

# **COMPREHENSIVE ANNUAL FINANCIAL REPORT**

THE CITY OF



RIDGELAND

## **CITY OF RIDGELAND, MISSISSIPPI**

For the Fiscal Year Ended  
September 30, 2013

Prepared by the Department of Finance and Administration  
Paula W. Tierce, City Clerk  
Ashley Daniel, Finance Manager

**City of Ridgeland, Mississippi**  
**COMPREHENSIVE ANNUAL FINANCIAL REPORT**  
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# I

## INTRODUCTORY SECTION

This section contains a letter of transmittal intended to give the reader a concise but thorough understanding of the background, structure, and the economic and financial condition of the City. An organizational chart is included along with a listing of principal City officials.

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January 17, 2014

To the Citizens of the City of Ridgeland, Mississippi:

It is our pleasure to submit the Comprehensive Annual Financial Report (CAFR) of the City of Ridgeland, Mississippi, for the fiscal year ended September 30, 2013. Responsibility for the accuracy of the data presented and the completeness and fairness of the presentations in the financial statements, including all disclosures, rests with the management of the City of Ridgeland. This report was prepared in conformity with accounting principles generally accepted (GAAP) in the United States of America.

The City is responsible for establishing and maintaining internal controls to ensure that adequate accounting data is compiled to allow preparation of financial statements in conformity with GAAP. Because the cost of a control should not exceed the benefits likely to be derived, internal controls have been implemented to provide reasonable, but not absolute, assurance regarding the reliability of the financial statements. We believe the information as presented is complete and accurate.

Fortenberry & Ballard, PC, Certified Public Accountants, performed an examination, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, of the basic financial statements for the City of Ridgeland. Their unqualified opinion is presented as the first page of the financial section of this report. Also, as required by federal law, a single audit was conducted and the report includes a report on compliance and internal control over compliance on major federal program funds expended by the City of Ridgeland.

GAAP requires that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The MD&A of the City of Ridgeland can be found immediately following the auditor's report.

### **Profile of the Government**

The City of Ridgeland, incorporated in 1899, is located in central Mississippi in south Madison County. With a land area of 22 square miles, the City has grown rapidly since 1980. The City of

mailing address: p.o. box 217 • ridgeland, ms 39158  
street address: 304 highway 51 • ridgeland, ms 39157  
ph: 601.856.7113 • [www.ridgelandms.org](http://www.ridgelandms.org)

Gene F. McGee, cmo - mayor • Paula Tierce, city clerk

board of aldermen: D.I. Smith - at - large • Ken Heard, cmo - ward 1 • Chuck Gautier - ward 2 • Kevin Holder - ward 3  
Brian P. Ramsey - ward 4 • Scott Jones, mayor pro tempore - ward 5 • Wesley Hamlin - ward 6

Ridgeland has seen continuous growth in population from census figures of 11,714 in 1990 to 20,173 in 2000 to 24,047 in 2010. The latest population count as of July 1, 2012 is 24,258.

The Ross Barnett Reservoir, a major recreational area, adjoins Ridgeland to the east. The Natchez Trace Parkway, a federal park commemorating the historical route from Natchez, Mississippi to Nashville, Tennessee, goes through the heart of the city.

Ridgeland is a code-charter municipality that operates under a Mayor/Board of Aldermen form of government. The Mayor is full-time and is elected at-large. Of the seven aldermen, six are elected by ward and one is elected at-large. The Mayor and Board serve concurrent four-year terms. The next city-wide general election will be held in 2017.

The financial statements present information on the financial position and operations of the City as a single comprehensive reporting entity. The City of Ridgeland provides a full range of services to enhance and protect the lives of its citizens. The services include, but are not limited to, police and fire protection, water and sewer services, construction and maintenance of streets and infrastructure, planning and zoning, recreational and cultural services, and general administrative services.

The City of Ridgeland maintains specific budgetary controls. The objective of the budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Mayor and Board of Aldermen. Activities of the general funds, debt service funds, capital projects funds, and enterprise funds are included in the annual appropriated budget. The legal level of budgetary control, the level at which expenditure can not legally exceed the appropriated amount, is established by major expenditure classifications within departments. These major classifications are personnel, supplies, services, and capital. Any change in the appropriated amount of any major classification requires approval by the Mayor and Board of Aldermen. The City Clerk can approve any transfer within a major classification.

### **Factors Affecting Financial Condition**

The City of Ridgeland is located in one of the fastest growing areas of the state. The City has seen steady economic growth from the 1980s through 2013. The City of Ridgeland has not felt the impact of the current recession as have other cities where housing, auto, or financial crisis have been concentrated. In fact, the valuation of non-residential permits issued by the City of Ridgeland increased by approximately \$13 million from 2012 to 2013. The unemployment rate has remained basically the same since 2012, which indicates that the recession has bottomed out in Ridgeland as well as the rest of Mississippi. The City of Ridgeland has seen a consistent increase in sales tax collections, which indicates that retail is strong and continues to grow.

Ridgeland continues to enjoy a balanced mix of residential and commercial development. The opening of 950,000 square foot Northpark mall in 1985 was the catalyst for a retail building boom in this area. Other commercial development quickly followed, with an associated increase in residential construction. In 2002 Madison County saw the beginning operations of a \$930 million Nissan production plant, which employs as many as four thousand employees in its automotive production facilities.

The Highland Colony Parkway was constructed in the late 1990s and has blossomed into a vibrant mixed use corridor. Many international, national, and regional office headquarters have located along the Parkway. The Parkway is also home to numerous retail developments including Renaissance at Colony Park and Township at Colony Park. Renaissance is a 400,000 square foot retail, restaurant, and office development that is adjacent to several mid-rise office buildings. Township is an 80-acre mixed use development complete with retail, office, recreational, and housing uses. In addition, several neighborhoods have developed around the Parkway. The Highland Colony Parkway corridor remains the fastest growing area of the City of Ridgeland.

Madison County and adjacent Hinds and Rankin counties comprise what is known informally as the “Metro Area”. The City of Ridgeland has one of the lowest tax rates in the area, which has remained unchanged since 1992.

### **Long-Term Financial Planning**

In 2008 a long-term strategic plan was adopted by the Mayor and Board of Aldermen with input from citizens and the business community. The primary focus during the coming years will be continued improvement of transportation infrastructure and neighborhood revitalization. As with any rapidly-growing municipality, the City of Ridgeland is faced with keeping up with current demand for services as well as planning for long-term growth.

### **Major Initiatives**

There are currently 17.76 miles of multi-use trails and 2.2 miles of bike lanes in the City of Ridgeland. Currently, there are projects under construction that will add 1.25 miles of multi-use paths. The City of Ridgeland has currently funded projects that are under design that will add an additional 2.5 miles of multi-use paths during the next two years. The City has planned projects that eventually will add 24 miles of new bike lanes and multi-use paths.

Over the course of the past year, several park improvements have been completed. Among these is the completion of the Adam’s Project Universal Playground, which is the only playground of its type in central Mississippi. The \$300,000 project was funded entirely by a Community Development Block Grant and private donations. The half-acre playground in Freedom Ridge Park contains play apparatus for children of all ages and ability levels, and it is inclusive of those with mental and physical challenges.

The City of Ridgeland received the Healthiest Hometown Award from Blue Cross Blue Shield of Mississippi in July 2013. With the \$50,000 funds received, the City of Ridgeland purchased and placed fitness equipment throughout city parks. The equipment includes a multi-purpose workout station at the Ridgeland Multi-Purpose Trail, leg press and chest press machines at Friendship Park, a fitness playground at Freedom Ridge Park, and a climbing wall and a wheelchair accessible fitness machine at the Universal Design Playground at Freedom Ridge Park.

The City of Ridgeland has received national recognition for Freedom Ridge Park, earning multiple awards from ASA and other organizations. This led to the City of Ridgeland being selected to hosted the Men’s and Women’s Amateur Softball Association National

Championship Softball Series at Freedom Ridge Park. This marked the first time the event was held outside of the ASA's headquarters in Oklahoma City.

Ridgeland is an environmental hero among cities, earning the following awards for its efforts in recycling and environmental protection: 2013 First Place Local Government Award from Keep Mississippi Beautiful, Steward in the Mississippi Department of Environmental Quality's enhance Program since 2011, Local Government Recycler of the Year 2011 from the Mississippi Recycling Coalition, Merit Award from the American Society of Landscape Architects for the Ridgeland Area Master Plan and Tree City USA certification since 2009.

The Ridgeland Area Master Plan earned a Clarion-Ledger/Mississippi Municipal League Excellence Award for Planning and Development in 2008 for its citizen-led process of developing a long-range vision for Ridgeland's future. The plan included progressive tactics to enhance development in a sustainable manner.

Ridgeland has also been recognized for its forward thinking and technology-oriented businesses. Ridgeland was named Mississippi's eCity 2013 by Google for its strong online business community, making Ridgeland one of the nation's digital capitals. BusinessWeek.com named Ridgeland as the Best Small City for Startups in Mississippi in 2009.

Known as destination for bicycling and a promoter of bicycling safety, Ridgeland earned the bronze award for Bicycle Friendly Community 2010-2014 by the League of American Bicyclists. Designated bike routes in Ridgeland include the Natchez Trace Parkway and Highland Colony Parkway. Local bicycling events often use the multiuse trails, mountain bike trails and the bike routes in Ridgeland.

In 2007, the City of Ridgeland issued \$19,365,000 in bonds for improvement to the water and sewer system, widening Lake Harbour Drive to five lanes, and other miscellaneous drainage, roadway, and park improvements. Construction is completed, underway or soon to be underway on each of these projects.

In 2011, the City of Ridgeland issued \$5,825,000 in bonds for the design and construction of a City Center, which was selected as the priority project by the citizen-based Master Plan Steering Committee. Currently, the City is in the process of removing the above and below-ground concrete, which was left by a former concrete bridge beam construction company. The 2011 bonds also funded the construction of an open-air pavilion at the multi-use trail head. The pavilion includes picnic tables, restrooms, a bike rack and a bike repair station.

The City of Ridgeland is in the process of obtaining funding for several road expansion projects. The Lake Harbour Drive Extension project is estimated to cost approximately \$20 million and the Colony Park Boulevard project is expected to cost \$10 million. Eighty percent of the Colony Park Boulevard project will be funded by capital grants. The Mayor and Board of Aldermen appropriated an additional \$426,000 in the 2014 fiscal year budget for street maintenance.

Mississippi law limits the amount of general obligation debt a municipality may issue to 15% of total assessed valuation. With an assessed valuation of \$429,351,776, the City of Ridgeland's margin for further issuance of general obligation debt is \$46,398,186 as of September 30, 2013.

Moody's Investor Services, widely regarded as one of the top three companies in financial research and analysis, awarded the City of Ridgeland with a bond rating of Aa2. Aa2 is categorized as high-grade for long-term debt ratings and Prime-1, which is highest quality, for short-term debt ratings. Aa2 is subject to very low credit risk. The Aa2 rating received by the City of Ridgeland is the highest bond rating among cities in the State of Mississippi.

### **Financial Awards and Acknowledgments**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Ridgeland for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ended September 30, 2012. The Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government financial reports.

In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized Comprehensive Annual Financial Report, whose contents conform to program standards. The reports must satisfy both generally accepted accounting principles and applicable legal requirements.

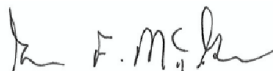
A Certificate of Achievement is valid for a period of one year. This was the twenty-first consecutive year that the City of Ridgeland received this prestigious award. We believe our current report continues to conform to the Certificate of Achievement Program requirements, and we are submitting it to GFOA.

The preparation of this report on a timely basis could not have been accomplished without the cooperation of the entire staff of the Department of Finance and Administration. We also wish to express our appreciation to the other departments within the City of Ridgeland for their submission of information for this report.

We acknowledge the thorough and professional manner in which the audit was conducted by our independent auditors, Fortenberry & Ballard, P.C., and their contribution toward the preparation of this CAFR.

In conclusion, we acknowledge the Board of Aldermen who consistently support the goal of excellence in all aspects of financial management by the City of Ridgeland. Their continuing interest and support are greatly appreciated.

Respectfully yours,



Gene F. McGee  
Mayor  
City of Ridgeland



Paula Tierce  
City Clerk  
City of Ridgeland



Government Finance Officers Association

**Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting**

Presented to

**City of Ridgeland  
Mississippi**

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

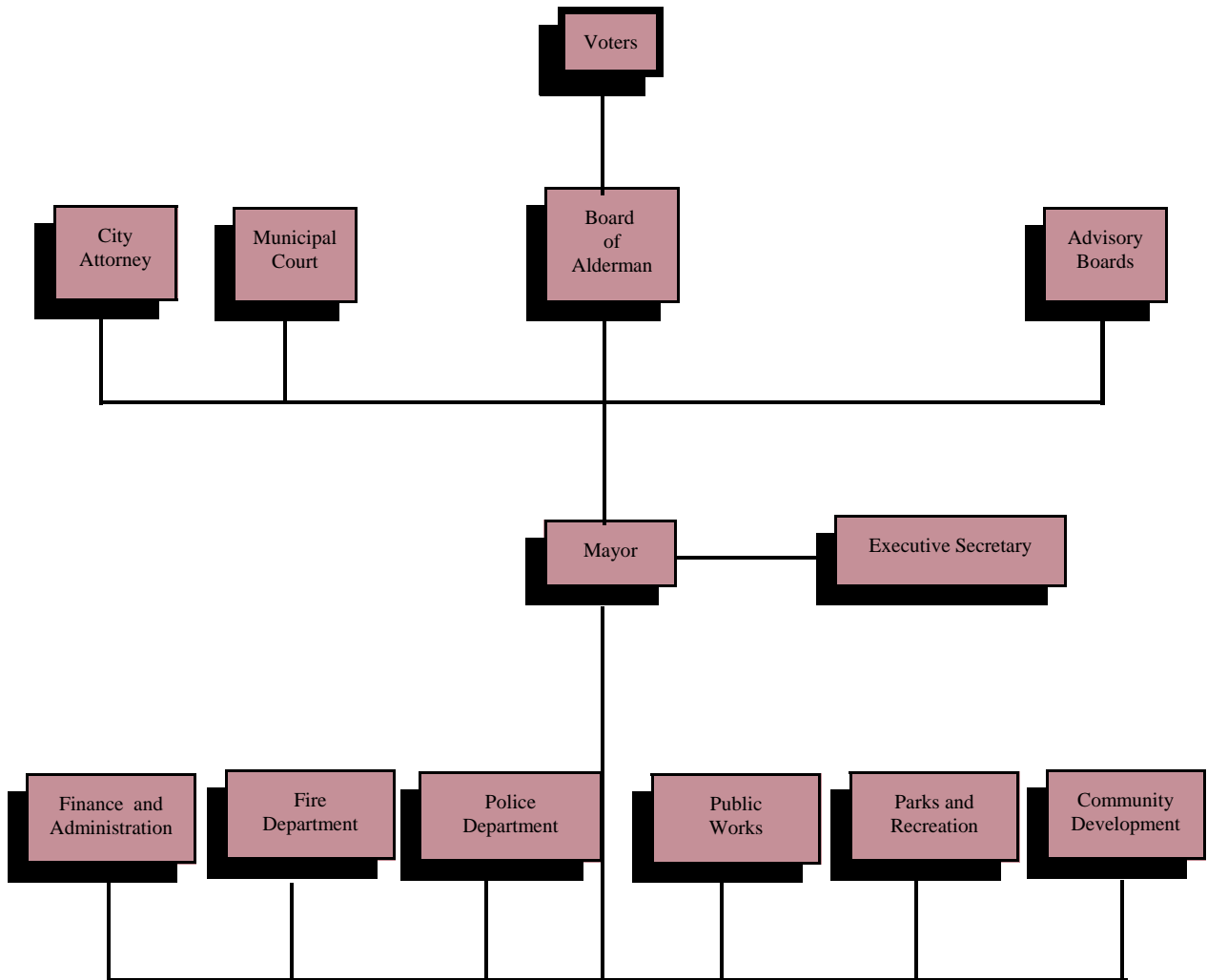
**September 30, 2012**

Executive Director/CEO



# CITY OF RIDGELAND

## ORGANIZATION CHART



## **CITY OF RIDGELAND, MISSISSIPPI**

Listing of City Officials  
As of September 30, 2013

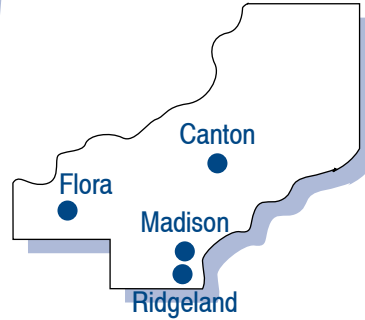
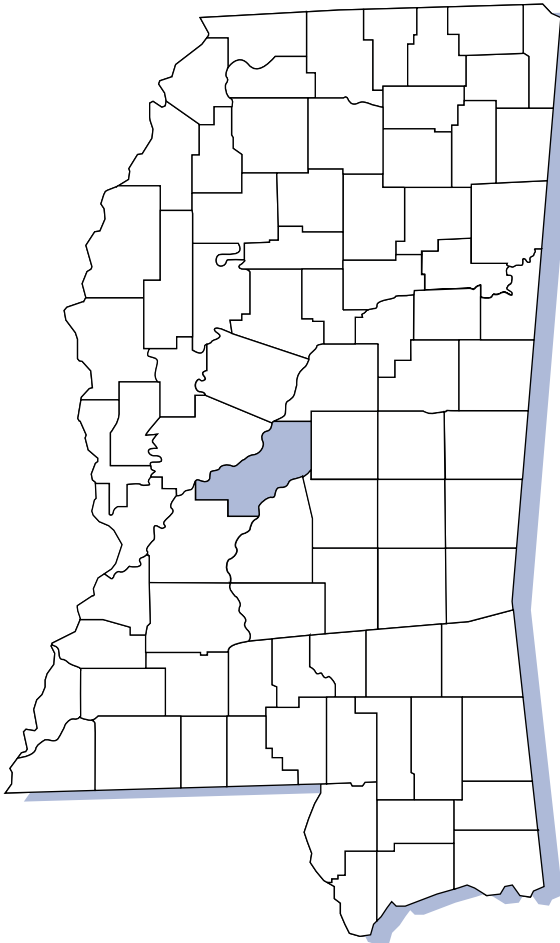
### Elected Officials

Mayor	Gene F. McGee
Alderman - Ward 1 - Mayor Pro Tempore	Ken Heard
Alderman - Ward 2	Chuck Gautier
Alderman - Ward 3	Kevin Holder
Alderman - Ward 4	Brian Ramsey
Alderman - Ward 5	Scott Jones
Alderman - Ward 6	Wesley Hamlin
Alderman - At-Large	DI Smith

### Appointed Officials

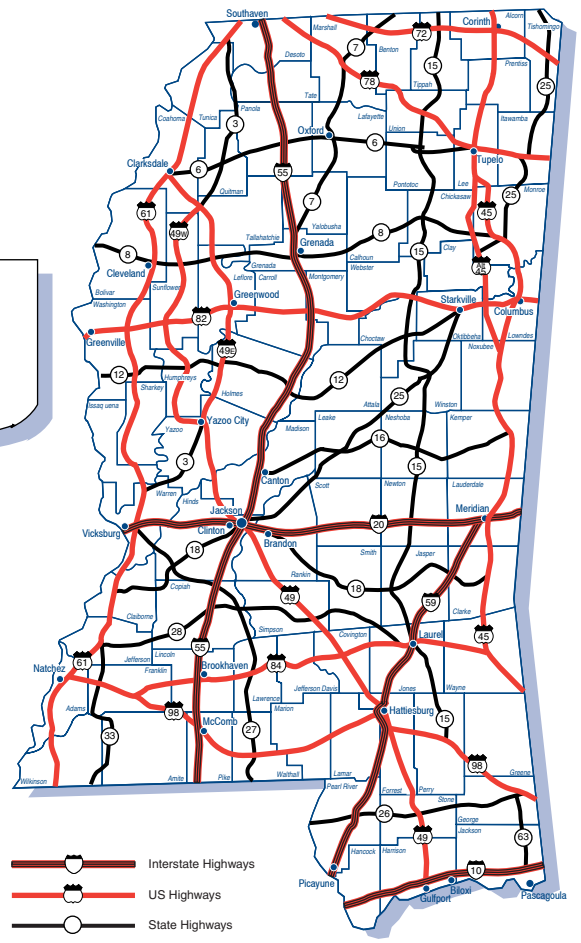
City Clerk	Paula W. Tierce
Public Works Director	John M. McCollum
Chief of Police	Jimmy R. Houston
Fire Chief	Matthew Bailey
Parks and Recreation Director	Christopher Chance
Community Development Director	Alan Hart
City Attorney	Jerry L. Mills
City Judge	Hal McCarley
City Prosecutor	Boty McDonald

# County Location

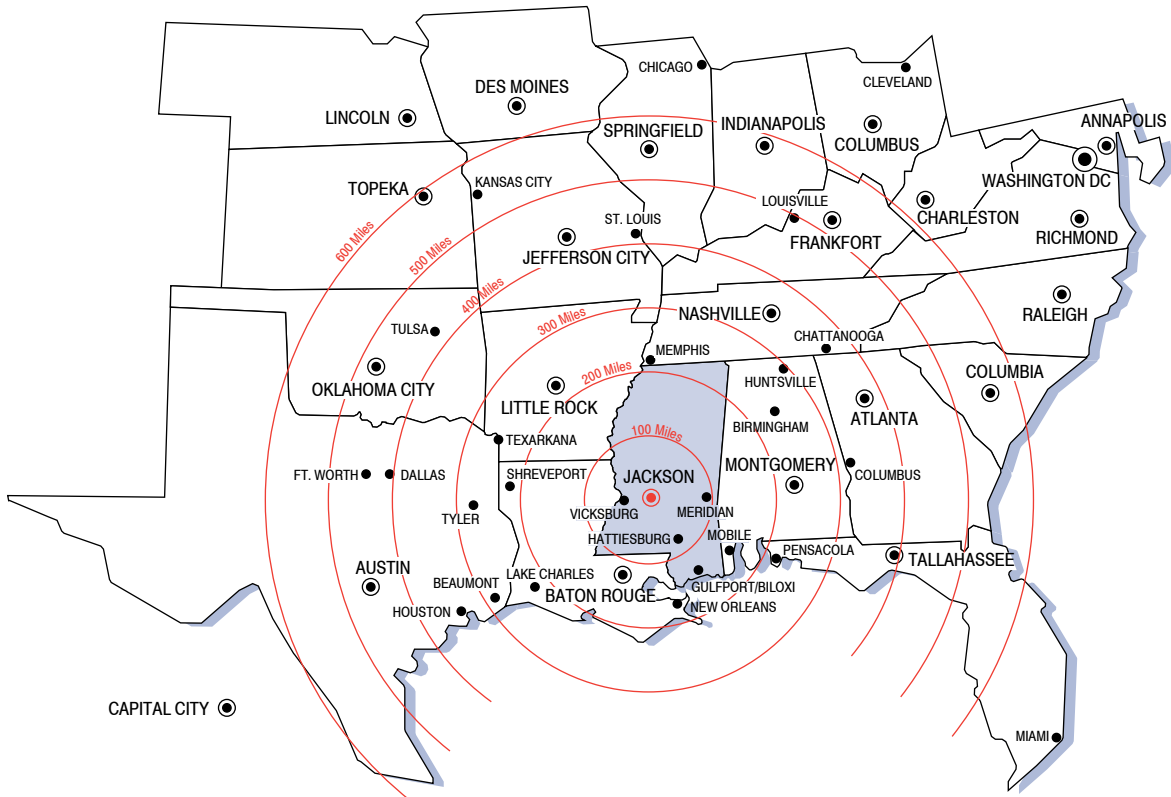


## Madison County

# Federal/State Highways



# Regional Map



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# II

## FINANCIAL SECTION

This section includes the basic financial statements and the combining and individual fund financial statements and schedules, as well as the independent auditor's report on the financial statements and schedules.

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**City of Ridgeland, Mississippi**

Audited Financial Statements  
September 30, 2013

## FINANCIAL AUDIT REPORT



**FORTENBERRY & BALLARD, PC**  
**CERTIFIED PUBLIC ACCOUNTANTS**

**INDEPENDENT AUDITOR'S REPORT ON THE BASIC FINANCIAL  
STATEMENTS AND SUPPLEMENTARY INFORMATION**

Mayor and Board of Aldermen  
City of Ridgeland, Mississippi

**Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the City of Ridgeland, Mississippi as of and for the year ended September 30, 2013, and the related notes to the financial statements, which collectively comprise the City of Ridgeland, Mississippi's basic financial statements as listed in the table of contents.

**Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

**Auditor's Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the City of Ridgeland, Mississippi, as of September 30, 2013, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 29 to 45 and 95 to 98 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Ridgeland, Mississippi's financial statements. The accompanying Schedule of Expenditures of Federal Awards, as required by the Office of Management and Budget Circular A-133, Audits of State, Local Governments, and Non-Profit Organizations (Circular A-133), the introductory section, combining and individual non major fund financial statements and the statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying Schedule of Expenditures of Federal Awards, as required by the Office of Management and Budget Circular A-133, Audits of State, Local Governments, and Non-Profit Organizations (Circular A-133), the combining and individual non major fund financial statements are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic

financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated January 17, 2014, on our consideration of the City of Ridgeland, Mississippi's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering City of Ridgeland, Mississippi's internal control over financial reporting and compliance.

*FORTENBERRY & BALLARD, PC*

Fortenberry & Ballard, PC  
January 17, 2014

Certified Public Accountants

## MANAGEMENT'S DISCUSSION AND ANALYSIS

**City of Ridgeland**  
Management's Discussion and Analysis  
For the year ended September 30, 2013

The following discussion and analysis of the City of Ridgeland's financial performance provides an overview of the City's financial activities for the year ended September 30, 2013. The intent of this discussion and analysis is to look at the City's financial performance as a whole. Readers are encouraged to review the financial statements and the notes to the financial statements to enhance their understanding of the City's financial performance.

**FINANCIAL HIGHLIGHTS**

- Total net position increased \$9,314,372, which represents a 4% increase from fiscal year 2012. Total net position increased \$54,268 in the prior year, including a prior period adjustment of (\$1,399,235), which represents a .03% increase from fiscal year 2011.
- General revenues account for \$23,384,895, or 53% of all revenues in 2013. General revenues account for \$26,314,707, or 69% of all revenues in 2012. Program specific revenues in the form of charges for services and grants and contributions accounted for \$20,660,805 or 47% of total revenues in 2013, compared with \$12,081,591 or 31% of total revenues in 2012.
- The City had \$34,731,328 in expenses, an amount that increased when compared with the \$36,942,795 in expenses for the prior year; \$20,660,805 of these expenses were offset by program specific charges for services, grants and contributions. General revenues of \$23,384,895 were adequate to provide for these programs in 2013, and general revenues of \$26,314,707 were adequate to provide for these programs in 2012.
- Among the major funds, the General Fund had \$22,652,410 in revenues and \$20,845,140 in expenditures. In 2012 the General Fund had \$21,038,924 in revenues and \$20,693,130 in expenditures. The General Fund's fund balance increased by \$1,823,335 from 2012 to 2013 and increased by \$61,593 from 2011 to 2012.
- The Enterprise Fund - Public Utility Fund had \$6,079,849 in revenues and \$4,960,519 in expenses. Its net income was \$494,728 after non-operating revenues and transfers were included. Last year it showed \$6,001,457 in revenues and \$5,218,942 in expenses. Its net loss was \$925,067 after non-operating revenues, transfers and prior period adjustments were included.
- Capital assets, net of accumulated depreciation, increased by \$4,967,892 in the governmental activities, including the effect of the Internal Service Fund that is accounted for with the governmental activities. This increase in the governmental activities was due to the additions to construction in progress. See Note 5 on page 77 of this report. Capital assets, net of accumulated depreciation, decreased by \$1,898,207 from 2011 to 2012.
- Capital assets decreased \$108,941 in the business-type activities mainly due to depreciation expense. Capital assets increased \$1,144,293 in the business-type activities from 2011 to 2012.

**City of Ridgeland**  
Management's Discussion and Analysis  
For the year ended September 30, 2013

- Long-term debt decreased by \$3,294,805 in the governmental activities from 2012 to 2013. The decrease in the governmental activities was mainly due to principal payments on outstanding long-term debt. Long-term debt decreased by \$3,426,676 in the governmental activities from 2011 to 2012.
- Long-term debt decreased by \$949,330 in the business-type activities from 2012 to 2013. This decrease was related mainly to principal payments made during the year. Long-term debt increased by \$791,065 in the business-type activities from 2011 to 2012.

**Using this Annual Financial Report**

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand the City of Ridgeland as a financial whole or as an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial conditions.

The Statement of Net Position and Statement of Activities provide information about the activities of the whole City, presenting both an aggregate view of the City's finances and a longer-term view of those assets. Major fund financial statements provide the next level of detail. For governmental funds, these statements show how services were financed in the short-term as well as what dollars remain for future spending. The fund financial statements also look at the City's most significant funds with all other non-major funds presented in total in one column.

**Reporting the City of Ridgeland as a Whole**

**Statement of Net Position and the Statement of Activities**

While this document contains information about the funds used by the City to provide services to our citizens, the view of the City as a whole looks at all financial transactions and asks the question, "How did we do financially during 2013?" The Statement of Net Position and the Statement of Activities answers this question.

These statements include all assets and liabilities using the accrual basis of accounting similar to the accounting used by the private sector companies. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when the cash is received or paid.

These two statements report the City's net position and the changes in net position. This change in net position is important because it tells the reader whether, for the City as a whole, the financial position of the City has improved or diminished. However, in evaluating the overall position of the City, non-financial information such as changes in the City's tax base and the condition of City capital assets will also need to be evaluated.

**City of Ridgeland**  
Management's Discussion and Analysis  
For the year ended September 30, 2013

In the Statement of Net Position and the Statement of Activities, all of the City's activities are reported in Governmental Activities and Business-type Activities, which include all of the City's services including police, fire, administration, water and sewer service and all other departments.

The City of Ridgeland has no Component units as defined by the Governmental Accounting Standard Board (GASB).

**Reporting the City of Ridgeland's Most Significant Funds**

**Fund Financial Statements**

Fund financial reports provide detailed information about the City's major funds. Based on restrictions on the use of monies, the City has established many funds, which account for the multitude of services provided to the City's residents. However, these fund financial statements focus on the City's most significant funds. In the case of the City of Ridgeland, the City's major funds are the General, the Debt Service Fund, Colony Park TIF Bond Debt and Lake Harbour Reconstruction 51 to Northpark Drive.

The Debt Service Fund reported a deficit balance of \$259,788 at the end of the year but the City expects this to be eliminated in the next three (3) years. The Lake Harbour Reconstruction 51 to Northpark Drive reported (\$5,803,430). This deficit fund balance has previously been provided for and will be eliminated from previous loan proceeds which are held in the 2007 Bond Issue Fund.

**Governmental Funds**

All of the City's non-proprietary activities are reported in the governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in future periods. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the City's general government operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future on services provided to the City's residents. The relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements.

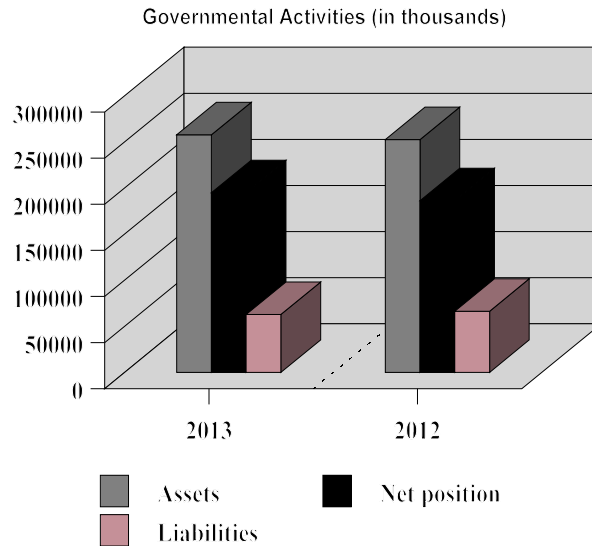
**The City of Ridgeland as a Whole**

**GOVERNMENT-WIDE FINANCIAL ANALYSIS**

Over time the trend as well as the amount of net position may serve as a useful indicator of a government's financial position. In the case of the City, assets exceeded liabilities by \$224,396,019 at September 30, 2013.

**City of Ridgeland**  
**Management's Discussion and Analysis**  
**For the year ended September 30, 2013**

The following chart depicts the total amount of assets, liabilities, and net position as of September 30, 2013 and 2012 in the governmental activities column.



The largest portion of the City's net position for governmental activities (\$180,120,940 or 92%) reflect its net investment in capital assets (capital assets less any capital related outstanding debt used to acquire those capital assets). Although the City's investment in capital assets is reported net of the related debt, it should be noted that the resources needed to repay this debt must be provided from other sources and not the capital assets themselves.

The following are significant current year transactions that have had an impact on the Government-Wide Statement of Net Position - Governmental Activities.

- The \$3,258,465 retirement of principal of long-term debt.
- The loss on the change in fair value of investments of \$307,658.

The following table shows a comparative analysis of the assets, liabilities, and net position for the Government-Wide Statement of Net Position.



**City of Ridgeland**  
Management's Discussion and Analysis  
For the year ended September 30, 2013

**Government-Wide Condensed Statement of Net Position**  
Governmental Activities

	<u>September 30, 2013</u>	<u>September 30, 2012</u>	<u>Percentage Change</u>
<b>Assets:</b>			
Current assets	\$ 21,897,007	20,255,889	8%
Other assets	31,964,950	33,286,453	-4%
Capital assets	<u>203,995,713</u>	<u>199,027,821</u>	2%
Total Assets	<u>257,857,670</u>	<u>252,570,163</u>	2%
<b>Liabilities:</b>			
Current liabilities	6,994,137	6,171,397	13%
Other liabilities	34,368,452	36,031,253	-5%
Long-term liabilities	<u>21,513,556</u>	<u>24,205,632</u>	-11%
Total Liabilities	<u>62,876,145</u>	<u>66,408,282</u>	-5%
<b>Net Position:</b>			
Net investment in capital assets	180,120,940	177,810,478	1%
Restricted	496,945	1,068,499	-53%
Unrestricted	<u>14,363,640</u>	<u>7,282,904</u>	97%
Total Net Position	<u>\$ 194,981,525</u>	<u>186,161,881</u>	5%

The table on the next page depicts the revenues by major sources extracted from the government-wide statement of activities - governmental activities column.

**City of Ridgeland**  
Management's Discussion and Analysis  
For the year ended September 30, 2013

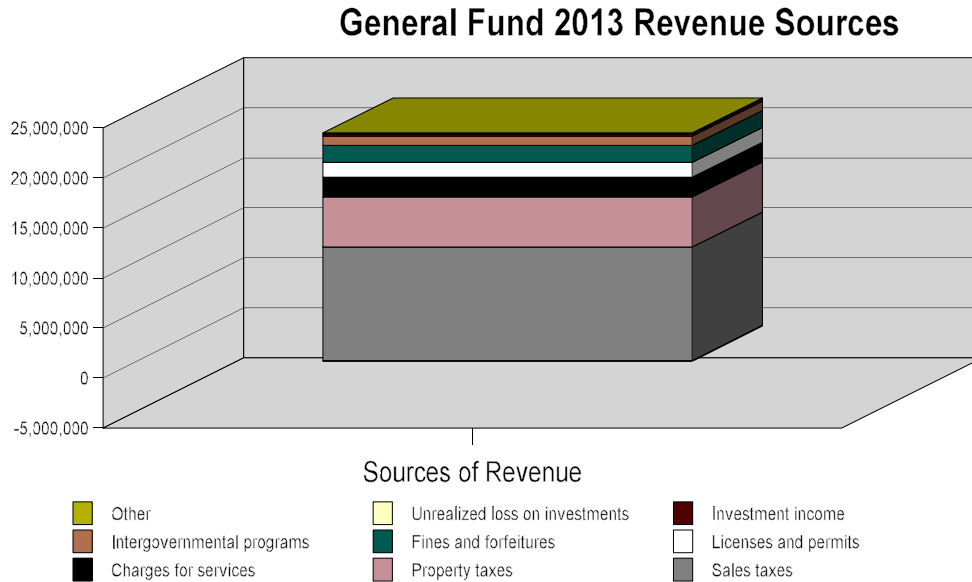
**Government-Wide Condensed Statement of Activities**  
Governmental Activities

	<u>Year Ended September 30, 2013</u>	<u>Year Ended September 30, 2012</u>	<u>Percentage Change</u>
<b>Revenues:</b>			
Program Revenues:			
Charges for services	\$ 7,181,435	5,154,829	39%
Operating grants and contributions	229,503	167,048	37%
Capital grants and contributions	7,125,223	439,969	1519%
Total Program Revenues	<u>14,536,161</u>	<u>5,761,846</u>	152%
General Revenues:			
Intergovernmental / unrestricted	11,423,850	10,360,517	10%
Property taxes	9,176,327	10,254,456	(11)%
Other taxes	606,549	613,215	(1)%
Other participation	1,095,851	1,391,632	(21)%
Unrestricted investment income	315,591	362,606	(13)%
Unrealized gain/loss on investments	(307,658)		
Other	1,048,138	2,890,602	(64)%
Transfers	132,830	188,636	(30)%
Total General Revenues	<u>23,491,478</u>	<u>26,061,664</u>	(10)%
<b>Total Revenues</b>	<u>38,027,639</u>	<u>31,823,510</u>	19%
<b>Expenses:</b>			
General government	2,553,006	3,228,505	(21)%
Public safety	11,866,217	12,814,753	(7)%
Public services	6,012,898	6,361,475	(5)%
Sanitation	1,195,480	1,190,088	0%
Culture and recreation	2,745,227	2,651,248	4%
Interest on long-term debt	4,835,167	4,527,589	7%
Total Expenses	<u>29,207,995</u>	<u>30,773,658</u>	(5)%
<b>Increase (decrease) in net position</b>	<u>8,819,644</u>	<u>1,049,852</u>	740%
Net Position, Beginning	186,161,881	185,182,546	1%
Prior Period Adjustment		<u>(70,517)</u>	(100)%
Net Position, Restated	<u>186,161,881</u>	<u>185,112,029</u>	1%
Net Position, Ending	<u>\$ 194,981,525</u>	<u>186,161,881</u>	5%

**City of Ridgeland**  
 Management's Discussion and Analysis  
 For the year ended September 30, 2013

**GENERAL GOVERNMENT FUNCTIONS**

The City's General Fund is used to account for expenditures of traditional services as well as all financial resources other than those required to be accounted for in other funds. General Fund revenues include property tax, intergovernmental revenues, various permit fees, franchise taxes, fines, and other sources as indicated on the accompanying graphs and schedules.



**Revenues**

The primary source of General Fund revenues is sales tax. The State of Mississippi levies a general sales tax of 7% on most retail sales. Of the amount collected by the state, each municipality receives 18.5% of the amount collected within its corporate boundaries. Sales tax accounted for 50% of General Fund revenues in fiscal year 2013, compared to 49% in fiscal year 2012. Sales tax collections in fiscal year 2013 were \$11,345,913, a 10% increase over the \$10,360,517 collected in 2012. Total General Fund operating revenues were \$22,652,410, an increase of \$1,613,486 over the prior year mainly due to an increase in sales tax of \$985,396, an increase of court fines and fees of \$453,469, mainly due to the increase in personnel serving warrants and an increase in property tax of \$154,446.

Assessed valuation within the City has increased 2% from fiscal year 2012. The City continues to attract residents and business alike.

**City of Ridgeland**  
Management's Discussion and Analysis  
For the year ended September 30, 2013

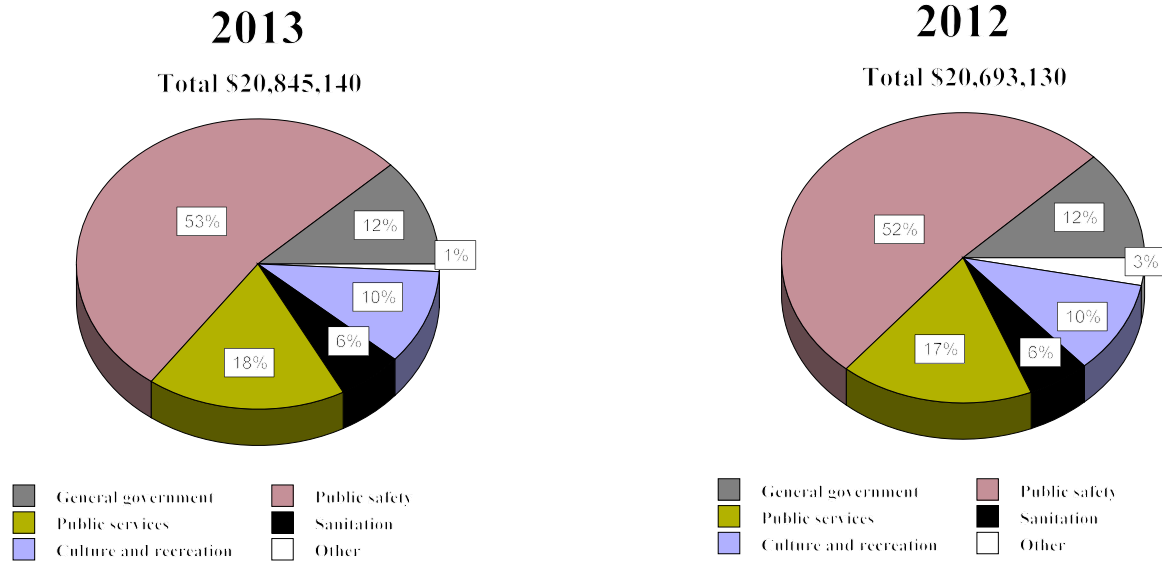
**GENERAL FUND (GAAP BASIS)**  
(in thousands)

	2013 Amount	2012 Amount	Dollar Increase (Decrease) from 2012	Percent Increase (Decrease) from 2012
<b>Revenues:</b>				
Sales tax	\$ 11,346	\$ 10,361	\$985	9.5%
Property tax	5,001	4,846	155	3.2%
Licenses and permits	1,488	1,416	72	5.1%
Fines and forfeitures	1,698	1,316	382	29.0%
Investment income	242	265	(23)	(8.7)%
Unrealized gain/loss on investments	(97)		(97)	
Charges for services	1,968	1,817	151	8.3%
Intergovernmental programs	932	845	87	10.3%
Other	74	172	(98)	(57.0)%
<b>Total Revenues</b>	<b>\$ 22,652</b>	<b>\$ 21,038</b>	<b>\$ 1,614</b>	<b>7.7%</b>
<b>Expenditures:</b>				
General government	\$ 2,500	\$ 2,553	\$ (53)	(2.1)%
Public safety	11,081	10,687	394	3.7%
Public services	3,714	3,554	160	4.5%
Sanitation	1,195	1,190	5	0.4%
Health and welfare	31	39	(8)	(20.5)%
Culture and recreation	2,184	2,090	94	4.5%
Economic development	50	38	12	31.6%
Capital outlay	18	468	(450)	(96.2)%
Debt service	72	74	(2)	(2.7)%
<b>TOTAL EXPENDITURES</b>	<b>\$ 20,845</b>	<b>\$ 20,693</b>	<b>\$ 152</b>	<b>0.7%</b>

**City of Ridgeland**  
 Management's Discussion and Analysis  
 For the year ended September 30, 2013

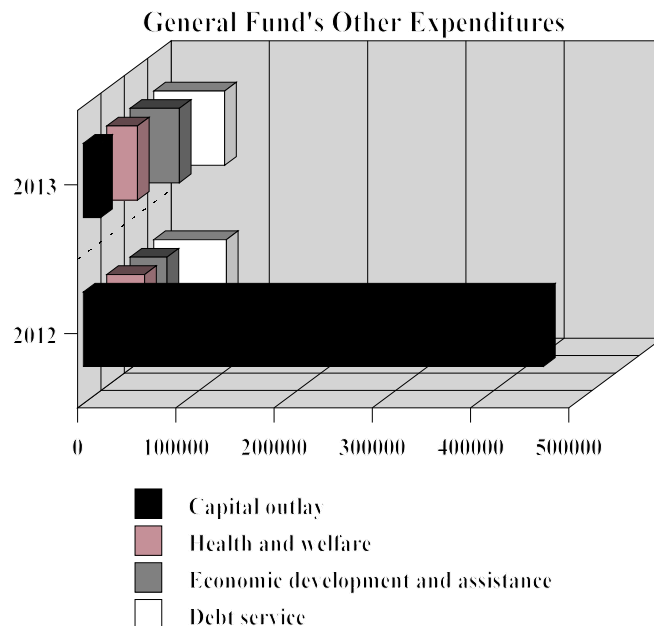
The following chart displays the expenditures by department in the General Fund:

**Expenditures**



General Fund operating expenditures increased \$152,010 when compared to the prior year. A main reason for this increase was due to the increase in street maintenance expense because of the increase in the number of streets overlaid for the year.

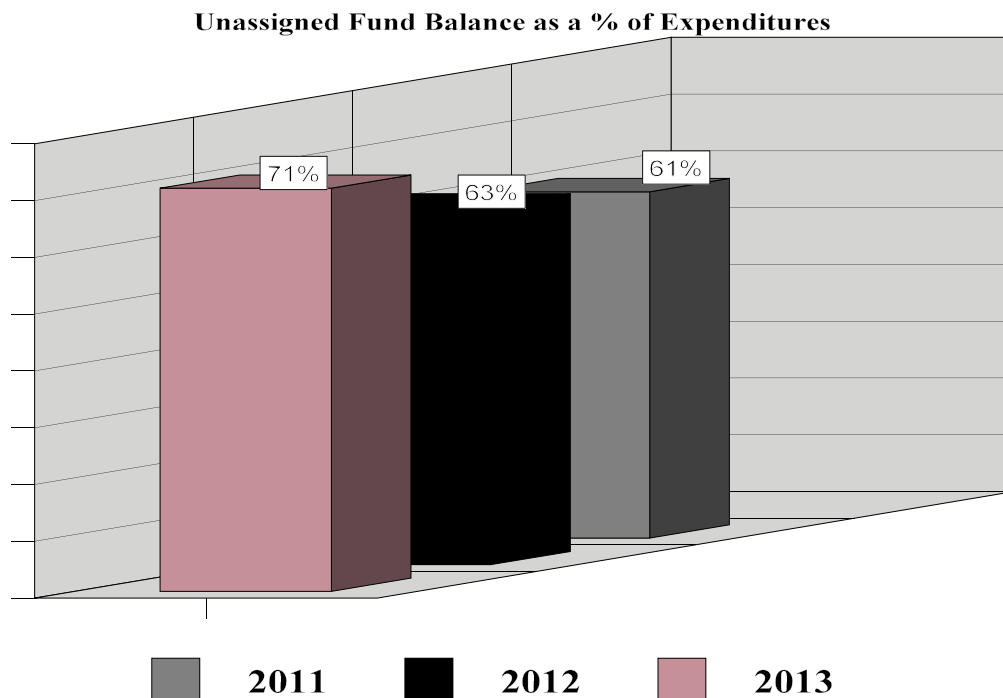
The following are the details of the Other category in the pie charts above by year:



**City of Ridgeland**  
Management's Discussion and Analysis  
For the year ended September 30, 2013

**Status of Fund Balance**

On the General Fund balance sheet, fund balance is reported in classifications that comprise a hierarchy based primarily on the extent to which the government is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. The remaining portion which is available for appropriation. The fiscal year ended September 30, 2013 ending unassigned fund balance is \$14,804,704 which is 71% of the general fund operating expenditures.



**Other Governmental Funds**

The financial performance of the City as a whole is reflected in its governmental funds. As the City completed the year, its governmental funds reported a combined fund balance of \$14,844,402, an increase of \$461,896 attributable to the increase in court fines and fees of \$453,000 because of the increase in the number of warrant officers. \$7,841,486 or 53% of the fund balance is unassigned fund balance, which represents the residual classification fund balance that has not been assigned to other funds and that has not been restricted, committed or assigned to specific purposes. The remaining fund balance of \$7,002,916 or 47% is either nonspendable, restricted or assigned to indicate that is not available for spending except only for the purposes to which it is restricted, committed or assigned.

**City of Ridgeland**  
Management's Discussion and Analysis  
For the year ended September 30, 2013

Unassigned fund balance is the residual classification for the general fund. The general fund is the only fund that reports a positive unassigned fund balance amount. This year the City of Ridgeland had a positive \$14,804,704 unassigned fund balance in the general fund, which constitutes almost 100% of the total fund balance in the governmental funds. However, there were several capital project funds with negative ending fund balances. Statement No. 54 indicates that if there is a negative balance after classifying amounts as nonspendable, restricted or committed, the fund would report a negative amount as unassigned. This is the case in the City of Ridgeland and as such, the total ending unassigned fund balance represents 53% of the total fund balance in the governmental funds. Additionally, the Board of Aldermen passed a resolution to maintain a fund balance not below 45% of expenditures in the General Fund.

The decrease in the Debt Service Fund was \$535,210. The reason for this decrease was due to debt payments exceeding revenues collected. The Colony Park TIF Bond Debt did not show an increase or decrease during the year. The Lake Harbour Reconstruction 51 to North Park Fund showed a decrease of \$146,382. The fund balance of Other Governmental Funds showed a decrease of \$679,847. The reason for this decrease was mainly due to an increase in expenditures for capital projects.

**PROPRIETARY FUNDS**

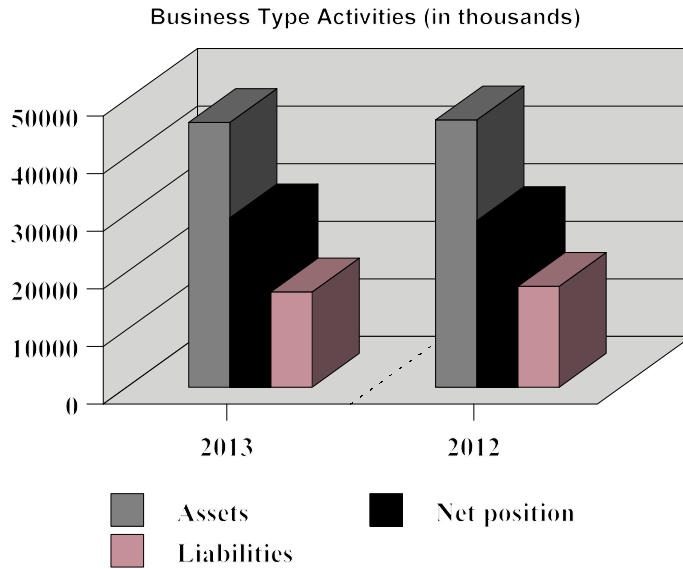
Ridgeland's proprietary operations consist of the Public Utility Revenue Fund, the East Madison County Regional Sewer (EMCRS) Fund and the Insurance Trust Fund. The Public Utility Revenue Fund accounts for traditional water and sewer revenues and expenditures to construct and maintain a water and sewer system.

The East Madison County Regional Sewer Fund was created through an agreement between Ridgeland, Madison, and the Pearl River Valley Water Supply District whereby all sewage is sent through interceptor lines to be treated at the City of Jackson treatment plant. All entities involved collect a separate sewer fee for this service and submit the fee to Ridgeland monthly. Ridgeland maintains the accounting records, forwards payments to the City of Jackson, and performs maintenance on the system.

The Insurance Trust Fund accounts for the City's self insured employee health insurance program.

The following chart shows the assets, liabilities, and net position for the government wide statements, business-type activities.

**City of Ridgeland**  
**Management's Discussion and Analysis**  
**For the year ended September 30, 2013**



The following is a comparative analysis of assets and liabilities balances for the Business-Type activities.

**Government-Wide Condensed Statement of Net Position**  
**Business-Type Activities**

	September 30, 2013	September 30, 2012	Percentage Change
<b>Assets:</b>			
Current assets	\$ 11,391,956	11,726,104	-3%
Capital assets	34,572,985	34,681,926	0%
Total Assets	<u>45,964,941</u>	<u>46,408,030</u>	-1%
<b>Liabilities:</b>			
Current liabilities	1,641,417	1,607,772	2%
Long-term liabilities	14,909,030	15,880,492	-6%
Total Liabilities	<u>16,550,447</u>	<u>17,488,264</u>	-5%
<b>Net Position:</b>			
Net investment in capital assets	18,747,328	17,900,548	5%
Restricted	1,631,516	1,532,325	6%
Unrestricted	9,035,650	9,486,893	-5%
Total Net Position	<u>\$ 29,414,494</u>	<u>28,919,766</u>	2%



**City of Ridgeland**  
Management's Discussion and Analysis  
For the year ended September 30, 2013

The following are significant current year transactions that have had an impact on the Government-Wide Statement of Net Position - Business-Type Activities.

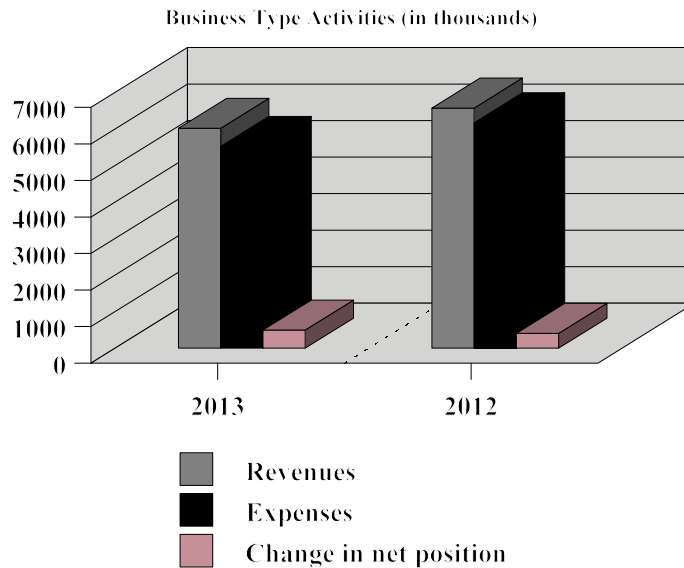
- The \$920,215 retirement of principal of long-term debt.

Below is a comparative analysis of the revenues and expenses of the government wide statements - Business-Type Activities column.

**Government-Wide Condensed Statement of Activities**  
Business-Type Activities

	Year Ended September 30, 2013	Year Ended September 30, 2012	Percentage Change
<b>Revenues:</b>			
Program revenues:			
Charges for services	\$ 6,079,849	5,651,266	8%
Capital grants and contributions	44,795	668,479	(93)%
<b>Total program revenues</b>	<b>6,124,644</b>	<b>6,319,745</b>	<b>(3)%</b>
General revenues:			
Unrestricted investment income	52,352	76,919	(32)%
Unrealized gain/loss on investments	(195,052)		
Other	168,947	364,760	(54)%
Transfers	(132,830)	(188,636)	
<b>Total general revenues</b>	<b>(106,583)</b>	<b>253,043</b>	<b>(142)%</b>
<b>Total revenues</b>	<b>6,018,061</b>	<b>6,572,788</b>	<b>(8)%</b>
<b>Expenses:</b>			
Public Utility	5,523,333	6,169,137	(10)%
<b>Total expenses</b>	<b>5,523,333</b>	<b>6,169,137</b>	<b>(10)%</b>
<b>Increase (decrease) in net position</b>	<b>494,728</b>	<b>403,651</b>	<b>23%</b>
Net Position - Beginning	28,919,766	29,844,833	(3)%
Prior Period Adjustment		(1,328,718)	(100)%
Net Position, Restated	28,919,766	28,516,115	1%
Net Position - Ending	\$ 29,414,494	28,919,766	2%

**City of Ridgeland**  
**Management's Discussion and Analysis**  
**For the year ended September 30, 2013**



**Public Utility Revenue Fund**

The City operates its own water utility system, obtaining water from several ground water wells. Comparative financial data for the Public Utility Revenue Fund for the last two fiscal years is presented below.

		September 30, 2013	September 30, 2012
Operating Revenues	\$	6,079,849	6,001,457
Operating Expenses		(4,960,519)	(5,218,942)
Operating Income	\$	1,119,330	782,515

**East Madison County Regional Sewer Fund**

As previously stated this fund is used to account for monies collected from Ridgeland customers, Madison, and the Pearl River Valley Water Supply District for operation and maintenance of the regional sewer, and for payments to the City of Jackson for treatment of sewage at their treatment plant. The amount each entity contributes is based on flow which is metered at various locations.

Comparative financial data for the East Madison County Regional Sewer Fund for the last two years is presented as follows:

**City of Ridgeland**  
Management's Discussion and Analysis  
For the year ended September 30, 2013

		<b>September 30, 2013</b>	<b>September 30, 2012</b>
Operating Revenues	\$	1,568,680	1,713,581
Operating Expenses		(1,832,266)	(1,798,259)
Operating Income	\$	(263,586)	(84,678)

**General Fund Budgeting Highlights**

The City's budget is prepared according to Mississippi's law and is based on accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The most significant budgeted fund is the General Fund.

During the course of 2013, the City budgeted its general fund expenditures taking into consideration the need to repair additional streets and purchase additional capital equipment.

An analysis of the final budget to actual budget variances reveal consistent cost saving at each department level as detailed at Exhibit B-1. The City considered none of these budget variances significant.

The City of Ridgeland's ending unencumbered cash balance in the general fund was \$10,226,709.

**CAPITAL ASSETS AND LONG-TERM DEBT OBLIGATIONS**

**Governmental Activities:**

	<b>Capital Assets</b> (Net of Depreciation)		
	<b>September 30, 2013</b>	<b>September 30, 2012</b>	<b>Percentage Change</b>
Land	\$ 110,685,995	110,640,181	0%
Construction in Progress	14,070,532	6,813,637	107%
Buildings	10,701,389	10,916,009	-2%
Improvements	6,433,637	6,314,060	2%
Infrastructure	57,436,579	59,519,761	-3%
Utility Systems (ISF)	1,647,778	1,745,566	-6%
Vehicles	2,072,909	2,090,746	-1%
Furniture and Equipment	946,894	987,861	-4%
<b>Total</b>	<b>\$ 203,995,713</b>	<b>199,027,821</b>	<b>2%</b>

**City of Ridgeland**  
Management's Discussion and Analysis  
For the year ended September 30, 2013

The capital assets total include the \$124,740,902 Land and Construction in Progress, the other capital assets \$77,591,408 and the amount of \$15,625 in construction in progress for the Internal Service Fund (ISF) and other capital assets in the amount of \$1,647,778 for a total of \$203,995,713 capital assets as reported in the Governmental Activities column of the Statement of Net Position.

**Outstanding Notes and Long-Term Obligations at Year End**

	<b>September 30, 2013</b>	<b>September 30, 2012</b>	<b>Percentage Change</b>
General Obligation Bonds	\$ 18,416,031	21,348,562	-14%
Other Long-Term Debt	5,458,742	5,852,627	-7%
Compensated Absences	605,357	573,746	6%
<b>Total</b>	<b>\$ 24,480,130</b>	<b>27,774,935</b>	<b>-12%</b>

At September 30, 2013, the City of Ridgeland had \$18,416,031 in outstanding General Obligation Bonds, and \$6,064,099 in other Long-Term Debt. The City's overall legal debt margin at September 30, 2013 was \$64,402,766.

**Business-Type Activities:**

**Capital Assets**  
(Net of Depreciation)

	<b>September 30, 2013</b>	<b>September 30, 2012</b>	<b>Percentage Change</b>
Land	\$ 1,158,378	661,814	75%
Construction in Progress	9,386,236	15,453,450	-39%
Buildings	313,555	345,763	-9%
Utility Systems	23,384,783	17,801,025	31%
Vehicles	96,246	113,067	-15%
Machinery and equipment	233,787	306,807	-24%
<b>Total</b>	<b>\$ 34,572,985</b>	<b>34,681,926</b>	<b>0%</b>

For more detailed information concerning capital assets see Note 7 in the Notes to the Financial Statements of this report.

**City of Ridgeland**  
Management's Discussion and Analysis  
For the year ended September 30, 2013

**Outstanding Notes and Long-Term Obligations at Year End**

	<u>September 30, 2013</u>	<u>September 30, 2011</u>	<b>Percentage Change</b>
General Obligation Bonds	\$ 10,528,175	11,094,101	-5%
Other Long-Term Debt	5,297,482	5,687,277	-7%
Compensated Absences	<u>64,112</u>	<u>57,721</u>	11%
<b>Total</b>	<b>\$ <u>15,889,769</u></b>	<b><u>16,839,099</u></b>	<b>-6%</b>

At September 30, 2013, the City of Ridgeland had \$10,528,175 in outstanding General Obligation Bonds, and \$5,297,482 in Other Long-Term Debt. Compensated absences increased during the year.

For more detailed information concerning long-term debt see Note 8 in the Notes to the Financial Statements of this report.

**Contacting the City's Finance Department**

This financial report is designed to provide our citizens, taxpayers, creditors, and investors with a general overview of the City's finances and to show the City's accountability for the money it receives. Our mailing address is City of Ridgeland, P.O. Box 217, Ridgeland, MS 39158. If you have any questions about this report or need additional financial information, contact Paula W. Tierce, City Clerk, at (601) 856-7113 or visit our web site at [www.ridgelandms.org](http://www.ridgelandms.org).

## FINANCIAL STATEMENTS

**CITY OF RIDGELAND**  
**STATEMENT OF NET POSITION**  
**SEPTEMBER 30, 2013**

	Governmental Activities	Business-type Activities	Total
<b>Assets</b>			
<i>Current Assets:</i>			
<i>Pooled cash and cash equivalents</i>	\$ 13,584,207	\$ 1,200	\$ 13,585,407
<i>Investments</i>	7,796,379	5,033,183	12,829,562
<i>Accounts receivable, net</i>	4,243,408	775,567	5,018,975
<i>Internal balances</i>	(4,859,521)	4,859,521	--
<i>Due from other governments</i>	--	497,891	497,891
<i>Inventories</i>	--	159,455	159,455
<i>Prepaid items</i>	979,075	--	979,075
<i>Deferred charges - bond issuance costs</i>	153,459	65,139	218,598
<i>Total Current Assets</i>	<u>21,897,007</u>	<u>11,391,956</u>	<u>33,288,963</u>
<i>Non-Current Assets:</i>			
<i>Tax increment receivable</i>	31,964,950	--	31,964,950
<i>Capital assets:</i>			
<i>Land and construction in progress</i>	124,756,527	10,544,614	135,301,141
<i>Other capital assets, net of accumulated depreciation</i>	79,239,186	24,028,371	103,267,557
<i>Total Non-Current Assets</i>	<u>235,960,663</u>	<u>34,572,985</u>	<u>270,533,648</u>
<b>Total Assets</b>	<u>257,857,670</u>	<u>45,964,941</u>	<u>303,822,611</u>
<b>Liabilities:</b>			
<i>Current Liabilities:</i>			
<i>Accounts payable</i>	2,267,138	569,950	2,837,088
<i>Wages and benefits payable</i>	36	262	298
<i>Due to other governments</i>	497,891	--	497,891
<i>Other payables</i>	614,708	--	614,708
<i>Interest Payable</i>	225,720	90,466	316,186
<i>Unearned Revenue</i>	422,070	--	422,070
<i>Long term liabilities (due within one year):</i>			
<i>Bonds, notes and loans payable, current</i>	2,869,215	972,027	3,841,242
<i>Compensated absences, current</i>	30,268	3,206	33,474
<i>Bond Premiums, current</i>	67,091	5,506	72,597
<i>Total Current Liabilities</i>	<u>6,994,137</u>	<u>1,641,417</u>	<u>8,635,554</u>
<i>Non-Current Liabilities:</i>			
<i>Long term liabilities (due beyond one year):</i>			
<i>Tax increment payable</i>	34,368,452	--	34,368,452
<i>Bonds, notes and loans payable, non-current</i>	20,754,107	14,800,875	35,554,982
<i>Compensated absences, noncurrent</i>	575,089	60,906	635,995
<i>Bond Premiums, noncurrent</i>	184,360	47,249	231,609
<i>Total Non-Current Liabilities</i>	<u>55,882,008</u>	<u>14,909,030</u>	<u>70,791,038</u>
<b>Total Liabilities</b>	<u>62,876,145</u>	<u>16,550,447</u>	<u>79,426,592</u>
<b>Net Position:</b>			
Net Investment in Capital Assets	180,120,940	18,747,328	198,868,268
Restricted For:			
Court Services	262,623	--	262,623
Public Improvements	156,485	1,631,516	1,788,001
Other Purposes	77,837	--	77,837
Unrestricted	14,363,640	9,035,650	23,399,290
<b>Total Net Position</b>	<u>\$ 194,981,525</u>	<u>\$ 29,414,494</u>	<u>\$ 224,396,019</u>

The accompanying notes are an integral part of this statement.

**CITY OF RIDGELAND**  
 STATEMENT OF ACTIVITIES  
 FOR THE YEAR ENDED SEPTEMBER 30, 2013

Functions/Programs	Expenses	Program Revenues			Governmental Activities	Business-type Activities	Net (Expense)
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions			Revenue and Changes in Net Position
							Total
<b>Primary government:</b>							
<i>Governmental activities:</i>							
General government	\$ 2,553,006	\$ 5,418,368	\$ 229,503	\$ --	\$ 3,094,865		\$ 3,094,865
Public safety	11,866,217	24,983	--	--	(11,841,234)		(11,841,234)
Public services	6,012,898	357,404	--	7,125,223	1,469,729		1,469,729
Sanitation	1,195,480	1,071,152	--	--	(124,328)		(124,328)
Culture and recreation	2,745,227	309,528	--	--	(2,435,699)		(2,435,699)
Interest on long-term debt	4,835,167	--	--	--	(4,835,167)		(4,835,167)
<i>Total Governmental Activities</i>	<u>29,207,995</u>	<u>7,181,435</u>	<u>229,503</u>	<u>7,125,223</u>	<u>(14,671,834)</u>		<u>(14,671,834)</u>
<i>Business-type Activities:</i>							
Public Utility	5,523,333	6,079,849	--	44,795	--	\$ 601,311	601,311
<i>Total Business-type Activities</i>	<u>5,523,333</u>	<u>6,079,849</u>	<u>--</u>	<u>44,795</u>	<u>--</u>	<u>601,311</u>	<u>601,311</u>
<b>Total Primary Government</b>	<b>\$ 34,731,328</b>	<b>\$ 13,261,284</b>	<b>\$ 229,503</b>	<b>\$ 7,170,018</b>	<b>(14,671,834)</b>	<b>601,311</b>	<b>(14,070,523)</b>
<b>General Revenues:</b>							
Intergovernmental / Unrestricted					11,423,850	--	11,423,850
Property taxes					9,176,327	--	9,176,327
<i>Other taxes:</i>							
Nuclear Payment					354,936	--	354,936
Fire Protection					128,163	--	128,163
Liquor Privilege					123,450	--	123,450
Other participation					1,095,851	--	1,095,851
Unrestricted investment income					315,591	52,352	367,943
Unrealized gain/loss on investments					(307,658)	(195,052)	(502,710)
Other					1,048,138	168,947	1,217,085
Transfers					132,830	(132,830)	--
Total General Revenues and Transfers					<u>23,491,478</u>	<u>(106,583)</u>	<u>23,384,895</u>
Change in Net Position					<u>8,819,644</u>	<u>494,728</u>	<u>9,314,372</u>
Net Position - Beginning					186,161,881	28,919,766	215,081,647
Net Position - Ending					<u>\$ 194,981,525</u>	<u>\$ 29,414,494</u>	<u>\$ 224,396,020</u>

The accompanying notes are an integral part of this statement.



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**CITY OF RIDGELAND**

BALANCE SHEET - GOVERNMENTAL FUNDS

SEPTEMBER 30, 2013

	General Fund	Debt Service Fund
	<u>                    </u>	<u>                    </u>
<b>Assets:</b>		
<i>Pooled cash and cash equivalents</i>	\$ 10,226,709	\$ --
<i>Investments</i>	2,520,998	--
<i>Accounts receivable</i>	824,713	--
<i>Interfund receivable</i>	15,550,437	--
<i>Prepaid items</i>	79,075	--
<i>Tax increment financing receivable</i>	--	--
<b>Total Assets</b>	<u>\$ 29,201,932</u>	<u>\$ --</u>
<b>Liabilities and Fund Balances:</b>		
<b>Liabilities:</b>		
<i>Accounts payable</i>	\$ 2,267,138	\$ --
<i>Wages and benefits payable</i>	36	--
<i>Due to other funds</i>	--	--
<i>Other Payables</i>	614,708	--
<i>Interfund payables</i>	11,127,905	259,788
<i>Unearned revenue</i>	--	--
<i>Tax increment financing payable</i>	--	--
<b>Total Liabilities</b>	<u>14,009,787</u>	<u>259,788</u>
<b>Fund Balances:</b>		
<b>Nonspendable</b>		
<i>Prepaid items</i>	79,075	--
<b>Restricted</b>		
<i>Court services</i>	262,623	--
<i>Debt service</i>	--	--
<i>Capital projects</i>	--	--
<b>Assigned</b>		
<i>Court services</i>	7,913	--
<i>Public improvements</i>	37,830	--
<i>Forfeiture and seizure</i>	--	--
<b>Unassigned</b>	14,804,704	(259,788)
<b>Total Fund Balances</b>	<u>15,192,145</u>	<u>(259,788)</u>
<b>Total Liabilities and Fund Balances</b>	<u>\$ 29,201,932</u>	<u>\$ --</u>

The accompanying notes are an integral part of this statement.

Colony Park TIF Bond Debt	Lake Harbour Recon 51 to Northpark Drive	Other Governmental Funds	Total Governmental Funds
\$ 2,862,466	\$ --	\$ 77,837	\$ 13,167,012
--	--	5,275,381	7,796,379
--	3,325,070	93,625	4,243,408
--	--	6,899,233	22,449,670
900,000	--	--	979,075
28,902,718	--	3,062,232	31,964,950
<u>\$ 32,665,184</u>	<u>\$ 3,325,070</u>	<u>\$ 15,408,308</u>	<u>\$ 80,600,494</u>
\$ --	\$ --	\$ --	\$ 2,267,138
--	--	--	36
--	--	497,891	497,891
--	--	--	614,708
890,184	9,128,500	6,179,420	27,585,797
--	--	422,070	422,070
31,775,000	--	2,593,452	34,368,452
<u>32,665,184</u>	<u>9,128,500</u>	<u>9,692,833</u>	<u>65,756,092</u>
900,000	--	--	979,075
--	--	--	262,623
--	--	478	478
--	--	5,637,160	5,637,160
--	--	--	7,913
--	--	--	37,830
--	--	77,837	77,837
(900,000)	(5,803,430)	--	7,841,486
<u>--</u>	<u>(5,803,430)</u>	<u>5,715,475</u>	<u>14,844,402</u>
<u>\$ 32,665,184</u>	<u>\$ 3,325,070</u>	<u>\$ 15,408,308</u>	<u>\$ 80,600,494</u>

**CITY OF RIDGELAND**

*RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET  
TO THE STATEMENT OF NET POSITION  
SEPTEMBER 30, 2013*

Total fund balances for governmental funds	\$ 14,844,402
Amounts reported for governmental activities in the Statement of Net Position are different because:	
Capital assets used in governmental activities are not reported in the funds.	202,332,310
The assets and liabilities of internal service funds are included in governmental activities in the SNP.	2,357,204
Payables for bond principal which are not due in the current period are not reported in the funds.	(15,695,000)
Payables for bond interest which are not due in the current period are not reported in the funds.	(225,720)
Payables for compensated absences not due in the current period are not reported in the funds.	(575,089)
Liabilities due in one year are not recognized in the funds.	(2,966,574)
Other long-term liabilities not due and payable in the current period are not reported in the funds.	(5,059,107)
Bond issuance costs are recognized in the SNP.	153,459
Bond premiums are recognized in the SNP.	<u>(184,360)</u>
Net position of governmental activities	<u>\$ 194,981,525</u>

The accompanying notes are an integral part of this statement.

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**CITY OF RIDGELAND**

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES  
IN FUND BALANCES - GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED SEPTEMBER 30, 2013

	General Fund	Debt Service Fund
	<u>                    </u>	<u>                    </u>
<b>Revenues:</b>		
<i>Sales taxes</i>	\$ 11,345,913	\$ --
<i>Property taxes</i>	5,001,124	3,367,866
<i>Licenses and permits</i>	1,488,448	--
<i>Fines and forfeitures</i>	1,698,278	--
<i>Investment income</i>	241,660	6,565
<i>Unrealized gain/loss on investments</i>	(96,589)	--
<i>Charges for services</i>	1,968,004	--
<i>Special Assessments</i>	--	--
<i>Intergovernmental programs</i>	931,505	14,764
<i>Other</i>	74,067	--
Total Revenues	<u>22,652,410</u>	<u>3,389,195</u>
<b>Expenditures:</b>		
<i>General government</i>	2,500,087	--
<i>Public safety</i>	11,081,093	--
<i>Public Services</i>	3,713,614	--
<i>Sanitation</i>	1,195,480	--
<i>Health and welfare</i>	31,160	--
<i>Culture and recreation</i>	2,183,887	--
<i>Economic development and assistance</i>	50,000	--
<i>Capital outlay</i>	17,478	--
<i>Debt service:</i>		
<i>Principal</i>	69,580	3,153,885
<i>Interest</i>	2,761	763,555
<i>Other</i>	--	7,164
Total Expenditures	<u>20,845,140</u>	<u>3,924,604</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>1,807,270</u>	<u>(535,409)</u>
<b>Other Financing Sources (Uses):</b>		
<i>Transfers in</i>	41	199
<i>Transfers out</i>	(17,170)	--
<i>Sale of assets</i>	33,194	--
Total Other Financing Sources (Uses)	<u>16,065</u>	<u>199</u>
Net Change in Fund Balances	1,823,335	(535,210)
Fund Balances - Beginning	13,368,810	275,422
Fund Balances - Ending	<u>\$ 15,192,145</u>	<u>\$ (259,788)</u>

The accompanying notes are an integral part of this statement.

Colony Park TIF Bond Debt	Lake Harbour Recon 51 to Northpark Drive	Other Governmental Funds	Total Governmental Funds
\$ 49,525	\$ --	\$ 28,412	\$ 11,423,850
653,261	--	65,576	9,087,827
--	--	--	1,488,448
--	--	--	1,698,278
1,219	--	66,147	315,591
--	--	(211,068)	(307,657)
--	--	--	1,968,004
--	--	42,621	42,621
929,832	6,500,150	814,774	9,191,025
--	--	--	74,067
<u>1,633,837</u>	<u>6,500,150</u>	<u>806,462</u>	<u>34,982,054</u>
--	--	--	2,500,087
--	--	57,711	11,138,804
--	--	--	3,713,614
--	--	--	1,195,480
--	--	--	31,160
--	--	--	2,183,887
--	--	--	50,000
--	6,646,532	1,182,384	7,846,394
--	--	35,000	3,258,465
1,631,081	--	208,224	2,605,621
2,756	--	2,750	12,670
<u>1,633,837</u>	<u>6,646,532</u>	<u>1,486,069</u>	<u>34,536,182</u>
--	(146,382)	(679,607)	445,872
--	--	409,264	409,504
--	--	(409,504)	(426,674)
--	--	--	33,194
--	--	(240)	16,024
--	(146,382)	(679,847)	461,896
--	(5,657,048)	6,395,322	14,382,506
<u>\$ --</u>	<u>\$ (5,803,430)</u>	<u>\$ 5,715,475</u>	<u>\$ 14,844,402</u>

**CITY OF RIDGELAND**

*RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES,  
AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
TO THE STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED SEPTEMBER 30, 2013*

Net change in fund balances - total governmental funds	\$ 461,896
Amounts reported for governmental activities in the Statement of Activities ("SOA") are different because:	
Capital outlays are not reported as expenses in the SOA.	8,627,059
The depreciation of capital assets used in governmental activities is not reported in the funds.	(3,514,396)
The gain or loss on the sale of capital assets is not reported in the funds.	(13,789)
All proceeds from the sale of capital assets are reported in the funds but not in the SOA.	(33,194)
Repayment of bond principal is an expenditure in the funds but is not an expense in the SOA.	2,864,580
Repayment of loan principal is an expenditure in the funds but is not an expense in the SOA.	393,885
(Increase) decrease in accrued interest from beginning of period to end of period.	290,878
Compensated absences are reported as amount earned in SOA but as amount paid in the funds.	(31,611)
Bond premiums are amortized in the SOA.	67,951
Amortization of bond issuance costs.	(32,050)
The net income (loss) from internal service funds is accounted for with governmental activities.	<u>(261,565)</u>
Change in net position of governmental activities	<u>\$ 8,819,644</u>

The accompanying notes are an integral part of this statement.



**CITY OF RIDGELAND**  
**STATEMENT OF NET POSITION**  
**PROPRIETARY FUNDS**  
**SEPTEMBER 30, 2013**

	Enterprise Fund Public Utility Fund	Internal Service Funds
<b>Assets</b>		
Current Assets:		
Cash and cash equivalents	\$ 1,200	\$ 417,194
Investments	5,033,183	--
Receivables (net of allowances for uncollectibles)	775,567	--
Interfund Receivables	6,086,881	276,652
Due from other funds	497,891	--
Inventories	159,455	--
Deferred charges - bond issuance costs	65,139	--
Total Current Assets	<u>12,619,316</u>	<u>693,846</u>
Non-current Assets:		
Land and construction in progress	10,544,614	15,625
Capital assets (net of accumulated depreciation)	24,028,371	1,647,778
Total Non-current Assets	<u>34,572,985</u>	<u>1,663,403</u>
 Total Assets	 <u>47,192,301</u>	 <u>2,357,249</u>
<b>Liabilities</b>		
Current Liabilities:		
Deposits payable	\$ 569,950	\$ --
Other payable	261	--
Interfund payables	1,227,361	45
Interest Payable	90,466	--
Bonds, notes and loans payable - current	972,027	--
Compensated absences - current	3,206	--
Bond Premiums - current	5,506	--
Total Current Liabilities	<u>2,868,777</u>	<u>45</u>
Non-current Liabilities:		
Bonds, notes and loans payable - non-current	14,800,875	--
Compensated absences - non-current	60,906	--
Bond Premiums - non-current	47,249	--
Total Non-Current Liabilities	<u>14,909,030</u>	<u>--</u>
 Total Liabilities	 <u>17,777,807</u>	 <u>45</u>
<b>Net Position</b>		
Net investment in capital assets	18,747,328	1,663,403
Restricted for Public Improvements	1,631,516	--
Unrestricted	9,035,650	693,801
<b>Total Net Position</b>	<b><u>\$ 29,414,494</u></b>	<b><u>\$ 2,357,204</u></b>

The accompanying notes are an integral part of this statement.

**CITY OF RIDGELAND**

STATEMENT OF REVENUES, EXPENSES, AND CHANGES  
 IN NET POSITION - PROPRIETARY FUNDS  
 FOR THE YEAR ENDED SEPTEMBER 30, 2013

	Enterprise Fund Public Utility Fund	Internal Service Funds
<b>Operating Revenues:</b>		
Charges for services	\$ 6,079,849	\$ 1,568,680
Premiums	--	1,342,481
Total Operating Revenues	<u>6,079,849</u>	<u>2,911,161</u>
<b>Operating Expenses:</b>		
Personal services - salaries and wages	1,022,160	46,195
Personal services - employee benefits	366,658	16,388
Purchased professional and technical services	1,784,682	2,750,187
Supplies	546,532	413,763
Depreciation	1,240,487	97,788
Total Operating Expenses	<u>4,960,519</u>	<u>3,324,321</u>
Operating Income (Loss)	<u>1,119,330</u>	<u>(413,160)</u>
<b>Non-Operating Revenues (Expenses):</b>		
Interest revenue	52,352	1,595
Grants and contributions	44,795	--
Gain or Loss on sale of capital assets	2,854	--
Other	166,093	--
Loss on investments	(195,052)	--
Debt service interest	(562,814)	--
Total Non-operating Revenues (Expenses)	<u>(491,772)</u>	<u>1,595</u>
Net Income (Loss) before Operating Transfers	<u>627,558</u>	<u>(411,565)</u>
Transfers in	17,170	150,000
Transfers out	(150,000)	--
Net income (loss)	<u>494,728</u>	<u>(261,565)</u>
Net Position- beginning	28,919,766	2,618,769
Net Position - ending	<u>\$ 29,414,494</u>	<u>\$ 2,357,204</u>

The accompanying notes are an integral part of this statement.

**CITY OF RIDGELAND**

## STATEMENT OF CASH FLOWS

## PROPRIETARY FUNDS

FOR THE YEAR ENDED SEPTEMBER 30, 2013

	Enterprise Fund	
	Public Utility Fund	Internal Service Funds
<b>Cash Flows from Operating Activities:</b>		
<i>Cash Received from Customers</i>	\$ 6,088,388	\$ 2,911,161
<i>Cash Payments to Employees for Services</i>	(1,382,427)	(1,554,638)
<i>Cash Payments to Other Suppliers for Goods and Services</i>	(506,818)	(413,763)
<i>Other Operating Cash Receipts (Payments)</i>	(775,430)	(1,296,940)
Net Cash Provided (Used) by Operating Activities	<u>3,423,713</u>	<u>(354,180)</u>
<b>Cash Flows from Non-capital Financing Activities:</b>		
<i>Operating Grants Received</i>	44,795	
<i>Transfers From (To) Primary Government</i>	(1,520,753)	54,179
<i>Transfers From (To) Other Funds</i>	(132,830)	150,000
Net Cash Provided (Used) by Non-capital Financing Activities	<u>(1,608,788)</u>	<u>204,179</u>
<b>Cash Flows from Capital and Related Financing Activities:</b>		
<i>Principal and Interest Paid</i>	(1,517,071)	--
<i>Acquisition or Construction of Capital Assets</i>	(1,107,801)	--
<i>Proceeds from Sale of Capital Assets</i>	2,854	--
Net Cash Provided (Used) for Capital & Related Financing Activities	<u>(2,622,018)</u>	<u>--</u>
<b>Cash Flows from Investing Activities:</b>		
<i>Purchase of Investment Securities</i>	950,093	--
<i>Interest and Dividends on Investments</i>	(142,700)	1,595
Net Cash Provided (Used) for Investing Activities	<u>807,393</u>	<u>1,595</u>
Net Increase (Decrease) in Cash and Cash Equivalents	300	(148,406)
Cash and Cash Equivalents at Beginning of Year	900	565,600
Cash and Cash Equivalents at End of Year	<u>\$ 1,200</u>	<u>\$ 417,194</u>
<b>Reconciliation of Operating Income to Net Cash     Provided by Operating Activities:</b>		
Operating Income (Loss)	\$ 1,119,330	\$ (413,160)
Adjustments to Reconcile Operating Income to Net Cash Provided by Operating Activities		
<i>Depreciation</i>	1,240,487	97,788
<i>Amortization</i>	13,745	--
<i>Other receipts (payments)</i>	131,336	--
Change in Assets and Liabilities:		
<i>Decrease (Increase) in Receivables</i>	8,539	--
<i>Decrease (Increase) in Inventories</i>	22,309	--
<i>Increase (Decrease) in Deposits Payable</i>	16,137	--
<i>Increase (Decrease) in Other Payables</i>	(583)	--
<i>Increase (Decrease) in Interfund Payables</i>	866,022	(415)
<i>Increase (Decrease) in Compensated Absences</i>	6,391	--
<i>Increase (Decrease) in Deferred Revenue</i>	--	(38,393)
Total Adjustments	<u>2,304,383</u>	<u>58,980</u>
Net Cash Provided (Used) by Operating Activities	<u>\$ 3,423,713</u>	<u>\$ (354,180)</u>

The accompanying notes are an integral part of this statement.

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City of Ridgeland, Mississippi

**Notes to the Financial Statements**  
For the Year Ended September 30, 2013

CITY OF RIDGELAND, MISSISSIPPI

**Notes to the Financial Statements**  
For the Year Ended September 30, 2013

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## **1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

### **INTRODUCTION**

The accounting and reporting framework and the more significant accounting principles and practices of Ridgeland are discussed in subsequent sections of this Note. The remainder of the Notes are organized to provide explanations, including required disclosures, of the City's financial activities for the fiscal year ended September 30, 2013.

The accompanying financial statements of the City have been prepared in accordance with accounting principles (GAAP) generally accepted in the United States of America as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the standard-setting body for governmental accounting and financial reporting.

In December 2010, the GASB issued Statement No. 62, *Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements*. Statement No. 62 brings the authoritative accounting and financial reporting literature for state and local governments together in a single source, with the FASB and AICPA guidance modified as necessary to appropriately recognize the governmental environment and the needs of governmental financial statements users. The requirements of this Statement are effective for financial statements for periods beginning after December 15, 2011.

In June 2011 and March 2012, the GASB issued Statement No. 63, *Financial Reporting for Deferred Outflows of Resources, Deferred Inflows and Net Position* and Statement No. 65, *Items Previously Reported as Assets and Liabilities*, respectively. Statement No. 63 will improve financial reporting by standardizing the presentation of deferred outflows/inflows of resources and their effects in the government's net position. It provides guidance in reporting these elements where none previously existed. Statement No. 65 will improve financial reporting by clarifying the appropriate use of financial statement elements to ensure consistency in financial reporting. These related Statements reflect substantial improvements to the financial reporting. Statement No. 63 is effective for periods beginning after December 15, 2011 and Statement No. 65 is effective for periods beginning after December 15, 2012.

In June 2012, the GASB issued Statement No. 67, *Financial Reporting for Pension Plans* and Statement No. 68, *Accounting and Financial Reporting for Pensions*. Statement No. 67 addresses financial reporting for state and local government pension plans and Statement No. 68 establishes new accounting and financial reporting requirements for governments that provide their employees with pensions. These related Statements reflect substantial improvements to the accounting and financial reporting of pensions plans. Statement No. 67 will take effect for pension plans in the fiscal year ending September 30, 2014 and Statement No. 68 will take effect for employers and governmental non-employer contributing entities in the fiscal year ending September 30, 2015.

The guidance contained in these Statements will change how governments calculate and report the costs and obligations associated with pensions in important ways. It is designed to improve

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2013

the decision-usefulness of reported pension information and to increase the transparency, consistency, and comparability of pension information across governments.

The new standards will better align the recognition of pension expense with the period in which the related benefits are earned. Considered in total, the changes set forth by the GASB will have the overall effect of expense recognition being accelerated. The implementation of these Statements is expected to have a significant impact upon the financial statements of the City.

Management's Discussion and Analysis - GASB Statement No. 34 requires that financial statements be accompanied by a narrative introduction and analytical overview of the government's financial activities in the form of management's discussion and analysis (MD&A). This analysis is similar to analysis the private sector provides in their annual reports.

Government-wide Financial Statements - The reporting model includes financial statements prepared using full accrual for all of the government's activities. This approach includes not just current assets and liabilities (such as cash and accounts payable) but also capital assets and long-term liabilities (such as buildings and infrastructure, including bridges and roads, and general obligation debt). Accrual accounting also reports all of the revenues and cost of providing services each year, not just those received or paid in the current year or soon after.

Statement of Net Position - The Statement of Net Position is designed to display the financial position of the primary government and its directly presented component units. Governments will report all capital assets, including infrastructure, in the government-wide Statement of Net Position and will report depreciation expense - the cost of "using up" capital assets - in the Statement of Activities. The net position of a government will be broken down into three categories - 1) net investment in capital assets; 2) restricted; and 3) unrestricted.

Statement of Activities - The government-wide statement of activities reports expenses and revenues in a format that focuses on the cost of each of the government's functions. The expenses of individual functions are compared to the revenues generated by the function (for instance, through user charges or intergovernment grants).

Budgetary Comparison Schedules - Many governments revise their original budgets over the course of the year for a variety of reasons. Budgetary comparison information is required, therefore the government's original budget is compared to the final budget and actual results.

## **A. FINANCIAL REPORTING ENTITY**

### **COMPONENT UNITS**

As required by accounting principles generally accepted in the United States of America, the financial statements of the reporting entity include those of the City of Ridgeland (the primary government) and any component units thereof. Component units must either be (1) a legally separate organization for which the elected officials of the primary government are financially accountable or (2) another organization for which the nature and significance of its relationship



**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2013

with the primary government is such that exclusion would cause the City of Ridgeland's financial statements to be misleading or incomplete. Based upon the application of these criteria, no potential component unit will be included as a part of the City.

**RELATED ORGANIZATIONS**

Related organizations are excluded from the financial reporting entity because the City's accountability does not extend beyond making appointments. Audited financial statements are available from the respective organizations. Related organizations are described as follows:

<u>Related Organizations</u>	<u>Brief Description of Activities and Relationship to the City</u>
Ridgeland Tourism Commission	Promote tourism for the city of Ridgeland. Mainly represents restaurants and hotels. All members are appointed by the Aldermen. The Commission reports independently.

**B. GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS**

The basic financial statements include both government-wide (based on the City as a whole) and fund financial statements. Both the government-wide and fund financial statements (within the basic financial statements) categorize primary activities as governmental type. In the Government-wide Statement of Net Position, the governmental activities column is presented on a full accrual, economic resource basis, which incorporates long-term assets and receivables as well as long-term debt and obligations.

The government-wide Statement of Activities reflects both the gross and net costs per functional category (Police, Fire, Public Works, etc.), which are otherwise being supported by general government revenues (property, sales and use taxes, certain intergovernmental revenues, etc.). The Statement of Activities reduces gross expenses (including depreciation) by related program revenues, operating and capital grants. The program revenues must be directly associated with the function (Police, Fire, Public Works, etc.). These include changes for some of the services the city provides like permits, licenses, inspection fees and that are associated with the particular function. The program revenues also include grants received from federal as well as state sources to be used for operating or capital purposes. The City does not allocate indirect expenses. The operating grants include operating-specific and discretionary (either operating or capital) grants while the capital grants column reflects capital-specific grants. The net cost (by function) is normally covered by general revenue (property, sales or gas taxes, intergovernmental revenues, interest income, etc.).

This government-wide focus is more on the sustainability of the City as an entity and the change in aggregate financial position resulting from the activities of the fiscal period. The fund financial statements emphasize the major funds. Non-major funds (by category) are summarized into a single column.

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2013

The governmental funds major fund statements in the fund financial statements are presented on a current financial resource and modified accrual basis of accounting. This is the manner in which the funds are normally budgeted. This presentation is deemed most appropriate to (a) demonstrate legal and covenant compliance, (b) demonstrate the source and use of liquid resources, and (c) demonstrate how the City's actual experience conforms to the budget fiscal plan. Since the governmental fund statements are presented on a different measurement focus and basis of accounting than the government-wide statements' governmental column, a reconciliation is presented on the page following each statement, which briefly explains the adjustment necessary to transform the fund based financial statements into the governmental column of the government-wide presentation.

The focus of the Statement No. 34 model is on the City as a whole. The focus of the fund financial statements is on the major individual funds of the governmental activities and the proprietary funds. Each presentation provides valuable information that can be analyzed and compared (between years and between governments) to enhance the usefulness of the information.

### **C. BASIS OF PRESENTATION**

Statement No. 34 sets forth minimum criteria (percentage of the assets, liabilities, revenues or expenditures/expenses of either fund category or the governmental and enterprise combined) for the determination of major funds. Funds that meet these criteria are labeled as such. The nonmajor funds are combined in a column in the fund financial statements and detailed in the combining section of this report.

#### **1. Major Governmental Funds**

The measurement focus of the governmental funds (in the Fund Financial Statements) is upon determination of financial position and changes in financial position (sources, uses, and balances of financial resources) rather than upon net income.

The following is a description of the major governmental funds of the City:

**General Fund** - The General Fund is the general operating fund of the City. General Tax revenues and other receipts that are not allocated by law or contractual agreement to some other fund are accounted for in this fund. General operating expenses, fixed charges, and capital improvement costs not paid through other funds are paid from this fund.

**Debt Service Fund** - accounts for the accumulation of financial resources for the payment of principal and interest on the City's general obligation debt. The primary revenue source is local property taxes levied specifically for debt service.

**Colony Park TIF Bond Debt** - This is a debt service fund that accounts for the payment of principal and interest on the debt related to the Colony Park project.

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2013

Lake Harbour Reconstruction 51 to Northpark Drive - This capital project fund accounts for the expenditures of the widening of lanes of Lake Harbour from Hwy. 51 to Northpark Drive.

## **2. Proprietary Funds**

Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The following is a description of the major proprietary fund of the City:

Public Utility Fund - accounts for the operating activities of the City's public utility services.

Internal Service Funds account for operations that provide services to other departments or agencies of the government, or to other governments, on a cost-reimbursement basis.

East Madison County Regional Sewer Fund - accounts for sewer expenses of an inter-local cost-sharing agreement between the City of Ridgeland, Mississippi, the City of Madison, Mississippi and the Pearl River Valley Water Authority.

Insurance Trust Fund - accounts for the insurance transactions handled by the City for their self insured employee health insurance program.

## **3. Non-Current Governmental Assets and Liabilities**

GASB Statement No. 34 provides for the capital assets and long-term debt records to be maintained and incorporates the information into the governmental column in the government-wide Statement of Net Position.

## **D. BASIS OF ACCOUNTING**

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds are accounted for using the current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet in the fund statements. Long-term assets and long-term liabilities are included in the government-wide statements. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2013

The government-wide statements of Net Position, statements of activities, and proprietary funds are accounted for using the economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these activities are included on the balance sheet.

The fund financial statements are maintained on the modified accrual basis of accounting. Under this method of accounting, revenues are recognized in the period in which they become measurable and available. With respect to real and personal property tax revenue and other local taxes, the term “available” is limited to collection within sixty days of the fiscal year end. Levies that are made prior to the fiscal year end, but are not available, are deferred. Interest income is recorded as earned.

Federal and State reimbursement type grants are recorded as revenue when related eligible expenditures are met. Expenditures, other than accrued interest on long-term debt, are recorded when the fund liability is incurred. All other revenue items reported in the fund financial statements are considered “available” when the cash is received by the City one year after its fiscal year.

Franchise and utility taxes, state revenue sharing, charges for services, and fines and forfeitures associated with the current period are considered to be susceptible to accrual and therefore have been recognized as revenues of the current fiscal period.

Expenditures are generally recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, claims, and judgments, are recorded only when payment is due.

When both restricted and unrestricted resources are available for use, it is the City’s policy to use restricted resources first, and then unrestricted resources as they are needed.

**E. ENCUMBRANCES**

An encumbrance system is maintained to account for commitments resulting from approved purchase orders, work orders and contracts. All encumbrances lapse at year-end; accordingly, no encumbrances were outstanding at September 30, 2013.

**F. BUDGETS AND BUDGETARY INFORMATION**

The budget is adopted annually by the Mayor and the Board of Alderman, and subsequent amendments are made during the year on the approval of the Mayor and Board or, when allowed, upon authority of the City Clerk, as described in the following paragraphs. All funds of the City of Ridgeland, Mississippi, governmental and enterprise, are budgeted, and are presented in either the accompanying financial statements or in schedules thereto. For comparison purposes, the final, amended budget is utilized, and it is presented on a modified cash basis of accounting as required by the State of Mississippi, which is not consistent with generally accepted accounting principles. All budgetary appropriations lapse at year-end.

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2013

The legal level of control, that is the level on which actual expenditures may not legally exceed appropriations, is the major expenditure classifications within departments. Such classifications are Personnel Services, Supplies, Other Charges and Services and Capital Outlay.

All amendments to the budget to the legal level of control must be approved by the City of Ridgeland's Mayor and Board of Alderman. The City Clerk is allowed to reclassify, without governing body approval, any budget "line items"; that is, amounts below the legal level of control.

The expenditure budget adopted and approved by the duly elected members of the governing authority of the City of Ridgeland is the appropriation ordinance of said municipality.

As allowed by statute, the expenditure budget was amended and approved by the duly elected members of the governing authority of the City of Ridgeland. Such amendments are included in the reported budgetary data.

#### **G. UNEARNED REVENUE**

In the government-wide and proprietary fund financial statements, unearned revenues are recognized when assets are received prior to being earned. Unearned revenues are also recognized in the governmental funds financial statements, which are recognized when revenues are unavailable.

#### **H. FUND BALANCES**

Fund balance for governmental funds is reported in classifications that comprise a hierarchy based primarily on the extent to which the government is bound to honor constraints on the specific purposes for which amounts in those funds can be spent.

Governmental fund balance is classified as nonspendable, restricted, committed, assigned or unassigned. Following are descriptions of fund classifications used by the city:

*Nonspendable fund balance* includes items that cannot be spent. This includes activity that is not in a spendable form (inventories, prepaid amounts, long-term portion of loans/notes receivable, or property held for resale unless the proceeds are restricted, committed, or assigned) and activity that is legally or contractually required to remain intact.

*Restricted fund balance* includes amounts that have constraints placed upon the use of the resources either by an external party or imposed by law through a constitutional provision or enabling legislation.

*Committed fund balance* includes amounts that can be used only for the specific purposes pursuant to constraints imposed by a formal action of the Board of Alderman, the City's highest level of decision-making authority. Currently there is no committed fund balance

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2013

for this city.

*Assigned fund balance* includes amounts that are constrained by the City's intent to be used for a specific purpose, but are neither restricted nor committed. For governmental funds, other than the general fund, this is the residual amount within the fund that is not restricted or committed. Assignments of fund balance are created by the City Clerk pursuant to authorization established by the policy adopted by the city.

*Unassigned fund balance* is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund should be the only fund that reports a positive unassigned fund balance amount. In other governmental funds, it may be necessary to report a negative unassigned fund balance.

When an expenditure is incurred for purposes for which both restricted and unrestricted (committed, assigned, or unassigned) resources are available, it is the city's general policy to use restricted resources first. When expenditures are incurred for purposes for which unrestricted (committed, assigned and unassigned) resources are available, and amounts in any of these unrestricted classifications could be used, it is the city's general policy to spend committed resources first, followed by assigned amounts, and then unassigned amounts.

## **I. CASH AND OTHER DEPOSITS AND CASH EQUIVALENTS**

The City deposits excess funds in the financial institutions selected by the Mayor and Board of Aldermen in accordance with state statutes.

Cash consists of amounts on deposit with a financial institution in non-interest bearing accounts. Other deposits consist of interest-bearing demand accounts, saving accounts and certificates of deposit. Cash and other deposits are valued at cost.

Various restrictions on deposits are imposed by state statutes. The collateral for public entities' deposits in financial institutions is held in the name of the State Treasurer under a program established by the Mississippi State Legislature and is governed by section 27-105-5, Miss. Code Ann. (1972). Under this program, the entity's funds are protected through a collateral pool administered by the State Treasurer.

For purposes of the combined statement of cash flows, the municipality considers to be cash equivalents all highly liquid investments and certificates of deposit if they have a maturity of three months or less when acquired.

## **J. INVESTMENTS**

The City is allowed, by statute, to invest excess funds in any bonds or other direct obligations of the United States of America or the State of Mississippi, or of any county or municipality of this

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2013

state, when such county or municipal bonds have been properly approved; or in interest-bearing time deposits with any financial institution approved for the deposit of state funds. The interest earned is reported in the fund reporting the investment. Investments are reported at fair value.

**K. INVENTORIES AND PREPAID ITEMS**

Inventories of materials and supplies in the Enterprise Funds are stated at cost, calculated on the first-in, first-out basis.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items using the consumption method in both government-wide and fund financial statements.

**L. ACCOUNTS RECEIVABLE**

Accounts Receivable are reported in the government-wide Statement of Net Position and the governmental funds Balance Sheet net of allowances for uncollectible receivables.

**M. INTERFUND TRANSACTIONS AND BALANCES**

In general, eliminations have been made to minimize the double-counting of internal activity, including internal service fund type activity on the government-wide financial statements. Excess revenues or expenses from the internal service funds have been allocated to the appropriate function originally charged for the internal sale as part of the process. However, interfund services, provided and used between different functional categories, have not been eliminated in order to avoid distorting the direct costs and program revenues of the applicable functions. Transfers between governmental and business-type activities are reported at the net amount on the government-wide financial statements.

In the fund financial statements, transactions for services rendered by one fund to another are treated as revenues of the recipient fund and expenditures/expenses of the disbursing fund. Reimbursements of the expenditures/expenses made by one fund for another are recorded as expenditures/expenses in the reimbursing fund and as a reduction of expenditures/expenses in the reimbursed fund. Transfers represent flows of assets between funds of the primary government without equivalent flows of assets in return and without a requirement for payment.

Interfund receivables and payables have been eliminated from the government-wide Statement of Net Position, except for the residual amounts due between governmental and business-type activities.

The following is a summary of interfund transactions and balances:

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2013

Due From/To Other Funds:

	<u>Due From</u>	<u>Due To</u>
Enterprise Fund:		
Public Utility Fund	\$ 497,891	
Other Non-Major Funds:		
S.A. School Creek Intercept		<u>497,891</u>
Total	<u>\$ 497,891</u>	<u>497,891</u>

Due From/To Other Funds are the result of timing differences between the date expenses/ expenditures are settled. All balances are expected to be repaid within one year from the date of the financial statements.

Interfund Balances

	<u>Receivables</u>	<u>Payables</u>
General Fund	\$ 15,550,437	11,127,905
Major Funds:		
Debt Service Fund		259,788
Colony Park TIF Bond Debt		890,184
Lake Harbour Recon. 51 to Northpark Drive		9,128,500
Non-Major Funds:		
S. A. School Creek Intercept	433,199	
Avery Blvd. S.A. Bond Fund	422,070	
TIF Bond Debt Lowes		468,780
Jackson Street Multi Use		8,298
Pear Orchard Parkside Village		10,519
Longmeadow Drainage Fund		52,168
Avery Blvd. Special Assessment		387,369
Madison Ridgeland Interchange		178,268
Pear Orchard Rice Road Signal		79,052
Lake Harbour Dr. Ext.		139,948
2007 Bond Issue Fund	398,736	
Harbor Crossing TIF		1,030
Culley-Brashear Creek Fund		57,986
City Center Fund		4,791,268
Craft Center Parking Lot Fund	75,039	1,449
5.7 Mil Bond Issue Fund	<u>5,570,189</u>	<u>3,285</u>
Sub-Total Non-Major Funds	<u>6,899,233</u>	<u>6,179,420</u>



**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2013

Enterprise Fund:

Public Utility Fund	6,086,881	1,227,361
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Internal Service Fund:

EMCRS Operations Fund	<u>276,652</u>	<u>45</u>
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Total	\$ <u>28,813,203</u>	<u>28,813,203</u>
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Interfund receivables and payables are the result of 1) timing differences between the date expenses/expenditures occur and the date payments are made and 2) the accrual of tax distributions for taxes collected in the following fiscal year.

Transfers In and Transfers Out

	<u>Transfers In</u>	<u>Transfers Out</u>
General Fund	\$ 41	17,170
Major Funds:		
Debt Service Fund	199	
Other Non-Major Funds:		
Bonds Issued Fund		199
2004 6 Mil Bond Issue Fund		304,142
Centre St. Ridgewood Signal Fund	154,065	
Pear Orchard Rice Road Signal Fund	150,077	
Universal DES Playground Fund		41
5.7 Mil Bond Issue Fund		105,122
Rice Road Trailhead Improvements Fund	<u>105,122</u>	
Sub-Total Non-Major Funds	<u>409,264</u>	<u>409,504</u>
Proprietary Funds:		
Public Utility Fund	17,170	150,000
Internal Service Fund:		
EMCRS Operations Fund	<u>150,000</u>	
Total	\$ <u>576,674</u>	<u>576,674</u>

Transfers were used primarily to move revenues from funds required to collect them to funds required to expend them. The transfers also provided funds for general operating activities. All transfers were routine and consistent with the fund making the transfer.

**N. RESTRICTED NET POSITION**

Certain proceeds from bonds, notes, and loans, as well as resources for debt service payments, court services, and public improvements monies are classified as restricted Net Position reported on the government-wide Statement of Net Position because their use is limited by applicable

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2013

bond covenants and restrictions.

The following is a summary of restricted net position:

Restricted For:

Court Services	\$	262,623
Public Improvements		1,788,001
Other Purposes		<u>77,837</u>
Total	\$	<u>2,128,461</u>

**O. CAPITAL ASSETS**

In the governmental funds, the cost incurred for the purchase or construction of capital assets are recorded as capital outlay expenditures.

Capital assets are reported at actual or estimated historical cost based on appraisals or deflated current replacement cost. Contributed assets are reported at estimated fair value at the time received.

Maintenance, repairs, and minor equipment are charged to operations when incurred. Expenses that materially change capacities or extend useful lives are capitalized. Upon sale or retirement of land, buildings, and equipment, the cost and related accumulated depreciation, if applicable, are eliminated from the respective accounts and any resulting gain or loss is included in the statement of activities.

All proprietary funds are accounted for on an economic measurement focus. This means that all assets and liabilities (whether current or noncurrent) associated with their activity are included on their Statement of Net Position. Their fund equity is reported in the total net position of the Statement of Revenues, Expenses and Changes in Net Position. The capital assets threshold for the propriety funds is the same as it is for governmental funds which is described in detail below.

The revenues and expenses of proprietary funds are classified as operating or nonoperating. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's primary operations. All other revenues and expenses are reported as nonoperating.

In accordance with GASB Statement No. 34, governmental infrastructure has been capitalized. Capitalization thresholds (dollar value above which assets acquisitions are added to the capital asset account) and estimated useful lives of capital assets are reported in the government-wide statements and proprietary funds. Depreciation is calculated on the straight-line basis for all assets, except land. The following schedule details those thresholds.

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2013

Capital asset thresholds are as follows:

Land	N/A
Infrastructure	N/A
Furniture, Vehicles, and Equipment	\$ 500
Improvements other than Buildings	\$25,000
Buildings	\$50,000

Estimated useful lives, in years, for depreciable assets are as follows:

Computer Equipment and Peripherals	3 years
Vehicles and Equipment	5 years
Heavy Equipment (backhoes, dozers, front-end loaders, tractors, etc)	10 years
Furniture and Fixtures	7 years
Improvements other than Buildings	20 years
Buildings	40 years
Infrastructure:	
Roads	20 years
Concrete bridges	50 years
Timber bridges	30 years

**P. COMPENSATED ABSENCES**

Upon termination of employment, the City of Ridgeland provides payment of accrued personal leave to the departing employee. While such leave is accumulated from 5 to 20 days each year, depending on length of service, no payment for medical leave is allowed absent the required evidence of such need.

Unpaid personal leave expected to be paid from the Governmental Funds is reported under Long-term Debt as "Accrued Compensated Absences." Similar amounts related to the Proprietary Fund are accrued in the Enterprise Funds. Typically the related "Accrued Compensated Absences Expense" has been paid from the General Fund and the Public Utility Fund.

The respective liabilities are computed utilizing the specific identification method (i.e., each employee's actual accumulated personal leave days are multiplied by the applicable actual per day salary). The City's liability for compensated absences is not recorded in the governmental funds, for such liability may be paid from financial resources not currently available. Compensated absences are reported in governmental funds only if they have matured.

**2. CASH, OTHER DEPOSITS, AND INVESTMENTS**

**A. Cash and Other Deposits**

The collateral for public entities' deposits in financial institutions is now held in the name of the State Treasurer under a program established by the Mississippi State Legislature and is governed

**City of Ridgeland, Mississippi**  
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by Section 27-105-5, Miss. Code Ann. (1972). Under this program, the entity's funds are protected through a collateral pool administered by the State Treasurer. Financial institutions holding deposits of public funds must pledge securities as collateral against those deposits. In the event of failure of a financial institution, securities pledged by that institution would be liquidated by the State Treasurer to replace the public deposits not covered by the Federal Deposit Insurance Corporation. The City's pooled and non-pooled deposits are categorized to give an indication of the level of risk assumed by the City at fiscal year-end.

The carrying amount of the city's deposits with financial institutions was \$13,585,407 and the bank balance was \$13,872,311.

*Custodial Credit Risk - Deposits.* Custodial credit risk is defined as the risk that, in the event of a financial institutions failure, the city's deposits may not be returned to it. The city does not have a deposit policy for custodial credit risk. As of September 30, 2013, none of the city's bank balance of \$13,872,311 was exposed to custodial credit risk.

**B. Investments**

Except for (1) nonparticipating investment contracts and for (2) participating interest-earning investment contract and money market investments that had a remaining maturity at the time of purchase of one year or less, investments are reported at fair value, which is based on quoted market price. Nonparticipating investment contracts such as repurchase agreements and nonnegotiable certificates of deposit are reported at cost. Participating interest earning investment contracts and money market investments that had a remaining maturity at the time of purchase of one year or less are reported at amortized cost.

*Interest Rate Risk.* Interest Rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. Investments held for longer periods are subject to increased risk of adverse interest rate changes. The City's investment policy is limited to complying with the State's investment statutes. The State law has not addressed an interest rate risk. The City uses the Specific Identification method to disclose interest-rate risk. Under this method, the notes provide an actual list of the maturities for different individual investments.

*Concentration of Credit Risk.* Disclosures of investments by amount and issuer for any issuer that represents five percent or more of total investments is required. This requirement does not apply to investments issued or explicitly guaranteed by the U.S. government, investments in mutual funds and external investment pools, and other pooled investments. As of September 30, 2013, the city had the following investments:

**City of Ridgeland, Mississippi**  
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Investment Type	Fair Value	Credit Ratings	Percentage of Investments	Interest Rates
Panola County MS Taxable GO Bonds	\$ 293,951	NR	2.29%	4%
Federal National Mortgage Association (FNMA)	4,782,021	AAA	37.27%	2%
Governmental National Mortgage Association (GNMA)	3,830,336	AAA	29.86%	2.72%
State of Mississippi Tax Notes	523,675	AA	4.08%	3.15%
Mississippi Development Bank Tax Notes	1,224,160	AA	9.54%	3.63%
Private Export Funding Corporation (PEFCO)	1,747,218	AAA	13.62%	3.03%
Governmental Money Market Funds and CD's	428,201	AAA	3.34%	1.56%
<b>Total Investments</b>	<b>\$ 12,829,562</b>		<b>100%</b>	

**Investment Maturities in Years**

Investment Type	Less Than 1	1-5	6-10	More than 10
Panola County MS Taxable GO Bonds		293,951		
Federal National Mortgage Association (FNMA)			235,065	4,546,956
State of Mississippi Tax Notes	440,000	83,675		
Mississippi Development Bank Tax Notes	473,612	750,548		
Governmental National Mortgage Association (GNMA)				3,830,336
Private Export Funding Corporation (PEFCO)		1,747,218		
Governmental Money Market Funds	428,201			

*Credit Risk.* The City is allowed, by State Statute, to invest excess funds in any bonds or other direct obligations of the United States of America, of the State of Mississippi, or of any county or municipality of Mississippi, when such county or municipal bonds have been properly approved; or in obligations issued or guaranteed in full as to principal and interest by the United States of America which are subject to a repurchase agreement with a qualified depository; or in interest-bearing time certificates of deposit with any financial institution approved for the deposit of state funds.

*Custodial Credit Risk - Investments.* Custodial credit risk is defined as the risk that, in the event of a financial institutions failure, the city will not be able to recover the value of its investments. The City does not have a formal investment policy that addresses custodial credit risk. As of September 30, 2013, \$0 of the city's investment balance was insured and was exposed to custodial credit risk as follows:

**City of Ridgeland, Mississippi**  
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Uninsured and Uncollateralized	\$	0
Uninsured and collateral held by pledging bank's department not in city's name		<u>12,829,562</u>
Total	\$	<u>12,829,562</u>

**3. RECEIVABLES**

**A. Accounts Receivable**

Accounts receivable at September 30, 2013, consisted of the following:

	General Fund	Lake Harbour Recon. 51 to Northpark Dr.	Other Governmental Funds	Enterprise Funds	Total
Special Assessments	\$		93,625		93,625
Other - Court Services	824,713				824,713
MS Dept. Of Transportation		3,325,070			3,325,070
Utility Customers				<u>775,567</u>	<u>775,567</u>
Total	\$ <u>824,713</u>	<u>3,325,070</u>	<u>93,625</u>	<u>775,567</u>	<u>5,018,975</u>

**4. PROPERTY TAXES**

Property held on January 1 of any given year (or brought into the State by March 1 of the same year) is assessed for taxation in the ensuing fiscal year. Such levy, which establishes a lien against the underlying property, is made by the City in its September board meeting. The assessed value of property on January 1, 2012, upon which the levy was based, was \$429,351,776. The taxes thus assessed are due and payable as follows:

1 <sup>st</sup> installment	(50% of liability)	on or before Feb. 1
2 <sup>nd</sup> installment		on or before May 1
Final installment		on or before Aug. 1

If taxes remain unpaid, the property subject to a tax lien is sold for taxes on the fourth Monday of August. Property taxes receivable reported in the government-wide Statement of Net Position and the governmental funds Balance Sheet represent amounts due for unpaid delinquent property taxes at September 30, 2013. Property taxes that are not considered "available" have been reported as deferred revenues in the governmental funds Balance Sheet.

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
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**5. CAPITAL ASSETS**

	Balance 10-1-2012	Additions	Retirements	Completed Construction	Adjustments	Balance 9-30-2013
<u>Non-depreciable capital assets:</u>						
Land	\$ 110,640,181	17,478		28,336		110,685,995
Construction in progress	6,798,012	7,791,487		(534,592)		14,054,907
Total non-depreciable capital assets	<u>117,438,193</u>	<u>7,808,965</u>	<u>0</u>	<u>(506,256)</u>	<u>0</u>	<u>124,740,902</u>
<u>Depreciable capital assets:</u>						
Buildings	15,480,830	95,560				15,576,390
Improvements other than buildings	9,383,593	2,679		506,256		9,892,528
Infrastructure	122,426,062	53,400				122,479,462
Vehicles	6,765,860	491,407	320,891			6,936,376
Furniture and equipment	4,256,890	175,048	176,918			4,255,020
Total depreciable capital assets	<u>158,313,235</u>	<u>818,094</u>	<u>497,809</u>	<u>506,256</u>	<u>0</u>	<u>159,139,776</u>
<u>Less accumulated depreciation for:</u>						
Buildings	4,564,821	310,180				4,875,001
Improvements other than buildings	3,069,533	389,358				3,458,891
Infrastructure	62,906,301	2,136,582				65,042,883
Vehicles	4,675,114	477,155	288,802			4,863,467
Furniture and equipment	3,269,029	201,121	162,024			3,308,126
Total accumulated depreciation	<u>78,484,798</u>	<u>3,514,396</u>	<u>450,826</u>	<u>0</u>	<u>0</u>	<u>81,548,368</u>
Total depreciable capital assets, net	<u>79,828,437</u>	<u>(2,696,302)</u>	<u>46,983</u>	<u>506,256</u>	<u>0</u>	<u>77,591,408</u>
Governmental activities capital assets, net	<u>\$ 197,266,630</u>	<u>5,112,663</u>	<u>46,983</u>	<u>0</u>	<u>0</u>	<u>202,332,310</u>

The amount of capital assets for governmental activities shown on page 45 of this report (\$203,995,713) include the Internal Service fund total capital assets, net of accumulated depreciation (\$1,663,403).

The amount of depreciation expense charged to the respective governmental function in the government-wide Statement of Activities for the period is as follows:

	<u>Amount</u>
General Government	\$ 52,919
Public Safety	695,802
Public Services	2,285,495
Culture & Recreation	<u>480,180</u>
Total depreciation expense	<u>\$ 3,514,396</u>

The following are the amounts spent to September 30, 2013 on the different projects of the governmental activities of the City of Ridgeland:

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
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	Spent to September 30, 2013	Remaining Commitments
Craft Center Parking Lot	\$ 25,755	59,497
Long Meadow Drainage	87,164	0
Lake Harbour Drive Extension	924,791	480,203
Proposed City Center	282,821	285,742
Southeast Redevelopment	109,244	0
Culley-Brashear Drainage	67,323	0
Lake Harbour Reconstruction 51 to Northpark Drive	12,308,555	4,730,870
Steed Road Extension	43,680	0
Colony Park Boulevard	185,438	5,637,000
Pear Orchard Rd./Parkside Village	10,519	101,200
Colony Park PID Trail	1,320	125,000
Jackson Street Multi Use Path	8,297	299,434
Total	\$ 14,054,907	11,718,946

Government-Wide Presentation:

Internal Service Fund

(Accounted for under governmental activities on page 45 of this report):

East Madison County Regional Sewer

	East Madison County Regional Sewer Balance 10-1-2012	Additions	East Madison County Regional Sewer Balance 9-30-2013
<u>Non-depreciable capital assets:</u>			
Construction in progress	\$ 15,625		15,625
<u>Depreciable capital assets:</u>			
Utility Systems	3,632,146		3,632,146
Vehicles	42,048		42,048
Machinery & Equipment	22,434		22,434
Total depreciable capital assets	3,696,628	0	3,696,628
<u>Less accumulated depreciation for:</u>			
Utility Systems	1,886,580	97,788	1,984,368
Vehicles	42,048		42,048
Machinery & Equipment	22,434		22,434
Total accumulated depreciation	1,951,062	97,788	2,048,850
Total depreciable capital assets	1,745,566	(97,788)	1,647,778
Governmental activities capital assets, net	\$ 1,761,191	(97,788)	1,663,403



**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2013

The following are the amounts spent to September 30, 2013 on a project of the governmental activities of the City of Ridgeland:

	Spent to September 30, 2013	Remaining Commitments
Wastewater Flow and Monitoring	\$ 15,625	12,500

**6. LONG - TERM OBLIGATIONS**

**A. Changes in Long-Term Obligations**

The following is a summary of changes in long-term debt:

	Balance 10-1-2012	Additions	Reductions	Balance 9-30-2013	Amounts due within one year
<u>General Obligation Bonds</u>					
Public Improvement	\$ 195,000		35,000	160,000	40,000
Public Improvement	470,000		470,000	0	
Public Improvement - Refunding	2,495,000		885,000	1,610,000	925,000
Bond Premium	140,204		45,567	94,637	45,567
Refunding Bonds	535,000		265,000	270,000	270,000
Public Improvements	8,430,000		410,000	8,020,000	415,000
Bond Premium	14,700		988	13,712	988
Refunding Bonds	139,160		69,580	69,580	69,580
Bond Premium	1,206		1,033	173	173
Public Improvement	5,535,000		300,000	5,235,000	315,000
Bond Premium	56,395		4,126	52,269	4,126
Public Improvement	3,230,000		430,000	2,800,000	435,000
Bond Premium	106,897		16,237	90,660	16,237
Total General Obligation Bonds	<u>21,348,562</u>	<u>0</u>	<u>2,932,531</u>	<u>18,416,031</u>	<u>2,536,671</u>
<u>Other Long - Term Debt</u>					
Mississippi Department of Transportation	4,198,300			4,198,300	
Madison County Contract Payable	219,650		106,950	112,700	112,700
Mississippi Development Authority	1,434,677		286,935	1,147,742	286,935
Compensated Absences	573,746	225,507	193,896	605,357	30,268
Total Other Long - Term Debt	<u>6,426,373</u>	<u>225,507</u>	<u>587,781</u>	<u>6,064,099</u>	<u>429,903</u>
Total General Long - Term Debt	<u>\$ 27,774,935</u>	<u>225,507</u>	<u>3,520,312</u>	<u>24,480,130</u>	<u>2,966,574</u>

**B. Currently Outstanding Long - Term Obligations**

General obligation bonds and other debt currently outstanding are as follows:

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
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	Date of Obligation	Date of Maturity	Interest Rate	Original Amount	Balance 9-30-2013
<u>General Obligation Bonds</u>					
Public Improvement	3/29/05	9/30/17	4.150%	\$ 410,000	160,000
Public Improvement	10/1/97	10/1/12	4.5-6.4%	5,000,000	0
Refunding Bonds	7/4/03	9/30/14	2.0-3.0%	2,615,000	270,000
Public Improvement	8/16/07	9/30/27	4.25-5.25%	10,165,000	8,020,000
Unamortized Bond Premium				19,760	13,712
Refunding Bonds	3/1/10	9/1/16	3.0-4.5%	4,160,000	1,610,000
Unamortized Bond Premium				273,400	94,637
Refunding Bonds	11/4/10	11/1/23	2-3.1%	208,739	69,580
Unamortized Bond Premium				9,515	173
Public Improvement	5/31/11	5/1/26	3-4%	5,825,000	5,235,000
Unamortized Bond Premium				61,897	52,269
Refunding Bonds	5/1/12	5/1/19	2.0%	3,230,000	2,800,000
Unamortized Bond Premium				113,662	90,660
Total				\$ 32,091,973	18,416,031
<u>Other Long - Term Debt</u>					
Madison County Contract Payable	6/1/91	6/1/14	6.10-6.4%	2,500,000	112,700
Mississippi Department of Transportation	10/11/06	6/30/26	5.0%	5,072,000	4,198,300
Mississippi Development Authority	12/1/09	12/1/16	0%	2,295,482	1,147,742
Total				\$ 9,867,482	5,458,742

**C. Summary of Annual Debt Service Requirements To Maturity - Annual Principal & Interest**

**General Obligation Bonds**

The City issues general obligation bonds to provide funds for City improvements. These are direct obligations and pledge the full faith and credit of the City. Annual debt service requirements to maturity for general obligation bonds are as follows:

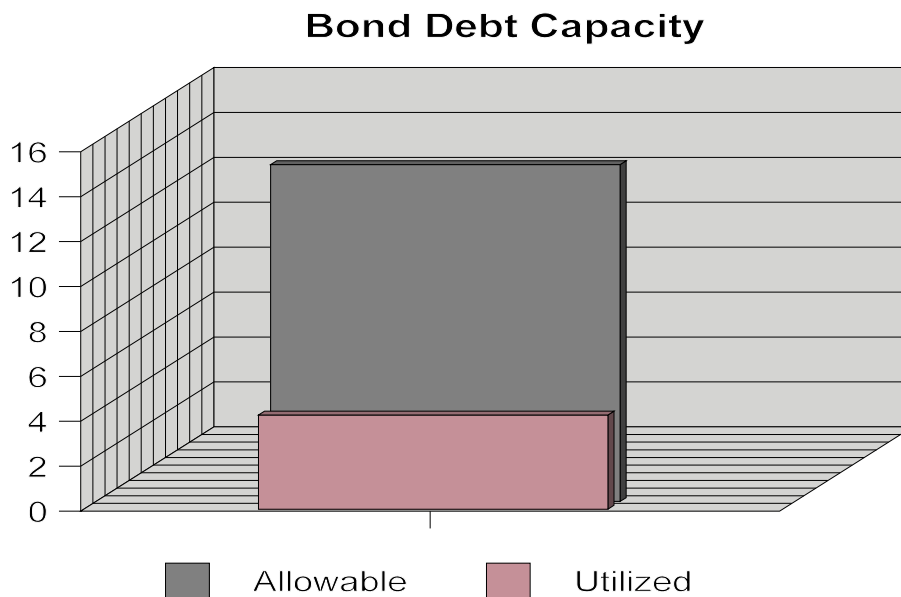
Year Ending June 30	Principal	Interest	Total
2014	\$ 2,469,580	670,323	3,139,903
2015	1,585,000	586,744	2,171,744
2016	1,650,000	528,259	2,178,259
2017	1,350,000	470,599	1,820,599
2018	1,355,000	429,219	1,784,219
2019 - 2023	5,460,000	1,530,669	6,990,669
2024 - 2028	4,295,000	431,050	4,726,050
Total	\$ 18,164,580	4,646,863	22,811,443

**City of Ridgeland, Mississippi**  
 Notes to the Financial Statements  
 For the Year Ended September 30, 2013

The amount of general obligation bonded debt that can be incurred by the City is limited by state statute. Total outstanding bonded debt during a year can be no greater than 15% of the assessed value of the taxable property within such municipality, according to the last completed assessment for taxation, unless certain conditions, such as set forth in state statutes under Mississippi Code Ann., Section 21-33-303, have been met which increases the bonded debt to no greater than 20% of the assessed value. As of September 30, 2013, the amount of outstanding bonded debt was equal to 4.19% of property assessments of \$429,351,776, computed as follows:

Bonded Debt:		
General Obligation Bonds	\$	18,164,580
Enterprise Funds		10,475,420
Less Excludable Debt:		
Special Assessment		(160,000)
Enterprise Funds		<u>(10,475,420)</u>
Total Debt Subject to Limitation		<u>18,004,580</u>
Assessed Valuation	\$	429,351,776
Percentage		4.19%

The following is a graphic representation of the bond debt capacity.



**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
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Prior Year Defeasance of Debt

In prior year, the City of Ridgeland, Mississippi defeased certain Public Improvement Bonds, Series 2004 by placing the proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and liabilities for the defeased bonds are not included in the City’s financial statements. On September 30, 2013, \$2,830,000 of bonds outstanding are defeased.

**Other Long - Term Debt**

The fund to retire each debt and a maturity schedule for the loans (and/or comments, where applicable) are as follows:

Madison County Contract Payable

Annual debt service requirements to maturity for Madison County Contract Payable are as follows:

<u>Original Amount</u>	<u>Issue Date</u>	<u>Maturity Date</u>		
\$2,500,000	6/1/91	6/1/14		
	<u>Year Ending</u>		<u>Principal</u>	<u>Interest</u>
	<u>September 30</u>			<u>Total</u>
	2014	\$	<u>112,700</u>	<u>5,634</u>
				<u>118,334</u>

This debt is to be retired from the Debt Service Fund (General Obligation Bonds and Notes Fund).

As explained above the City entered into an agreement with Madison County to initiate a parkway. When the actual costs of the parkway exceeded the original projection, in the 1991 fiscal year, the City authorized Madison County, Mississippi, to issue bonds of up to \$2.5 million to pay for the excess. The City would, by this agreement, retire these bonds of the County. Madison County issued these bonds during the year ended September 30, 1994; the City’s liability is reflected as “Madison County Contract Payable” in the Schedule of Long-term Debt in these financial statements.

**City of Ridgeland, Mississippi**  
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Mississippi Department of Transportation

Annual debt service requirements to maturity are as follows:

<u>Original Amount</u>	<u>Issue Date</u>	<u>Maturity Date</u>		
\$5,072,000	10/11/06	6/30/26		
<u>Year Ending September 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	
2014	\$		0	
2015			0	
2016			0	
2017	260,400	157,240	417,640	
2018	273,400	143,895	417,295	
2019 - 2023	1,586,200	494,753	2,080,953	
2024 - 2026	<u>2,078,300</u>	<u>838,650</u>	<u>2,916,950</u>	
Total	\$ <u>4,198,300</u>	<u>1,634,538</u>	<u>5,832,838</u>	

This debt is to be retired from the Debt Service Fund.

Mississippi Development Authority

Annual debt service requirements to maturity are as follows:

<u>Original Amount</u>	<u>Issue Date</u>	<u>Maturity Date</u>		
\$2,295,482	12/01/09	12/01/16		
<u>Year Ending September 30</u>	<u>Principal</u>			
2014	\$ 286,935			
2015	286,935			
2016	286,935			
2017	<u>286,937</u>			
Total	\$ <u>1,147,742</u>			

This debt is to be retired from the Debt Service Fund.

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
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Bond Premiums:

	Balance 9-30-12	Reductions	Balance 9-30-13
2010 issue	\$ 140,204	45,567	94,637
2010 issue	14,700	988	13,712
2011 issue	56,395	4,126	52,269
2011 issue	1,206	1,033	173
2012 issue	106,897	16,237	90,660
<b>Total</b>	<b>\$ 319,402</b>	<b>67,951</b>	<b>251,451</b>

Bond Issuance Costs:

	Balance 9-30-12	Reductions	Balance 9-30-13
2010 issue	\$ 47,494	13,900	33,594
2011 issue	66,579	4,872	61,707
2011 issue	4,324	3,083	1,241
2012 issue	67,112	10,195	56,917
<b>Total</b>	<b>\$ 185,509</b>	<b>32,050</b>	<b>153,459</b>

**7. BUSINESS-TYPE ACTIVITIES - CAPITAL ASSETS**

The following is a summary of the capital assets of the Enterprise Funds at September 30, 2013.

	Public Revenue Balance 10-1-2012	Additions	Deletions	Completed Construction	Public Revenue Balance 9-30-2013
<u>Non-depreciable capital assets:</u>					
Land	\$ 661,814			496,564	1,158,378
Construction in progress	15,453,450	890,798		(6,958,012)	9,386,236
<b>Total non-depreciable capital assets</b>	<b>16,115,264</b>	<b>890,798</b>	<b>0</b>	<b>(6,461,448)</b>	<b>10,544,614</b>
<u>Depreciable capital assets:</u>					
Buildings	782,034				782,034
Utility Systems	27,559,784	205,046		6,461,448	34,226,278
Vehicles	1,157,034	6,046	16,616		1,146,464
Machinery and equipment	1,095,012	31,024	8,497		1,117,539
<b>Total depreciable capital assets</b>	<b>30,593,864</b>	<b>242,116</b>	<b>25,113</b>	<b>6,461,448</b>	<b>37,272,315</b>

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2013

	Public Revenue Balance 10-1-2012	Additions	Deletions	Completed Construction	Public Revenue Balance 9-30-2013
<u>Less accumulated depreciation for:</u>					
Buildings	436,271	32,208			468,479
Utility Systems	9,758,759	1,082,736			10,841,495
Vehicles	1,043,967	22,867	16,616		1,050,218
Machinery and equipment	788,205	102,676	7,129		883,752
Total accumulated depreciation	12,027,202	1,240,487	23,745	0	13,243,944
Total depreciable capital assets, net	18,566,662	(998,371)	1,368	6,461,448	24,028,371
Business-type activities capital assets, net	\$ 34,681,926	(107,573)	1,368	0	34,572,985

The following are the amounts spent to September 30, 2013 in the business-type activities of the City of Ridgeland:

	Spent to September 30, 2013	Remaining Commitments
Livingston Road Water Improvement/Western Water	\$ 9,254,817	182,719
Colony Park Boulevard Utility Move 2 and 3	67,464	0
Maple Street Pump Station/Jackson St. Pump Station Abandonment	63,955	365,000
Total	\$ 9,386,236	547,719

**8. BUSINESS-TYPE ACTIVITIES - LONG-TERM DEBT**

The following is a detail of changes in the enterprise funds long-term debt.

	Balance 10-1-2012	Additions	Retirements	Restatements	Balance 9-30-2013	Amounts due within one year
<b>General Obligation Bonds:</b>						
Water & Sewer	\$ 7,625,000		370,000		7,255,000	375,000
Bond Premium	13,304		894		12,410	894
Refunding bonds	2,090,636		43,731		2,046,905	48,731
Bond Premium	27,165		2,433		24,732	2,433
Refunding bonds	1,320,204		146,689		1,173,515	146,689
Bond Premium	17,792		2,179		15,613	2,179
Total	11,094,101	0	565,926	0	10,528,175	575,926
<b>Other Long - Term Debt:</b>						
State Revolving Fund (SRF) Loan	643,804		137,649		506,155	143,972
Drinking Water Initiative Loan	1,633,011		77,762		1,555,249	79,292
State Revolving Loan	1,797,526		83,016		1,714,510	84,481
Madison County Waste Water Authority	356,472		15,874		340,598	16,154
Madison County Waster Water Authority	720,896		43,434		677,462	45,082
Madison County Waster Water Authority	369,900		17,929		351,971	18,245
Madison County Waster Water Authority	165,668		14,131		151,537	14,381
Compensated Absences	57,721	39,114	32,723		64,112	3,206
Total Other Long - Term Debt	5,744,998	39,114	422,518	0	5,361,594	404,813
Total Enterprise Fund Debt	\$ 16,839,099	39,114	988,444	0	15,889,769	980,739

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2013

**General Obligation Bonds**

General obligation enterprise bonds are, as their name implies, general obligations of the City of Ridgeland, Mississippi. The public utility refunding bonds refunded part of the general obligation enterprise bonds. The Water & Sewer bonds bear interest at a variable rate of 4.25% to 5.25% and the refunding bonds at a variable rate of 2.0% to 3.1%. Accordingly, such annual debt service requirements to maturity for the City's proprietary fund bonds are as follows:

<u>Year Ending</u> <u>June 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2014	\$ 570,420	411,664	982,084
2015	665,000	387,559	1,052,559
2016	690,000	361,371	1,051,371
2017	715,000	336,109	1,051,109
2018	740,000	310,546	1,050,546
2019 - 2023	4,185,003	1,097,594	5,282,597
2024 - 2027	2,909,997	289,333	3,199,330
<b>Total</b>	<b>\$ 10,475,420</b>	<b>3,194,176</b>	<b>13,669,596</b>

This debt will be paid from the Public Utility Fund.

**Other Long - Term Debt**

State Revolving Fund (SRF) Loan

<u>Original</u> <u>Amount</u>	<u>Issue</u> <u>Date</u>	<u>Maturity</u> <u>Date</u>	<u>Interest Rate</u>
\$2,135,283	4/3/97	1/3/17	4.5%

<u>Year Ending</u> <u>September 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2014	\$ 143,972	19,832	163,804
2015	150,586	12,079	162,665
2016	157,504	6,300	163,804
2017	54,093	508	54,601
<b>Total</b>	<b>\$ 506,155</b>	<b>38,719</b>	<b>544,874</b>

This debt will be retired from the Public Utility Fund.



**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2013

State Revolving Loan

<u>Original Amount</u>	<u>Issue Date</u>	<u>Maturity Date</u>	<u>Interest Rate</u>
\$1,771,698	10/18/10	6/1/30	1.95%

<u>Year Ending September 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2014	\$ 79,292	29,621	108,913
2015	80,852	28,061	108,913
2016	82,443	26,470	108,913
2017	84,065	24,848	108,913
2018	85,719	23,194	108,913
2019 - 2023	454,566	89,999	544,565
2024 - 2028	501,080	43,486	544,566
2029 - 2030	187,232	3,364	190,596
Total	\$ 1,555,249	269,043	1,824,292

This debt will be retired from the Public Utility Fund.

State Revolving Fund (SRF) Loan

<u>Original Amount</u>	<u>Issue Date</u>	<u>Maturity Date</u>	<u>Interest Rate</u>
\$1,899,275	05-06-11	03-01-31	1.75%

<u>Year Ending September 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2014	\$ 84,481	29,328	113,809
2015	85,971	27,838	113,809
2016	87,488	26,322	113,810
2017	89,031	24,778	113,809
2018	90,602	23,208	113,810
2019 - 2023	477,555	91,491	569,046
2024 - 2028	521,191	47,857	569,048
2029 - 2031	278,191	6,333	284,524
Total	\$ 1,714,510	277,155	1,991,665

This debt will be retired from the Public Utility Fund.

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2013

Madison County Waste Water Authority - Bozeman Pump/Forcemain

<u>Original Amount</u>	<u>Issue Date</u>	<u>Maturity Date</u>	<u>Interest Rate</u>
\$363,006	02-15-12	10-05-31	1.75%

<u>Year Ending September 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2014	\$ 16,154	5,831	21,985
2015	16,439	5,546	21,985
2016	16,729	5,256	21,985
2017	17,025	4,961	21,986
2018	17,325	4,661	21,986
2019 - 2023	91,318	18,611	109,929
2024 - 2028	99,662	10,266	109,928
2029 - 2031	65,946	1,844	67,790
Total	\$ 340,598	56,976	397,574

This debt will be retired from the Public Utility Fund.

Madison County Waste Water Authority - Bank Plus Loan

<u>Original Amount</u>	<u>Issue Date</u>	<u>Maturity Date</u>	<u>Interest Rate</u>
\$800,000	11-01-10	11-01-25	3.73%

<u>Year Ending September 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2014	\$ 45,082	24,637	69,719
2015	46,792	22,926	69,718
2016	48,568	21,150	69,718
2017	50,411	19,308	69,719
2018	52,323	17,395	69,718
2019 - 2023	289,407	58,724	348,131
2024 - 2026	144,879	6,159	151,038
Total	\$ 677,462	170,299	847,761

This debt will be retired from the Public Utility Fund.

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2013

Madison County Waste Water Authority - Parkway Forcemain

<u>Original Amount</u>	<u>Issue Date</u>	<u>Maturity Date</u>	<u>Interest Rate</u>
\$404,830	03-31-07	06-10-30	1.75%

<u>Year Ending September 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2014	\$ 18,245	6,014	24,259
2015	18,567	5,692	24,259
2016	18,894	5,364	24,258
2017	19,228	5,031	24,259
2018	19,567	4,692	24,259
2019 - 2023	103,135	18,157	121,292
2024 - 2028	112,558	8,735	121,293
2029 - 2031	41,777	673	42,450
<b>Total</b>	<b>\$ 351,971</b>	<b>54,358</b>	<b>406,329</b>

This debt will be retired from the Public Utility Fund.

Madison County Waste Water Authority - Catlett Road

<u>Original Amount</u>	<u>Issue Date</u>	<u>Maturity Date</u>	<u>Interest Rate</u>
\$282,322	04-20-04	06-01-23	1.75%

<u>Year Ending September 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2014	\$ 14,381	2,537	16,918
2015	14,634	2,283	16,917
2016	14,892	2,025	16,917
2017	15,155	1,762	16,917
2018	15,422	1,495	16,917
2019 - 2023	77,053	3,283	80,336
<b>Total</b>	<b>\$ 151,537</b>	<b>13,385</b>	<b>164,922</b>

This debt will be retired from the Public Utility Fund.

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2013

Bond Premiums:

	Balance 9-30-12	Reductions	Balance 9-30-13
2010 issue	\$ 13,304	894	12,410
2011 issue	<u>44,957</u>	<u>4,612</u>	<u>40,345</u>
Total	<u>\$ 58,261</u>	<u>5,506</u>	<u>52,755</u>

**9. DEFINED BENEFIT PENSION PLAN**

Plan Description

The City of Ridgeland, Mississippi contributes to the Public Employees' Retirement System of Mississippi (PERS), a cost-sharing, multiple-employer, defined benefit public employee pension plan. PERS provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Benefit provisions are established by state law and may be amended only by the State of Mississippi Legislature. PERS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to Public Employees' Retirement System of Mississippi, PERS Building, 429 Mississippi Street, Jackson, MS 39201 or by calling (601) 359-3589 or 1-800-444-PERS.

Funding Policy

PERS members are required to contribute 9.00% of their annual covered salary and the City is required to contribute at an actuarially determined rate. The contribution rate is 15.75% of annual covered payroll. The contribution requirements of PERS members and employers are established and may be amended only by the State Mississippi Legislature. The City's contributions to PERS for the fiscal years ending September 30, 2013, 2012 and 2011 were \$1,563,303, \$1,363,824, and \$1,274,133, respectively, which equaled the required contributions for each year.

**10. DEFICIT FUND BALANCE OF INDIVIDUAL FUNDS**

A generic fund type listing of the individual funds that have a deficit fund balance, including amounts of the deficits, is as follows:

	<u>Amount</u>
<u>Debt Service Funds</u>	
Debt Service Fund	\$ 259,788
<u>Capital Project Funds</u>	
Lake Harbour Recon. 51 to Northpark Drive	5,803,430
Jackson Street Multi Use	8,298
Pear Orchard Parkside Village	10,519

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2013

Longmeadow Drainage Fund	52,168
Avery Blvd. Special Assessment	387,369
Colony Park Boulevard	178,268
Pear Orchard Rice Road Signal	79,052
Lake Harbour Dr. Ext.	139,948
Harbor Crossing TIF	1,030
Culley- Brashear Creek	57,986
City Center Fund	<u>4,791,268</u>
Total	\$ <u>11,769,124</u>

These deficits are not in violation of state law and will be remedied by the proceeds of bonds already issued, or as in the debt service fund, will be remedied as bonds are paid off and expenditures decrease.

**11. RISK MANAGEMENT**

The City is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The City carries commercial insurance for these risks. Settled claims resulting from these insured risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

The city finances its exposure to risk of loss related to workers' compensation for injuries to its employees through the Mississippi Public Entity Workers' Compensation Trust, a public entity risk pool. The city pays premiums to the pool for its workers' compensation insurance coverage, and the participation agreement provides that the pool will be self-sustaining through member premiums. The retention for the pool is \$500,000 for employees for each accident and completely covers statutory limits set by the Workers' Compensation Commission. Risk of loss is remote for claims exceeding the pool's retention liability. However, the pool also has catastrophic reinsurance coverage for statutory limits above the pool's retention, provided by Safety National Casualty Corporation. The pool may make an overall supplemental assessment or declare a refund depending on the loss experience of all the entities it insures. A report can be obtained by accessing the following website: <http://www.mwcc.state.ms.us/> or by writing to the Mississippi Workers' Compensation Commission at PO Box 5300, Jackson, Mississippi 39296-5300.

**12. HEALTH INSURANCE**

The City of Ridgeland became self-insured in February 2003. Blue Cross Blue Shield of Mississippi is the third party administrator and their mailing address is P.O. Box 1043, Jackson, MS 39215. Under this new plan, the employee benefit plan payments to be covered are medical and prescription drug card. The aggregate percentage reimbursable (excess of aggregate deductible) is 100%. For the purpose of the aggregate excess insurance, the maximum allowable covered expenses per person is \$60,000 for the contract period. No active service is required and

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2013

retirees are not covered. The City has a stop loss policy in effect in the event that the reimbursement maximum exceeds \$1,025,602.

**13. SUBSEQUENT EVENTS**

Events that occur after the Statement of Net Position date but before the financial statements are available to be issued must be evaluated for recognition or disclosure. The effects of subsequent events that provide evidence about conditions that existed at the Statement of Net Position date are recognized in the accompanying financial statements. Subsequent events which provide evidence about conditions that existed after the Statement of Net Position date require disclosure in the accompanying notes. Management of the City of Ridgeland, Mississippi evaluated the activity of the city through the date the financial statements were available to be issued, and determined that no subsequent events have occurred that require disclosure in the notes to the financial statements.

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REQUIRED SUPPLEMENTARY INFORMATION



## GENERAL FUND

The general fund is used to account for resources traditionally associated with government which are not required to be accounted for in another fund.

The City maintains one general fund.

**CITY OF RIDGELAND**

GENERAL FUND

BUDGETARY COMPARISON SCHEDULE

FOR THE YEAR ENDED SEPTEMBER 30, 2013

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Sales taxes	10,242,024	10,242,024	11,345,913	1,103,889
Property taxes	4,966,333	4,966,333	5,001,124	34,791
Licenses and permits	1,409,000	1,409,000	1,488,448	79,448
Fines and forfeitures	1,680,000	1,700,000	1,698,278	(1,722)
Investment income	250,000	250,000	241,660	(8,340)
Unrealized gain/loss on investments	-	-	(96,589)	(96,589)
Charges for services	1,850,031	1,850,031	1,968,004	117,973
Intergovernmental	765,000	791,644	931,505	139,861
Miscellaneous	50,000	62,758	74,067	11,309
<b>Total Revenues</b>	<b>21,212,388</b>	<b>21,271,790</b>	<b>22,652,410</b>	<b>1,380,620</b>
<b>Expenditures:</b>				
<b>Current:</b>				
<b>General government:</b>				
Personnel services	1,674,948	1,681,498	1,621,312	60,186
Supplies	51,728	45,178	32,831	12,347
Other services	925,464	934,464	830,324	104,140
Capital outlay	21,701	21,701	15,620	6,081
	<b>2,673,841</b>	<b>2,682,841</b>	<b>2,500,087</b>	<b>182,754</b>
<b>Public safety:</b>				
Personnel services	9,284,616	9,269,616	8,974,426	295,190
Supplies	477,770	530,770	506,590	24,180
Other services	1,170,812	1,229,528	1,101,528	128,000
Capital outlay	451,154	576,871	498,549	78,322
	<b>11,384,352</b>	<b>11,606,785</b>	<b>11,081,093</b>	<b>525,692</b>
<b>Public works:</b>				
Personnel services	1,662,586	1,662,586	1,580,712	81,874
Supplies	991,700	1,087,700	1,006,451	81,249
Other services	1,080,320	1,056,409	966,249	90,160
Capital outlay	283,356	328,356	160,202	168,154
	<b>4,017,962</b>	<b>4,135,051</b>	<b>3,713,614</b>	<b>421,437</b>
<b>Sanitation:</b>				
Other services	1,120,000	1,120,000	1,195,480	(75,480)
	<b>1,120,000</b>	<b>1,120,000</b>	<b>1,195,480</b>	<b>(75,480)</b>
<b>Health and welfare:</b>				
Supplies	54,500	54,500	31,160	23,340
	<b>54,500</b>	<b>54,500</b>	<b>31,160</b>	<b>23,340</b>
<b>Culture and recreation:</b>				
Personnel services	933,135	933,135	932,350	785
Supplies	251,000	251,000	243,595	7,405
Other services	878,364	906,364	900,538	5,826
Capital outlay	110,556	110,556	107,404	3,152
	<b>2,173,055</b>	<b>2,201,055</b>	<b>2,183,887</b>	<b>17,168</b>

**CITY OF RIDGELAND**

GENERAL FUND

BUDGETARY COMPARISON SCHEDULE

FOR THE YEAR ENDED SEPTEMBER 30, 2013

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
Economic development:				
Other services	75,000	75,000	50,000	25,000
	<u>75,000</u>	<u>75,000</u>	<u>50,000</u>	<u>25,000</u>
Capital Outlay:				
Capital Outlay	-	20,000	17,478	2,522
	<u>-</u>	<u>20,000</u>	<u>17,478</u>	<u>2,522</u>
Debt service:				
Principal	69,580	69,580	69,580	-
Interest and fiscal charges	2,761	2,761	2,761	-
	<u>72,341</u>	<u>72,341</u>	<u>72,341</u>	<u>-</u>
Total expenditures	<u>21,571,051</u>	<u>21,967,573</u>	<u>20,845,140</u>	<u>1,119,911</u>
Excess (deficiency) of revenues over (under) expenditures	(358,663)	(695,783)	1,807,270	260,709
Other financing sources (uses):				
Transfers in	-	-	41	41
Transfers out	(800,000)	(797,170)	(17,170)	780,000
Sale of equipment	32,000	32,000	33,194	1,194
Total other financing sources (uses)	<u>(768,000)</u>	<u>(765,170)</u>	<u>16,065</u>	<u>781,235</u>
Excess of revenues and other financing sources over (under) expenditures and other financing uses	(1,126,663)	(1,460,953)	1,823,335	1,041,944
Fund balance - beginning	13,368,810	13,368,810	13,368,810	-
Fund balance, September 30	<u>12,242,147</u>	<u>11,907,857</u>	<u>15,192,145</u>	<u>3,284,288</u>

## **City of Ridgeland, Mississippi**

Notes to the Required Supplementary Information  
For the Year Ended September 30, 2013

### Budgetary Comparison Schedule

(1) Basis of Presentation.

All funds of the City of Ridgeland, Mississippi, governmental and enterprise, are budgeted, and are presented in either the accompanying financial statements or in schedules thereto. For comparison purposes, the final, amended budget is utilized, and it is presented on a modified cash basis of accounting as required by the State of Mississippi, which is not consistent with generally accepted accounting principles. All budgetary appropriations lapse at year-end.

(2) Budget amendments and revisions.

The budget is adopted and may be amended by the Board of Aldermen. A budgetary comparison is presented for the general fund and each major fund and is presented on a modified cash basis of accounting.

(3) This year there were no adjustments to reconcile the modified cash basis of accounting to GAAP.

## **OTHER SUPPLEMENTARY INFORMATION**

Supplementary information is presented to provide greater detailed information than reported in the preceding financial statements. This information, in many cases, has been spread throughout the report and is brought together here for greater clarity. Financial schedules are not necessary for fair presentation, in order to be in conformity with Generally Accepted Accounting Principles.

**CITY OF RIDGELAND**

COMBINING BALANCE SHEET  
 NONMAJOR GOVERNMENTAL FUNDS  
 SEPTEMBER 30, 2013

	Special Revenue Fund		Debt Service Funds		Capital Projects Funds		Total Nonmajor Governmental Funds (See Exhibit A-3)
	Forfeiture and Seizure Fund						
<b>Assets:</b>							
<i>Pooled cash and cash equivalents</i>	\$ 77,837	\$	--	\$	--	\$	77,837
<i>Investments</i>	--		--		5,275,381		5,275,381
<i>Accounts receivable</i>	--		65,170		28,455		93,625
<i>Interfund receivable</i>	--		855,269		6,043,964		6,899,233
<i>Tax increment financing receivable</i>	--		3,062,232		--		3,062,232
<b>Total Assets</b>	<u>\$ 77,837</u>	\$	<u>3,982,671</u>	\$	<u>11,347,800</u>	\$	<u>15,408,308</u>
<b>Liabilities and Fund Balances:</b>							
<b>Liabilities:</b>							
<i>Due to other funds</i>	\$ --	\$	497,891	\$	--	\$	497,891
<i>Interfund payables</i>	--		468,780		5,710,640		6,179,420
<i>Unearned revenue</i>	--		422,070		--		422,070
<i>Tax increment financing payable</i>	--		2,593,452		--		2,593,452
<b>Total Liabilities</b>	<u>--</u>		<u>3,982,193</u>		<u>5,710,640</u>		<u>9,692,833</u>
<b>Fund Balances:</b>							
<b>Restricted</b>							
<i>Debt service</i>	--		478		--		478
<i>Capital projects</i>	--		--		5,637,160		5,637,160
<b>Assigned</b>							
<i>Forfeiture and seizure</i>	77,837		--		--		77,837
<b>Total Fund Balances</b>	<u>77,837</u>		<u>478</u>		<u>5,637,160</u>		<u>5,715,475</u>
<b>Total Liabilities and Fund Balances</b>	<u>\$ 77,837</u>	\$	<u>3,982,671</u>	\$	<u>11,347,800</u>	\$	<u>15,408,308</u>

**CITY OF RIDGELAND**

COMBINING STATEMENT OF REVENUES, EXPENDITURES,  
AND CHANGES IN FUND BALANCES  
NONMAJOR GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED SEPTEMBER 30, 2013

	Special Revenue Fund		Debt Service Funds	Capital Projects Funds	Total Nonmajor Governmental Funds (See Exhibit A-5)
	Forfeiture and Seizure Fund				
<b>Revenues:</b>					
<i>Sales taxes</i>	\$ --	\$ 28,412	\$ --	\$ 28,412	\$ 28,412
<i>Property taxes</i>	--	65,576	--	65,576	65,576
<i>Investment income</i>	196	973	64,978	66,147	66,147
<i>Unrealized gain/loss on investments</i>	--	--	(211,068)	(211,068)	(211,068)
<i>Special Assessments</i>	--	42,621	--	42,621	42,621
<i>Intergovernmental programs</i>	43,122	108,870	662,782	814,774	814,774
Total Revenues	<u>43,318</u>	<u>246,452</u>	<u>516,692</u>	<u>806,462</u>	<u>806,462</u>
<b>Expenditures:</b>					
<i>Public safety</i>	57,711	--	--	57,711	57,711
<i>Capital outlay</i>	--	--	1,182,384	1,182,384	1,182,384
<i>Debt service:</i>					
<i>Principal</i>	--	35,000	--	35,000	35,000
<i>Interest</i>	--	208,224	--	208,224	208,224
<i>Other</i>	--	2,750	--	2,750	2,750
Total Expenditures	<u>57,711</u>	<u>245,974</u>	<u>1,182,384</u>	<u>1,486,069</u>	<u>1,486,069</u>
Excess (Deficiency) of Revenues Over (Under) Expenditur	<u>(14,393)</u>	<u>478</u>	<u>(665,692)</u>	<u>(679,607)</u>	<u>(679,607)</u>
<b>Other Financing Sources (Uses):</b>					
<i>Transfers in</i>	--	--	409,264	409,264	409,264
<i>Transfers out</i>	--	(199)	(409,305)	(409,504)	(409,504)
Total Other Financing Sources (Uses)	<u>--</u>	<u>(199)</u>	<u>(41)</u>	<u>(240)</u>	<u>(240)</u>
Net Change in Fund Balances	(14,393)	279	(665,733)	(679,847)	(679,847)
Fund Balances - Beginning	92,230	199	6,302,893	6,395,322	6,395,322
Fund Balances - Ending	<u>\$ 77,837</u>	<u>\$ 478</u>	<u>\$ 5,637,160</u>	<u>\$ 5,715,475</u>	<u>\$ 5,715,475</u>

## SPECIAL REVENUE FUND

The special revenue fund is used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted for specific expenditure purposes.

The City maintains one special revenue fund:

1. Forfeiture and Seizures - This fund accounts for the revenues and related expenditures for forfeitures and seizures of the Ridgeland Police Department.



**City of Ridgeland**  
 Forfeiture and Seizure Fund  
 Special Revenue Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2013

**Exhibit C-3**

	Budgeted Amounts		Actual	Variance with
	Original	Final		Final Budget
				Positive (Negative)
<b>Revenues:</b>				
Investment income	\$ -	-	196	196
Intergovernmental programs	-	-	43,122	43,122
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>43,318</b>	<b>43,318</b>
<b>Expenditures:</b>				
Public Safety	90,000	90,000	57,711	32,289
<b>Total Expenditures</b>	<b>90,000</b>	<b>90,000</b>	<b>57,711</b>	<b>32,289</b>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(90,000)	(90,000)	(14,393)	75,607
Net Change in Fund Balances	(90,000)	(90,000)	(14,393)	75,607
Fund Balances - Beginning	92,230	92,230	92,230	-
Fund Balances - Ending	\$ 2,230	2,230	77,837	75,607

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## DEBT SERVICE FUNDS

The Debt Service Funds are used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special assessment bond principal which are obligated in some manner for payment.

The City maintains the following six (6) debt service funds to accomplish the afore stated purposes:

1. Debt Service Fund - This fund accounts for the payment of general obligation bonds.
2. Colony Park TIF Bond Debt - This fund accounts for the collections of tax increment financing (TIF) distributions for payment of the Colony Park TIF bonds.
3. S. A. School Creek Intercept - This fund is used for the collection of the Special Assessments.
4. Avery Boulevard Special Assessment Bond Fund - This fund accounts for the collection of Special Assessments Bonds.
5. TIF Bond Debt Lowes - This fund accounts for the collections for the TIF bond debt Lowes.
6. Bonds Issued Fund - This fund accounts for payment for bond issuance fees.

**City of Ridgeland**  
 Debt Service Fund  
 Debt Service Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2013

**Exhibit C-4**

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Property taxes	\$ 3,369,124	3,369,124	3,367,866	(1,258)
Investment income	10,000	10,000	6,565	(3,435)
Intergovernmental programs	13,300	13,300	14,764	1,464
Total Revenues	<u>3,392,424</u>	<u>3,392,424</u>	<u>3,389,195</u>	<u>(3,229)</u>
<b>Expenditures:</b>				
Debt Service:				
Principal	3,368,085	3,368,085	3,153,885	214,200
Interest	968,117	968,117	763,555	204,562
Other	15,000	15,000	7,164	7,836
Total Expenditures	<u>4,351,202</u>	<u>4,351,202</u>	<u>3,924,604</u>	<u>426,598</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>(958,778)</u>	<u>(958,778)</u>	<u>(535,409)</u>	<u>423,369</u>
<b>Other Financing Sources (Uses):</b>				
Transfers in	800,000	800,000	199	(799,801)
Total Other Financing Sources (Uses)	<u>800,000</u>	<u>800,000</u>	<u>199</u>	<u>(799,801)</u>
Net Change in Fund Balances	<u>(158,778)</u>	<u>(158,778)</u>	<u>(535,210)</u>	<u>(376,432)</u>
Fund Balances - Beginning	275,422	275,422	275,422	-
Fund Balances - Ending	<u>\$ 116,644</u>	<u>116,644</u>	<u>(259,788)</u>	<u>(376,432)</u>

**City of Ridgeland**  
 Colony Park TIF Bond Debt  
 Debt Service Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2013

Exhibit C-5

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Sales taxes	\$ 1,079,257	1,079,257	49,525	(1,029,732)
Property taxes	653,261	653,261	653,261	-
Investment income	-	-	1,219	1,219
Intergovernmental programs	1,127,384	1,127,384	929,832	(197,552)
Total Revenues	<u>2,859,902</u>	<u>2,859,902</u>	<u>1,633,837</u>	<u>(1,226,065)</u>
<b>Expenditures:</b>				
Debt Service:				
Principal	1,185,000	1,185,000	-	1,185,000
Interest	1,652,400	1,651,640	1,631,081	20,559
Other	2,000	2,760	2,756	4
Total Expenditures	<u>2,839,400</u>	<u>2,839,400</u>	<u>1,633,837</u>	<u>1,205,563</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>20,502</u>	<u>20,502</u>	<u>-</u>	<u>(20,502)</u>
Net Change in Fund Balances	<u>20,502</u>	<u>20,502</u>	<u>-</u>	<u>(20,502)</u>
Fund Balances - Beginning	-	-	-	-
Fund Balances - Ending	<u>\$ 20,502</u>	<u>20,502</u>	<u>-</u>	<u>(20,502)</u>

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**CITY OF RIDGELAND**  
**COMBINING BALANCE SHEET**  
**NONMAJOR DEBT SERVICE FUNDS**  
**SEPTEMBER 30, 2013**

	S.A. School Creek Intercept	Avery Blvd SA Bond Fund	TIF Bond Debt Lowes	Total Nonmajor Debt Service Funds (See Exhibit C-1)
<b>Assets:</b>				
<i>Accounts receivable</i>	\$ 65,170	\$ --	\$ --	\$ 65,170
<i>Interfund receivable</i>	433,199	422,070	--	855,269
<i>Tax increment financing receivable</i>	--	--	3,062,232	3,062,232
<b>Total Assets</b>	<u>\$ 498,369</u>	<u>\$ 422,070</u>	<u>\$ 3,062,232</u>	<u>\$ 3,982,671</u>
<b>Liabilities and Fund Balances:</b>				
<b>Liabilities:</b>				
<i>Due to other funds</i>	\$ 497,891	\$ --	\$ --	\$ 497,891
<i>Interfund payables</i>	--	--	468,780	468,780
<i>Unearned revenue</i>	--	422,070	--	422,070
<i>Tax increment financing payable</i>	--	--	2,593,452	2,593,452
<b>Total Liabilities</b>	<u>497,891</u>	<u>422,070</u>	<u>3,062,232</u>	<u>3,982,193</u>
<b>Fund Balances:</b>				
<b>Restricted</b>				
Debt service	478	--	--	478
<b>Total Fund Balances</b>	<u>478</u>	<u>--</u>	<u>--</u>	<u>478</u>
<b>Total Liabilities and Fund Balances</b>	<u>\$ 498,369</u>	<u>\$ 422,070</u>	<u>\$ 3,062,232</u>	<u>\$ 3,982,671</u>

**CITY OF RIDGELAND**

COMBINING STATEMENT OF REVENUES, EXPENDITURES,  
AND CHANGES IN FUND BALANCES  
NONMAJOR DEBT SERVICE FUNDS  
FOR THE YEAR ENDED SEPTEMBER 30, 2013

	S.A. School Creek Intercept	Avery Blvd SA Bond Fund
<b>Revenues:</b>		
<i>Sales taxes</i>	\$ --	\$ --
<i>Property taxes</i>	--	--
<i>Investment income</i>	478	495
<i>Special Assessments</i>	--	42,621
<i>Intergovernmental programs</i>	--	--
Total Revenues	<u>478</u>	<u>43,116</u>
<b>Expenditures:</b>		
<i>Debt service:</i>		
<i>Principal</i>	--	35,000
<i>Interest</i>	--	7,366
<i>Other</i>	--	750
Total Expenditures	<u>--</u>	<u>43,116</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>478</u>	<u>--</u>
<b>Other Financing Sources (Uses):</b>		
<i>Transfers out</i>	--	--
Total Other Financing Sources (Uses)	<u>--</u>	<u>--</u>
Net Change in Fund Balances	478	--
Fund Balances - Beginning	--	--
Fund Balances - Ending	<u>\$ 478</u>	<u>\$ --</u>



TIF Bond Debt Lowes	Bonds Issued Fund	Total Nonmajor Debt Service Funds (See Exhibit C-2)
\$ 28,412	\$ --	\$ 28,412
65,576	--	65,576
--	--	973
--	--	42,621
108,870	--	108,870
<u>202,858</u>	<u>--</u>	<u>246,452</u>
--	--	35,000
200,858	--	208,224
2,000	--	2,750
<u>202,858</u>	<u>--</u>	<u>245,974</u>
<u>--</u>	<u>--</u>	<u>478</u>
--	(199)	(199)
<u>--</u>	<u>(199)</u>	<u>(199)</u>
--	(199)	279
--	199	199
<u>\$ --</u>	<u>\$ --</u>	<u>\$ 478</u>

**City of Ridgeland**  
 S.A. School Creek Intercept  
 Debt Service Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2013

**Exhibit C-8**

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Investment income	\$ -	-	478	478
Special assessments	-	-		-
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>478</b>	<b>478</b>
<b>Expenditures:</b>				
Debt Service:				
Other	-	-		-
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	-	478	478
Net Change in Fund Balances	-	-	478	478
Fund Balances - Beginning	-	-	-	-
Fund Balances - Ending	\$ -	-	478	478

**City of Ridgeland**

Exhibit C-9

Avery Boulevard Special Assessment Bond Fund  
 Debt Service Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2013

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Investment income	\$ -	-	495	495
Special assessments	47,000	47,000	42,621	(4,379)
Total Revenues	<u>47,000</u>	<u>47,000</u>	<u>43,116</u>	<u>(3,884)</u>
<b>Expenditures:</b>				
Debt Service:				
Principal	35,000	35,000	35,000	-
Interest	7,366	7,366	7,366	-
Other	2,000	2,000	750	1,250
Total Expenditures	<u>44,366</u>	<u>44,366</u>	<u>43,116</u>	<u>1,250</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>2,634</u>	<u>2,634</u>	-	<u>(2,634)</u>
Net Change in Fund Balances	<u>2,634</u>	<u>2,634</u>	-	<u>(2,634)</u>
Fund Balances - Beginning	-	-	-	-
Fund Balances - Ending	<u>\$ 2,634</u>	<u>2,634</u>	-	<u>(2,634)</u>

**City of Ridgeland**  
 TIF Bond Debt Lowes  
 Debt Service Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2013

**Exhibit C-10**

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Sales taxes	\$ 320,182	320,182	28,412	(291,770)
Property taxes	80,200	80,200	65,576	(14,624)
Intergovernmental programs	260,000	260,000	108,870	(151,130)
Total Revenues	<u>660,382</u>	<u>660,382</u>	<u>202,858</u>	<u>(457,524)</u>
<b>Expenditures:</b>				
Debt Service:				
Principal	477,800	477,800	-	477,800
Interest	200,858	200,858	200,858	-
Other	2,000	2,000	2,000	-
Total Expenditures	<u>680,658</u>	<u>680,658</u>	<u>202,858</u>	<u>477,800</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>(20,276)</u>	<u>(20,276)</u>	<u>-</u>	<u>20,276</u>
Net Change in Fund Balances	<u>(20,276)</u>	<u>(20,276)</u>	<u>-</u>	<u>20,276</u>
Fund Balances - Beginning	-	-	-	-
Fund Balances - Ending	<u>\$ (20,276)</u>	<u>(20,276)</u>	<u>-</u>	<u>20,276</u>

**City of Ridgeland**  
 Bonds Issued Fund  
 Debt Service Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2013

**Exhibit C-11**

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Property taxes	\$			-
Investment income				-
Intergovernmental programs				-
Total Revenues	-	-	-	-
<b>Expenditures:</b>				
Debt Service:				
Principal				-
Interest				-
Other				-
Total Expenditures	-	-	-	-
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	-	-	-
<b>Other Financing Sources (Uses):</b>				
Transfers out			(199)	(199)
Total Other Financing Sources (Uses)	-	-	(199)	(199)
Net Change in Fund Balances	-	-	(199)	(199)
Fund Balances - Beginning			199	199
Fund Balances - Ending	\$	-	-	-

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## CAPITAL PROJECT FUNDS

The Capital Project Fund Type is used to account for financial resources used for the acquisition and construction of major capital facilities other than those financed by proprietary funds. Individual capital project funds are utilized by the municipality to account for its construction projects. The names of the capital project funds utilized and the purpose of that fund is as follows:

1. Lake Harbour Reconstruction 51 to Northpark Drive - This fund accounts for the expenditures of the widening of lanes of Lake Harbour from Highway 51 to Northpark Drive.
2. Jackson Street Multi Use - This fund accounts for construction of the Jackson Street Multi Use Path between Highway 51 and Trace Ridge Drive.
3. Pear Orchard Parkside Village - This fund accounts for drainage and erosion improvements at Parkside Village and Pear Orchard Towne Center.
4. Longmeadow Drainage Fund - This fund accounts for drainage improvements at Longmeadow Subdivision.
5. Avery Boulevard Special Assessment Fund - This fund accounts for extending Avery Boulevard to Towne Center Boulevard by Special Assessments.
6. Colony Park Boulevard - A fund used to account for construction of the interstate connector road.
7. 2004 6 Mil Bond Issue Fund - This fund accounts for the capital projects funded by a public improvement bond issued May 1, 2004.
8. Centre St. Ridgewood Signal - This fund accounts for the preliminary design for a proposed signal at Centre Street and Ridgewood Road.
9. Pear Orchard/Rice Road Signal - This fund accounts for the preliminary design for a proposed signal at Pear Orchard and Rice Road.
10. Lake Harbour Drive Ext. - This funds accounts for the fees associated with the proposed extension of the Lake Harbour with the Highland Colony Parkway.
11. 2007 Bond Issue Fund - This fund accounts for the widening of Lake Harbour Drive to 5 lanes, improvements to Wolcott Park and various drainage improvements.
12. Harbor Crossing TIF - This fund accounts for a development on Harbor Drive.
13. Culley-Brashear Creek Fund - This fund accounts for drainage improvements at Culley-Brashear Creek.

14. City Center Fund - This fund accounts for the acquisition of land to build the new City Hall/City Center.
15. Universal DES Playground Fund - This fund accounts for the playground project at Freedom Ridge Park. This project is funded by CDBG funds.
16. Craft Center Parking Lot Fund - This fund accounts for the parking lot project at the MS Craft Center.
17. 5.7 Mil Bond Issue Fund - This fund accounts for the capital projects funded by a public improvement bond issued May 31, 2011.
18. Rice Road Trail Head Improvements - This fund accounts for the project to build a covered pavilion with restrooms, picnic tables and a bike repair station at the multi use trail head.



**City of Ridgeland**

Lake Harbour Recon 51 to Northpark Drive  
 Capital Project Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2013

**Exhibit C-12**

	Budgeted Amounts		Actual	Variance with
	Original	Final		Final Budget
				Positive (Negative)
<b>Revenues:</b>				
Intergovernmental revenue	\$ 10,634,175	10,634,175	6,500,150	(4,134,025)
Total Revenues	<u>10,634,175</u>	<u>10,634,175</u>	<u>6,500,150</u>	<u>(4,134,025)</u>
<b>Expenditures:</b>				
Capital Outlay	10,884,218	10,884,218	6,646,532	4,237,686
Total Expenditures	<u>10,884,218</u>	<u>10,884,218</u>	<u>6,646,532</u>	<u>4,237,686</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>(250,043)</u>	<u>(250,043)</u>	<u>(146,382)</u>	<u>103,661</u>
Net Change in Fund Balances	<u>(250,043)</u>	<u>(250,043)</u>	<u>(146,382)</u>	<u>103,661</u>
Fund Balances - Beginning	-	-	(5,657,048)	(5,657,048)
Fund Balances - Ending	<u>\$ (250,043)</u>	<u>(250,043)</u>	<u>(5,803,430)</u>	<u>(5,553,387)</u>

**CITY OF RIDGELAND**  
 COMBINING BALANCE SHEET  
 NONMAJOR CAPITAL PROJECTS FUNDS  
 SEPTEMBER 30, 2013

	Jackson Street Multi Use	Pear Orchard Parkside Village	Longmeadow Drainage Fund	Avery Blvd Special Assessment
<b>Assets:</b>				
<i>Investments</i>	\$ --	\$ --	\$ --	\$ --
<i>Accounts receivable</i>	--	--	--	--
<i>Interfund receivable</i>	--	--	--	--
<b>Total Assets</b>	<u>\$ --</u>	<u>\$ --</u>	<u>\$ --</u>	<u>\$ --</u>
<b>Liabilities and Fund Balances:</b>				
<b>Liabilities:</b>				
<i>Interfund payables</i>	\$ 8,298	\$ 10,519	\$ 52,168	\$ 387,369
<b>Total Liabilities</b>	<u>8,298</u>	<u>10,519</u>	<u>52,168</u>	<u>387,369</u>
<b>Fund Balances:</b>				
<b>Restricted</b>				
Capital projects	(8,298)	(10,519)	(52,168)	(387,369)
<b>Total Fund Balances</b>	<u>(8,298)</u>	<u>(10,519)</u>	<u>(52,168)</u>	<u>(387,369)</u>
<b>Total Liabilities and Fund Balances</b>	<u>\$ --</u>	<u>\$ --</u>	<u>\$ --</u>	<u>\$ --</u>

Colony Park Boulevard	Pear Orchard Rice Road Signal	Lake Harbour Drive Ext.	2007 Bond Issue Fund	Harbor Crossing TIF
\$ --	\$ --	\$ --	\$ 5,275,381	\$ --
--	--	--	--	--
--	--	--	398,736	--
<u>\$ --</u>	<u>\$ --</u>	<u>\$ --</u>	<u>\$ 5,674,117</u>	<u>\$ --</u>
\$ 178,268	\$ 79,052	\$ 139,948	\$ --	\$ 1,030
<u>178,268</u>	<u>79,052</u>	<u>139,948</u>	<u>--</u>	<u>1,030</u>
(178,268)	(79,052)	(139,948)	5,674,117	(1,030)
<u>(178,268)</u>	<u>(79,052)</u>	<u>(139,948)</u>	<u>5,674,117</u>	<u>(1,030)</u>
<u>\$ --</u>	<u>\$ --</u>	<u>\$ --</u>	<u>\$ 5,674,117</u>	<u>\$ --</u>

**CITY OF RIDGELAND**  
 COMBINING BALANCE SHEET  
 NONMAJOR CAPITAL PROJECTS FUNDS  
 SEPTEMBER 30, 2013

	Culley- Brashear Creek Fund	City Center Fund
<b>Assets:</b>		
<i>Investments</i>	\$ --	\$ --
<i>Accounts receivable</i>	--	--
<i>Interfund receivable</i>	--	--
<b>Total Assets</b>	<u>\$ --</u>	<u>\$ --</u>
<b>Liabilities and Fund Balances:</b>		
<b>Liabilities:</b>		
<i>Interfund payables</i>	\$ 57,986	\$ 4,791,268
<b>Total Liabilities</b>	<u>57,986</u>	<u>4,791,268</u>
<b>Fund Balances:</b>		
<b>Restricted</b>		
Capital projects	(57,986)	(4,791,268)
<b>Total Fund Balances</b>	<u>(57,986)</u>	<u>(4,791,268)</u>
<b>Total Liabilities and Fund Balances</b>	<u>\$ --</u>	<u>\$ --</u>

Craft Center Parking Lot Fund	5.7 Mil Bond Issue Fund	Total Nonmajor Capital Projects Funds (See Exhibit C-1)
\$ --	\$ --	\$ 5,275,381
--	28,455	28,455
75,039	5,570,189	6,043,964
<u>\$ 75,039</u>	<u>\$ 5,598,644</u>	<u>\$ 11,347,800</u>
\$ 1,449	\$ 3,285	\$ 5,710,640
<u>1,449</u>	<u>3,285</u>	<u>5,710,640</u>
73,590	5,595,359	5,637,160
<u>73,590</u>	<u>5,595,359</u>	<u>5,637,160</u>
<u>\$ 75,039</u>	<u>\$ 5,598,644</u>	<u>\$ 11,347,800</u>

**CITY OF RIDGELAND**

COMBINING STATEMENT OF REVENUES, EXPENDITURES,  
AND CHANGES IN FUND BALANCES  
NONMAJOR CAPITAL PROJECTS FUNDS  
FOR THE YEAR ENDED SEPTEMBER 30, 2013

	Jackson Street Multi Use	Pear Orchard Parkside Village	Longmeadow Drainage Fund	Avery Blvd Special Assessment
<b>Revenues:</b>				
<i>Investment income</i>	\$ --	\$ --	\$ --	\$ --
<i>Unrealized gain/loss on investments</i>	--	--	--	--
<i>Intergovernmental programs</i>	--	--	--	--
Total Revenues	--	--	--	--
<b>Expenditures:</b>				
<i>Capital outlay</i>	8,298	10,519	--	--
Total Expenditures	8,298	10,519	--	--
Excess (Deficiency) of Revenues Over (Under) Expendit	(8,298)	(10,519)	--	--
<b>Other Financing Sources (Uses):</b>				
<i>Transfers in</i>	--	--	--	--
<i>Transfers out</i>	--	--	--	--
Total Other Financing Sources (Uses)	--	--	--	--
Net Change in Fund Balances	(8,298)	(10,519)	--	--
Fund Balances - Beginning	--	--	(52,168)	(387,369)
Fund Balances - Ending	\$ (8,298)	\$ (10,519)	\$ (52,168)	\$ (387,369)

Colony Park Boulevard	2004 6 Mil Bond Issue Fund	Centre St. Ridgewood Signal	Pear Orchard Rice Road Signal	Lake Harbour Drive Ext.
\$ --	\$ 336	\$ --	\$ --	\$ --
--	--	--	--	--
--	--	--	51,440	214,833
--	336	--	51,440	214,833
169,648	--	--	--	269,770
169,648	--	--	--	269,770
(169,648)	336	--	51,440	(54,937)
--	--	154,065	150,077	--
--	(304,142)	--	--	--
--	(304,142)	154,065	150,077	--
(169,648)	(303,806)	154,065	201,517	(54,937)
(8,620)	303,806	(154,065)	(280,569)	(85,011)
<del>\$(178,268)</del>	<del>\$ --</del>	<del>\$ --</del>	<del>\$(79,052)</del>	<del>\$(139,948)</del>

**CITY OF RIDGELAND**

COMBINING STATEMENT OF REVENUES, EXPENDITURES,  
AND CHANGES IN FUND BALANCES  
NONMAJOR CAPITAL PROJECTS FUNDS  
FOR THE YEAR ENDED SEPTEMBER 30, 2013

	2007 Bond Issue Fund	Harbor Crossing TIF	Culley- Brashear Creek Fund	City Center Fund
<b>Revenues:</b>				
<i>Investment income</i>	\$ --	\$ --	\$ --	\$ --
<i>Unrealized gain/loss on investments</i>	(211,068)	--	--	--
<i>Intergovernmental programs</i>	--	--	--	--
Total Revenues	<u>(211,068)</u>	<u>--</u>	<u>--</u>	<u>--</u>
<b>Expenditures:</b>				
<i>Capital outlay</i>	--	--	--	204,635
Total Expenditures	<u>--</u>	<u>--</u>	<u>--</u>	<u>204,635</u>
Excess (Deficiency) of Revenues Over (Under) Expendit	<u>(211,068)</u>	<u>--</u>	<u>--</u>	<u>(204,635)</u>
<b>Other Financing Sources (Uses):</b>				
<i>Transfers in</i>	--	--	--	--
<i>Transfers out</i>	--	--	--	--
Total Other Financing Sources (Uses)	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>
Net Change in Fund Balances	(211,068)	--	--	(204,635)
Fund Balances - Beginning	5,885,185	(1,030)	(57,986)	(4,586,633)
Fund Balances - Ending	<u>\$ 5,674,117</u>	<u>\$ (1,030)</u>	<u>\$ (57,986)</u>	<u>\$ (4,791,268)</u>



Universal DES Playground Fund	Craft Center Parking Lot Fund	5.7 Mil Bond Issue Fund	Rice Road Trailhead Improvements	Total Nonmajor Capital Projects Funds (See Exhibit C-2)
\$ --	\$ --	\$ 64,642	\$ --	\$ 64,978
--	--	--	--	(211,068)
258,800	--	36,709	101,000	662,782
<u>258,800</u>	<u>--</u>	<u>101,351</u>	<u>101,000</u>	<u>516,692</u>
283,902	21,707	36,154	177,751	1,182,384
<u>283,902</u>	<u>21,707</u>	<u>36,154</u>	<u>177,751</u>	<u>1,182,384</u>
(25,102)	(21,707)	65,197	(76,751)	(665,692)
--	--	--	105,122	409,264
(41)	--	(105,122)	--	(409,305)
<u>(41)</u>	<u>--</u>	<u>(105,122)</u>	<u>105,122</u>	<u>(41)</u>
(25,143)	(21,707)	(39,925)	28,371	(665,733)
25,143	95,297	5,635,284	(28,371)	6,302,893
<u>\$ --</u>	<u>\$ 73,590</u>	<u>\$ 5,595,359</u>	<u>\$ --</u>	<u>\$ 5,637,160</u>

**City of Ridgeland**  
 Jackson Street Multi Use  
 Capital Project Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2013

**Exhibit C-15**

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Total Revenues	-	-	-	-
<b>Expenditures:</b>				
Capital Outlay	-	23,300	8,298	15,002
Total Expenditures	-	23,300	8,298	15,002
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	(23,300)	(8,298)	15,002
Net Change in Fund Balances	-	(23,300)	(8,298)	15,002
Fund Balances - Beginning	-	-	-	-
Fund Balances - Ending	\$ -	(23,300)	(8,298)	15,002

**City of Ridgeland**  
 Pear Orchard Parkside Village  
 Capital Project Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2013

**Exhibit C-16**

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Total Revenues	-	-	-	-
<b>Expenditures:</b>				
Capital Outlay	-	25,300	10,519	14,781
Total Expenditures	-	25,300	10,519	14,781
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	(25,300)	(10,519)	14,781
Net Change in Fund Balances	-	(25,300)	(10,519)	14,781
Fund Balances - Beginning	-	-	-	-
Fund Balances - Ending	\$ -	(25,300)	(10,519)	14,781

**City of Ridgeland**  
 Colony Park Boulevard  
 Capital Project Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2013

**Exhibit C-17**

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Total Revenues	-	-	-	-
<b>Expenditures:</b>				
Capital Outlay	-	191,200	169,648	21,552
Total Expenditures	-	191,200	169,648	21,552
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	(191,200)	(169,648)	21,552
Net Change in Fund Balances	-	(191,200)	(169,648)	21,552
Fund Balances - Beginning	-	-	(8,620)	(8,620)
Fund Balances - Ending	\$ -	(191,200)	(178,268)	12,932

**City of Ridgeland**  
 2004 6 Mil Bond Issue Fund  
 Capital Project Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2013

**Exhibit C-18**

	Budgeted Amounts		Actual	Variance with
	Original	Final		Final Budget
				Positive (Negative)
<b>Revenues:</b>				
Investment income	\$ -	-	336	336
Total Revenues	-	-	336	336
<b>Expenditures:</b>				
Total Expenditures	-	-	-	-
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	-	336	336
<b>Other Financing Sources (Uses):</b>				
Transfers out	-	-	(304,142)	(304,142)
Total Other Financing Sources (Uses)	-	-	(304,142)	(304,142)
Net Change in Fund Balances	-	-	(303,806)	(303,806)
Fund Balances - Beginning	-	-	303,806	303,806
Fund Balances - Ending	\$ -	-	-	-

**City of Ridgeland**  
 Centre Street Ridgewood Signal  
 Capital Project Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2013

**Exhibit C-19**

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Intergovernmental programs	\$ -	-		-
Total Revenues	-	-	-	-
<b>Expenditures:</b>				
Total Expenditures	-	-	-	-
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	-	-	-
<b>Other Financing Sources (Uses):</b>				
Transfers in	-	-	154,065	154,065
Total Other Financing Sources (Uses)	-	-	154,065	154,065
Net Change in Fund Balances	-	-	154,065	154,065
Fund Balances - Beginning	-	-	(154,065)	(154,065)
Fund Balances - Ending	\$ -	-	-	-

**City of Ridgeland**  
 Pear Orchard Rice Road Signal  
 Capital Project Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2013

**Exhibit C-20**

	Budgeted Amounts		Actual	Variance with
	Original	Final		Final Budget
				Positive (Negative)
<b>Revenues:</b>				
Intergovernmental programs	\$ -	-	51,440	51,440
Total Revenues	-	-	51,440	51,440
<b>Expenditures:</b>				
Total Expenditures	-	-	-	-
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	-	51,440	51,440
<b>Other Financing Sources (Uses):</b>				
Transfers in	-	-	150,077	150,077
Total Other Financing Sources (Uses)	-	-	150,077	150,077
Net Change in Fund Balances	-	-	201,517	201,517
Fund Balances - Beginning	-	-	(280,569)	(280,569)
Fund Balances - Ending	\$ -	-	(79,052)	(79,052)

**City of Ridgeland**

Lake Harbour Drive Extension

Capital Project Fund

Budgetary Comparison Schedule

For the year ended September 30, 2013

**Exhibit C-21**

	Budgeted Amounts		Actual	Variance with
	Original	Final		Final Budget
				Positive (Negative)
<b>Revenues:</b>				
Intergovernmental programs	\$ 451	366,451	214,833	(151,618)
Total Revenues	<u>451</u>	<u>366,451</u>	<u>214,833</u>	<u>(151,618)</u>
<b>Expenditures:</b>				
Capital Outlay	1,567	459,966	269,770	190,196
Total Expenditures	<u>1,567</u>	<u>459,966</u>	<u>269,770</u>	<u>190,196</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>(1,116)</u>	<u>(93,515)</u>	<u>(54,937)</u>	<u>38,578</u>
Net Change in Fund Balances	<u>(1,116)</u>	<u>(93,515)</u>	<u>(54,937)</u>	<u>38,578</u>
Fund Balances - Beginning	-	-	(85,011)	(85,011)
Fund Balances - Ending	<u>\$ (1,116)</u>	<u>(93,515)</u>	<u>(139,948)</u>	<u>(46,433)</u>



**City of Ridgeland**  
 2007 Bond Issue Fund  
 Capital Project Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2013

**Exhibit C-22**

	Budgeted Amounts		Actual	Variance with
	Original	Final		Final Budget
				Positive (Negative)
<b>Revenues:</b>				
Unrealized gain/loss on investments	\$ -	-	(211,068)	(211,068)
Total Revenues	-	-	(211,068)	(211,068)
<b>Expenditures:</b>				
Capital Outlay				-
Total Expenditures	-	-	-	-
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	-	(211,068)	(211,068)
Net Change in Fund Balances	-	-	(211,068)	(211,068)
Fund Balances - Beginning	-	-	5,885,185	5,885,185
Fund Balances - Ending	\$ -	-	5,674,117	5,674,117

**City of Ridgeland**  
 City Center Fund  
 Capital Project Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2013

**Exhibit C-23**

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Intergovernmental programs	20,000	20,000	-	(20,000)
Total Revenues	20,000	20,000	-	(20,000)
<b>Expenditures:</b>				
Capital Outlay	100,000	555,584	204,635	350,949
Total Expenditures	100,000	555,584	204,635	350,949
Net Change in Fund Balances	(80,000)	(535,584)	(204,635)	330,949
Fund Balances - Beginning	-	-	(4,586,633)	(4,586,633)
Fund Balances - Ending	\$ (80,000)	(535,584)	(4,791,268)	(4,255,684)

**City of Ridgeland**  
 Universal DES Playground  
 Capital Project Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2013

**Exhibit C-24**

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Intergovernmental programs	-	258,800	258,800	-
Total Revenues	-	258,800	258,800	-
<b>Expenditures:</b>				
Capital Outlay	-	283,901	283,902	(1)
Total Expenditures	-	283,901	283,902	(1)
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	(25,101)	(25,102)	(1)
<b>Other Financing Sources (Uses):</b>				
Transfers out	-	-	(41)	(41)
Total Other Financing Sources (Uses)	-	-	(41)	(41)
Net Change in Fund Balances	-	(25,101)	(25,143)	(42)
Fund Balances - Beginning	-	-	25,143	25,143
Fund Balances - Ending	\$ -	(25,101)	-	25,101

**City of Ridgeland**  
 Craft Center Parking Lot  
 Capital Project Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2013

**Exhibit C-25**

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Intergovernmental programs	-	-		-
Total Revenues	-	-	-	-
<b>Expenditures:</b>				
Capital Outlay	-	141,195	21,707	119,488
Total Expenditures	-	141,195	21,707	119,488
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	(141,195)	(21,707)	119,488
Net Change in Fund Balances	-	(141,195)	(21,707)	119,488
Fund Balances - Beginning	-	-	95,297	95,297
Fund Balances - Ending	\$ -	(141,195)	73,590	214,785

**City of Ridgeland**  
 5.7 Mil Bond Issue Fund  
 Capital Project Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2013

**Exhibit C-26**

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Investment income	\$ -	10,000	64,642	54,642
Intergovernmental programs	30,000	30,000	36,709	6,709
<b>Total Revenues</b>	<b>30,000</b>	<b>40,000</b>	<b>101,351</b>	<b>61,351</b>
<b>Expenditures:</b>				
Capital outlay	125,000	135,000	36,154	98,846
<b>Total Expenditures</b>	<b>125,000</b>	<b>135,000</b>	<b>36,154</b>	<b>98,846</b>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(95,000)	(95,000)	65,197	160,197
<b>Other Financing Sources (Uses):</b>				
Transfers out	-	-	(105,122)	(105,122)
<b>Total Other Financing Sources (Uses)</b>	<b>-</b>	<b>-</b>	<b>(105,122)</b>	<b>(105,122)</b>
Net Change in Fund Balances	(95,000)	(95,000)	(39,925)	55,075
Fund Balances - Beginning	-	-	5,635,284	5,635,284
Fund Balances - Ending	\$ (95,000)	(95,000)	5,595,359	5,690,359

**City of Ridgeland**  
 Rice Road Trail Head Improvements  
 Capital Project Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2013

**Exhibit C-27**

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Intergovernmental programs	\$ 100,000	101,000	101,000	-
Total Revenues	<u>100,000</u>	<u>101,000</u>	<u>101,000</u>	<u>-</u>
<b>Expenditures:</b>				
Capital outlay	165,000	174,474	177,751	(3,277)
Total Expenditures	<u>165,000</u>	<u>174,474</u>	<u>177,751</u>	<u>(3,277)</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>(65,000)</u>	<u>(73,474)</u>	<u>(76,751)</u>	<u>(3,277)</u>
<b>Other Financing Sources (Uses):</b>				
Transfers in	-	-	105,122	105,122
Total Other Financing Sources (Uses)	<u>-</u>	<u>-</u>	<u>105,122</u>	<u>105,122</u>
Net Change in Fund Balances	<u>(65,000)</u>	<u>(73,474)</u>	<u>28,371</u>	<u>101,845</u>
Fund Balances - Beginning	-	-	(28,371)	(28,371)
Fund Balances - Ending	<u>\$ (65,000)</u>	<u>(73,474)</u>	<u>-</u>	<u>73,474</u>

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## ENTERPRISE FUND

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises - where the services to the general public on a continuing basis are financed or recovered primarily through user charges; or where the government's council has decided that periodic determination of net income is appropriate for accountability purposes.

The City of Ridgeland, Mississippi operates the following Enterprise Fund:

Public Utility Fund - This fund is used to account for the water and sewer revenue of the municipality, as well as its water related expenses and sewer cost-sharing.



**City of Ridgeland**  
 Public Utility Fund  
 Enterprise Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2013

Exhibit C-28

	Budgeted Amounts		Actual	Variance with
	Original	Final		Final Budget
				Positive (Negative)
<b>Revenues:</b>				
Charges for services	\$ 6,032,500	6,032,500	6,079,849	47,349
Total Revenues	6,032,500	6,032,500	6,079,849	47,349
<b>Expenses:</b>				
Personal services - salaries and wages	1,048,268	1,047,538	1,022,160	25,378
Personal services - employee benefits	379,624	380,354	366,658	13,696
Purchased professional and technical services	1,952,023	1,930,196	1,784,682	145,514
Supplies	529,000	635,499	546,532	88,967
Property	2,169,261	2,273,698		2,273,698
Depreciation	-	-	1,240,487	(1,240,487)
Total Expenses	6,078,176	6,267,285	4,960,519	1,306,766
Operating Income (Loss)	(45,676)	(234,785)	1,119,330	1,354,115
<b>Non-Operating Revenues (Expenses):</b>				
Interest revenue	105,000	105,000	52,352	(52,648)
Grants and contributions	48,019	92,814	44,795	(48,019)
Gain or Loss on sale of capital assets	-	-	2,854	2,854
Other revenues	-	7,707	166,093	
Loss on investments	-	-	(195,052)	(195,052)
Debt service interest	(1,360,563)	(1,360,563)	(562,814)	797,749
Total Non-Operating Revenues (Expenses)	(1,207,544)	(1,155,042)	(491,772)	663,270
Net Income (Loss) before Operating Transfers				
Transfers in	-	17,170	17,170	-
Transfers out	-	(150,000)	(150,000)	-
Net Income (Loss)	(1,253,220)	(1,522,657)	494,728	2,017,385
Net Position - Beginning	28,919,766	28,919,766	28,919,766	-
Net Position - Ending	\$ 27,666,546	27,397,109	29,414,494	2,017,385

## INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for the financing of goods and services provided by one department or agency to other departments or agencies of the government and to other government units, on a cost reimbursement basis.

The City of Ridgeland, Mississippi operates the following Internal Service Funds.

1. East Madison County Regional Sewer Fund - This fund is used to account for the sewer expenses of the City, plus the interlocal cost-sharing arrangement between the City of Ridgeland, Mississippi, the City of Madison, Mississippi, and the Pearl River Valley Water Authority.
2. Insurance Trust Fund - accounts for the insurance transactions handled by the City for their self insured employee health insurance program.

**CITY OF RIDGELAND**

COMBINING STATEMENT OF NET POSITION

INTERNAL SERVICE FUNDS

SEPTEMBER 30, 2013

	EMCRS Operations	Insurance Trust Fund	Total Internal Service Funds (See Exhibit A-7)
<b>Assets</b>			
Current Assets:			
Cash and cash equivalents	\$ --	\$ 417,194	\$ 417,194
Interfund Receivables	276,652	--	276,652
Total Current Assets	<u>276,652</u>	<u>417,194</u>	<u>693,846</u>
Non-current Assets:			
Land and construction in progress	15,625	--	15,625
Capital assets (net of accumulated depreciation)	1,647,778	--	1,647,778
Total Non-current Assets	<u>1,663,403</u>	<u>--</u>	<u>1,663,403</u>
Total Assets	<u>1,940,055</u>	<u>417,194</u>	<u>2,357,249</u>
<b>Liabilities</b>			
Current Liabilities:			
Interfund payables	\$ 45	\$ --	\$ 45
Total Current Liabilities	<u>45</u>	<u>--</u>	<u>45</u>
Total Liabilities	<u>45</u>	<u>--</u>	<u>45</u>
<b>Net Position</b>			
Net investment in capital assets	1,663,403	--	1,663,403
Unrestricted	276,607	417,194	693,801
Total Net Position	<u>\$ 1,940,010</u>	<u>\$ 417,194</u>	<u>\$ 2,357,204</u>

**CITY OF RIDGELAND**

COMBINING STATEMENT OF REVENUES, EXPENSES,  
AND CHANGES IN NET POSITION  
INTERNAL SERVICE FUNDS  
FOR THE YEAR ENDED SEPTEMBER 30, 2013

	EMCRS Operations	Insurance Trust Fund	Total Internal Service Funds (See Exhibit A-8)
<b>Operating Revenues:</b>			
Charges for services	\$ 1,568,680	\$ --	\$ 1,568,680
Premiums	--	1,342,481	1,342,481
Total Operating Revenues	<u>1,568,680</u>	<u>1,342,481</u>	<u>2,911,161</u>
<b>Operating Expenses:</b>			
Personal services - salaries and wages	46,195	--	46,195
Personal services - employee benefits	16,388	--	16,388
Purchased professional and technical services	1,258,132	1,492,055	2,750,187
Supplies	413,763	--	413,763
Depreciation	97,788	--	97,788
Total Operating Expenses	<u>1,832,266</u>	<u>1,492,055</u>	<u>3,324,321</u>
Operating Income (Loss)	<u>(263,586)</u>	<u>(149,574)</u>	<u>(413,160)</u>
<b>Non-Operating Revenues (Expenses):</b>			
Interest revenue	427	1,168	1,595
Total Non-operating Revenues (Expenses)	<u>427</u>	<u>1,168</u>	<u>1,595</u>
Net Income (Loss) before Operating Transfers	<u>(263,159)</u>	<u>(148,406)</u>	<u>(411,565)</u>
Transfers in	<u>150,000</u>	<u>--</u>	<u>150,000</u>
Net income	<u>(113,159)</u>	<u>(148,406)</u>	<u>(261,565)</u>
Net Position- Beginning	2,053,169	565,600	2,618,769
Net Position - Ending	<u>\$ 1,940,010</u>	<u>\$ 417,194</u>	<u>\$ 2,357,204</u>

**CITY OF RIDGELAND**

COMBINING STATEMENT OF CASH FLOWS  
 ALL INTERNAL SERVICE FUNDS  
 FOR THE YEAR ENDED SEPTEMBER 30, 2013

	EMCRS Operations	Insurance Trust Fund	Total Internal Service Funds (See Exhibit A-9)
<b>Cash Flows from Operating Activities:</b>			
<i>Cash Received from Customers</i>	\$ 1,568,680	\$ 1,342,481	\$ 2,911,161
<i>Cash Payments to Employees</i>	(62,583)	(1,492,055)	(1,554,638)
<i>Cash Payments to Suppliers for Goods and Services</i>	(413,763)	--	(413,763)
<i>Other Operating Cash Receipts (Payments)</i>	(1,296,940)	--	(1,296,940)
Net Cash Provided (Used) by Operating Activities	<u>(204,606)</u>	<u>(149,574)</u>	<u>(354,180)</u>
<b>Cash Flows from Non-capital Financing Activities:</b>			
<i>Transfers From (To) Primary Government</i>	54,179	--	54,179
<i>Transfers From (To) Other Funds</i>	150,000	--	150,000
Net Cash Provided (Used) by Non-capital Financing Activities	<u>204,179</u>	<u>--</u>	<u>204,179</u>
<b>Cash Flows from Investing Activities:</b>			
<i>Interest and Dividends on Investments</i>	427	1,168	1,595
Net Cash Provided (Used) for Investing Activities	<u>427</u>	<u>1,168</u>	<u>1,595</u>
Net Increase (Decrease) in Cash and Cash Equivalents	--	(148,406)	(148,406)
Cash and Cash Equivalents at Beginning of Year	--	565,600	565,600
Cash and Cash Equivalents at End of Year	<u>\$ --</u>	<u>\$ 417,194</u>	<u>\$ 417,194</u>
<b>Reconciliation of Operating Income to Net Cash Provided by Operating Activities:</b>			
Operating Income (Loss)	\$ (263,586)	\$ (149,574)	\$ (413,160)
Adjustments to Reconcile Operating Income to Net Cash Provided by Operating Activities			
<i>Depreciation</i>	97,788	--	97,788
Change in Assets and Liabilities:			
<i>Increase (Decrease) in Interfund Payables</i>	(415)	--	(415)
<i>Increase (Decrease) in Deferred Revenue</i>	(38,393)	--	(38,393)
Total Adjustments	<u>58,980</u>	<u>--</u>	<u>58,980</u>
Net Cash Provided (Used) by Operating Activities	<u>\$ (204,606)</u>	<u>\$ (149,574)</u>	<u>\$ (354,180)</u>

**City of Ridgeland**  
 EMCRS Operations  
 Internal Service Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2013

**Exhibit C-32**

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Charges for services	\$ 1,568,680	1,568,680	1,568,680	-
Total Revenues	<u>1,568,680</u>	<u>1,568,680</u>	<u>1,568,680</u>	<u>-</u>
<b>Expenses:</b>				
Personal services - salaries and wages	46,236	46,236	46,195	41
Personal services - employee benefits	16,520	16,520	16,388	132
Purchased professional and technical services	1,260,924	1,260,924	1,258,132	2,792
Supplies	10,000	425,000	413,763	11,237
Property	235,000	-	-	-
Depreciation	-	-	97,788	(97,788)
Total Expenses	<u>1,568,680</u>	<u>1,748,680</u>	<u>1,832,266</u>	<u>(83,586)</u>
Operating Income (Loss)	<u>-</u>	<u>(180,000)</u>	<u>(263,586)</u>	<u>(83,586)</u>
<b>Non-Operating Revenues (Expenses):</b>				
Interest revenue	-	-	427	427
Total Non-Operating Revenues (Expenses)	<u>-</u>	<u>-</u>	<u>427</u>	<u>427</u>
<b>Transfers:</b>				
Operating transfers in	-	150,000	150,000	-
Net Income (Loss)	<u>-</u>	<u>(30,000)</u>	<u>(113,159)</u>	<u>(83,159)</u>
Net Position - Beginning	-	2,053,169	2,053,169	-
Net Position - Ending	<u>\$ -</u>	<u>2,023,169</u>	<u>1,940,010</u>	<u>(83,159)</u>

**City of Ridgeland**  
 Insurance Trust Fund  
 Internal Service Funds  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2013

**Exhibit C-33**

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Premiums	\$ -	-	1,342,481	1,342,481
Total Revenues	-	-	1,342,481	1,342,481
<b>Expenses:</b>				
Purchased professional and technical services	-	-	1,492,055	(1,492,055)
Total Expenses	-	-	1,492,055	(1,492,055)
Operating Income (Loss)	-	-	(149,574)	(149,574)
<b>Non-Operating Revenues (Expenses):</b>				
Interest revenue	-	-	1,168	1,168
Total Non-Operating Revenues (Expenses)	-	-	1,168	1,168
Net Income (Loss)	-	-	(148,406)	(148,406)
Net Position - Beginning	-	-	565,600	565,600
Net Position - Ending	\$ -	-	417,194	417,194

# City of Ridgeland, Mississippi

Schedule of Investments - All Funds

September 30, 2013

## General Fund

Private Export Funding Corporation	892,698
Government National Mortgage Association	1,199,529
State of Mississippi	183,675
Mississippi Development Bank	72,376
Government secured short term money market funds	172,720
	<u>\$2,520,998</u>

## 2007 Bond Issue Fund

Federal National Mortgage Association	2,509,315
Government National Mortgage Association	1,309,305
Private Export Funding Corporation	427,260
State of Mississippi	140,000
Mississippi Development Bank	466,833
Panola County MS Tax GO Bonds	293,951
Government secured short term money market funds	128,717
	<u>\$5,275,381</u>

## Enterprise Fund

Federal National Mortgage Association	2,272,706
Government National Mortgage Association	1,321,502
State of Mississippi	200,000
Mississippi Development Bank	684,951
Private Export Funding Corporation	427,260
Government secured short term money market funds	126,764
	<u>\$5,033,183</u>

Total of All Investments	<u><u>\$12,829,562</u></u>
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**City of Ridgeland, Mississippi**  
 Schedule of Surety Bonds for Municipal Employees  
 September 30, 2013

Name	Position	Company	Bond	Name	Position	Company	Bond
Gene F. McGee	Mayor	St. Paul	\$100,000	William Clark	Police Officer	St. Paul	\$25,000
Chuck Gautier	Alderman	St. Paul	\$100,000	Heather Conlon	Police Officer	St. Paul	\$25,000
Wesley Hamlin	Alderman	St. Paul	\$100,000	Jocaby Cowan	Police Officer	St. Paul	\$25,000
Kenneth Heard, Jr.	Alderman	St. Paul	\$100,000	Patrick Craig	Police Officer	St. Paul	\$25,000
Kevin Holder	Alderman	St. Paul	\$100,000	Justin Crawford	Police Officer	St. Paul	\$25,000
Thomas S. Jones	Alderman	St. Paul	\$100,000	Steve Culberson	Police Officer	St. Paul	\$25,000
Brian Ramsey	Alderman	St. Paul	\$100,000	Raymond Daniels	Police Officer	St. Paul	\$25,000
DI Smith	Alderman	St. Paul	\$100,000	Gary Davis	Police Officer	St. Paul	\$25,000
Paula W. Tierce	City Clerk	St. Paul	\$50,000	Frank Dillard III	Police Officer	St. Paul	\$25,000
Ashley Burton Daniel	Finance Manager	St. Paul	\$50,000	Revell Dixon	Police Officer	St. Paul	\$25,000
Bárbara López	Utility Supervisor	St. Paul	\$50,000	Cassandra Dotson	Police Officer	St. Paul	\$25,000
Virginia Arreola	Utility Clerk	St. Paul	\$50,000	Marcus Edwards	Police Officer	St. Paul	\$25,000
Cindy Boatner	Deputy Clerk	St. Paul	\$50,000	Greg Fillingame	Police Officer (Reserve)	St. Paul	\$25,000
Ericka Brown	Deputy Clerk	St. Paul	\$50,000	John F. Garcia	Police Officer	St. Paul	\$25,000
Ina W. Byrd	Deputy Clerk	St. Paul	\$50,000	Wendell Griffin	Police Officer	St. Paul	\$25,000
Karen Knight	Deputy Clerk	St. Paul	\$50,000	William Grissett Jr.	Police Officer (Reserve)	St. Paul	\$25,000
Courtney Martin	Deputy Clerk	St. Paul	\$50,000	Rodney Hale	Police Officer	St. Paul	\$25,000
Leslie Thomas	Deputy Clerk	St. Paul	\$50,000	Brian Harper	Police Officer	St. Paul	\$25,000
Gilda Carter	Executive Secretary	St. Paul	\$50,000	Clayton Hastings	Police Officer	St. Paul	\$25,000
Cathie Reece	Purchasing Clerk	St. Paul	\$50,000	Jason Haven	Police Officer	St. Paul	\$25,000
Bridgette Smith	Inspection Manager	St. Paul	\$50,000	Jokabi Jenkins	Police Officer	St. Paul	\$25,000
Greg Phillips	Evidence Custodian	St. Paul	\$50,000	Nicki Johnson	Police Officer (Reserve)	St. Paul	\$25,000
Derek Caughman	Code Enforcement	St. Paul	\$50,000	Robert Johnson	Police Officer	St. Paul	\$25,000
Brian Johnson	Code Enforcement	St. Paul	\$50,000	Ryan D. Jungers	Police Officer	St. Paul	\$25,000
Steven Smith	Code Enforcement	St. Paul	\$50,000	Justin Lancaster	Police Officer	St. Paul	\$25,000
Teenea Colter	Court Clerk	St. Paul	\$50,000	Alexandria Loveall	Police Officer	St. Paul	\$25,000
Michelle Apuzzo	Deputy Court Clerk	St. Paul	\$50,000	Patrick McCoy	Police Officer	St. Paul	\$25,000
Marymeg Fortenberry	Records Clerk	St. Paul	\$50,000	Andrew McCollough	Police Officer (Reserve)	St. Paul	\$25,000
Alexandria McDaniels	Records Clerk	St. Paul	\$50,000	Michael J. McGahey	Police Officer	St. Paul	\$25,000
Poteat Medley	Records Clerk	St. Paul	\$50,000	Joseph McNamee	Police Officer	St. Paul	\$25,000
Chundra Staten	Records Clerk	St. Paul	\$50,000	Brandon Malone	Police Officer	St. Paul	\$25,000
Louanna Varnado	Records Clerk	St. Paul	\$50,000	Donald S. Martin	Police Officer	St. Paul	\$25,000
Lynda Assink	Sr. Adult Coord	St. Paul	\$50,000	Douglas K. Mathis	Police Officer	St. Paul	\$25,000
Wendy Bourdin	Special Events	St. Paul	\$50,000	David Mattox	Police Officer	St. Paul	\$25,000
Julie Cox	Program Coord	St. Paul	\$50,000	Andre Minter	Police Officer	St. Paul	\$25,000
John Sidney North	Athletics Coord	St. Paul	\$50,000	David Myers	Police Officer	St. Paul	\$25,000
Robert Beard	Booking Officer	St. Paul	\$50,000	John Neal	Police Officer	St. Paul	\$25,000
Chris Jones	Booking Officer	St. Paul	\$50,000	Leslie Owens	Police Officer	St. Paul	\$25,000
Tony Thompson	Booking Officer	St. Paul	\$50,000	Mark Penn	Police Officer	St. Paul	\$25,000
Jimmy Houston	Police Chief	St. Paul	\$50,000	Sara Perkins	Police Officer	St. Paul	\$25,000
Thomas E. Addison	Police Officer	St. Paul	\$25,000	Greg Phillips	Police Officer	St. Paul	\$25,000
James Ainsworth	Police Officer	St. Paul	\$25,000	Richard Raffield	Police Officer (Reserve)	St. Paul	\$25,000
Brennen Alexander	Police Officer	St. Paul	\$25,000	Adrian Ready	Police Officer	St. Paul	\$25,000
Mike Bailey	Police Officer (Part Time)	St. Paul	\$25,000	Willie Robinson, Jr.	Police Officer	St. Paul	\$25,000
Samuel Barnett	Police Officer	St. Paul	\$25,000	Jason F. Rudd	Police Officer	St. Paul	\$25,000
Jass Bass	Police Officer	St. Paul	\$25,000	Normall Sipp	Police Officer	St. Paul	\$25,000
Brett D. Bertucci	Police Officer	St. Paul	\$25,000	Daniel Stevens	Police Officer	St. Paul	\$25,000
John Boyer	Police Officer (Reserve)	St. Paul	\$25,000	Raymond Stevens	Police Officer	St. Paul	\$25,000
Ricky Bracey	Police Officer	St. Paul	\$25,000	Mitchell Tate	Police Officer	St. Paul	\$25,000
Hunter Bridges	Police Officer	St. Paul	\$25,000	Jeff Thames	Police Officer	St. Paul	\$25,000
Brad Carter	Police Officer	St. Paul	\$25,000	Mitchell Tidwell	Police Officer	St. Paul	\$25,000
Kelly Chapin	Police Officer	St. Paul	\$25,000	Randy Tyler	Police Officer	St. Paul	\$25,000
				David Tuura	Police Officer	St. Paul	\$25,000
				Barry Vrana	Police Officer	St. Paul	\$25,000
				Chad Wardlaw	Police Officer	St. Paul	\$25,000
				Stephen T. Webb	Police Officer	St. Paul	\$25,000
				Billy Weems	Police Officer (Reserve)	St. Paul	\$25,000
				Elton Wilkerson	Police Officer	St. Paul	\$25,000
				Nathan A. Willridge	Police Officer	St. Paul	\$25,000
				Brian Wilson	Police Officer	St. Paul	\$25,000
				Steve Wilson	Police Officer (Reserve)	St. Paul	\$25,000
				Matthew Witt	Police Officer	St. Paul	\$25,000
				Elliot Young	Police Officer	St. Paul	\$25,000

	Date of Obligation	Date of Maturity	Interest Rate	Original Amount	Balance	Current Year Transactions		Balance
					October 1, 2012	Additions	Retirements	September 30, 2013
<b>Long-Term Debt</b>								
General Obligation Bonds								
Public Improvement	10-01-97	10-01-12	4.50-4.6%	5,000,000	\$ 470,000		(470,000)	-
Refunding Bonds	03-01-10	09-01-16	3.0-4.5%	4,160,000	2,495,000		(885,000)	1,610,000
Bond Premium				273,400	140,204		(45,567)	94,637
Refunding Bonds	07-04-03	09-30-14	2.0-3.0%	2,615,000	535,000		(265,000)	270,000
Refunding Bonds	05-01-12	05-01-19	2.000%	3,230,000	3,230,000		(430,000)	2,800,000
Bond Premium				113,662	106,897		(16,237)	90,660
Public Improvement	03-29-05	09-30-17	4.150%	410,000	195,000		(35,000)	160,000
Public Improvement	08-16-07	09-30-27	4.25-5.25%	10,165,000	8,430,000		(410,000)	8,020,000
Bond Premium				19,760	14,700		(988)	13,712
Refunding Bonds	11-04-10	11-01-14	2.0-3.1%	208,739	139,160		(69,580)	69,580
Bond Premium				9,515	1,206		(1,033)	173
Public Improvement	05-31-11	05-01-26	3-4%	5,825,000	5,535,000		(300,000)	5,235,000
Bond Premium				61,897	56,395		(4,126)	52,269
Total General Obligation Bonds					\$ 21,348,562	-	(2,932,531)	18,416,031
Other Long-Term Debt								
Mississippi Development Bank	10-11-06	06-30-26	5.0%	5,072,000	\$ 4,198,300			4,198,300
Madison County Contract Payable	06-01-91	06-01-14	6.1-6.4%	2,500,000	219,650		(106,950)	112,700
Harbor Walk HA-49 MDA Note Payable	12-01-09	12-01-16	0.0%	2,295,482	1,434,677		(286,935)	1,147,742
Total Other Long-Term Debt					\$ 5,852,627	-	(393,885)	5,458,742
Total Long-Term Debt					\$ 27,201,189	-	(3,326,416)	23,874,773
<b>Enterprise Fund Type</b>								
General Obligation Bonds								
Water & Sewer	08-16-07	09-30-27	4.25-5.25%	9,200,000	\$ 7,625,000		(370,000)	7,255,000
Bond Premium				17,884	13,304		(894)	12,410
Refunding Bonds	11-04-10	11-01-23	2.0-3.1%	2,129,367	2,090,636		(43,731)	2,046,905
Bond Premium				31,625	27,165		(2,433)	24,732
Refunding Bonds	11-04-10	11-01-21	2.0-3.1%	1,466,894	1,320,204		(146,689)	1,173,515
Bond Premium				21,786	17,792		(2,179)	15,613
Total General Obligation Bonds					\$ 11,094,101	-	(370,894)	10,528,175
Other Long-Term Debt								
State Revolving Fund (SRF) Loan	04-03-97	01-03-17	4.5%	2,135,283	643,804		(137,649)	506,155
State Revolving Fund (SRF) Loan	*	*	1.75%	4,685,918	1,797,526		(83,016)	1,714,510
State Revolving Fund (SRF) Loan	*	*	1.95%	1,750,000	1,633,011		(77,762)	1,555,249
Madison County Waste Water Authority	04-20-04	06-01-23	1.75%	282,322	165,668		(14,131)	151,537
Madison County Waste Water Authority	03-31-07	06-10-30	1.75%	404,830	369,900		(17,929)	351,971
Madison County Waste Water Authority	11-01-10	11-01-25	3.73%	800,000	720,896		(43,434)	677,462
Madison County Waste Water Authority	02-15-12	10-05-31	1.75%	363,006	356,472		(15,874)	340,598
Total Other Long-Term Debt					\$ 5,687,277	-	(389,795)	5,297,482
Total Enterprise Fund					\$ 16,781,378	-	(760,689)	15,825,657

\* issue date/maturity date of note begins at end of construction and upon establishment of a 20-year payment period

**City of Ridgeland, Mississippi**  
 Schedule of Expenditure of Federal Awards  
 For the Year Ended September 30, 2013

**Schedule D-4**

Federal Grantor/ Pass-through Grantor/ Program Title	Federal CFDA Number	Agency or Pass-through Number	Federal Expenditures
<b><u>U.S Department of Transportation</u></b>			
Passed-through the Mississippi Department of Transportation			
Highway Planning and Construction Cluster:			
Highway Planning and Construction	20.205	STP-8323-00(003)	\$ 3,441,353
Recreational Trails Program	20.219	28-RTP-206	100,000
Total Highway Planning and Construction Cluster			<u>3,541,353</u>
Total Passed-through the Mississippi Department of Transportation			<u>3,541,353</u>
Passed-through the Mississippi Department of Public Safety			
Alcohol Open Container Requirements	20.607	13-TA-230-1	84,760
Total Passed-through the Mississippi Department of Public Safety			<u>84,760</u>
Total U.S. Department of Transportation			<u>3,626,113</u>
<b><u>U.S. Office of National Drug Control Policy</u></b>			
Passed-through the Mississippi Bureau of Narcotics - Gulf Coast HIDTA			
High Intensity Drug Trafficking Area - State and Local Assistance	07.xxx	I8PGCP5402	21,806
Total Passed-through the Mississippi Bureau of Narcotics			<u>21,806</u>
Total U.S. Office of National Drug Control Policy			<u>21,806</u>
<b><u>U.S. Department of Justice</u></b>			
Passed-through the Mississippi Department of Public Safety			
Edward Byrne Memorial Justice Assistance Grant Program	16.738	2011-DJ-BX-2694	3,004
Total Passed-through the Mississippi Department of Public Safety			<u>3,004</u>
Direct Program - Drug Enforcement Agency			
DEA State and Local Task Force Overtime Assignment	16.xxx	N/A	19,440
Direct Program - U.S. Marshall's Office			
Equitable Sharing of Federally Forfeited Property	16.xxx	N/A	57,710
Direct Program -Bureau of Justice Assistance			
Bulletproof Vest Partnership Program	16.607	N/A	3,441
Total U.S. Department of Justice			<u>83,595</u>
<b><u>U.S. Department of Housing and Urban Development</u></b>			
Passed-through the Mississippi Development Authority			
Community Development Block Grant - Special Purpose Grants	14.225	1128-11-316-PF-01	258,800
Total Passed-through the Mississippi Development Authority			<u>258,800</u>
Total U.S. Department of Housing and Urban Development			<u>258,800</u>
<b><u>U.S. Department of Homeland Security</u></b>			
Passed-through the Mississippi Emergency Management Agency			
Disaster Grants - Public Assistance (Presidentially Declared Disasters)	97.036	1604-DR-MS	28,319
Total Passed-through the Mississippi Emergency Management Agency			<u>28,319</u>
Passed-through the Mississippi Office of Homeland Security			
Homeland Security Grant Program	97.067	09HS316	20,000
Homeland Security Grant Program	97.067	10HS316T	16,000
Total Passed-through the Mississippi Office of Homeland Security			<u>36,000</u>
Total U.S. Department of Homeland Security			<u>64,319</u>
Total Expenditures of Federal Awards			<u>\$ 4,054,633</u>

**NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**

1. The accompanying Schedule of Expenditures of Federal Awards is prepared on the modified accrual basis of accounting
2. In prior years, the City of Ridgeland received federal assistance in the form of a loan through the MS Department of Environmental Quality. The balance of this loan at September 30, 2013 was \$506,155 as reported on Schedule D-3 of the City of Ridgeland's audit report for the year ended September 30, 2013 under SRF loan payable.
3. In prior years, the City of Ridgeland received federal assistance in the form of a loan through the MS Department of Health. The balance of this loan at September 30, 2013 was \$1,555,249 as reported on Schedule D-3 of the City of Ridgeland's audit report for the year ended September 30, 2013 under SRF Loan payable.

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# III

## STATISTICAL SECTION

This part of the City of Ridgeland's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the City's overall financial health.

### **Financial Trends**

These schedules contain financial trends information intended to assist the reader in understanding and assessing how a government's financial position has changed over time.

### **Revenue Capacity**

These schedules contain information to help the reader assess the factors affecting the City's ability to generate its own-source revenues-property and sales taxes.

### **Debt Capacity**

These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.

### **Demographic and Economic Information**

These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place and to help make comparisons over time and with other governments.

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# STATISTICAL SECTION

This part of the City of Ridgeland's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the city's overall financial health.

## Financial Trends

Table 1	General Governmental Expenditures by Function
Table 2	General Revenues by Source
Table 3	Fund Balance and Net Assets Information
Table 4	Schedule of Changes in Net Assets
Table 5	Schedule of Changes in Fund Balance

## Revenue Capacity

Table 6	Property Tax Levies and Collections
Table 7	Assessed and Actual Value of Property
Table 8	Property Tax Rates - Direct and Overlapping Governments
Table 9	Principal Taxpayers
Table 10	Special Assessment Billings and Collections

## Debt Capacity

Table 11	Computation of Direct and Overlapping Bonded Debt
Table 12	Ratios of Outstanding Debt by Type
Table 13	Legal Debt Margin Information
Table 14	Ratio of Net General Obligation Debt to Assessed Value and Net General Obligation Bonded Debt Per Capita
Table 15	Ratio of Annual Debt Service Expenditures for G.O. Bonded Debt to Total Governmental Expenditures

## Demographic and Economic Information

Table 16	Construction Activity
Table 17	Property Value and Construction
Table 18	Demographic and Economic Statistics
Table 19	Education Related Information
Table 20	Principal Employers
Table 21	Full-time Equivalent Government Employees by Function
Table 22	Operating Indicators by Function
Table 23	Capital Assets Indicators by Function
Table 24	Miscellaneous Statistics

City of Ridgeland

**Table 1**

**General Governmental Expenditures by Function**

Last Ten Fiscal Years

(amounts expressed in thousands)

Fiscal Year	General Government	Public Safety	Public Works	Sanitation	Health and Welfare	Culture and Recreation	Economic Development	Capital Outlay	Debt Service	Total
2004	2,312	8,005	3,507	747	44	1,663	44	-	2,890	19,212
2005	2,229	8,056	2,843	724	45	1,687	3	6,023	4,255	25,865
2006	2,343	9,084	3,542	890	45	1,806	4	13,883	3,509	35,106
2007	2,465	10,488	2,841	896	56	1,959	313	5,698	3,732	28,448
2008	2,560	11,064	3,998	944	50	2,302	112	7,261	4,939	33,230
2009	2,148	10,442	3,482	858	54	2,061	82	4,271	4,603	28,001
2010	2,558	11,074	3,411	1,043	29	2,112	70	3,962	4,133	28,392
2011	2,624	11,296	4,047	1,068	45	2,108	53	5,674	6,502	33,417
2012	2,553	10,707	3,554	1,190	39	2,090	38	1,231	8,193	29,595
2013	2,500	11,139	3,714	1,195	31	2,184	50	7,846	5,877	34,536



City of Ridgeland

**Table 2**

**General Revenues by Source  
Last 10 Fiscal Years**

(amounts expressed in thousands)

Fiscal Year	Taxes	Licenses & Permits	Inter-Governmental Revenue	Charges for Services	Fines	Special Assessments	Interest Earned	Misc.	Total
2004	5,884	1,135	11,565	1,328	785	32	427	168	21,324
2005	6,362	1,137	9,936	1,322	755	-	379	102	19,993
2006	6,795	1,596	17,072	1,343	1,012	129	539	321	28,807
2007	17,598	1,420	4,175	1,588	1,125	36	1,108	912	27,963
2008	18,164	1,736	5,561	1,532	1,050	202	971	523	29,739
2009	18,522	1,478	1,858	1,562	1,290	8	581	212	25,511
2010	18,001	1,314	1,251	2,157	2,075	21	998	180	25,997
2011	20,255	1,440	1,551	1,780	1,442	74	286	130	26,958
2012	20,584	1,416	2,702	1,797	1,316	44	361	193	28,413
2013	20,512	1,488	9,191	1,968	1,698	43	316	(234)	34,982

City of Ridgeland  
Table 3

**Fund Balance and Net Assets Information**  
**Last Ten Fiscal Years**

(amounts expressed in thousands)

	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
<u>Governmental Funds Fund Balances</u>										
General Fund										
Reserved	\$1,462	\$1,871	\$2,483	\$1,454	\$1,340	\$1,397	\$514			
Unreserved	7,461	8,142	9,496	11,302	11,375	11,319	12,448			
Nonspendable								\$	57	\$
Restricted								455	\$	56
Assigned								46	330	263
Unassigned								12,749	12,937	14,805
Total General Fund	8,923	10,013	11,979	12,756	12,715	12,716	12,962	13,307	13,369	15,192
All Other Governmental Funds										
Reserved	\$939	\$717					\$525			
Unreserved, reported in:										
Special Revenue Funds		491	\$	358	\$	270	449			
Capital Projects Funds	5,195	1,274	467	8,727	5,590	\$	3,025			
Debt Service Funds	714	808	1,353	2,140	1,963	2,343	1,634			
Nonspendable								\$	529	\$
Restricted								1,397	11,945	900
Assigned								96	92	78
Total All Other Governmental Funds	\$6,848	\$3,290	\$2,254	\$11,225	\$7,823	\$5,368	\$2,899	2,022	13,388	6,616
<u>Government-Wide Funds Position</u>										
Governmental Activities:										
Net Investment in Capital Assets	\$150,342	\$154,560	\$164,732	\$160,918	\$157,935	\$174,407	\$180,216	\$176,163	\$177,810	\$180,121
Restricted	7,287	3,725	15,208	12,275	18,776	16,628	1,801	923	1,068	498
Unrestricted	7,718	8,620	(1,437)	11,710	12,324	2,266	4,729	8,097	7,283	14,363
Total Governmental Activities	\$165,347	\$166,905	\$178,503	\$184,903	\$189,035	\$193,301	\$186,746	\$185,183	\$186,161	\$194,982
Business-Type Activities:										
Net Investment in Capital Assets	\$12,587	\$13,799	\$12,138	\$4,481	\$7,869	\$12,294	\$13,540	\$17,548	\$17,901	\$18,747
Restricted	-	3,869	2,197	2,865	1,777	1,898	2,653	4,808	1,532	1,631
Unrestricted	6,550	2,494	4,567	13,059	12,116	9,561	9,957	7,489	9,487	9,036
Total Business-Type Activities	\$19,137	\$20,162	\$18,902	\$20,405	\$21,762	\$23,753	\$26,150	\$29,845	\$28,920	\$29,414
Total Primary Government:										
Net Investment in Capital Assets	\$162,929	\$168,359	\$176,870	\$165,399	\$165,804	\$186,701	\$193,756	\$193,711	\$195,711	\$198,868
Restricted	7,287	7,594	17,405	15,140	20,553	18,526	4,454	5,731	2,600	2,129
Unrestricted	14,268	11,114	3,130	24,769	24,440	11,827	14,686	15,586	16,770	23,399
Total Primary Government	\$184,484	\$187,067	\$197,405	\$205,308	\$210,797	\$217,054	\$212,896	\$215,028	\$215,081	\$224,396

\*Fund Balance information with respect to these categories for years 2004-2010 is unavailable before GASB 54 implementation.

City of Ridgeland  
**Table 4**  
**Schedule of Changes in Net Position Last Ten Fiscal Years**  
(accrual basis of accounting)

	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
<b>Expenses</b>										
Governmental activities:										
General government	\$1,937,776	\$2,388,901	\$2,187,137	\$2,692,248	\$3,007,277	\$3,028,618	\$3,199,279	\$4,521,154	\$3,228,505	\$2,553,006
Public safety	7,918,447	8,497,814	9,179,522	11,008,321	12,903,567	11,897,508	11,659,112	12,087,140	12,814,753	11,866,217
Public services	2,574,182	8,887,719	6,559,406	6,343,785	7,012,323	6,669,369	6,644,378	6,287,857	6,361,475	6,012,898
Sanitation	747,241	724,460	890,237	895,962	1,028,599	1,168,278	1,197,268	1,068,017	1,190,088	1,195,480
Culture and recreation	1,867,953	1,836,401	1,961,476	1,970,320	2,856,290	2,318,882	2,392,918	2,585,834	2,651,248	2,745,227
Interest on long-term debt	1,215,779	1,075,688	1,159,709	1,749,539	2,315,192	1,379,803	1,166,440	3,634,380	4,527,589	4,835,167
Total governmental activities expenses	16,261,378	23,410,983	21,937,487	24,660,175	29,123,248	26,462,458	26,259,395	30,184,382	30,773,658	29,207,995
Business-type activities										
Public utility	3,611,452	3,460,951	3,889,257	4,599,966	4,849,367	6,097,504	5,230,644	5,316,389	6,169,137	5,523,333
Total business-type activities expenses	3,611,452	3,460,951	3,889,257	4,599,966	4,849,367	6,097,504	5,230,644	5,316,389	6,169,137	5,523,333
Total primary government expenses	\$19,872,830	\$26,871,934	\$25,826,744	\$29,260,141	\$33,972,615	\$32,559,962	\$31,490,039	\$35,500,771	\$36,942,795	\$34,731,328
<b>Program Revenues</b>										
Governmental activities:										
Charges for services:										
General government	\$2,261,447	\$2,308,903	\$3,194,277	\$3,291,461	\$3,757,473	\$4,864,424	\$4,153,899	\$3,670,562	\$3,528,904	\$5,418,368
Public safety	-	-	-	-	-	-	425,878	65,181	6,924	24,983
Public services	136,046	181,700	581,085	111,855	140,088	137,110	241,992	222,472	235,415	357,404
Sanitation	780,247	792,853	802,343	874,048	846,801	950,764	988,514	1,024,248	1,046,418	1,071,152
Culture and recreation	276,504	230,127	309,858	264,542	343,741	322,090	305,115	339,400	337,168	309,528
Operating grants and contributions	438,915	141,989	601,744	783,887	1,002,075	265,170	197,840	325,835	167,048	229,503
Capital grants and contributions	177,258	2,256,295	4,902,603	2,320,673	3,305,020	221,610	340,748	227,263	439,969	7,125,223
Total governmental activities program revenues	4,070,417	5,911,867	10,391,910	7,646,466	9,395,198	6,761,168	6,653,986	5,874,961	5,761,846	14,536,161
Business-type activities:										
Charges for services:										
Public utility	3,586,750	3,840,558	4,017,816	5,125,787	5,205,288	6,236,767	7,401,968	6,284,449	5,651,266	6,079,849
Operating grants and contributions	-	-	-	-	-	-	-	-	668,479	44,795
Total business-type activities program revenues	3,586,750	3,840,558	4,017,816	5,125,787	5,205,288	6,236,767	7,401,968	6,284,449	6,319,745	6,124,644
Total primary government program revenues	\$7,657,167	\$9,752,425	\$14,409,726	\$12,772,253	\$14,600,486	\$12,997,935	\$14,055,954	\$12,159,410	\$12,081,591	\$20,660,805
<b>Net (Expense)/Revenue</b>										
Governmental activities:	(\$12,190,961)	(\$17,499,116)	(\$11,545,577)	(\$17,013,709)	(\$19,728,050)	(\$19,701,290)	(\$19,605,409)	(\$24,309,421)	(\$25,011,812)	(\$14,671,834)
Business-type activities	(24,702)	379,607	128,559	525,821	355,921	139,263	2,171,324	968,060	150,608	601,311
Total primary government net expense	(\$12,215,663)	(\$17,119,509)	(\$11,417,018)	(\$16,487,888)	(\$19,372,129)	(\$19,562,027)	(\$17,434,085)	(\$23,341,361)	(\$24,861,204)	(\$14,070,523)
<b>General Revenues and Other Changes in Net Position</b>										
Governmental Activities:										
Intergovernmental/ unrestricted	-	-	\$10,396,863	\$10,618,743	\$10,807,261	\$11,074,804	\$11,281,550	\$10,193,709	\$10,360,517	\$11,423,850
Taxes										
Property taxes	\$ 7,570,657	\$ 6,362,605	6,297,064	7,003,460	7,382,045	7,474,340	6,745,223	10,088,629	10,254,456	9,176,327
Sales taxes	8,928,548	-	-	-	-	-	-	-	-	-
Other taxes	660,443	9,299,239	1,115,955	994,135	1,113,787	1,221,927	554,151	586,236	613,215	606,549
Unrestricted investment income	394,420	557,388	541,230	1,111,956	971,255	632,456	1,000,545	287,157	362,606	315,591
Miscellaneous	2,523,246	553,728	-	-	-	-	-	-	-	-
Other	-	2,284,206	2,718,745	3,930,647	3,586,289	2,027,489	1,999,810	1,605,181	4,282,234	1,836,331
Transfers	-	-	2,073,279	-	-	-	(30,172)	-	188,636	132,830
Total governmental activities	20,077,314	19,057,166	23,143,136	23,658,941	23,860,637	22,431,016	21,551,107	22,760,912	26,061,664	23,491,478
Business-type activities:										
Unrestricted investment income	13,461	-	93,381	382,856	568,053	569,710	242,779	167,933	76,918	52,352
Miscellaneous	518,176	-	-	-	-	-	-	-	-	-
Other	-	645,737	591,161	594,847	433,131	348,497	6,374	234,702	364,761	(26,105)
Transfers	-	-	(2,073,279)	-	-	-	30,172	-	(188,636)	(132,830)
Total business-type activities	531,637	645,737	(1,388,737)	977,703	1,001,184	918,207	279,325	402,635	253,043	(106,583)
Total primary government	\$20,608,951	\$19,702,903	\$21,754,399	\$24,636,644	\$24,861,821	\$23,349,223	\$21,830,432	\$23,163,547	\$26,314,707	\$23,384,895
<b>Change in Net Position</b>										
Governmental activities	\$7,886,353	\$1,558,050	\$11,597,559	\$6,645,232	\$4,132,587	\$2,729,726	\$1,945,698	(\$1,548,509)	\$1,049,852	\$8,819,644
Business-type activities	506,935	1,025,344	(1,260,178)	1,503,524	1,357,105	1,057,470	2,450,649	1,370,695	403,651	494,728
Total primary government	\$8,393,288	\$2,583,394	\$10,337,381	\$8,148,756	\$5,489,692	\$3,787,196	\$4,396,347	(\$177,814)	\$1,453,503	\$9,314,372

Table 5

## Schedule of Changes in Fund Balance

Last Ten Fiscal Years

(modified accrual basis of accounting)

	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
<b>Revenues</b>										
Taxes	\$5,884,239	\$6,361,741	\$16,548,618	\$17,597,461	\$18,163,079	\$18,521,344	\$18,000,158	\$20,254,632	\$20,583,604	\$20,511,677
Licenses, fees, and permits	1,134,898	1,133,703	1,595,894	1,419,992	1,736,442	1,478,294	1,314,188	1,440,059	1,416,337	1,488,448
Fines and forfeitures	784,682	754,570	1,012,773	1,125,277	1,050,361	1,290,122	2,075,104	1,442,348	1,316,046	1,698,278
Charges for services	1,328,572	1,322,429	1,342,712	1,588,059	1,531,827	1,561,891	2,156,958	1,779,770	1,796,869	1,968,004
Special assessments	32,282	53,388	435,579	35,772	201,538	8,153	21,414	73,979	43,919	42,621
Investment income	426,660	553,728	537,435	1,107,856	971,255	580,684	997,867	285,530	360,911	315,591
Intergovernmental programs	11,565,534	12,193,042	6,792,695	4,175,971	5,561,136	1,858,438	1,251,199	1,551,487	2,701,903	9,191,025
Other revenue	167,583	101,616	315,514	912,479	523,324	211,902	180,270	130,579	193,389	(233,590)
Total Revenues	21,324,450	22,474,217	28,581,220	27,962,867	29,738,962	25,510,828	25,997,158	26,958,384	28,412,978	34,982,054
<b>Expenditures</b>										
General government	2,311,866	2,228,869	2,343,482	2,464,696	2,560,375	2,147,977	2,558,083	2,623,517	2,553,166	2,500,087
Public safety	8,004,592	8,055,667	9,083,830	10,488,241	11,063,579	10,441,797	11,074,286	11,296,516	10,707,423	11,138,804
Public services	3,507,287	2,842,723	3,542,019	2,841,097	3,998,179	3,482,375	3,411,014	4,047,142	3,554,013	3,713,614
Sanitation	747,241	724,460	890,237	895,962	943,901	858,470	1,043,360	1,068,017	1,190,088	1,195,480
Health and welfare	44,019	44,667	44,985	56,246	49,924	54,321	29,100	44,670	38,579	31,160
Culture and recreation	1,662,769	1,686,842	1,806,388	1,958,916	2,302,299	2,060,526	2,112,189	2,107,795	2,089,909	2,183,887
Economic development and assistance	44,249	3,019	3,996	313,204	112,247	81,879	69,405	53,000	37,500	50,000
Capital outlay	5,513,478	6,023,097	13,882,983	5,698,483	7,260,505	4,271,089	3,961,516	5,673,622	1,230,608	7,846,394
Debt service:										
Interest and fiscal charges	981,888	1,048,333	1,147,074	1,245,800	2,032,224	1,384,288	1,314,800	3,290,588	4,942,300	2,618,291
Principal	1,907,758	3,207,507	2,361,547	2,485,218	2,907,056	3,218,456	2,818,147	3,212,087	3,212,087	3,258,465
Total Expenditures	24,725,147	25,865,184	35,106,541	28,447,863	33,230,289	28,001,178	28,391,900	33,416,954	29,555,673	34,536,182
Excess of revenues over/ (under) expenditures	(3,400,697)	(3,390,967)	(6,525,321)	(484,996)	(3,491,327)	(2,490,350)	(2,394,742)	(6,458,570)	(1,142,695)	445,872
<b>Other Financing Sources (Uses)</b>										
Issuance of bonds/ loan proceeds	6,000,000	900,524	2,094,070	10,184,760	-	-	4,160,000	5,886,897	3,158,638	-
Payment to refunded debt escrow agent	-	-	-	-	-	-	(4,350,000)	-	113,662	-
Premium on bonds	-	-	-	-	-	-	273,400	-	(3,240,000)	-
Sale of assets	1,508	22,164	800	48,226	48,584	36,360	211,805	37,744	45,217	33,194
Transfers from other funds	805,266	-	5,360,000	4,930,752	1,354,988	1,173,125	10,983,890	1,118,535	1,397,362	409,504
Transfers to other funds	(688,434)	-	-	(4,930,752)	(1,354,988)	(1,173,125)	(11,014,062)	(1,118,535)	(1,208,726)	(426,674)
Total other financing sources (uses)	6,118,340	922,688	7,454,870	10,232,986	48,584	36,360	265,033	5,924,641	266,153	16,024
Net change in fund balances	\$2,717,643	(\$2,468,279)	\$929,549	\$9,747,990	(\$3,442,743)	(\$2,453,990)	(\$2,129,709)	(\$533,929)	(\$876,542)	\$461,896
Debt service as a percentage of noncapital expenditures	21.12%	19.53%	14.70%	17.21%	19.07%	20.14%	17.72%	24.34%	29.52%	22.68%

City of Ridgeland

**Table 6**

**Property Tax Levies and Collections (1)**  
**Last Ten Fiscal Years**

(amounts expressed in thousands)

Fiscal Year	Total Levy	Current Collections	% Current Collected	Delinquent Collections	Total Tax Collections	Ratio Total Collected to Levy	Outstanding Delinquent Taxes	Ratio	
								Delinquent to Total	Levy
2004	5,531	5,512	99.7%	19	5,531	100.0%	19	0.34%	
2005	6,060	6,052	99.9%	8	6,060	100.0%	8	0.13%	
2006	6,386	6,372	99.8%	14	6,386	100.0%	14	0.22%	
2007	7,196	7,182	99.8%	14	7,196	100.0%	14	0.19%	
2008	7,573	7,356	97.1%	217	7,573	100.0%	217	2.87%	
2009	7,017	6,869	97.9%	148	7,017	100.0%	148	2.11%	
2010	7,454	7,268	97.5%	186	7,454	100.0%	186	2.50%	
2011	7,977	7,822	98.1%	155	7,977	100.0%	155	1.94%	
2012	7,862	7,667	97.5%	195	7,862	100.0%	195	2.48%	
2013	8,723	8,641	99.1%	82	8,723	100.0%	82	0.94%	

(1) Levy is established October 1 of year in which taxes are collected.

Source: Madison County Tax Collector office

City of Ridgeland  
Table 7

**Assessed and Actual Value of Property (1)**  
**Last Ten Fiscal Years**  
(amounts expressed in thousands)

Fiscal Year	REAL PROPERTY		PERSONAL PROPERTY		UTILITIES		VEHICLES		TOTALS		% Assessed Increase (Decrease)
	Assessed Value	Actual Value	Assessed Value	Actual Value	Assessed Value	Actual Value	Assessed Value	Actual Value	Assessed Value	Actual Value	
2004	192,427	1,406,630	35,467	236,447	6,974	46,493	55,165	183,883	290,033	1,873,453	33.6% (2)
2005	211,003	1,542,420	36,737	244,913	7,653	51,020	52,112	173,707	307,505	2,012,060	6.0%
2006	222,638	1,627,471	39,025	260,167	8,020	53,467	54,359	181,197	324,042	2,122,301	5.4%
2007	244,475	1,787,098	58,038	386,920	5,612	37,413	56,359	187,863	364,484	2,399,295	12.5% (3)
2008	255,521	1,867,844	63,575	423,833	6,515	43,433	57,710	192,367	383,322	2,527,477	5.2%
2009	270,611	1,978,151	53,656	357,707	6,490	43,267	56,210	187,367	386,967	2,566,491	1.0%
2010	294,179	2,150,431	60,092	400,613	6,645	44,300	51,891	172,970	412,807	2,768,315	6.7%
2011	311,607	2,277,829	65,939	439,593	5,218	34,787	49,283	164,277	432,047	2,916,486	4.7%
2012	315,729	2,307,961	51,047	340,313	5,613	37,420	48,298	160,993	420,687	2,846,687	-2.6%
2013	318,905	2,331,177	54,693	364,620	7,063	47,087	48,691	162,303	429,352	2,905,187	2.1%

(1) Assessment rates are as follows:

Real Property - Assessed at 10% of actual value for homeowner-occupied, 15% for all others.

Personal Property - Assessed at 15% of actual value.

Utilities - Assessed at 15% of actual value.

Vehicles - Assessed at 30% of actual value.

Above schedule uses estimated combined assessment ratio of 13.68% for real property.

(2) Large increase due in part to a reassessment.

(3) Large increase due in part to area annexed going on the tax rolls.

(4) The weighted average of all individual direct rates is 14.9%.

Source: Madison County Tax Assessor

City of Ridgeland  
**Table 8**  
**Property Tax Rates**  
**Direct and Overlapping Governments**  
 Last Ten Fiscal Years

Fiscal Year	City of Ridgeland			Madison County			School District			Grand Total Millage
	Operating Millage	Debt Millage	Total Millage	Operating Millage	Debt Millage	Total Millage	Operating Millage	Debt Millage	Total Millage	
2004	9.02	11.01	20.03	30.72	3.08	33.80	41.07	12.48	53.55	107.38
2005	10.01	10.02	20.03	30.72	3.08	33.80	41.07	12.48	53.55	107.38
2006	10.01	10.02	20.03	29.92	2.38	32.30	41.07	13.48	54.55	106.88
2007	10.01	10.02	20.03	29.23	3.07	32.30	41.07	13.48	54.55	106.88
2008	10.01	10.02	20.03	28.96	3.34	32.30	42.05	12.50	54.55	106.88
2009	10.01	10.02	20.03	32.27	3.36	35.63	42.05	12.50	54.55	110.21
2010	10.01	10.02	20.03	32.40	3.23	35.63	41.65	12.90	54.55	110.21
2011	10.01	10.02	20.03	32.36	3.27	35.63	40.99	13.56	54.55	110.21
2012	10.01	10.02	20.03	32.36	3.27	35.63	41.57	12.98	54.55	110.21
2013	10.01	10.02	20.03	34.86	3.27	38.13	43.55	11.00	54.55	112.71

Source: Madison County Tax Assessor's office

City of Ridgeland  
Table 9

**Principal Taxpayers**  
Current and Nine Years Ago  
(amounts expressed in thousands)

Taxpayer	2013			2004				
	Type of Business	Assessed Valuation	Rank	% of Total Assessed Valuation	Type of Business	Assessed Valuation	Rank	% of Total Assessed Valuation
Renaissance at Colony Park, LLC	Lifestyle Center	\$ 8,922	1	2.34%				
Northpark Mall LP	Shopping Mall	7,765	2	2.04%		\$7,323	1	4.28%
200 Renaissance, LLC	Office Building	7,522	3	1.98%				
300 Renaissance, LLC	Office Building	4,771	4	1.25%				
Trace Apartments, LP	Apartments	2,976	5	0.78%				
Legacy Park Apartments, LLC	Apartments	2,790	6	0.73%				
Natchez Trace - BH, LLC	Apartments	2,657	7	0.70%				
Southern Farm Bureau Casualty Insurance	Insurance	2,628	8	0.69%		2,196	7	1.28%
Surchase of Ridgeland, Ltd.	Apartments	2,587	9	0.68%		2,152	8	1.26%
Mid-America Capital Partners, LP	Apartments	2,567	10	0.67%		1,991	9	1.16%
AT&T WSI					Telecommunications	4,240	2	2.48%
Colonial Realty, LP					Apartments	4,208	3	2.46%
Energy Mississippi, Inc.					Energy	3,729	4	2.18%
BellSouth Telecommunications, Inc.					Telecommunications	3,515	5	2.05%
TM Van Mark Partners Ltd					Apartments	2,503	6	1.46%
Madison Apartments the LLC					Apartments	1,785	10	1.04%
Total taxable assessed value of 10 largest taxpayers		45,185		11.87%		\$33,642		19.65%
Total taxable assessed value of other taxpayers		335,476		88.13%		137,583		80.35%
Total taxable assessed value of all taxpayers		<u>\$380,661</u>		100.00%		<u>\$171,225</u>		100.00%

Source: Madison County Tax Assessor's Office



City of Ridgeland  
**Table 10**  
**Special Assessment Billings and Collections**  
 Last Ten Fiscal Years

Fiscal Year	Beginning Balance	Current Billing	Current Collection (1)	Ratio of Collection to Amount Due	Total Outstanding Assessments
2004	705,197	53,254	52,467	99%	652,730
2005	652,730	59,240	56,419	95%	752,931
2006	752,931	32,605	32,282	99%	1,140,649
2007	1,140,649	439,935	435,579	99%	1,145,622
2008	1,145,622	134,151	138,872	104%	1,006,750
2008	1,110,562	143,093	132,126	92%	978,436
2009	978,436	131,237	73,979	56%	904,457
2010	904,457	120,977	120,977	100%	783,480
2011	783,480	120,977	167,974	139%	615,506
2012	615,506	120,977	165,975	137%	449,531
2013	449,531	46,997	46,997	100%	402,534

(1) Includes prepayments

Source: City of Ridgeland

City of Ridgeland  
**Table 11**  
**Computation of Direct and Overlapping Bonded Debt**  
**General Obligation Bonds (1)**  
Current and Nine Years Ago  
(amounts expressed in thousands)

Fiscal Year	Jurisdiction	(2) Net General Obligation Bonded Debt Outstanding	(3) Percentage Applicable to Ridgeland	Amount Applicable to Ridgeland
Direct:				
2013	City of Ridgeland	\$18,165	100.00%	\$18,165
Overlapping:				
2013	Madison County	76,940	37.40%	28,776
2013	Madison County Schools	<u>99,368</u>	37.40%	<u>37,164</u>
Total Overlapping		<u>176,308</u>		<u>65,939</u>
Total Direct & Overlapping		<u>\$194,473</u>		<u>\$84,104</u>
Direct:				
2004	City of Ridgeland	\$22,783	100.00%	\$22,783
Overlapping:				
2004	Madison County	45,835	37.40%	17,142
2004	Madison County Schools	<u>64,470</u>	37.40%	<u>24,112</u>
Total Overlapping		<u>110,305</u>		<u>41,254</u>
Total Direct & Overlapping		<u>\$133,088</u>		<u>\$64,037</u>

(1) Excludes general obligation bonds reported in the enterprise funds.

(2) Total bonded G.O. debt less amount in debt service funds for retirement of bonds.

(3) The percentage used for overlapping debt is based on population.

Source: Madison County School District, Madison County

City of Ridgeland

Table 12

**Ratios of Outstanding Debt by Type**

Last Ten Fiscal Years

(amounts expressed in thousands)

Fiscal Year	Governmental Activities					Business-type Activities					Total Primary Government	Percentage of Personal Income (a)	Per Capita
	General Obligation Bonds	Limited Obligation Bonds	Special Assessment Revenue Bonds	Other Debt	General Obligation Bonds	State Revolving Fund Loan	MS. Dev. Bank Line of Credit	Other	Total Primary Government				
2004	22,783	-	1,760	677	1,077	1,548	-	-	27,845	4.81%	1,380		
2005	20,931	-	1,385	598	759	1,452	-	-	25,125	4.06%	1,164		
2006	18,839	5,360	1,193	519	576	1,352	1970	-	29,809	4.89%	1,404		
2007	27,287	5,259	1,037	439	9,421	1,246	1832	-	46,521	6.60%	2,156		
2008	24,880	4,897	864	360	9,035	1,136	1747	-	42,919	4.93%	1,838		
2009	22,368	4,512	507	281	8,631	2,390	1609	-	40,298	4.45%	1,764		
2010	19,985	-	415	7,143	8,300	5,081	3528	-	44,452	5.50%	2,048		
2011	23,749	-	321	6,296	11,566	4,364	-	-	46,296	5.33%	1,925		
2012	21,085	-	220	5,633	11,036	4,074	-	1,613	43,661	5.06%	1,775		
2013	18,165	-	113	5,346	10,475	3,776	-	1,522	39,397	4.39%	1,605		

Notes: Details regarding the city's outstanding debt can be found in the notes to the financial statements.

(a) See Table 18 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year.

City of Ridgeland

**Table 13**

**Legal Debt Margin Information**

Last Ten Fiscal Years

(amounts expressed in thousands)

	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Assessed Value of Property	\$290,033	\$307,505	\$324,042	\$364,484	\$383,322	\$386,967	\$412,807	\$432,047	\$420,687	\$429,352
Debt Limit, 15% of Assessed Valuation	43,505	46,126	48,606	54,673	57,498	58,045	61,921	64,807	63,103	64,403
Amount of Debt Applicable to Limit:										
General Long-Term Debt	22,783	20,931	18,839	27,287	24,880	22,368	19,985	23,749	21,085	18,165
G.O. Public Utility Bonds	1,077	759	576	9,421	9,035	8,631	8,300	11,566	11,036	10,475
Total Bonded Debt (a)	23,860	21,690	19,415	36,708	33,915	30,999	28,285	35,315	32,121	28,640
Less:										
Special Assessment Bonds	-	410	385	355	325	295	265	230	195	160
G. O. Public Utility Bonds (b)	1,077	759	576	9,421	9,035	8,631	8,300	11,566	11,036	10,475
Total Excluded	1,077	1,169	961	9,776	9,360	8,926	8,565	11,796	11,231	10,635
Total Net Debt Applicable to Limit (a)-(b)	22,783	20,521	18,454	26,932	24,555	22,073	19,720	23,519	20,890	18,005
Legal Debt Margin	\$20,722	\$25,605	\$30,152	\$27,741	\$32,943	\$35,972	\$42,201	\$41,288	\$42,213	\$46,398
Total Net Debt Applicable to the Limit as a percentage of debt limit	52.37%	44.49%	37.97%	49.26%	42.71%	38.03%	31.85%	36.29%	33.10%	27.96%

City of Ridgeland

Table 14

**Ratio of Net General Obligation Debt to Assessed Value and  
Net General Obligation Bonded Debt Per Capita**

Last Ten Fiscal Years

(amounts expressed in thousands)

Fiscal Year	Estimated Population (1)	Assessed Valuation (2)	Gross Bonded Debt (3)	Less Debt Service Fund	Net Bonded Debt	Net Bonded Debt Per Capita (4)	Ratio of Net Bonded Debt to Assessed Value
2004	21.2	290,033	22,783	1,653	21,130	997	7.29%
2005	21.6	307,505	20,931	1,525	19,406	898	6.31%
2006	21.2	324,042	18,839	1,586	17,253	814	5.32%
2007	21.6	364,484	27,287	2,486	24,801	1,148	6.80%
2008	23.3	383,322	24,880	2,194	22,686	974	5.92%
2009	22.8	386,967	22,368	2,564	19,804	867	5.12%
2010	21.7	412,807	19,985	1,738	18,247	841	4.42%
2011	24.0	432,047	23,749	1,169	22,580	939	5.23%
2012	24.5	420,687	21,085	275	20,810	849	4.95%
2013	24.5	429,352	18,165	-260	18,425	752	4.29%

(1) Bureau of the Census established 1990 and 2000 populations.

Interim figures are based on estimates by the Planning District and residential construction permits.

(2) From Table 7.

(3) General obligation bonds reported in the Enterprise Fund and Special Assessment debt have been excluded.

(4) Expressed in actual dollars.

City of Ridgeland  
**Table 15**

**Ratio of Annual Debt Service Expenditures for  
 General Obligation Bonded Debt to Total Governmental Expenditures (1)**

Last Ten Fiscal Years

(amounts expressed in thousands)

Fiscal Year	Principal		Interest		Total Debt Service		Total Governmental Expenditures		Ratio of Debt Service to General Governmental Expenditures	
2004	1,908		982		2,890		19,212		15.04%	
2005	2,471		958		3,429		25,865		13.26%	
2006	2,280		1,102		3,382		35,106		9.63%	
2007	2,110		592		2,702		28,448		9.50%	
2008	2,907		2,012		4,919		33,230		14.80%	
2009	3,218		1,384		4,602		28,001		16.44%	
2010	2,218		935		3,153		28,392		11.11%	
2011	3,212		3,194		6,406		33,417		19.17%	
2012	3,474		4,627		8,101		29,595		27.37%	
2013	3,258		2,606		5,864		34,536		16.98%	

(1) Includes Special Assessment Bonds. General Obligation bonds reported in the Enterprise Fund have been excluded.

City of Ridgeland  
**Table 16**  
**Construction Activity (1)**  
 Ten-Year Period Ending December 31, 2012  
 (amounts expressed in actual dollars)

Calendar Year	Non-Residential		Residential		Alterations	Total Value	% Change
	Number of Permits	Value	Increase In Family Units	Value			
2004	62	20,143,199	151	41,994,282	6,192,256	68,329,737	-1.2%
2005	55	44,753,875	103	23,294,630	7,701,985	75,750,490	10.9%
2006	43	44,718,856	96	24,355,270	9,189,065	78,263,191	3.3%
2007	82	113,835,355	64	23,161,129	13,705,514	150,701,998	92.6%
2008	52	98,851,015	51	25,949,725	34,013,832	158,814,572	5.4%
2009	23	8,346,951	92	10,004,903	24,531,298	42,883,152	-73.0%
2010	121	35,232,777	98	9,708,872	3,194,853	48,136,502	12.3%
2011	123	32,456,381	132	11,875,900	1,976,448	46,308,729	-3.8%
2012	104	17,876,323	196	18,368,500	2,706,690	38,951,513	-15.9%
2013	142	31,872,286	143	14,774,347	2,866,873	49,513,506	27.1%

(1) Source: City of Ridgeland Building Permit Section

City of Ridgeland  
Table 17

**Property Value and Construction**  
Last Ten Calendar Years  
(amounts expressed in thousands)

Fiscal Year	Real Property Value (2)		Non-Residential Construction (1)		Residential Construction (1)		Additions/Alterations (1)	
	Value	Number of Units	Value	Number of Units	Value	Number of Units	Number of Units	Value
2004	1,406,630	62	20,143	151	41,994	160	6,192	
2005	1,542,420	55	44,754	103	23,295	158	7,702	
2006	1,627,471	43	44,719	96	24,355	158	9,189	
2007	1,787,098	82	113,835	85	23,161	209	13,706	
2008	1,867,844	52	98,851	51	25,950	*	34,014	
2009	1,978,151	23	8,347	15	10,005	93	24,531	
2010	2,150,431	121	35,233	22	9,709	76	3,195	
2011	2,277,829	123	32,456	24	11,876	108	1,976	
2012	2,307,961	104	17,876	35	18,369	161	2,707	
2013	2,331,177	142	31,872	35	14,774	108	2,867	

(1) From Table 16

(2) Total estimated actual value from Table 7

Source: City of Ridgeland

\* 2008 information was not available at the time this report was prepared



City of Ridgeland  
**Table 18**

**Demographic and Economic Statistics**  
 Last Ten Calendar Years

Calendar Year	Population	Personal Income (thousands of dollars)	Per Capita Personal Income		Median Age	County School Enrollment	Unemployment Rate
			Personal Income	Per Capita Personal Income			
2004	20,173	579,046	28,704	31.9	10,249	4.3%	
2005	21,577	619,346	28,704	31.9	10,697	3.2%	
2006	21,237	609,587	28,704	31.9	10,658	4.7%	
2007	21,577	705,028	32,675	33.9	10,777	4.5%	
2008	23,347	871,170	37,314	33.5	10,896	5.8%	
2009	22,849	904,957	39,606	32.0	11,487	6.3%	
2010	21,708	807,538	37,200	34.4	11,575	5.7%	
2011	24,047	869,299	36,150	34.4	12,159	7.6%	
2012	24,596	863,147	35,093	34.4	11,811	6.5%	
2013	24,542	898,360	36,605	34.2	12,182	6.3%	

Source: U. S. Census Bureau  
 Mississippi Development Authority  
 Economic and Community Development Section  
 U. S. Labor Bureau Statistics

City of Ridgeland

**Table 19**

**Education Related Information**

Last 10 Fiscal Years

Fiscal Year	Elementary Schools	Middle Schools	High Schools	Vocational Schools	Junior College	Total County Enrollment
2004	2	1	1	1	1	10,249
2005	2	1	1	1	1	10,697
2006	2	1	1	1	1	10,658
2007	2	1	1	1	1	10,777
2008	2	1	1	1	1	10,896
2009	2	1	1	1	1	11,487
2010	2	1	1	1	1	11,575
2011	2	1	1	1	1	12,159
2012	2	1	1	1	1	11,811
2013	2	1	1	1	1	12,182

Source: City of Ridgeland

City of Ridgeland

**Table 20**

**Principal Employers**

Current and Nine Years Ago

<u>Employer</u>	2013			2004		
	<u>Employees</u>	<u>Rank</u>	Percentage of Total Employment	<u>Employees</u>	<u>Rank</u>	Percentage of Total Employment
C-Spire	579	1	35.59%			
Bankplus	350	2	21.51%			
Wal-Mart Superstore	257	3	15.80%			
AT&T	227	4	13.95%			
Butler, Snow	214	5	13.15%			
Total	<u>1,627</u>		<u>100%</u>			

This information was not available from the city at the release date of this report.

Source: City of Ridgeland, Individual companies

City of Ridgeland

**Table 21**  
**Full-time Equivalent Government Employees By Function**  
 Last Ten Calendar Years

Function/Program	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
General government	42	42	22	15	15	15	18	18	22	20
Public safety (1)	147	151	159	156	151	152	143	143	150	138
Public services	60	60	71	83	59	62	60	56	56	**
Culture and recreation	13	13	14	12	13	13	14	12	12	**
<b>Total</b>	<b>262</b>	<b>266</b>	<b>266</b>	<b>266</b>	<b>238</b>	<b>242</b>	<b>235</b>	<b>229</b>	<b>240</b>	<b>158</b>

Source: City of Ridgeland

Notes:

(1) Includes Fire and Police

\*\* 2004 information was not available at the time this report was prepared

City of Ridgeland  
**Table 22**  
**Operating Indicators by Function**  
 Last Ten Fiscal Years

Function/Program	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
<b>General government</b>										
Building permits issued*	285	300	255	219	115	103	146	139	158	213
Building inspections conducted										
<b>Public safety</b>										
Police										
Arrests	3,735	3,393	3,447	3,302	3,730	3,511	2,664	2,463	2,128	2,347
Traffic violations	11,968	12,980	14,734	11,971	14,277	11,987	12,095	10,895	8,089	11,150
Parking violations	103	96	81	106	118	169	183	127	219	196
Fire										
Number of emergency calls answered	2,697	2,022	2,030	2,348	2,245	2,231	2,198	2,003	2,043	1,717
Number of inspections conducted	476	639	900	866	1,037	540	608	710	846	641
Fire insurance rating	5	5	5	5	5	5	5	5	5	5
<b>Public services</b>										
Centerline miles of road maintained:										
City	223	142	140	140	140	**	**	**	**	**
Street resurfacing (miles)	**	**	**	**	**	**	**	**	**	**
Potholes repaired	**	**	**	**	**	**	**	**	**	**
<b>Sanitation</b>										
Water										
Service connections	8478	7712	7720	7720	7,720	7,831	7,831	7,831	6,978	6,978
Water main breaks			6	6	3	**	**	**	**	**
Average daily consumption (thousands of gallons)	3,800	3,800	3,800	3,800	3,800	4,000	4,000	4,000	4,000	4,000
Number of fire hydrants	940	940	935	910	870	860	860	860	860	860
Sewer										
Average daily sewage treatment (thousands of gallons)	***	***	***	***	***	***	***	***	***	***
<b>Culture and recreation</b>										
Library										
Volumes in collection	**	**	**	**	**	**	**	**	**	**
Total volumes borrowed	**	**	**	**	**	**	**	**	**	**
Parks										
Athletic field permits issued	**	**	**	**	**	**	**	**	**	**

# The number of inspections through year 2003 counted individual offices in large office buildings as a single inspection. After 2003, the large office building was counted as a single inspection.

\* Totals include Residential and Nonresidential

\*\* This information was not available at the time this report was prepared.

\*\*\* Entire sanitary sewer is treated by the City of Jackson, therefore there are no figures for average daily sewage treatment.

Source: City of Ridgeland

City of Ridgeland  
**Table 23**  
**Capital Assets Indicators by Function**  
 Last Ten Fiscal Years

Function/Program	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
<b>Public safety</b>										
Police										
Number of stations	1	1	1	1	1	1	1	1	1	1
Zone offices	-	-	-	-	-	-	-	-	-	-
Patrol units	68	70	71	64	62	61	56	58	57	48
Fire										
Number of stations	4	4	4	4	4	4	4	4	4	3
<b>Public services</b>										
Street miles	233	164	162	162	162	162	162	162	250	250
Street Lights	1,320	1,250	1,248	1,200	1,200	1,200	1,200	1,200	1,150	1,150
Traffic Signals	42	42	42	42	42	40	40	39	36	35
<b>Sanitation</b>										
Water										
Water mains (miles)	166	166	165	165	155	150	150	150	150	150
Storage capacity (thousands of gallons)	3,300	3,300	3,300	3,300	2,800	2,800	2,800	2,800	2,800	2,800
Sewer										
Sanitary sewers (miles)	191	191	190	190	180	180	180	180	**	**
Storm sewers (miles)	150	150	150	150	150	150	**	**	**	**
Treatment capacity (thousands of gallons)	*	*	*	*	*	*	*	*	*	*
Refuse collection										
Collection trucks	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
<b>Culture and recreation</b>										
Number of Parks	5	5	5	5	5	5	5	5	5	5
Park Acreage	250	250	250	250	250	250	250	250	250	250
Golf Courses	-	-	-	-	-	-	-	-	-	-
Community Centers	1	1	1	1	1	1	1	1	1	1
Recreational Trail Miles	7	7	7	7	7	**	**	**	**	**

Notes: No capital assets indicators are available for the General Government function.  
 \* Entire sanitary sewer is treated by the City of Jackson, therefore no treatment capacity necessary.  
 \*\* The information was not available at the time this report was prepared.

City of Ridgeland  
**Table 24**  
**Miscellaneous Statistics**

Date of Incorporation	1899	Average selling price of homes	\$169,866
Form of Government	Mayor/Aldermen	Median income-- household	\$53,366
Population (Estimated Census)	24,047		
Area in square miles	21	Major highways:	1
Number of employees (excluding police and fire):			
Classified	81	Railroads:	Canadian Nt. - Illinois Central
Exempt	34		
City of Ridgeland facilities and services:		Nearest commercial airport:	Jackson International, 18 miles
Culture and Recreation:			Runway length 8,500 feet
Ballfields	11		
Tennis Courts	17	Nearest general airport:	Bruce Campbell Field, 3 miles
Soccer Fields	8		Runway length 4,444 feet
Police Protection:			
Number of sworn officers	65	Nearest full-service port:	Port of Vicksburg, 55 miles
Number of residents per sworn officer	321		Name of waterway - Mississippi River
Water System:			
Maximum capacity in gallons per minutes	6,166		
Other Statistics:			
Percentage of Population (> 25 yrs.) with at least			
High school diploma	95.7%		
Bachelor's degree	52.1%		

Source:  
City of Ridgeland  
U. S. Census Bureau

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## REPORTS ON INTERNAL CONTROL AND COMPLIANCE

FORTENBERRY & BALLARD, PC  
CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED  
ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE  
WITH *GOVERNMENT AUDITING STANDARDS*

Mayor and Board of Aldermen  
City of Ridgeland, Mississippi

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the City of Ridgeland, Mississippi, as of and for the year ended September 30, 2013, and the related notes to the financial statements, which collectively comprise the City's basic financial statements, and have issued our report thereon dated January 17, 2014.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the city's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the city's internal control. Accordingly, we do not express an opinion on the effectiveness of the city's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. *A material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the City's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

This report is intended solely for the information and use of the Mayor, the Board of Aldermen, management and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

*FORTENBERRY & BALLARD, PC*

Fortenberry & Ballard, PC  
January 17, 2014

Certified Public Accountants

FORTENBERRY & BALLARD, PC  
CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR  
FEDERAL PROGRAM; REPORT ON INTERNAL CONTROL OVER  
COMPLIANCE REQUIRED BY OMB CIRCULAR A-133

Mayor and Board of Aldermen  
City of Ridgeland, Mississippi

**Report on Compliance for Each Major Federal Program**

We have audited City of Ridgeland's compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on the major federal program for the year ended September 30, 2013. The City's major federal program is identified in the summary of the auditor's results section of the accompanying schedule of findings and questioned costs.

**Management's Responsibility**

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

**Auditor's Responsibility**

Our responsibility is to express an opinion on compliance of the City's major federal program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the city's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for the major federal program. However, our audit does not provide a legal determination on the City's compliance.

**Opinion on Each Major Federal Program**

In our opinion, the City of Ridgeland, Mississippi complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on the major federal program for the year ended September 30, 2013.

1929 SPILLWAY ROAD, SUITE B  
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## Report on Internal Control Over Compliance

Management of the City of Ridgeland, Mississippi is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the City's internal control over compliance with the types of requirements that could have a direct and material effect on the major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for the major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of the internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of out testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

This report is intended solely for the information and use of the Mayor, the Board of Aldermen, management, others within the entity, entities with accreditation overview and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Fortenberry & Ballard, PC

Fortenberry & Ballard, PC  
January 17, 2014

Certified Public Accountants

FORTENBERRY & BALLARD, PC  
CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH  
STATE LAWS AND REGULATIONS

Mayor and Board of Aldermen  
City of Ridgeland, Mississippi

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Ridgeland, Mississippi as of and for the year ended September 30, 2013, which collectively comprise the City of Ridgeland's basic financial statements and have issued our report dated January 17, 2014. We have conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*.

As required by the state legal compliance audit program prescribed by the Office of the State Auditor, we have also performed procedures to test compliance with certain state laws and regulations. However, providing an opinion on compliance with all state laws and regulations was not an objective of our audit and, accordingly, we do not express such an opinion.

The results of those procedures and our audit of the basic financial statements disclosed no material instances of noncompliance with state laws and regulations.

This report is intended solely for the information and use of the City's management and the Office of the State Auditor and is not intended to be and should not be used by anyone other than these specified parties. However, this report is a matter of public record and its distribution is not limited.

FORTENBERRY & BALLARD, PC

Fortenberry & Ballard, PC  
January 17, 2014

Certified Public Accountants

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## SCHEDULE OF FINDINGS AND QUESTIONED COSTS

**City of Ridgeland, Mississippi**

Schedule of Findings and Questioned Costs  
For the Year Ended September 30, 2013

Section I: Summary of Auditor's Results

Financial Statements:

- |    |   |                |
|----|---|----------------|
| 1. | Type of auditor's report issued:                      | Unqualified    |
| 2. | Internal control over financial reporting:            |                |
|    | a. Material weakness(es) identified?                  | No.            |
|    | b. Significant deficiency(ies) identified?            | None reported. |
| 3. | Noncompliance material to financial statements noted? | No.            |

Federal Awards:

- |    |  |               |
|----|--|---------------|
| 4. | Internal control over major programs:  |               |
|    | a. Material weakness(es) identified?   | No.           |
|    | b. Significant deficiency(ies) identified?   | None reported |
| 5. | Type of auditor's report issued on compliance for major programs:  | Unqualified.  |
| 6. | Any audit findings disclosed that are required to be reported in accordance with Section 510(a) of OMB Circular A-133? | No.           |
| 7. | Identification of major programs:  |               |
|    | a) CFDA 20.205 & 20.219 - Highway Planning and Construction Cluster  |               |
| 8. | Dollar threshold used to distinguish between Type A and Type B programs: \$300,000.                                    |               |
| 9. | Auditee qualified as a low-risk auditee?   | Yes.          |



## Section II: Financial Statements Findings

The results of our tests did not disclose any findings related to the financial statements that are required to be reported under *Government Auditing Standards*.

## Section III: Federal Award Findings and Questioned Costs

The results of our tests did not disclose any findings and questioned costs related to the federal awards.