399	551	463	339
Fines and forfeitures		1,442	1,316	1,698	1,241	2,350	1,905	1,707	1,594	1,397	1,044
Charges for services		1,780	1,797	1,968	2,142	847	797	815	857	827	803
Special assessments		74	44	43	46	44	46	48	-	-	-
Investment and interest earnings		286	361	8	306	197	180	224	182	1,017	739
Intergovernmental programs		1,551	2,702	9,191	7,863	5,962	6,554	2,238	4,941	7,892	7,869
Other revenue	_	130	193	74	126	292	149	209	207	207	<u> 177</u>
Total revenues	-	26,958	28,413	34,982	33,528	34,551	34,528	29,909	33,274	36,485	36,306
EXPENDITURES:											
General government		3,479	3,390	3,391	3,784	4,821	5,217	4,243	3,812	3,820	4,221
Public safety		10,118	9,720	9,934	10,580	10,603	9,877	10,225	9,970	10,430	10,491
Court services		323	150	314	390	454	287	191	167	169	186
Public services		4,047	3,554	3,714	4,695	4,676	4,328	4,423	4,695	4,893	5,868
Sanitation		1,068	1,190	1,195	1,197	-	-	-	-	-	-
Health and welfare		45	39	31	50	55	54	86	55	98	115
Culture and recreation		2,108	2,090	2,184	2,377	2,191	2,159	2,195	2,211	2,222	1,861
Economic development and											
assistance		53	38	50	50	-	-	-	-	-	-
Capital outlay		5,674	1,231	7,846	6,844	8,023	4,551	3,089	4,474	15,071	21,979
Debt service:											
Debt issuance cost and other		-	-	-	-	25	365	-	-	219	416
Interest		3,290	4,720	2,618	2,044	2,293	2,250	2,676	2,459	2,308	3,625
Principal	_	3,212	3,473	3,259	2,869	2,199	3,827	4,172	4,423	4,562	4,563
Total expenditures	-	33,417	29,595	34,536	34,880	35,340	32,915	31,300	32,266	43,792	53,325
Excess of revenues over (under)											
expenditures	\$_	(6,459)	(1,182)	446	(1,352)	(789)	1,613	(1,391)	1,008	(7,307)	(17,019)

CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS - CONTINUED:

LAST TEN FISCAL YEARS

(AMOUNTS EXPRESSED IN THOUSANDS)

		<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
OTHER FINANCING SOURCES (USES): Issuance of bonds/loan											
proceeds	\$	5,887	3,159	-	5,100	6,053	13,745	-	-	21,620	25,559
Payment to refunded debt escrow agent		-	114	-	-	(6,230)	-	-	-	-	-
Premium on bonds		-	(3,240)	-	-	176	174	-	-	-	-
Debt retirement		-	-	-	-	-	(1,814)	-	-	-	(21,990)
Payments to developers		-	-	-	-	-	-	-	-	-	(2,389)
Sale of assets		38	45	33	24	88	40	27	46	41	36
Issuance of capital leases		-	-	-	-	80	65	68	121	256	431
Transfers from other funds		1,119	1,397	410	11,550	4,856	11,137	929	731	38,727	786
Transfers to other funds	_	(1,119)	(1,209)	(427)	(11,550)	(4,856)	(11,137)	(529)	(731)	(38,636)	(117)
Total other financing											
sources (uses)	-	5,925	266	16	5,124	167	12,210	495	167	22,008	2,316
Net change in fund balances	\$ _	(534)	(916)	462	3,772	(622)	13,823	(896)	1,175	14,701	(14,703)
Debt service as a percentage of noncapital expenditures		<u>24.34</u> %	<u>29.52</u> %	<u>22.68</u> %	<u>18.24</u> %	<u>17.23</u> %	<u>21.82</u> %	<u>24.81</u> %	<u>26.06</u> %	<u>25.14</u> %	<u>28.99</u> %

Source: Audited Financial Statements

CITY OF RIDGELAND, MISSISSIPPI TABLE 4 GENERAL GOVERNMENTAL EXPENDITURES BY FUNCTION LAST TEN FISCAL YEARS (AMOUNTS EXPRESSED IN THOUSANDS)

Fiscal	General	Public	Court	Public		Health and	Culture and	Economic	Capital	Debt	
Year	Government	Safety	Services	Works	Sanitation			Development	-	Service	Total
											•
2011	3,479	10,118	323	4,047	1,068	45	2,108	53	5,674	6,502	33,417
2012	3,390	9,720	150	3,554	1,190	39	2,090	38	1,231	8,193	29,595
2013	3,391	9,934	314	3,714	1,195	31	2,184	50	7,846	5,877	34,536
2014	3,784	10,580	390	4,695	1,197	50	2,377	50	6,844	4,913	34,880
2015	4,821	10,603	454	4,676	-	55	2,191	-	8,023	4,517	35,340
2016	5,217	9,877	287	4,328	-	54	2,159	-	4,551	6,442	32,915
2017	4,243	10,225	191	4,423	-	86	2,195	-	3,089	6,848	31,300
2018	3,812	9,970	167	4,695	-	55	2,211	-	4,474	6,882	32,266
2019	3,820	10,430	169	4,893	-	98	2,222	•	15,071	7,089	43,792
2020	4,221	10,491	186	5,868	-	115	1,861	-	21,979	8,604	53,325

Source: Audited Financial Statements

CITY OF RIDGELAND, MISSISSIPPI TABLE 5 GENERAL GOVERNMENT TAX REVENUE BY SOURCE LAST TEN FISCAL YEARS (AMOUNTS EXPRESSED IN THOUSANDS)

Fiscal Year	Property Taxes	Sales Taxes (1)
2011	10,061	10,194
2012	10,223	10,361
2013	9,088	11,424
2014	8,659	11,493
2015	9,323	13,787
2016	9,662	13,598
2017	9,881	13,221
2018	10,089	13,597
2019	9,965	13,468
2020	10,212	13,876

Source: Audited Financial Statements

(1) Sales tax is not an "own-source revenue" of the City. Sales taxes are levied by the State of Mississippi at a rate of 7 percent. The State of Mississippi levies and collects all sales taxes in the state and remits 18.5 percent of the 7 percent levied to each municipality based on their portion of sales taxes generated from sales within the municipality. Principal payer information is not currently made available to the City of Ridgeland.

CITY OF RIDGELAND, MISSISSIPPI TABLE 6 PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS (AMOUNTS EXPRESSED IN THOUSANDS)

	(1)		%	Collections in	Total	Ratio Total
Fiscal	Total	Current	Current	Subsequent	Tax	Collected
Year	Levy	Collections	Collected	Years	Collections	to Levy
2011	7,977	7,822	98.1%	155	7,977	100.0%
2012	7,862	7,667	97.5%	195	7,862	100.0%
2013	8,723	8,641	99.1%	82	8,723	100.0%
2014	8,961	8,817	98.4%	144	8,961	100.0%
2015	9,571	9,316	97.3%	255	9,571	100.0%
2016	8,976	8,876	98.9%	100	8,976	100.0%
2017	9,184	9,067	98.7%	117	9,184	100.0%
2018	9,163	9,109	99.4%	54	9,163	100.0%
2019	9,203	9,142	99.3%	61	9,203	100.0%
2020	9,376	9,327	99.5%	-	9,327	99.5%

(1) Levy is established October 1 of year in which taxes are collected.

Source: Madison County Tax Collector Office

ASSESSED AND ACTUAL VALUE OF PROPERTY (1) LAST TEN FISCAL YEARS

(AMOUNTS EXPRESSED IN THOUSANDS)

	Real F	roperty	Personal	Property	Utili	ties	Vehi	cles		Totals	
Fiscal Year	Assessed Value	Actual Value	% Assessed Increase (Decrease)								
2011	311,607	2,277,829	65,939	439,593	5,218	34,787	49,283	164,277	432,047	2,916,486	4.7%
2012	315,729	2,307,961	51,047	340,313	5,613	37,420	48,298	160,993	420,687	2,846,687	-2.6%
2013	318,905	2,331,177	54,693	364,620	7,063	47,087	48,691	162,303	429,352	2,905,187	2.1%
2014	322,443	2,357,039	52,537	350,247	9,497	63,313	50,386	167,953	434,863	2,938,552	1.3%
2015	336,960	2,463,158	49,511	330,073	10,296	68,640	52,299	174,330	449,066	3,036,201	3.3%
2016	334,520	2,445,322	49,856	332,373	10,130	67,533	58,088	193,627	452,594	3,038,855	0.8%
2017	336,716	2,461,374	49,401	329,340	10,526	70,173	61,893	206,310	458,536	3,067,197	1.3%
2018	342,527	2,503,852	48,525	323,500	11,110	74,067	59,842	199,473	462,004	3,100,892	0.8%
2019	346,367	2,531,923	46,771	311,807	10,848	72,320	60,053	200,177	464,039	3,116,227	0.4%
2020	352,771	2,578,735	48,389	322,593	11,722	78,147	60,059	200,197	472,941	3,179,672	1.9%

(1) Assessment rates are as follows:

Real Property - Assessed at 10% of actual value for homeowner-occupied, 15% for all others.

Personal Property - Assessed at 15% of actual value.

Utilities - Assessed at 15% of actual value.

Vehicles - Assessed at 30% of actual value.

Above schedule uses estimated combined assessment ratio of 13.68% for real property.

- (2) Large increase due in part to area annexed going on the tax rolls.
- (3) The weighted average of all individual direct rates is 14.9%.

Source: Madison County Tax Assessor

CITY OF RIDGELAND, MISSISSIPPI
TABLE 8
PROPERTY TAX RATES - DIRECT AND OVERLAPPING GOVERNMENTS
LAST TEN FISCAL YEARS

	City	of Ridgel	and	Ma	dison Cou	nty	Sc	hool Distri	ict	
Fiscal Year	Operating Millage	Debt Millage	Total Millage	Operating Millage	Debt Millage	Total Millage	Operating Millage	Debt Millage	Total Millage	Grand Total Millage
2011	11.27	8.76	20.03	29.08	6.55	35.63	40.99	13.56	54.55	110.21
2012	11.27	8.76	20.03	29.08	6.55	35.63	41.57	12.98	54.55	110.21
2013	11.27	8.76	20.03	31.58	6.55	38.13	43.55	11.00	54.55	112.71
2014	11.27	8.76	20.03	31.58	6.55	38.13	43.55	11.00	54.55	112.71
2015	11.27	8.76	20.03	31.58	6.55	38.13	45.55	9.00	54.55	112.71
2016	11.27	8.76	20.03	31.58	6.55	38.13	46.55	8.00	54.55	112.71
2017	11.27	8.76	20.03	31.58	6.55	38.13	46.55	8.00	54.55	112.71
2018	11.27	8.76	20.03	31.58	6.55	38.13	46.55	8.00	54.55	112.71
2019	11.27	8.76	20.03	28.91	9.22	38.13	47.55	7.00	54.55	112.71
2020	11.27	8.76	20.03	30.08	8.05	38.13	47.55	7.00	54.55	112.71

Source: Madison County Tax Assessor's Office

CITY OF RIDGELAND, MISSISSIPPI TABLE 9 PRINCIPAL TAXPAYERS CURRENT AND NINE YEARS AGO (AMOUNTS EXPRESSED IN THOUSANDS)

		<u>2020</u>				2011		
				% of Total				% of Total
	Type of	Assessed		Assessed	Type of	Assessed		Assessed
Taxpayer	Business	 Valuation	Rank	Valuation	Business	Valuation	Rank	<u>Valuation</u>
Renaissance at Colony Park, LLC	Lifestyle Center	\$ 12,686	1	3.07%		8,527	1	2.23%
Entergy Mississippi Inc.	Energy	10,533	2	2.55%				
Northpark Mall LP	Shopping Mall	7,946	3	1.92%		7,765	2	2.03%
200 Renaissance, LLC	Office Building	7,522	4	1.82%		7,522	3	1.97%
Trace Apartment, LP	Apartments	5,347	5	1.30%		2,976	5	0.78%
300 Renaissance, LLC	Office Building	4,771	6	1.16%		4,771	4	1.25%
Cellular South (S3)	Phone	3,563	7	0.86%				
Southern Farm Bureau Casualty Insurance	Insurance	3,183	8	0.77%		2,628	8	0.69%
Legacy Park Apartments, LLC	Apartments	3,044	9	0.74%		2,790	6	0.73%
Arbors Acquisition	Apartments	2,984	10	0.72%				
Natchez Trace - BH, LLC		-			Apartments	2,657	7	0.69%
Sunchase of Ridgeland, Ltd.		-			Apartments	2,587	9	0.68%
Mid-America Capital Partners, LP		-			Apartments	2,567	10	<u>0.67</u> %
Total taxable assessed value of 10 largest taxpa	ayers	61,579		14.91%		44,790		11.72%
Total taxable assessed value of other taxpayers	i e	351,303		85.09%		337,974		88.28%
Total taxable assessed value of all taxpayers		\$ 412,882		100.00%		382,764		100.00%

Source: Madison County Tax Assessor's Office.

CITY OF RIDGELAND, MISSISSIPPI TABLE 10 SPECIAL ASSESSMENT BILLINGS AND COLLECTIONS LAST TEN FISCAL YEARS

Fiscal Year	Beginning Balance	Current Billing	Current Collection (1)	Ratio of Collection to Amount Due	Assessments	Total Outstanding Assessments
2011	560,233	120,977	167,974	139%	-	392,259
2012	392,259	120,977	165,975	137%	-	226,284
2013	226,284	46,997	46,997	100%	-	179,287
2014	179,287	46,997	46,997	100%	-	132,290
2015	132,290	46,997	46,997	100%	-	85,293
2016	85,293	46,997	13,380	28%	-	71,913
2017	71,913	41,570	71,913	173%	-	_
2018	-	-	-		-	-
2019	-	-	-		-	-
2020	-	-	-		-	-

(1) Includes prepayments

COMPUTATION OF DIRECT AND OVERLAPPING BONDED DEBT (1)

CURRENT AND NINE YEARS AGO (AMOUNTS EXPRESSED IN THOUSANDS)

		(2)	(3) Percentage Applicable	Amount Applicable
Fiscal		Net Debt	to	to
Year	Jurisdiction	 Outstanding	Ridgeland	Ridgeland
Direct:				
2020	City of Ridgeland	\$ 72,018	100.00%	72,018
Total Direct		72,018		72,018
Overlapping:				
2020	Madison County	74,650	37.40%	27,919
2020	Madison County Schools	39,548	37.40%	14,791
Total Overlapping		114,198		42,710
Total Direct and Ov	verlapping	\$ 186,216		114,728
Direct:				
2011	City of Ridgeland	\$ 23,749	100.00%	23,749
Total Direct		23,749		23,749
Overlapping:				
2011	Madison County	86,745	37.40%	32,443
2011	Madison County Schools	116,295	37.40%	43,494
Total Overlapping		203,040		75,937
Total Direct and Ov	verlapping	\$ 226,789		99,686

⁽¹⁾ Excludes general obligation bonds reported in the enterprise funds.

Source: Madison County School District, Madison County

⁽²⁾ Total bonded G.O. debt less amount in debt service funds for retirement of bonds.

⁽³⁾ The percentage used for overlapping debt is based on population.

CITY OF RIDGELAND, MISSISSIPPI TABLE 12 RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS (AMOUNTS EXPRESSED IN THOUSANDS)

	Gov	ernmental Activit	ies	Business-type	Activities			
Fiscal Year	General Obligation Bonds (net of premiums)	Limited Obligation Bonds (net of premiums and discounts)	Notes and Capital Lease Obligations	General Obligation Bonds (net of premiums)	Notes	Total Primary Government	Percentage of Personal Income (a)	Per Capita
2011	24,014	27,423	6,617	11,631	4,364	74,049	8.52%	3.08
2012	21,349	35,986	5,853	11,094	5,687	79,969	9.26%	3.25
2013	18,416	34,313	5,459	10,528	5,297	74,013	8.24%	3.02
2014	20,979	32,561	5,059	9,952	4,896	73,447	8.38%	2.99
2015	18,995	31,002	4,843	9,168	4,518	68,526	7.89%	2.83
2016	29,174	27,854	6,760	8,456	4,680	76,924	8.81%	3.16
2017	27,146	26,421	6,066	7,718	4,702	72,053	8.12%	2.94
2018	25,107	24,980	5,210	6,973	4,383	66,653	7.58%	2.75
2019	44,638	23,474	4,473	6,200	4,053	82,838	9.12%	3.42
2020	42,506	25,559	3,953	5,401	3,716	81,135	8.01%	3.37

Notes: Details regarding the city's outstanding debt can be found in the notes to the financial statements.

⁽a) See Table 17 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year.

CITY OF RIDGELAND, MISSISSIPPI TABLE 13 LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS (AMOUNTS EXPRESSED IN THOUSANDS)

	<u>2011</u>	<u>2012</u>	2013	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Assessed value of property	\$ 432,047	420,687	429,352	434,863	449,066	452,594	458,536	462,004	464,039	472,941
Debt limit, 15% of assessed valuation	64,807	63,103	64,403	65,229	67,360	67,889	68,780	69,301	69,606	70,941
Amount of debt applicable to limit: General obligation bonds Less:	24,014	21,349	18,416	20,979	18,995	29,174	27,146	25,107	44,638	42,506
Special assessment bonds	230	195	160	120	80	40				<u>-</u>
Total net debt applicable to limit (a)-(b)	23,784	21,154	18,256	20,859	18,915	29,134	27,146	25,107	44,638	42,506
Legal debt margin	\$ 41,023	41,949	46,147	44,370	48,445	38,755	41,634	44,194	24,968	28,435
Total net debt applicable to the limit as a percentage of debt limit	<u>36.70</u> %	<u>33.52</u> %	<u>28.35</u> %	<u>31.98</u> %	<u>28.08</u> %	<u>42.91</u> %	<u>39.47</u> %	<u>36.23</u> %	<u>64.13</u> %	<u>59.92</u> %

RATIO OF NET GENERAL OBLIGATION DEBT TO ASSESSED VALUE AND NET GENERAL OBLIGATION BONDED DEBT PER CAPITA LAST TEN FISCAL YEARS

(AMOUNTS EXPRESSED IN THOUSANDS)

Fiscal Year	Estimated Population (1)	Assessed Valuation (2)	Gross Bonded Debt (3)	Less Debt Service Fund	Net Bonded Debt	Net Bonded Debt Per Capita (4)	Ratio of Net Bonded Debt to Assessed Value
2011	24.0	432,047	24,014	1,169	22,845	952	5.29%
2012	24.5	420,687	21,349	275	21,074	860	5.01%
2013	24.5	429,352	18,416	-	18,416	752	4.29%
2014	24.6	434,863	20,979	-	20,979	853	4.82%
2015	24.2	449,066	18,995	463	18,532	766	4.13%
2016	24.3	452,594	29,174	1,318	27,856	1,146	6.15%
2017	24.5	458,536	27,146	1,523	25,623	1,046	5.59%
2018	24.2	462,004	25,107	1,709	23,398	967	5.06%
2019	24.2	464,039	44,638	2,053	42,585	1,760	9.18%
2020	24.2	472,941	42,506	1,827	40,679	1,681	8.60%

⁽¹⁾ Bureau of the Census established 1990 and 2000 populations.

Interim figures are based on estimates by the Planning District and residential construction permits.

⁽²⁾ From Table 7.

⁽³⁾ General obligation bonds reported in the Enterprise Fund and Special Assessment debt have been excluded.

⁽⁴⁾ Expressed in actual dollars.

CITY OF RIDGELAND, MISSISSIPPI TABLE 15

RATIO OF ANNUAL DEBT SERVICE EXPENDITURES FOR GENERAL OBLIGATION BONDED DEBT TO TOTAL GOVERNMENTAL EXPENDITURES (1) LAST TEN FISCAL YEARS

(AMOUNTS EXPRESSED IN THOUSANDS)

Principal	Interest	Total Debt Service	Total Governmental Expenditures	Ratio of Debt Service to General Governmental Expenditures
3.212	3.194	6.406	33.417	19.17%
•	4,627	8,101	29,595	27.37%
3,258	2,606	5,864	34,536	16.98%
2,869	1,916	4,785	34,880	13.72%
2,199	2,293	4,492	35,340	12.71%
3,826	2,250	6,076	32,915	18.46%
4,172	2,676	6,848	31,300	21.88%
4,423	2,459	6,882	32,266	21.33%
4,562	2,308	6,870	43,792	15.69%
4,563	3,625	8,188	53,325	15.35%
	3,212 3,474 3,258 2,869 2,199 3,826 4,172 4,423 4,562	3,212 3,194 3,474 4,627 3,258 2,606 2,869 1,916 2,199 2,293 3,826 2,250 4,172 2,676 4,423 2,459 4,562 2,308	Principal Interest Debt Service 3,212 3,194 6,406 3,474 4,627 8,101 3,258 2,606 5,864 2,869 1,916 4,785 2,199 2,293 4,492 3,826 2,250 6,076 4,172 2,676 6,848 4,423 2,459 6,882 4,562 2,308 6,870	Principal Interest Debt Service Governmental Expenditures 3,212 3,194 6,406 33,417 3,474 4,627 8,101 29,595 3,258 2,606 5,864 34,536 2,869 1,916 4,785 34,880 2,199 2,293 4,492 35,340 3,826 2,250 6,076 32,915 4,172 2,676 6,848 31,300 4,423 2,459 6,882 32,266 4,562 2,308 6,870 43,792

⁽¹⁾ Includes Special Assessment Bonds. General Obligation bonds reported in the Enterprise Fund have been excluded.

Source: Audited Financial Statements

CITY OF RIDGELAND, MISSISSIPPI TABLE 16 PLEDGED REVENUES LAST TEN FISCAL YEARS (AMOUNTS EXPRESSED IN THOUSANDS)

Utility Revenue Notes

Fiscal	Water & Sewer Charges	Less: Operating	Net Available	Debt S	Service Requireme	nts	
Year	and Other	Expenses (1)	Revenue	Principal	Interest	Total	Coverage
2011	6,284	3,510	2,774	208	79	287	9.67
2012	6,001	4,192	1,809	289	97	386	4.69
2013	6,080	3,720	2,360	298	95	393	6.01
2014	6,412	5,700	712	308	79	387	1.84
2015	6,919	5,468	1,451	317	69	386	3.76
2016	6,924	5,344	1,580	327	59	386	4.09
2017	6,806	4,938	1,868	231	68	299	6.25
2018	7,043	3,346	3,697	218	65	283	13.06
2019	6,815	3,310	3,505	222	61	283	12.39
2020	6,962	4,410	2,552	226	57	283	9.02

⁽¹⁾ Total operating expenses exclusive of depreciation and amortization expense.

Limited Obligation Bonds

Fiscal	Pledged	Debt Se	ervice Requirements	S	
Year	Revenue	Principal	Interest	Total	Coverage
2011	2,120	1,263	1,633	2,896	0.73
2012	3,654	1,622	1,906	3,528	1.04
2013	3,158	1,663	1,832	3,495	0.90
2014	3,200	1,741	1,240	2,981	1.07
2015	2,593	1,549	1,688	3,237	0.80
2016	3,686	1,330	1,499	2,829	1.30
2017	2,783	1,390	1,441	2,831	0.98
2018	2,876	1,450	1,379	2,829	1.02
2019	2,856	1,515	1,310	2,825	1.01
2020	2,589	1,590	1,232	2,822	0.92

Source: Audited Financial Statements

CITY OF RIDGELAND, MISSISSIPPI
TABLE 17
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS

		Personal	Per			
		Income	Capita		County	
Calendar		(thousands	Personal	Median	School	Unemployment
Year	Population	of dollars)	Income	Age	Enrollment	Rate
2011	24,047	869,299	36,150	34.4	12,159	7.6%
2012	24,596	863,147	35,093	34.4	11,811	6.5%
2013	24,542	898,360	36,605	34.2	12,182	6.3%
2014	24,592	876,852	35,656	35.1	12,506	5.3%
2015	24,221	868,783	35,869	33.7	12,772	4.2%
2016	24,351	873,446	35,869	33.7	13,075	4.4%
2017	24,483	887,582	36,253	33.3	13,171	3.6%
2018	24,266	879,715	36,253	33.3	13,252	3.3%
2019	24,188	908,284	37,551	34.0	13,302	4.5%
2020	24,104	1,012,802	42,018	36.1	13,310	4.9%

Source: U.S. Census Bureau

Mississippi Development Authority

Economic and Community Development Section

U.S. Labor Bureau Statistics

CITY OF RIDGELAND, MISSISSIPPI TABLE 18 EDUCATION RELATED INFORMATION LAST TEN FISCAL YEARS

Fiscal Year	Elementary Schools	Middle Schools	High Schools	Vocational Schools	Junior College	Total County Enrollment
2011	2	1	1	1	1	12,159
	_	1	1	1	1	•
2012	2	1	I	i	1	11,811
2013	2	1	1	1	1	12,182
2014	2	1	1	1	1	12,506
2015	2	1	1	1	1	12,772
2016	2	1	1	1	1	13,075
2017	2	1	1	1	1	13,171
2018	2	1	1	1	1	13,252
2019	2	1	1	1	1	13,302
2020	2	1	1	1	1	13,310

CITY OF RIDGELAND, MISSISSIPPI TABLE 19 PRINCIPAL EMPLOYERS CURRENT AND NINE YEARS AGO

		2020			2011	
			Percentage			Percentage
			of Total		(2)	of Total
Employer	Employees	Rank	Employment	Employees	Rank	Employment (1)
C-Spire	744	1	3.26%	389	1	Unknown
Madison County Schools	502	2	2.20%	-	-	-
Wal-Mart Superstore	300	3	1.32%	300	3	Unknown
Butler, Snow	299	4	1.31%	227	5	Unknown
Bankplus	291	5	1.28%	307	2	Unknown
City of Ridgeland	267	6	1.17%	-	-	-
Horne LLP	188	7	0.82%	-	-	-
Morgan-White Group, Inc.	165	8	0.72%	-	-	-
Costco	155	9	0.68%	-	-	-
Gulf South Medical Supply, Inc.	147	10	0.64%	-	-	-
Southern Farm Bureau				295	4	Unknown
Total employees of principal employers	3,058		13.42%	1,518		Unknown
Total employees of other employers	19,734		86.58%	Unknown		Unknown
Total	22,792		100.00%	Unknown		Unknown

Source: Mississippi Department of Employment Security, City of Ridgeland, Individual companies

- (1) Information was unavailable.
- (2) The only information available for 2010 was the top 5 Employers.

CITY OF RIDGELAND, MISSISSIPPI TABLE 20 CONSTRUCTION ACTIVITY LAST TEN FISCAL YEARS

	Non-Re	sidential		Residential				
Calendar Year	Number of Permits	Value	Number of Permits	Increase in Family Units	Value	Alterations	Total Value	% Change
2011	123	19,447,698	132	24	12,233,459	14,627,572	46,308,729	-3.8%
2012	104	8,075,242	196	35	18,368,500	12,507,771	38,951,513	-15.9%
2013	142	19,023,885	143	35	14,774,347	15,715,274	49,513,506	27.1%
2014	120	18,923,933	202	77	29,655,431	20,430,180	69,009,544	39.4%
2015	100	20,415,795	207	89	33,605,562	11,186,414	65,207,771	-5.5%
2016	90	19,637,647	224	62	26,517,126	15,191,336	61,346,109	-5.9%
2017	81	29,118,327	211	55	21,761,280	17,281,810	68,161,417	11.1%
2018	99	36,948,075	260	63	25,818,290	26,174,511	88,940,876	30.5%
2019	101	39,687,650	143	13	7,369,800	27,338,093	74,395,543	-16.4%
2020	93	35,476,476	118	22	16,042,200	12,420,875	63,939,551	-14.1%

CITY OF RIDGELAND, MISSISSIPPI TABLE 21 PROPERTY VALUE AND CONSTRUCTION LAST TEN FISCAL YEARS (AMOUNTS EXPRESSED IN THOUSANDS)

		Non-Residential Construction (1)			Residential Construction (1)		ions/ ons (1)
Fiscal Year	Real Property Value (2)	Number of Units	Value	Number of Units	Value	Number of Units	Value
2011	2,277,829	123	19,448	24	12,233	108	14,628
2012	2,307,961	104	8,075	35	18,369	161	12,508
2013	2,331,177	142	19,024	35	14,774	108	15,715
2014	2,357,039	120	18,924	77	29,655	125	20,430
2015	2,463,158	100	20,416	89	33,606	118	11,186
2016	2,445,322	90	19,638	62	26,517	162	15,191
2017	2,461,374	81	29,118	55	21,761	156	17,282
2018	2,503,852	99	36,948	63	25,818	197	26,175
2019	2,531,923	101	39,688	13	7,370	130	27,338
2020	2,578,735	93	35,476	22	16,042	96	12,421

⁽¹⁾ From Table 20

⁽²⁾ Total estimated actual value from Table 7

FULL-TIME EQUIVALENT GOVERNMENT EMPLOYEES BY FUNCTION LAST TEN FISCAL YEARS

Function/Program	2011	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
General government	22	42	42	42	42	42	37	37	33	32
Public safety (1)	159	151	147	147	147	150	158	138	157	161
Public services	71	60	60	60	60	60	65	65	63	60
Culture and recreation	14	13	13	13	13	13	13	13	13	14
Total	<u>266</u>	266	<u>262</u>	<u>262</u>	262	<u>265</u>	<u>273</u>	<u>253</u>	<u>266</u>	<u>267</u>

Source: City of Ridgeland

Notes:

(1) Includes Fire and Police

CITY OF RIDGELAND, MISSISSIPPI TABLE 23 OPERATING INDICATORS BY FUNCTION LAST TEN FISCAL YEARS

Function/Program	2011	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	2018	2019	2020
General government:										
Building permits issued*	255	300	285	322	307	314	292	359	244	211
Building inspections conducted	•	-	-	-	-	-	-	-	-	-
Public safety:										
Police:										
Arrests	3,447	3,393	3,735	3,817	3,619	3,764	3,945	3,322	3,415	2,688
Traffic violations	14,734	12,980	11,968	12,266	15,738	13,412	12,674	12,832	14,460	7,298
Parking violations	81	96	103	100	86	125	64	74	43	44
Fire:										
Number of emergency calls answered	2,030	2,022	2,697	2,642	2,968	2,826	3,204	3,610	3,561	2,656
Number of inspections conducted	900	639	476	615	662	1,136	990	715	825	972
Fire insurance rating	5	5	5	5	5	5	5	4	4	4
Public Services:										
Centerline miles of road maintained:										
City	140	142	223	225	227	227	227	227	227	229
Street resurfacing (miles)	**	**	**	**	**	**	**	**	**	**
Potholes repaired	**	**	**	**	**	**	**	**	**	**
Sanitation:										
Water:										
Service connections	7,720	7,712	8,478	8,470	8,828	8,828	9,078	9,026	9,090	9,166
Water main breaks	6	-	-	-	-	-	-	-	•	-
Average daily consumption										
(thousands of gallons)	3,800	3,800	3,800	3,800	3,800	3,800	4,060	3,495	3,495	3,495
Number of fire hydrants	935	940	940	948	987	987	989	989	989	989
Sewer:										
Average daily sewage treatment										
(thousands of gallons)	***	***	***	***	***	***	***	***	***	***
Culture and recreation:										
Library:										
Volumes in collection	**	**	**	**	**	**	**	**	**	**
Total volumes borrowed	**	**	**	**	**	**	**	**	**	**
Parks:										
Athletic field permits issued	**	**	**	**	**	**	**	**	**	**

^{*} Totals include Residential and Nonresidential

^{**} This information was not available at the time this report was prepared.

^{***} Entire sanitary sewer is treated by the City of Jackson, therefore there are no figures for average daily sewage treatment.

CITY OF RIDGELAND, MISSISSIPPI TABLE 24 CAPITAL ASSETS INDICATORS BY FUNCTION LAST TEN FISCAL YEARS

Function/Program	2011	2012	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	2020
Public safety:										
Police:										
Number of stations	1	1	1	1	1	1	1	1	1	1
Zone offices	-	-	-	-	-	-	-	-	-	-
Patrol units	71	70	68	74	75	74	73	76	77	73
Fire:										
Number of stations	4	4	4	4	4	4	4	4	4	4
Public services:										
Street miles	162	164	233	239	230	230	230	230	230	232
Street lights	1,248	1,250	1,320	1,325	1,325	1,325	1,327	1,327	1,327	1,327
Traffic signals	42	42	42	44	49	49	50	52	52	52
Sanitation:										
Water:										
Water mains (miles)	165	166	166	175	200	200	200	200	200	200
Storage capacity										
(thousands of gallons)	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300
Sewer:										
Sanitary sewers (miles)	190	191	191	195	220	220	220	220	220	220
Storm sewers (miles)	150	150	150	155	155	155	155	155	155	155
Treatment capacity										
(thousands of gallons)	*	*	*	*	*	*	*	*	*	*
Refuse collection:										
Collection trucks	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Culture and recreation:										
Number of parks	5	5	5	5	5	5	5	5	5	5
Park acreage	250	250	250	250	250	250	250	250	250	250
Golf courses	-	-	-	<u>-</u>	-	-	<u>-</u>	-	<u>-</u>	-
Community centers	1	1	1	1	1	l	1	1	1	1
Recreational trail miles	7	7	7	17	18	18	18	18	18	18

Note: No capital assets indicators are available for the General Government function.

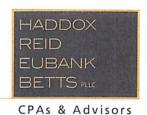
^{*} Entire sanitary sewer is treated by the City of Jackson, therefore no treatment capacity necessary.

^{**} The information was not available at the time this report was prepared.

CITY OF RIDGELAND, MISSISSIPPI TABLE 25 MISCELLANEOUS STATISTICS

Date of incorporation	1899	Average selling price of homes	\$ 186,500
Form of government	Mayor/Aldermen	Median income - household	60,823
Population (estimated census)	24,104		
Area in square miles		Major highways	1
Number of employees (excluding police and fire):			
Classified	238	Railroads	Canadian Nt Illinois Central
Exempt	29		
City of Ridgeland facilities and services:		Nearest commercial airport:	Jackson International, 18 miles
Culture and recreation:			Runway length 8,500 feet
Ballfields	11		
Tennis courts	17	Nearest general airport:	Bruce Campbell Field, 3 miles
Soccer fields	8		Runway length 4,444 feet
Police protection:			
Number of sworn officers	64	Nearest full-service port:	Port of Vicksburg, 55 miles
Number of residents per sworn officer	376.63		Name of waterway - Mississippi River
Water system:			
Maximum capacity in gallons per minutes	6,166		
Other statistics:			
Percentage of population (>25 yrs.) with at least:			
High school diploma	94.1%		
Bachelor's degree	51.6%		





INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Honorable Mayor and Board of Aldermen City of Ridgeland, Mississippi

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the City of Ridgeland, Mississippi, as of and for the year ended September 30, 2020, and the related notes to the financial statements, which collectively comprise the City of Ridgeland, Mississippi's basic financial statements, and have issued our report thereon dated March 30, 2021.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the City of Ridgeland, Mississippi's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City of Ridgeland, Mississippi's internal control. Accordingly, we do not express an opinion on the effectiveness of the City of Ridgeland, Mississippi's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses, or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

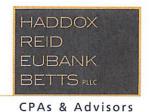
As part of obtaining reasonable assurance about whether the City of Ridgeland, Mississippi's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Haddex Reid Enbank Setts PLLC

Jackson, Mississippi March 30, 2021



INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

To the Honorable Mayor and Board of Aldermen City of Ridgeland, Mississippi

Report on Compliance for Each Major Federal Program

We have audited the City of Ridgeland, Mississippi's compliance with the type of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on the City of Ridgeland, Mississippi's major federal program for the year ended September 30, 2020. The City of Ridgeland, Mississippi's major federal program is identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statues, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on the compliance for each of the City of Ridgeland, Mississippi's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the City of Ridgeland, Mississippi's compliance with those requirements and performing such other procedures as we consider necessary in the circumstances.

Auditor's Responsibility - continued

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the City of Ridgeland, Mississippi's compliance.

Opinion on Each Major Federal Program

In our opinion, the City of Ridgeland, Mississippi, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended September 30, 2020.

Reports on Internal Control over Compliance

Management of the City of Ridgeland, Mississippi, is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the City of Ridgeland, Mississippi's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purposes of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City of Ridgeland, Mississippi's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Haddox Reid Enbruh Betts PLLC

Jackson, Mississippi March 30, 2021

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED SEPTEMBER 30, 2020

Federal Grantor / Pass-Through Grantor / Program or	Federal CFDA	Agency or Pass-Through	Federal
Cluster Title	<u>Number</u>	<u>Number</u>	Expenditures
U.S. Department of Justice Direct programs:			
Federal Bureau of Investigation Jackson Safe Streets Task Force	16.UNKNOWN		\$ 18,377
United States Marshalls Service Regional Fugitive Task Force	16.UNKNOWN		12,947
United States Marshall's Office Equitable Sharing of Federally Forfeited Property	16.UNKNOWN		30,095
Bulletproof Vest Partnership Program	16.607		6,070
Total U.S. Department of Justice			67,489
U.S. Department of Transportation Pass-through programs from: Mississippi Department of Transportation Highway Planning and Construction Cluster:			4 000 240
Highway Planning and Construction Total Highway Planning and Construction Cluster	20.205	STP-8323-00(004)	4,908,249
Pass-through programs from: Mississippi Department of Public Safety Highway Safety Cluster:			
State and Community Highway Safety Total Highway Safety Cluster	20.600	PT-2019-PT-23-01	8,729 8,729
Alcohol Open Container Requirements	20.607	154AL-2019-ST-23-01	34,456
Total U.S. Department of Transportation			4,951,434
Executive Office of the President Pass-through programs from: Mississippi Bureau of Narcotics - Gulf Coast HIDTA High Intensity Drug Trafficking Area Program -			
State and Local Assistance	95.001	G18-GC0003A	4,238
High Intensity Drug Trafficking Area Program - State and Local Assistance	95.001	G19-GC0003A	17,995
Total Executive Office of the President			22,233
U.S. Department of Homeland Security Pass-through program from: Mississippi Department of Public Safety - Office of Homeland Security Homeland Security Grant Program	97.067	19LE316	30,000
Total U.S. Department of Homeland Security			30,000
Total Expenditures of Federal Awards			\$ 5,071,156

See accompanying notes to Schedule of Expenditures of Federal Awards.

NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED SEPTEMBER 30, 2020

NOTE A - BASIS OF PRESENTATION

The accompanying schedule of expenditures of Federal awards (the Schedule) includes the Federal award activity of the City of Ridgeland, Mississippi, under programs of the Federal government for the year ended September 30, 2020. The information in this Schedule is presented in accordance with the requirements of Title 2 *U.S. Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the schedule presents only a selected portion of the operations of the City of Ridgeland, Mississippi, it is not intended to and does not present the financial position, changes in net positions, or cash flows of the City of Ridgeland, Mississippi.

NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

- (1) Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.
- (2) Pass-through entity identifying numbers are presented where available.

NOTE C - INDIRECT COST RATE

The City of Ridgeland, Mississippi, has elected not to use the 10% de minimus indirect cost rate as allowed under the Uniform Guidance.

SCHEDULE OF FINDINGS AND QUESTIONED COSTS YEAR ENDED SEPTEMBER 30, 2020

(1) SUMMARY OF AUDIT RESULTS

- 1. The auditor's report expresses an unmodified opinion on whether the financial statements of the City of Ridgeland, Mississippi, were prepared in accordance with GAAP.
- 2. No significant deficiencies or material weaknesses relating to the audit of the financial statements are reported in the "Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards."
- 3. No instances of noncompliance material to the financial statements of the City of Ridgeland, Mississippi, which would be required to be reported in accordance with *Government Auditing Standards*, were disclosed during the audit.
- 4. No significant deficiencies or material weaknesses in internal control over major Federal award programs are reported in the "Independent Auditor's Report on Compliance for Each Major Program and on Internal Control over Compliance Required by the Uniform Guidance."
- 5. The auditor's report on compliance for the major Federal award programs for the City of Ridgeland, Mississippi, expresses an unmodified opinion on its major Federal program.
- 6. There were no audit findings that are required to be reported in accordance with 2 CFR Section 200.516(a).
- 7. The programs tested as a major program are as follows:

Program Federal CFDA Number

Highway Planning and Construction Cluster: Highway Planning and Construction

20.205

- 8. The threshold for distinguishing Types A and B programs was \$750,000.
- 9. The City of Ridgeland, Mississippi, was determined to not be a low-risk auditee.

(2) FINDINGS - FINANCIAL STATEMENT AUDIT

None.

(3) FINDINGS AND QUESTIONED COSTS - MAJOR FEDERAL AWARD PROGRAMS AUDIT

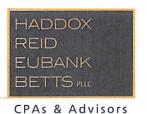
None.

SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS YEAR ENDED SEPTEMBER 30, 2020

FINDING - FINANCIAL STATEMENT AUDIT

None.





INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH STATE LAWS AND REGULATIONS

To the Honorable Mayor and Board of Aldermen City of Ridgeland, Mississippi

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Ridgeland, Mississippi, as of and for the year ended September 30, 2020, which collectively comprise the City of Ridgeland, Mississippi's basic financial statements and have issued our report thereon dated March 30, 2021. We have conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

As required by the state legal compliance audit program prescribed by the Mississippi Office of the State Auditor, we have also performed procedures to test compliance with certain state laws and regulations. However, providing an opinion on compliance with state laws and regulations was not an objective of our audit and, accordingly, we do not express such an opinion.

The results of those procedures and our audit of the financial statements disclosed no material instances of noncompliance with state laws and regulations.

This report is intended solely for the information of the City of Ridgeland, Mississippi's management, Honorable Mayor and Board of Aldermen, and the Mississippi Office of the State Auditor and is not intended to be and should not be used by anyone other than these specified parties. However, this report is a matter of public record and its distribution is not limited.

Haddox Reid Enbank Betts PLLC

Jackson, Mississippi March 30, 2021